### 2009 ANNUAL REPORT

### WORKING for our beneficiaries



PROMOTING self-sufficiency



TRAINING tomorrow's workforce



**ADVOCATING** for services



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### **Beneficiaries of The Trust**

People with mental illness People with developmental disabilities People with chronic alcoholism People with Alzheimer's disease and related dementia

# **REVIEWING** 2009 results

TRUSTEES RESPOND TO ECONOMY The economic downturn that hammered the U.S. in 2009 also had a profound impact on the assets of the Alaska Mental Health Trust Authority, dealing the Trust Fund the worst investment year since the corporation was established in 1995. Yet, despite the loss of more than \$90 million, The Trust weathered the economic storm better than many other philanthropic organizations, some of which were forced to sharply curtail their grantmaking during the year.

The Board of Trustees responded quickly to the financial shortfall by decreasing proposed spending by \$2.45 million and reallocating \$2.1 million from unspent grant funds in prior years to make up a budget deficit of approximately \$4.6 million. The total budget during FY2009 was approximately \$24 million to support programs for Trust beneficiaries, who include people with mental illness, chronic alcoholism, developmental disabilities and Alzheimer's disease and related dementia.

We attribute our ability to successfully weather the economic storms of 2009 to the flexibility of our asset management philosophy and practices, which are focused on protecting The Trust's cash and non-cash assets while maximizing spending to improve the lives of Trust beneficiaries. The Trustees have adopted an asset management policy statement (AMPS) that helps Trustees effectively supervise, monitor and evaluate the investment and management of The Trust's cash and non-cash assets for future growth. The AMPS allows the board to respond rapidly to financial changes when necessary, but keeps the focus on long-term solvency through the use of an income reserve account, which allows for disbursements during market downturns.

As a result of our prudent asset this report.

HOW TRUST FUNDS ARE SPENT Equally, if not more important, is how the Trustees spend available income on behalf of the beneficiaries. The Trust occupies a unique place in Alaska state government. While we are a state corporation, we operate much like a private foundation, using our resources to fund projects and activities that promote system change and improvement in Alaska's mental health continuum of care. We do this through capacity building, demonstration projects, funding partnerships, technical assistance, and other activities that will improve the lives and circumstances of Trust beneficiaries.

A majority of The Trust's annual budget provides ongoing support for the state's mental health program and funds projects in five focus areas that address issues with significant impact on Trust beneficiaries. These focus areas include reforming the Alaska mental health system of care for children; increasing the availability of a continuum of housing options for Trust beneficiaries to reduce homelessness; reducing the involvement and recidivism



management system, despite the huge market losses in FY2009, at the close of the year we were able to fund a payout for FY2010, confirming the validity of our financial model. And, because the market has shown improvement in FY2010, we are expecting the FY2011 payout to be similar to FY2010 funding. Details of our financial performance are included later in

Chief Executive Offic

of Trust beneficiaries in the criminal justice system; supporting grassroots, consumer-driven programs; and creating an available and competent workforce for Trust beneficiary service providers. Each focus area is described in detail later in this report along with the successes we have achieved by working with our many partners throughout the state.

#### **OUR PARTNERS**

In many instances, we directly engage beneficiaries and family members for guidance and feedback in the work we do. We also depend on input regarding funding and policy recommendations from the advisory boards that serve as a link between The Trust and individual beneficiaries, their families, caregivers and legal guardians. These boards are the Advisory Board on Alcoholism and Drug Abuse, Alaska Mental Health Board. Governor's Council on Disabilities and Special Education, and Alaska Commission on Aging. In addition, we rely on participation and collaboration from a number of other state agencies, advisory groups, tribal entities, service providers, community partners and stakeholders to help reform and improve the systems that serve Trust beneficiaries.

The Trustees and Trust staff are committed to working with Governor Parnell, the Legislature and all our partners on behalf of Trust beneficiaries to make the systemic changes needed for long-term improvements in Alaska's mental health program.



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William Doolittle, M Chair. Board of Trustees

## **GROWING** our workforce

Alaska is experiencing a workforce crisis in the sectors that serve people with mental illness. developmental disabilities. chronic alcoholism, and Alzheimer's disease and related dementia. The main issues impacting this segment of the workforce are wages and benefits, recruitment and retention, and training and education. Challenges are found in paraprofessional and professional fields and across the multitude of settings in which they work, such as individual homes, hospitals, community-based residential group homes, public schools, nursing homes and the community at large in rural and urban settings.

In 2004, in response to this crisis. The Trust, the University of Alaska System and the Alaska Department of Health and Social Services formed the Behavioral Health Initiative Project (BHIP) to address workforce issues affecting services to Trust beneficiaries. Then, in FY 2007, The Trust expanded the partnership by creating the Trust Workforce Development Focus Area. Its goal is to ensure service providers across the state have access to a capable, culturally competent workforce to serve Trust beneficiaries, their families and communities. Other partners who joined the focus area include The Trust's beneficiary advisory boards, Alaska Department of Labor and Workforce Development, Alaska Native Tribal Health Consortium, Alaska Behavioral Health Association, Alaska Association on Developmental Disabilities and AgeNet.

### TRAINING OPPORTUNITIES

During FY2009, approximately 2,100 individuals from entry-level personnel to paraprofessionals and professionals from 112 Alaska communities participated in academic, non-academic and outreach educational programs to develop or enhance their skills to work in jobs that serve Trust beneficiaries.

#### **MARKETING CAMPAIGN**

Marketing efforts in FY2009 focused on getting youth, Alaskan Natives, military veterans, and "empty nesters" to work part time or full time in the health and social services field. The campaign consisted of three print ads and two television spots that ran in media outlets across the state with the slogan "Life Experience Counts." The campaign featured the personal stories of an empty nester, an Alaska Native elder and five military veterans who used their various experiences as building blocks for jobs that serve people with mental illness, developmental disabilities, alcoholism, or Alzheimer's disease and related dementia.

#### STUDENT LOAN REPAYMENT

With funding from The Trust, Alaska is recruiting workers into jobs in behavioral health, primary care and dental services, all of which have been identified in a statewide job vacancy study as having high vacancy rates. In exchange for working in Alaska for two years. professionals who graduated from an accredited college or university with a



master's degree or higher are eligible for

loan repayment. A total of \$1.2 million is

available for loans, including \$400,000

from The Trust, and a \$600,000 grant

from the federal Health Resources and

Services Administration. The loans will

be administered by the Department of

scheduled to begin awarding loans in mid

FY2010. See http://hss.state.ak.us/dhCS/

healthplanning/primarycare/loans/aslrp.

htm for details.

Health and Social Services, which is

Students participating in classes provided by the University of Alaska Anchorage School of Social Work.

### 2009 Vacancy Rates by Occupational Group and Labor Region

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Occupational Group	Anchorage/Mat-Su	Gulf Coast	Interior	North	Southeast	Southwest	
Physicians	8.3%	14.0%	11.1%	68.2%	6.3%	24.8%	
Other Clinicians/Therapists	7.5%	20.5%	7.7%	39.3%	16.7%	32.8%	
Behavioral Health	8.2%	6.2%	12.7%	14.5%	12.2%	18.6%	
Allied Health	3.5%	8.7%	5.0%	20.7%	9.2%	7.8%	
Community/Wellness	8.2%	9.1%	23.5%	7.0%	9.3%	7.9%	

The 2009 Alaska Health Workforce Vacancy Study was conducted by the Alaska Center for Rural Health - Alaska's AHEC and the Institute for Social and Economic Research. It was funded by the Alaska Mental Health Trust Authority, Alaskan's for Access to Health Care, University of Alaska Fairbanks, Tanana Valley campus Telemedicine Program, and University of Alaska Anchorage Community and Technical College and the School of Nursing.

### **BUILDING** housing opportunities

The Affordable Appropriate Housing Focus Area is working to reduce the rates of homelessness and displacement of Trust beneficiaries. The Trust and its more than 150 partners, including state agencies, non-profit service organizations and housing advocates, have adopted the theme "Opportunity Begins with a Home." During 2009, The Trust and its partners concentrated on simplifying, streamlining and coordinating the state's housing and social support programs and increasing the assistance available for housing providers serving individuals with a disability, chronic addiction or mental illness.

Retooling these programs allows for adequate supportive services and rental subsidies so Trust beneficiaries and other vulnerable Alaskans can afford housing that provides a safe, healthy environment. With implementation of these strategies in the core housing programs at Alaska Housing Finance Corporation (AHFC) and in the Department of Health and Social Services. Alaska is poised to make a real impact on the growing number of homeless families and adults with disabling conditions.

#### HOMELESS ASSISTANCE INCREASED

The Trust. AHFC. the Alaska Council on the Homeless, housing providers and advocates gained legislative support in 2009 for an additional \$2.5 million to retool AHFC's ongoing Homeless Assistance Program to better serve the state's most challenging populations. The Trust committed \$1 million to the program. With state and federal funding, the overall funds available for homeless assistance in FY2009 totaled more than \$8 million and assisted more than 13,000 Alaskans.

SPECIAL NEEDS HOUSING IMPROVED The Special Needs Housing Grant program administered by AHFC assisted approximately 250 Trust beneficiaries with intensive needs in FY2009. During the year, the program offered the following components necessary for project sustainability:

- or remodeling of 53 units.
- residents.

	In
50	
40	-
30	-
20	-
10	-
0	

• A three-year renewal cycle to allow housing providers more planning time and the ability to create infrastructure for future supported housing projects.

• Financial assistance in the construction

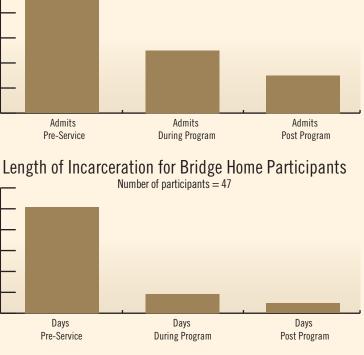
• Operations assistance to 50 units to help with recurring expenses (rent, utilities and building operation), bringing the rent for each unit to an affordable level while maintaining the safety of the

 Social services assistance for 230 units. to ensure there are social services available to assist residents with financial issues, social-skill building, problem solving and crisis management, thereby preventing evictions and promoting stability and safety for residents.

### BRIDGE HOME CONTINUED SUCCESSES

One of The Trust's main projects in the housing focus area is the Bridge Home program, which is aimed at stabilizing Trust beneficiaries who have been cycling through the Department of Corrections. Alaska Psychiatric Institute, emergency facilities and other higher cost services by creating a safe, affordable housing environment with support services. In an FY2009 analysis of 47 program participants, admissions and lengths of stay to Alaska Psychiatric Institute and the Department of Corrections were reduced (see charts below for details).

#### carceration Rates for Bridge Home Participants Number of participants = 47



## **SEEKING** justice for beneficiaries

Trust beneficiaries have an increased risk of involvement with the criminal justice system both as defendants and as victims because of their disabilities. Each year hundreds of beneficiaries are incarcerated, though they have committed no crime, because adequate service alternatives are not available to provide for their safety and treatment. Many more are arrested, prosecuted and incarcerated for minor offenses that result from their mental disabilities rather than criminal intent. The Disability Justice Focus Area is working to reduce the involvement and recidivism of Trust beneficiaries in the criminal justice system while increasing the system's ability to effectively accommodate victims and offenders who are Trust beneficiaries.

#### FAIRBANKS JUVENILE TREATMENT COURT Alaska's first juvenile therapeutic court accepted its first participant in September 2008, and by the close of FY2009 there



Members of the Fairbanks Juvenile Treatment Court team.



A new detox treatment center opened in 2009 on Trust land in Fairbanks

were 11 participants and one program graduate. The Fairbanks Juvenile Treatment Court (FJTC) is a voluntary therapeutic court, targeting juvenile offenders whose mental illness likely contributed to the commission of their offense. The core belief of the EJTC team is youth who are challenged with mental illness and substance abuse issues that receive appropriate diagnosis and treatment early in their juvenile justice experience have a far greater chance of avoiding further criminal activities. The Trust-funded FJTC is a collaborative partnership between the Alaska Court System, the Department of Law, the Public Defender Agency, Department of Health and Social Services, and tribal and private human services agencies. Longterm goals for the program are to reduce inappropriate incarceration of juvenile Trust beneficiaries and promote their wellbeing: relieve the burden on the Division of Juvenile Justice presented by juveniles who are Trust beneficiaries; and reduce repeated criminal activity among juvenile

#### **OFFENDER RE-ENTRY PILOT**

Trust beneficiary offenders.

FY2009 marked the second year the Department of Corrections (DOC) operated a re-entry pilot project focused on Trust beneficiaries. The project is being piloted in Anchorage, Fairbanks, Juneau and the Mat-Su Valley. It is patterned after the evidence-based practice Assess, Plan, Identify, and Coordinate (APIC). The goals of the project are to ensure continuity of care for Trust beneficiaries transitioning from the correctional system to the community, maintaining public safety, and reducing recidivism. The partnerships established between DOC and local treatment providers as a result of this project have proven to be the key to successful transition of beneficiaries back into their communities.

Although the project has vet to be formally evaluated, preliminary FY2009 data indicates 100 percent of the participants were connected to a community treatment provider upon release from a DOC institution and 88 percent had an intake assessment within ten days of release; 67 percent of the participants were released to supervised or supported housing; and, of the 56 participants who completed APIC by March 2009, 68 percent had not been re-incarcerated as of November 2009.

#### **ADULT GUARDIANSHIP/MEDIATION**

Beginning in FY2006, The Trust partnered with the Alaska Court System in a 4-year pilot project to provide mediation in adult guardianship and conservatorship cases. The goal of the Adult Guardianship Mediation Program was to use mediation to preserve the autonomy and dignity of these adults, while assisting and enabling family to resolve problems, which if left unresolved could result in the affected adult's loss of independence and rights, institutionalization, or financial exploitation, neglect or abuse.

Program participants reached agreement on some or all of the issues in 87 percent of the cases mediated and 91 percent were satisfied with the agreements. As a result of mediation, the court system avoided as many as 90 contested hearings over the pilot period, reducing the number of superior court cases and associated costs required to determine guardianship appointments. The success of this program led the legislature in 2009 to appropriate funding in the FY2010 budget to continue the program, transitioning it from Trust funding to the State's general fund/mental health budget.

## **ENGAGING** beneficiaries

MINI GRANTS

In FY2009. The Trust authorized \$3.8 million for the Beneficiary Projects Initiative Focus Area, which supports and funds grassroots, beneficiary-driven, peer-to-peer programs. It also includes a grants program that improves the lives of Trust beneficiaries with support for individual services, one-time projects and adult dental care. Since its inception in 2005, this focus area has supported development and stabilization of more than 20 consumer-operated programs that allow beneficiaries to actively engage in their recovery and long-term wellbeing.

#### PEER SUPPORT TRAINING

Peer-to-peer support is a common element across most consumer-run organizations. Often those involved are entry-level workers who require training and education to successfully fulfill this job. To assist providers in training this workforce. The Trust funded a consumer focused education conference in Mav 2009, which drew more than 275 attendees.

#### **TECHNICAL ASSISTANCE**

In 2009. The Trust funded 12 consumer organizations that provided a broad range of peer support, services and training to Trust beneficiaries. To ensure these programs provide safe, stable and effective services. The Trust funds a technical assistance program that offers guidance and training related to organizational development, non-profit management and consumer-operated programs. During FY2009, 12 grantees and five new and developing consumer organizations from across the state received a range of assistance. With technical assistance support, 66 percent of the grantees diversified their funding, receiving additional support through competitive state grants, federal funding and donor contributions.



Juneau's Polaris House became the first organization in Alaska to receive clubhouse certification.

Beneficiary Group	Amount Awarded	Number of Beneficiaries
Alzheimer's Disease and Related Dementia	\$194,486	174
Developmental Disabilities	\$157,079	202
Mental Illness	\$298,695	200
Chronic Alcoholism	\$ 92,012	71
Total	\$742,272	647

The Trust annually funds three minigrant programs, which award up to \$2,500 to individual beneficiaries for treatment, equipment or services that directly improve their quality of life and increase independent functioning. In 2009, The Trust awarded \$742,272 in mini grants to 647 Trust beneficiaries.

Individuals experiencing mental illness, chronic alcoholism and traumatic brain injury received 42 percent of the grants. People with Alzheimer's disease and related dementia received 27 percent of the grants, which were administered by the Alzheimer's Disease Resource Agency of Alaska. Individuals with developmental disabilities received 31 percent of the funds, which were administered by the Department of Health and Social Services Division of



In FY2009. The Trust awarded 32 small project grants totaling \$238,451 to various organizations serving Trust beneficiaries. These grants provide organizations with up to \$10,000 to create innovative new programs, substantially improve or supplement existing activities, or significantly increase the quality of ongoing projects.

#### **ADULT DENTAL**

In FY2009, The Trust completed a 3-year commitment of \$4.2 million in matching funds for the Adult Dental Medicaid Program, which provided preventive and restorative dental services for adult Medicaid recipients. The program was reauthorized as a permanent program by the 2009 legislature and the total cost of the program was transitioned from Trust funding to the Department of Health and Social Services general fund/mental health budget for FY2010.



Participants in the Alaska Women's Recovery Project.

### FY2009 Mini-Grants by Beneficiary Type

# **CARING** for Alaska's youth

Bring the Kids Home began in 2005 as an initiative to return children with severe emotional disturbances from out-of-state residential facilities to treatment in Alaska and to keep additional children from moving into out-of-state care. The Bring the Kids Home Focus Area is reforming Alaska's mental health care system for children and adolescents. Current priorities include increasing communitybased services, providing early detection and intervention, and coordinating with families and schools to promote healthy learning environments.

Funded by The Trust and the Department of Health and Social Services, this initiative is a good example of how The Trust uses its resources to affect systemic change on behalf of Trust beneficiaries. In addition to improving children's recovery at the lowest level of appropriate care, the



Family Centered Services of Alaska completed a new therapeutic family home in Fairbanks called "Spirit Court."



A new five-bed group home opened in Dillingham.

State expects to benefit from this initiative by gaining better control of the future cost for children's mental health care.

#### **OUT-OF-STATE PLACEMENTS REDUCED**

The number of children admitted into out-of-state psychiatric treatment facilities dropped 46 percent, from 202 in FY2008 to 110 in FY2009. That is an overall 78 percent decline from the 489 kids who were admitted into out-of-state residential programs when the initiative began in 2005.

#### **IN-STATE RESIDENTIAL INCREASED**

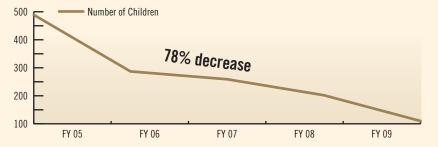
In order for children in out-of-state treatment facilities to come home, there must be treatment available in Alaska. The number of residential beds in Alaska increased from 899 beds in FY2008 to 962 beds in FY2009, an increase of 7 percent. That is an overall increase of 32 percent over the 653 beds in 2005. The emphasis

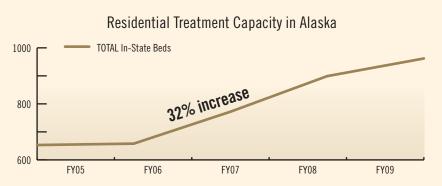
of this effort is increasing capacity at lower, less costly levels of care than psychiatric treatment facilities.

### **IN-STATE SERVICES INCREASED**

An important aspect of the initiative has been to increase home and community-based services so that youth can receive services in or near their home communities. Use of home and community-based services increased 82 percent from 519 youth in FY2008 to 944 youth in FY2009. In addition, 129 of the youth who received services in FY2009 were diverted from out-ofstate residential care. Treating youth at or near their home communities allows for earlier interventions and more family involvement. Often it results in more success with troubled youth in a less costly manner, replacing expensive residential treatment.







# MANAGING Trust non-cash assets

The Trust Land Office (TLO) is a 14-person unit in the Department of Natural Resources that manages approximately one million acres of land and other noncash assets throughout Alaska on behalf of the beneficiaries of the Alaska Mental Health Trust, Gross revenue in FY2009 totaled about \$5.6 million. of which about \$2.8 million was Spendable Income and about \$2.8 million was Principal.

Revenue-generating uses of Trust land include land leasing and sales; commercial timber sales: mineral exploration and production; coal, oil and gas exploration and development; sand, gravel and rock sales; and other general land uses. Rents, fees and 15 percent of timber revenue from Trust land uses are considered "Spendable Income' and are available to The Trust for use in the following fiscal year. Land Sale revenue, hydrocarbon and mineral royalties, and 85 percent of timber revenue are considered "Principal" and are deposited in The Trust corpus, which is held and managed by the Alaska Permanent Fund Corporation.

**HIGHLIGHTS OF 2009** 

- Received a royalty of \$832,676 from Fairbanks Gold Mining Inc. for 2009 production from its mine on Trust land north of Fairbanks.
- Initiated due diligence on proposed construction of a 144.000-squarefoot office building in Juneau on Trust property known as The Subport. If the project goes forward, the Department of Administration has proposed relocating state employees from five agencies into the new building.
- Developed the first "in-house" Internetbased land sale Web site to showcase The Trust's 2009 annual land sale. In the first week \$500.000 of real estate was sold.

- exploration projects in Alaska.
- Alaska.

#### FUTURE FOCUS

The TLO will continue developing longterm plans for its natural resource portfolio and will work with local communities and individuals to increase public awareness of Trust lands and our mission. Key projects will include:

- timber product manufacturing:

 Granted the Municipality of Anchorage two public-use easements in the University-Medical District as part of the 40th Avenue Extension Project and Transit and Pedestrian Improvements and received \$652,000 in land use fees.

• Focused on the cleanup of Trust lands in southeast, northern and southcentral Alaska, resolving trespass issues, and conducted remedial reclamation and removed abandoned vehicles and trash

 The Trust has leased essentially all of its Livengood mineral interest to International Tower Hill Mines, Ltd. (ITHM) and anticipates receiving royalty income from future operation of a mine ITHM has actively explored for gold at Livengood since 2003 and the project has progressed to one of the larger

• Representatives from The Trust, Alaska Department of Administration and U.S. Bureau of Land Management signed the Mental Health Land Entitlement closeout agreement in May 2009. The agreement identifies specific land that will satisfy the Land Entitlement Act as provided by Congress in 1956 to the Territory of

• Ongoing due diligence and funding request to facilitate construction of a proposed office building in Juneau;

• Seeking new business opportunities in

- Continuing pursuit of new mining, coal, and oil and gas projects on Trust lands;
- Exploring commercial and residential real estate development projects in Ketchikan. Eagle River, Anchorage and other communities.



Steve Peavey of Meyers Chuck provides TLO Resource Manager Don Koenigs water transport to Trust land on Meyers Island.



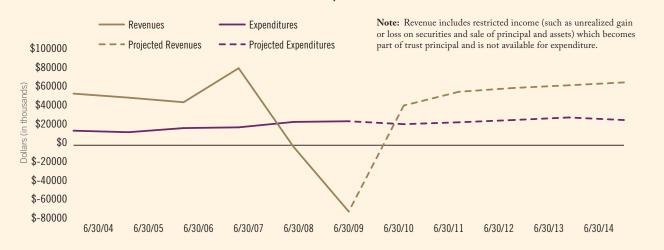
Accompanied by several Trustees, Jeff Jessee, CEO for The Trust, signs documents to make final land selection and close out the 1956 Land Entitlement Act



Growth rings on harvested trees on Trust land near Tolstoi Bay, show rapid growth due to the premium site conditions on Price of Wales Island in Southeast Alaska.

## WEATHERING the economic storm

**Revenues and Expenditures** 



The slowdown in the economy in FY2008 turned into a full-blown recession in FY2009, resulting in the largest annual decline in net assets in The Trust's history. The loss from Alaska Permanent Fund Corp. (APFC) investments was \$73,443,000 for FY2009 compared to a loss of \$14,683,000 for FY2008.

The Budget Reserve is set at 400 percent of the annual payout to allow for disbursements during market declines. The Budget Reserve investment is split between the Alaska Permanent Fund and the Treasury Division of the Alaska Department of Revenue. The Treasury Division Budget Reserve investments were also impacted by the economic downturns. The loss on this portion of the Budget Reserve was \$4,733,371 in FY2009, compared to a loss of \$1,914,206 in FY2008.

The Trust's payout rate, which is used to calculate the disbursement (or payout) for the annual Trust budget, remained at 4.25 percent. This rate is applied to the balance in the Trust Fund (Principal and Budget Reserve) at the end of a fiscal year to calculate the payout for the subsequent year. Despite huge market losses in FY2009, we are able to fund a payout for FY2010, confirming the validity of our financial model. We are expecting FY2011 funding to be less than FY2009 but similar to FY2010 funding.

Beginning with FY2011, the payout will be calculated on a four-vear-average balance, which will smooth out volatility in the payout amount from year to year. The amount available to fund our budget will be proportionately decreased, but will be impacted less by any one year's income.

The following financial performance from FY2009 is available for funding in FY2010:

- Disbursement (payout) rate of 4.25 percent, for a payout of \$15,428,700;
- Resource management revenue allocated as income was \$2,164,028;
- Interest on the Income Account at Treasury Division was \$1,183,429;
- Lapsed funds from prior fiscal years were \$4,049,000;
- Reallocation of prior year Authority Grants was \$2,100,500;
- Total funding available for FY2010 is \$24.925.657. This is a 11 percent decrease from FY2009.



# BUDGETING for FY2011

Each year the Board of Trustees makes recommendations to the governor and the Legislature regarding expenditure of Trust funds and other state dollars to help pay for Alaska's Comprehensive Integrated Mental Health Program. These recommendations comprise the Mental Health Budget Bill. During the 2010 legislative session, The Trust will seek approval of our FY2011 operating and capital budgets.

Most of The Trust's annual operating and capital funds are spent on programs recommended by The Trust's five focus area workgroups and on programs initiated by The Trust's advisors through an annual request process. Additionally, about \$1 million of The Trust's operating budget is available annually for grants to non-profit groups, providers, tribal entities, governmental agencies and other organizations that directly serve Trust beneficiaries.

Following are some highlights of the projects and programs planned for the next fiscal year in each focus area.

#### WORKFORCE DEVELOPMENT

- Partnering with several state agencies and boards to create a five-year state plan for health workforce;
- Implementing the state's first doctorallevel psychology internship program;
- Working with the state and other partners to support an expanded loan repayment and incentives program;
- Pursuing funding for Alaska's first psychiatric residency program to address a statewide workforce crisis in this discipline.

**DISABILITY JUSTICE** 

- due to drugs or alcohol;
- Expanding therapeutic courts to
- beneficiaries and appropriate intervention techniques.

### **APPROPRIATE AFFORDABLE HOUSING**

- to Reduce Homelessness:
- programs.

#### **BRING THE KIDS HOME**

- residential treatment;
- from children's services to the
- remaining in school.

• Partnering with the Bethel community and several state agencies to develop and implement a community public safety and treatment response for individuals requiring protective custody because of intoxication or incapacitation

additional Alaska communities:

• Partnering again with the Anchorage and Fairbanks police departments to continue providing training to law enforcement across the state on disorders experienced by Trust

• Partnering again with the Alaska Council on the Homeless and Alaska Housing Finance Corporation to gather baseline data regarding homelessness and housing and implement the first strategies in the Statewide 10 Year Plan

• Seeking \$4 million in state funding to continue support for improved housing

• Expanding the capacity to work with youth and families at home to avoid

 Focusing on youth who are transitioning adult service system in a way that accommodates their special needs;

• Enhancing school-based services to support mental wellness and support youth working on recovery while

### **BENEFICIARY PROJECTS INITIATIVE**

- Articulating the role and place of consumer organizations within Alaska's continuum of care for Trust beneficiaries with input from key stakeholders, Trust advisory groups and partner agencies;
- Facilitating the 2011 Alaska Behavioral Health Consumer Recovery Conference for Trust beneficiaries, family members and peer providers.



Jeff Jessee and former Anchorage Chief of Police Rob Huen at a Crisis Intervention Team (CIT) training.



The Trust supported a new 30-bed domestic violence crisis shelter that opened in Bethel in December 2009.



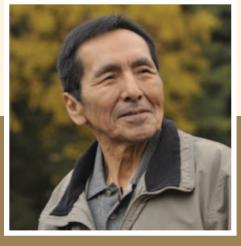
The Trust and its partners are collaborating on a recruitment program to attract workers into the behavioral health field, which experiences high vacancy rates across the state.

# FINDING a home changes lives

Early in FY2010, The Trust and its housing partners, including a special task force named by Anchorage Mayor Dan Sullivan, began seeking solutions to reduce homelessness. The goal is to find solutions that could be put into place relatively guickly and that would make a significant difference, especially among chronically homeless, alcohol-dependent individuals. The approach The Trust and its partners want to emulate is described as "housing first" or "low barrier" housing and has been successfully implemented in two Washington state projects. This simple, intuitive approach involves first stabilizing someone in housing, then coordinating the person's social service needs and treatment.

In South King County, Washington, a "housing first" program at Sound Mental Health reported a 68 percent housing retention rate among its residents in a 1-year period, with 90 percent of the individuals connecting to behavioral health services such as substance abuse treatment, mental health counseling and personal skill development. During this period, residents experienced a 67 percent increase in income and 76 percent reduction in jail bookings.

In Seattle, Washington, the city's "housing first" program reported more than a 50 percent reduction in the community's cost of care for chronically homeless individuals after the first six months. The residents also reduced their alcohol consumption over time in this study, even though there was no requirement that residents limit their drinking to reside in the housing units.



SUPPORTING safe housing

The **TRUST** 

The Alaska Mental Health Trust Authority

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operate housing programs using the "housing first" model, including Rural Alaska Community Action Program, Inc. (RurAL CAP), a private, statewide, nonprofit organization that assists lowincome Alaskans. The Trust, RurAL CAP and Alaska Housing Finance Corporation teamed up in mid-FY2010 to produce a public information media campaign aimed at educating the public about the need for supportive housing programs and the "housing first" concept. The campaign appeared on six TV stations around the state, including the statewide satellite system ARCS, and in nine rural and urban newspapers. The ads feature a case manager from RurAL CAP and a program graduate who since completing the program has found a stable home and steady job, and has remained sober for nine years.

Several organizations in Alaska already