

MEETING AGENDA

Meeting: Special Full Board of Trustees Meeting
Date: April 24, 2024
Time: 1:30 PM
Location: Trust Authority Building, 3745 Community Park Loop, Anchorage
Teleconference: (844) 740-1264 / Meeting No: 2630 429 8233 # / Attendee No: #
<https://alaskamentalhealthtrust.org/>
Trustees: Anita Halterman (Chair), Rhonda Boyles, Kevin Fimon, Brent Fisher,
Agnes Moran, John Morris, John Sturgeon

Wednesday, April 24, 2024

Page No.

1:30 **Call to Order – Anita Halterman, Chair**
Roll Call
Announcements
Approval of Agenda
Ethics Disclosure

1:35 **Arc of Anchorage**
Funding request up to \$1,000,000
Executive session – (if necessary)
In accordance with the Open Meetings Act, AS 44.62.310(c).

4:30 **Adjourn**

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Future Meeting Dates

Full Board of Trustees / Program & Planning / Resource Management / Audit & Risk / Finance

(Updated – March 2024)

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- Full Board of Trustees May 22-23, 2024 (Wed, Thu) – Ketchikan

 - Audit & Risk Committee July 30, 2024 (Tue)
 - Finance Committee July 30, 2024 (Tue)
 - Resource Mgt Committee July 30, 2024 (Tue)
 - Program & Planning Committee Jul 31 – Aug 1, 2024 (Wed, Thu)
 - Full Board of Trustees August 28-29, 2024 (Wed, Thu) – Anchorage

 - Audit & Risk Committee October 16, 2024 (Wed)
 - Finance Committee October 16, 2024 (Wed)
 - Resource Mgt Committee October 16, 2024 (Wed)
 - Program & Planning Committee October 17, 2024 (Thu)
 - Full Board of Trustees November 13-14, 2024 (Wed, Thu) – Anchorage

 - Audit & Risk Committee January 8, **2025** (Wed)
 - Finance Committee January 8, **2025** (Wed)
 - Resource Mgt Committee January 8, **2025** (Wed)
 - Program & Planning Committee January 9, **2025** (Thu)
 - Full Board of Trustees February 5-6, **2025** (Wed, Thu) – Juneau

 - Audit & Risk Committee April 23, **2025** (Wed)
 - Finance Committee April 23, **2025** (Wed)
 - Resource Mgt Committee April 23, **2025** (Wed)
 - Program & Planning Committee April 24, **2025** (Thu)
 - Full Board of Trustees May 21-22, **2025** (Wed, Thu) – TBD

Future Meeting Dates Statutory Advisory Boards (Updated – March 2024)

Alaska Commission on Aging

ACOA: <http://dhss.alaska.gov/acoa/Pages/default.aspx>

Executive Director: Jon Haghayeghi, (907) 465-4879, jon.haghayeghi@alaska.gov

- Quarterly Meeting: TBD

Alaska Mental Health Board / Advisory Board on Alcoholism and Drug Abuse

AMHB: <http://dhss.alaska.gov/amhb/Pages/default.aspx>

ABADA: <http://dhss.alaska.gov/abada/Pages/default.aspx>

Acting Executive Director: Stephanie Hopkins, (907) 465-4667, stephanie.hopkins@alaska.gov

- Quarterly Meeting: April 16-18, 2024 / Wasilla
- Standing Advocacy Committee: Mondays from 12:00pm – 1:00pm
- Executive Committee: Second Monday at 9:00am

Governor’s Council on Disabilities and Special Education

GCDSE: <http://dhss.alaska.gov/gcdse/Pages/default.aspx>

Executive Director: Patrick Reinhart, (907)269-8990, patrick.reinhart@alaska.gov

- Triannual Meeting (summer): May 30-31, 2024 / Anchorage
- Triannual Meeting (fall): September 19-20, 2024 / Anchorage

MEMO

To: Anita Halterman, Chair, Board of Trustees
From: Katie Baldwin-Johnson, COO
Thru: Steve Williams, CEO
Date: April 21, 2024
Re: The Arc of Anchorage

Summary of the Challenge

The Arc has immediate cash flow challenges caused by declining revenues that have occurred for many years. Operating losses are due to a number of factors, including declining grant funding, home and community-based waiver funding shortfalls, staffing reductions commiserate with budget short-falls, reduced Medicaid billing, prior lack of agency expertise in Medicaid programs, workforce limitations, delays in operationalizing services that would trigger an increased revenue source (Adult Mental Health Residential services), and untimely and inefficient claims payments.

Situation Update

Since the board of trustees meeting on March 27th the Department of Health (DOH) has led a core group of partners, including DOH Commissioner Office leadership, Dept. of Health - Div. of Senior and Disabilities Services (SDS) leadership, The Arc, the Governor's Council on Disabilities and Special Education, and the Alasks Association on Developmental Disabilities, the Trust, and others to further analyze the Arc's situation, identify solutions for a path forward that will prevent disruption to critical home and community based services currently provided, and put the organization on a sustainable course for the future.

The results of this collective work is an outline of short-term, mid-term, and long-term actions focused on the Arc's immediate cash-flow needs and sustainability. This plan will enable The Arc to continue providing services for their 200+ clients through a period of cash flow shortage until the agency receives an anticipated Employee Retention Credit (ERC) payment from the IRS.

This memo summarizes these activities and the plan for the future, including all ideas on the table and the available resources to implement strategies.

The Arc board and executive leadership have been highly receptive to the broad support received by the many organizations engaged in ensuring their ongoing ability to serve Trust beneficiaries.

Entities Engaged

Partners and stakeholders in support of The Arc span statewide, and include leadership within state government and the federal congressional delegation. There is a collective unity of support and recognition that The Arc needs to adapt to be sustainable and to have the continuing ability to provide quality care to beneficiaries. Stakeholders that have been engaged by leadership from DOH, The Arc, and the Trust include:

- DOH, Division of Senior and Disabilities Services
- DOH, Office of Rate Review
- DOH, Healthcare Licensing
- DOH, Division of Behavioral Health
- SOA, Governor's Office
- Governor's Council on Disabilities and Special Education
- Municipality of Anchorage (MOA), Mayor Bronson, and Homeless Coordinator Alexis Johnson
- The Arc Foundation
- Alaska Association for Developmental Disabilities
- Alaska Housing Finance Corporation
- The Foraker Group
- Sandra Heffern, consultant with Effective Health Design
- MaryJane Michael, former Executive Director of the Arc and former trustee
- Rasmuson Foundation
- Agnew::Beck Consulting

Details on The Arc's Sustainability Plan

DOH has formed a Crisis Response and Stabilization Team (CRST) inclusive of DOH, the Trust, The Arc and others to define immediate, short-term, and long-term actions to meet The Arc's needs and create long-term viability. Unless noted otherwise, The Arc will lead on activities listed below.

Immediate actions (1-3 months):

Target a short-term cash flow of \$1M through the end of the calendar year to allow for receipt of the ERC tax credit.

- Possible Trust funding reconsideration
- **Real estate sale:** The Arc has put one asset on the market, which is currently under contract. Revenue from the sale of this asset will provide approximately \$360,000 to assist with cash flow. The estimated timeline for closing is mid-May, 2024
- **Line of Credit:** The Arc is simultaneously pursuing a line of credit with commercial lending using two properties as collateral. This application process is underway, and timing and disposition are presently uncertain. The Arc is providing information to the lender as requested. This may not meet the timing sensitivity of the Arc's near-term cash flow needs
- **Employee Retention Credit:** Outreach to Alaska's federal delegation has occurred for support in determining the timing of the IRS ERC payment
- DOH and the Governor's Office have not identified a mechanism to secure additional financing through the Alaska Industrial Development and Export Authority and the Alaska Housing Finance Corporation that meet The Arc's needs

- DOH Division of Behavioral Health is working closely with The Arc and Optum on timely payment of Medicaid claims
- Additional revenue: work between DOH Office of Rate Review and The Arc to explore additional funding options
- Additional revenue: work with DOH on higher acuity rates and new waiver options for identified individuals currently receiving services who meet eligibility requirements
- Additional services/revenue: Implementation of the Division of Vocational Rehabilitation Anchorage School District project

Executive leadership and Board mentorship, support and development for The Arc (2-6 months)

- DOH has engaged the Foraker Group to provide board consultation to the The Arc board
- The CRST engaged Sandra Heffren with Effective Health Design for executive and agency support
- Conversations underway with the Alaska Community Foundation & Rasmuson Foundation re: funding of contract support to The Arc

Medium-term actions (3-6 months):

- Work with DOH to increase Medicaid billing
 - Review cases for acuity
 - Explore specialized home (complex care) option
 - Increase services via the Individualized Support Waiver (ISW) for in-home supports & respite
 - Increase Medicaid competence (documentation, services, etc.)
- Develop and expand accountability structures of The Arc, in partnership with DOH, Arc Board Compliance Committee and executive/agency contractual support
 - Monthly financial reporting and review
 - Expand the business plan with key performance measures, timelines, and milestones
 - Restructure & maintain compliance team
- Optimize Real Estate Utilization
 - Address group home regulatory challenges – SDS/MOA
 - Address occupancy permit issues
 - Evaluate supportive living options
- Increase other revenue sources
 - Expand adult mental health residential services

Long-term actions (6 months +):

- Maintain phased contractual executive coaching
- Ongoing monitoring and reporting to The Arc board, DOH, and the Trust
- Further exploration of programming diversification and revenue streams
- Explore leveraging new Medicaid waiver opportunities

- Expand Charitable Giving
- Public Messaging & Communications for The Arc
 - Plan to support the development of public messaging and communications highlighting the organization’s mission, clientele and services to increase organizational visibility, increase beneficiaries served and expand new revenue streams

Trust Options for Consideration

Below are two options for Trust funding support to The Arc to address there immediate short-term financial needs; however, there may be other options. It is important to note these options could be modified as needed.

Option 1: Traditional Grant, up to \$1M

Under this option, the Trust would make a series of 4 staggered grant payments to The Arc.

- Payment 1, date, amount TBD
- Payment 2, date, amount TBD
- Payment 3, date, amount TBD
- Payment 4, date, amount TBD

This option assumes that the Trust will make no additional payments once The Arc’s IRS ERC payment is received.

Option 1 gives The Arc the most flexibility in using its resources to meet the needs of Trust beneficiaries and to continue operations.

Funds for this grant would come from available funds in the previously trustee approved FY24 Crisis Continuum of Care budget line.

The grant agreement with the agency will include performance and reporting measures such as monthly financials, monthly meetings with Trust staff, and a DOH team to track agency progress on the Sustainability Plan.

Option 2: Recoverable Grant, up to \$1M

Under this option, the Trust would also make a series of 4 staggered grant payments to The Arc, but with an agreement that Trust grant funds will be repaid in full within 10 days of receipt of the ERC payment. The payment schedule would mirror that of option 1. This option also assumes that the Trust will make no additional payments once The Arc’s ERC payment is received.

Funds for this grant would come from available funds in the previously trustee approved FY24 Crisis Continuum of Care budget line. FY24 Crisis Continuum of Care budget line. Recovered funds received would go into the Trust Settlement Income Account.

Similar to Option 1, the grant agreement with the agency will include performance and reporting measures such as monthly financials, monthly meetings with Trust staff and DOH team to track agency progress on the Sustainability Plan.

The Arc's board of directors passed Corporate Resolution 02-2024 in which they authorize repayment of a Trust grant upon receipt of the IRS ERC (included in packet).

While the Arc anticipates receiving the ERC payment by the end of calendar year 2024, in the event the Arc does not receive the ERC payment in 2024 or thereafter, Trust grant funds may not be recovered.

MEMO

To: Anita Halterman – Chair, Board of Trustees
Date: March 27, 2024
Re: FY24 Focus Area Allocation – Mental Health & Addiction Intervention
Fund Source: FY24 Crisis Continuum of Care
Amount: \$1,000,000.00
Grantee: Arc of Anchorage
Project Title: The Arc of Anchorage Bridge Funding

REQUESTED MOTION:

“The Board of Trustees approves a \$1,000,000 FY24 Mental Health & Addiction Intervention focus area allocation to the Arc of Anchorage for the Bridge Funding project. These funds will come from the FY24 Crisis Continuum of Care budget line.”

Assigned Program Staff: Eric Boyer

STAFF ANALYSIS

The Arc of Anchorage requests up to \$1,000,000 from the Trust as bridge funding for fiscal sustainability so that the agency can maintain its current system of care for Trust beneficiaries. This one-time recoverable grant request would support The Arc moving forward with changes in its business model and lines of service, which will meet its monthly financial obligations into the foreseeable future. If approved, the funds would come from available authority grant funds in the Mental Health and Addiction Intervention Focus Area. Further, if approved by the Trustees, The Arc will repay the Trust in full by March 31, 2025, or sooner, depending on the receipt of Employee Retention Credits (ERC) from the IRS. The Arc is awaiting \$1,960,000 in IRS ERC, for which BDO submitted the paperwork on behalf of the agency in January of this year. The Arc had to wait until January 2024 to submit this IRS request due to an IRS-imposed moratorium on applications in the fall of 2023.

Trust funding is needed to cover monthly operational losses that are being incurred as the agency moves to sustainability through the expansion of its business model to include behavioral health Medicaid 1115 waiver services. The Arc needs bridge funding to remain open for business and deliver services to their clients, which are 100% Trust beneficiaries. If The Arc cannot get bridge funding, they will be forced to follow through on their Arc Board decision to issue notices to their beneficiaries, guardians, care coordinators, etc., for their planned closure and dissolution of services. Following these actions, The Arc would cease to exist as an agency.

Due to various factors impacting funding for service, the agency has focused on diversifying its business model over the last several years with the technical assistance funding help of the Trust. Impacting factors include declining grant revenue starting in 2015, home and community-based waiver funding shortfalls, staff rightsizing attempts to meet budgetary shortfalls, the COVID pandemic, and salary increases needed to stay competitive in the marketplace, which placed a further drain on the Arc's endowment.

Agnew::Beck Consulting (A::B) provided consulting assistance to The Arc from 2019 up through October 2020. A::B helped develop a pro forma for The Arc to include residential treatment beds for adult mental health care under the Medicaid 1115 Behavioral Health Waiver. It is through the addition of funding through the Medicaid 1115 Behavioral Health Waiver services that the agency will be able to generate expected revenue that will match expenses, thereby leading them toward financial viability by year's end. The Arc also, through technical assistance from the Foraker Group, considered potential merger possibilities, but none emerged as viable.

The Arc of Anchorage has served Trust beneficiaries who experience intellectual and developmental disabilities (IDD) and behavioral health conditions for the last 65 years. These service lines include habilitative and rehabilitative services and serve over 200 Trust beneficiaries. Once the agency has closed its doors, the coming IRS ERC funds (6-8 months out) will not be enough to start back up from scratch, leaving the Trust beneficiaries without services. If The Arc closes, they will provide advance notice to beneficiaries, guardians, care coordinators, families, and State of Alaska Department of Health (DOH) staff. The Arc has asked other agencies about their current capacity to absorb a transfer of higher acuity beneficiaries into care, and other providers have indicated they are not able to take on care for these individuals that The Arc serves. Many of the ID/DD providers are dealing with workforce issues that impact the ability to absorb or expand service capacity. This environment would put these beneficiaries in situations where their needs are unmet.

In March 2021, A::B completed a study assessing the capacity need for adult mental health residential treatment beds for beneficiaries in Anchorage. The report showed that 105 Adult Mental Health Residential (AMHR) beds in Anchorage are the threshold necessary to meet the need. Currently, there are 45 beds in Anchorage, of which the Arc is meeting a third of that demand. The Arc received grant money from the Trust at the January Program and Planning Committee meeting in 2022 to open an AMHR Program. The program had a protracted launch due to several factors, including workforce recruitment and retention issues, city code planning and zoning delays, enrollment of beneficiaries through Medicaid, and state licensing approval to operate. Two years later, that program is up and running as it was described to the Trust Program and Planning Committee in January of 2022.

This recoverable grant aligns with the Comprehensive Integrated Mental Health Program Plan Goal 7, Services in the Least Restrictive Environment, Goal 7.2, Increase access to effective and flexible long-term services and supports. Budget information: Trustees approved in the FY24 Mental Health and Addiction Intervention Focus Area \$4,000,000 (Authority Grant Funds) for Crisis Continuum of Care. Currently, the balance is \$1,670,000 and is available due to delays in crisis stabilization start-up projects. If this request is approved, there will be a remaining balance of \$670,000 in this budget line.

Goal	Objective	Comments
Goal 7 Services in the Least Restrictive Environment	7.2 Long-term services & supports	

PROJECT DESCRIPTION

The following is excerpted from the prospective grantee's application.

PROJECT DESCRIPTION

This recoverable grant request will provide for bridge funding. The Arc is in need of bridge funding to make further programmatic changes and extend program funding until receipt of IRS Employee Retention Credit (ERC) monies. The combination of these will extend the fiscal path of the organization and lead to fiscal sustainability. The grant will be repayable upon the receipt of the ERC credit, which is anticipated to occur within calendar year 2024.

The Arc of Anchorage has been focused on fiscal sustainability for the past eight years, which would allow the continuation of its core mission in the changing landscape of IDD services. Given the population and current client base, the agency determined, with the assistance of Agnew Beck Consulting, that there was unlikely to be a sustainable path forward with the Medicaid rates paid by the state coupled with the current client mix. It was recommended that the Arc expand its services into behavioral health services provided in the 1115 waiver project. The Arc received grant money from The Trust to open an Adult Mental Health Residential (AMHR) Program in January 2022. The Arc staffed up for three project openings; however, delays by the Municipality, Licensing, Enrollment, and other regulatory hurdles significantly delayed the program's opening. As of the 7th of February, the program is up and running with 13 beds (and a waitlist for beds) and is expected to bring in \$2.5 m in revenue annually.

We are also working with the Anchorage School District (ASD) and the Division of Vocational Rehabilitation (DVR) in a partnership to provide special needs students with work experience. This program begins March 18th, 2024, and is expected to produce \$240K in revenue and serve an additional 80 beneficiaries annually to start.

The Arc has reached out directly to Senior and Disability Services (SDS) to provide acuity payments for two individuals we believe qualify for an enhanced payment rate. In addition, in the last six months, the Community Living Program has been working to recruit clients who can live in our group homes without requiring a major increase in additional staffing. We have successfully added two residents in the past six months.

Unfortunately, while we are making great strides, years of deficits have led to the depletion of our endowment foundation, and The Arc is facing a potential shutdown in the next 90 days. We are asking for \$1M of recoverable bridge funding, which will allow us to continue improving sustainability. This funding and the above-mentioned program enhancements will allow The Arc to remain open until (and long after) we receive approximately \$2M from the IRS as part of the employee retention credit submitted in January 2024 after the moratorium was announced in September of 2023.

The Arc has approached other funders, banking institutions and State of Alaska entities about support. The Arc and its Board leadership have approached Rasmuson, Alaska Children's Trust, the Department of Health, and the Department of Family and Community Services regarding their current fiscal losses and the need for funding help to remain open. All of these organizations support the work of The Arc but were not able to provide the bridge funding support needed in the short-term. Hence, the request for a recoverable grant from the Trust to meet this need to stay open and serving Trust beneficiaries.

Without this bridge funding grant from The Trust, The Arc of Anchorage will close its service lines, and the oldest IDD provider in the State of Alaska will cease to exist. The number of individuals listed below would have their lives affected immediately.

The following number of active individuals residing in the greater Anchorage area would no longer receive the services that they need.

Individuals Affected in Habilitate Services (some individuals receive multiple service lines)

- Group Home 31 (8 high needs/ medically fragile)
- Supported living/ In-home supports 21 (11 live in Arc-owned Properties)
- Hourly Respite 10
- Daily Respite 10
- Nursing Case Management 4
- Employment services 20 (110 ASD Students)
- Family Habilitation Children 2
- Individual Day Habilitation 56
- Group Day Habilitation 82

Individuals Affected in Re-Habilitative Services

- CRSS 35
- Case Management 35
- Med Management 15
- Psychotherapy 30
- AMHR 15 beds on a 90 or 180-day rotation.

EVALUATION CRITERIA

This recoverable grant aims to provide bridge funding for operations to extend cash requirements for continued operations and improvements identified in the above description. The success of this grant will be measured by financial reporting, the achievements of financial milestones outlined in the attachments to this document, and the continued provision of services to Trust beneficiaries. The Arc will remain at its current capacity for delivering services to Trust beneficiaries, with the plan to increase those services into the foreseeable future.

The Arc will provide the Trust grant administrator and senior program officer with a monthly report on their current status of operations. The report will include updates on the number of beneficiaries served, as well as potential increases in beneficiaries served.

These goals include short-term projects that will lead to a run rate that is break even. Longer-term projects will both create savings and diversify revenue streams outside of our majority

Medicaid fee-for-service currently in place. Examples of this include our work with the Anchorage School District (ASD) and the Division of Vocational Rehabilitation (DVR).

The Arc continually gathers service information on its electronic health record (EHR) and internal financial systems. The financial accounting will provide feedback on progress toward fiscal sustainability. The EHR reporting will determine the levels of service between different service lines and beneficiary types. The goal is to grow and use our limited frontline staff resources strategically focused on fiscal sustainability. In short, this grant affects the services of all current and future recipients of services provided by The Arc of Anchorage.

SUSTAINABILITY

Yes! As outlined in the attachments, the goal of this recoverable grant is to give The Arc enough time to continue its ongoing efforts to achieve fiscal sustainability. The Arc will continue diversifying revenue into behavioral health and community partnerships, such as with the Anchorage School District. Current work from implementing the business model shows increased cash flow and decreased monthly deficits, with a break-even point by the end of the calendar year.

The agency is also actively engaging in creating a donation engine that leverages the goodwill in the community and our nonprofit status to create a more robust revenue line for charitable donations. At that same time, our home and community-based waiver program will be able to continue to serve the population of individuals that we have served since 1957. By continuing to adapt our business to the changing landscape, we can leverage new project revenue to become sustainable in the long term. The Arc will continue to provide these services for Trust beneficiaries in the least restrictive environment and community setting of their choice.

WHO WE SERVE

Without bridge funding, The Arc will close its doors and cease to exist as a service provider. Currently, the agency provides services and support for individuals with intellectual and developmental disabilities and those experiencing mental health disorders. The diverse range of services offered by The Arc caters to a broad spectrum of people, each with unique needs and abilities.

Firstly, individuals with intellectual disabilities and mental health issues benefit significantly from The Arc's programs. The organization focuses on enhancing their life skills, independence, and overall quality of life. Individuals can access educational resources, vocational training, community integration initiatives, and treatment through personalized support plans.

Secondly, families of those we serve find valuable assistance at The Arc. Parents and guardians often receive support in navigating complex systems, accessing educational resources, and developing long-term care plans for their loved ones. The Arc fosters a sense of community among families, providing a platform for sharing experiences and learning from one another. The caregivers and professionals working with individuals with disabilities also benefit from The Arc's services. The organization offers training programs, workshops, and resources to enhance their professional skills, which not only ensures a higher standard of care for those they support but also enhances their interactions with all members of the Anchorage community.

Ultimately, The Arc of Anchorage serves as a crucial hub for a wide range of individuals, families, and professionals, creating a supportive environment that promotes inclusivity, empowerment, and a better quality of life for beneficiaries in the Anchorage community. Without this project, the agency's short-term viability as a robust service provider is in question. The numbers of beneficiaries below would lose Arc services and potentially end up in a more restrictive, costly setting.

Individuals Affected in Habilitate Services (some individuals receive multiple service lines)

- Group Home 31 (8 high needs/ medically fragile)
- Supported living/ In-home supports 21 (11 live in Arc-owned Properties)
- Hourly Respite 10
- Daily Respite 10
- Nursing Case Management 4
- Employment services 20 (110 ASD Students)
- Family Habilitation Children 2
- Individual Day Habilitation 56
- Group Day Habilitation 82

Individuals Affected in Re-Habilitative Services

- CRSS 35
- Case Management 35
- Med Management 15
- Psychotherapy 30
- AMHR 15 beds on a 90 or 180-day rotation.

ESTIMATED NUMBERS OF BENEFICIARIES SERVED EXPERIENCING:

Mental Illness:	70
Developmental Disabilities:	275
Secondary Beneficiaries (family members or caregivers providing support to primary beneficiaries):	150
Number of people to be trained	20
The estimated number of beneficiaries served includes those who receive multiple service lines	

BUDGET

Personnel Services Costs	\$837,200.00
Personnel Services Costs (Other Sources)	
Personnel Services Narrative:	The above amount represents a percentage of the cost category the grant will cover direct care staff who provide services to Trust beneficiaries.

Travel Costs	\$8,900.00
Travel Costs (Other Sources)	

Travel Narrative:	The above amount represents a percentage of the cost of transportation on reimbursement of day habilitation travel support for Trust beneficiaries and staff.
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Space or Facilities Costs	\$54,300.00
Space or Facilities Costs (Other Sources)	
Space or Facilities Narrative:	The above amount represents a percentage of the cost for maintenance, utilities, normal building maintenance, etc.

Supplies Costs	\$14,000.00
Supplies Costs (Other Sources)	
Supplies Narrative:	The above amount represents a percentage of the cost for supplies needed to maintain the ARC campus and 13 residential homes. On-site program fees, group home food for 24/7 care, items needed in homes for day-to-day operation.

Equipment Costs	\$8,000.00
Equipment Costs (Other Sources)	
Equipment Costs Narrative:	The above amount represents a percentage of the cost for minor equipment, software contracts, supportive equipment for beneficiaries (Hoyer lift, i.e.), equipment costs like a dryer, etc.

Other Costs	\$77,600.00
Other Costs (Other Sources)	
Other Costs Narrative:	The above amount represents a percentage of the cost for administrative support like contractor fees, BDO auditing, IT services are outsourced, etc.

Total Amount to be Funded by the Trust	\$1,000,000.00
Total Amount Funded by Other Sources	

OTHER FUNDING SOURCES

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Corporate Resolution 02-2024

Authorizing Request of Repayable Funds from the Alaska Mental Health Trust Authority

WHEREAS, The Arc of Anchorage is committed to helping people who experience developmental disabilities or mental illness lead satisfying lives as members of our community;

WHEREAS, The Arc of Anchorage has been providing services, including housing, for Alaskans who experience intellectual and developmental disabilities since its founding in 1957;

WHEREAS The Arc of Anchorage is willing to address the needs of these Alaskans described above and has Authorized, with the full support of the Board of Directors and J. Ian Casey, CEO, to engage with The Mental Health Trust authority to explore any and all bridge funding including a repayable grant;

NOW, THEREFORE BE IT RESOLVED that The Arc of Anchorage is authorized to request funds from the Alaska Mental Health Trust Authority Repayable upon receipt of funds from the IRS and it's mandated Employee Retention Credit.


The following officers of said Corporation hereby sign this Resolution binding the Arc of Anchorage Corporation and confirms said Resolution was passed affirmatively by the Board of Directors on Thursday, March 21, 2024, in which a quorum was present.



Bryce Coryell, President of the Board

03/23/2024

Date



James Ian Casey, CEO

3/21/2024

Date