

MEETING AGENDA

Meeting: Board of Trustee
Date: August 24-25, 2022
Time: 8:30 AM
Location: online via webinar and teleconference
Teleconference: (844) 740-1264 / Meeting Number: 2452 565 9194 # / Attendee No: #
<https://alaskamentalhealthtrust.org/>
Trustees: Anita Halterman (Chair), Verné Boerner, Rhonda Boyles, Kevin Fimon,
Brent Fisher, Agnes Moran, John Sturgeon

Wednesday, August 24, 2022

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8:30	Call to Order – Anita Halterman, Chair	
	Roll Call / Announcements / Approval of Agenda	
	Review of Guiding Principles	6
	Ethics Disclosure	
	Approval of Minutes	
	• May 25, 2022	13
	Current Bylaws	35
8:35	Board Elections	
8:50	Mission Moment	
	Facing Foster Care in Alaska	
	• Amanda Metivier - Director, Child Welfare Academy & Board Member FFCA	
9:15	Staff Report	
	CEO Update	
9:30	Statutory Advisor Update	
	• Adam Crum, Commissioner Dept. of Health	
	• Kim Kovol, Commissioner Dept. of Family & Community Services	
10:30	Break	
10:45	Resource Management Committee Report / Update	42
	• Land Sale Program Parcels	
	• Icy Bay Timber Sale	

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11:05	Finance Committee Report / Update	57
	<ul style="list-style-type: none"> • Harvest Capital Presentation • Commercial Real Estate Discussion 	hand-out
	Executive session – (if necessary)	66
	<i>In accordance with the Open Meetings Act, AS 44.62.310(c).</i>	
12:05	Lunch	
12:45	Acknowledgement of Service	
1:00	Statutory Advisor Update	69
	<ul style="list-style-type: none"> • Bev Schoonover, Executive Director, Alaska Mental Health Board / Advisory Board on Alcoholism and Drug Abuse • Jon Haghayeghi, Executive Director, Alaska Commission on Aging • Patrick Reinhart, Acting Executive Director, Governor’s Council on Disabilities and Special Education 	
2:30	Break	
2:45	Early Intervention / Prevention / Child Welfare Update	93
3:15	FY24/25 Budget Deliberations	101
4:15	Public Comment	
	<ul style="list-style-type: none"> • For Public Comment Guidelines click here 	
	Recess	

Thursday, August 25, 2022

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8:30 **Call to Order
Announcements**

8:35 **FY24/25 Budget Deliberations**

101

10:30 **Break**

10:45 **FY24/25 Budget Deliberations**

101

11:30 **Recess / Lunch**

3:15 **Trustee Comments**

3:30 **Adjourn**

Additional Documents

- Staff Response to Trustee Questions – FY24/25 Budget Recommendations 117
- Early Intervention / Prevention / Child Welfare White Paper 123
- Program & Planning Committee Report 128
- Audit & Risk Committee Report 131

Future Meeting Dates

Full Board of Trustee / Program & Planning / Resource Management / Audit & Risk / Finance

(Updated – July 2022)

- | | | |
|--------------------------------|----------------------------|------------------------|
| • Full Board of Trustee | August 24-25, 2022 | (Wed, Thu) – Anchorage |
| | | |
| • Audit & Risk Committee | October 19, 2022 | (Wed) |
| • Finance Committee | October 19, 2022 | (Wed) |
| • Resource Mgt Committee | October 19, 2022 | (Wed) |
| • Program & Planning Committee | October 20, 2022 | (Thu) |
| • Full Board of Trustee | November 16-17, 2022 | (Wed, Thu) – Anchorage |
| | | |
| • Audit & Risk Committee | January 5, 2023 | (Thu) |
| • Finance Committee | January 5, 2023 | (Thu) |
| • Resource Mgt Committee | January 5, 2023 | (Thu) |
| • Program & Planning Committee | January 6, 2023 | (Fri) |
| • Full Board of Trustee | January 24-25, 2023 | (Tue, Wed) – Juneau |
| | | |
| • Audit & Risk Committee | April 19, 2023 | (Wed) |
| • Finance Committee | April 19, 2023 | (Wed) |
| • Resource Mgt Committee | April 19, 2023 | (Wed) |
| • Program & Planning Committee | April 20, 2023 | (Thu) |
| • Full Board of Trustee | May 24-25, 2023 | (Wed, Thu) – TBD |
| | | |
| • Audit & Risk Committee | July 25, 2023 | (Tue) |
| • Finance Committee | July 25, 2023 | (Tue) |
| • Resource Mgt Committee | July 25, 2023 | (Tue) |
| • Program & Planning Committee | July 26-27, 2023 | (Wed, Thu) |
| • Full Board of Trustee | August 29-30, 2023 | (Tue, Wed) – Anchorage |

Future Meeting Dates Statutory Advisory Boards (Updated – July 2022)

Alaska Mental Health Board / Advisory Board on Alcoholism and Drug Abuse

AMHB: <http://dhss.alaska.gov/amhb/Pages/default.aspx>

ABADA: <http://dhss.alaska.gov/abada/Pages/default.aspx>

Executive Director: Bev Schoonover, (907) 465-5114, bev.schoonover@alaska.gov

- Executive Committee – monthly via teleconference (Second Tuesday of the Month)
- Fall Meeting: October TBD / Fairbanks

Governor’s Council on Disabilities and Special Education

GCDSE: <http://dhss.alaska.gov/gcdse/Pages/default.aspx>

Acting Executive Director: Patrick Reinhart, (907)269-8990, patrick.reinhart@alaska.gov

- Fall Meeting: October 13-15, 2022 / Girdwood & via Webinar

Alaska Commission on Aging

ACOA: <http://dhss.alaska.gov/acoa/Pages/default.aspx>

Executive Director: Jon Haghayeghi, (907) 465-4879, jon.haghayeghi@alaska.gov

- Fall Meeting: October 3-5, 2022 / TBD
- Winter Meeting: December 5-6, 2022 / TBD

**The Trust's
Guiding Principles /
Mission Statement /
Trust Budget
Process Flowcharts**

Trust Guiding Principles

To improve the lives of Trust beneficiaries, The Trust is committed to:

Education of the public and policymakers on beneficiary needs;

Collaboration with consumers and partner advocates;

Maximizing beneficiary input into programs;

Continually improving results for beneficiaries;

Prioritizing services for beneficiaries at risk of institutionalization or needing long-term, intensive care;

Useful and timely data for evaluating program results;

Inclusion of early intervention and prevention components in programs;

Provision of reasonably necessary beneficiary services based on ability to pay.

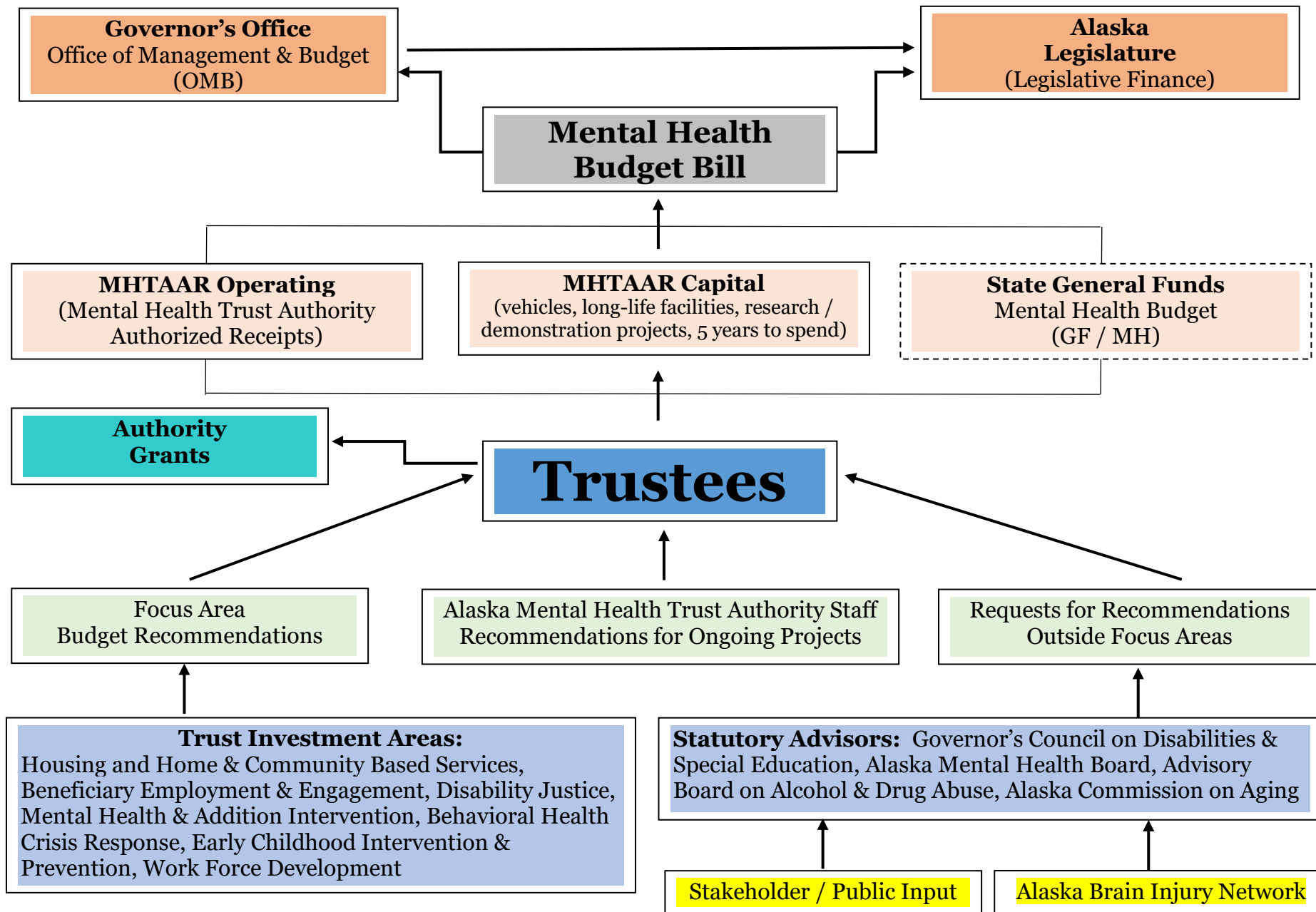
Approved 5-12-09, Board of Trustee meeting

Trust Mission Statement

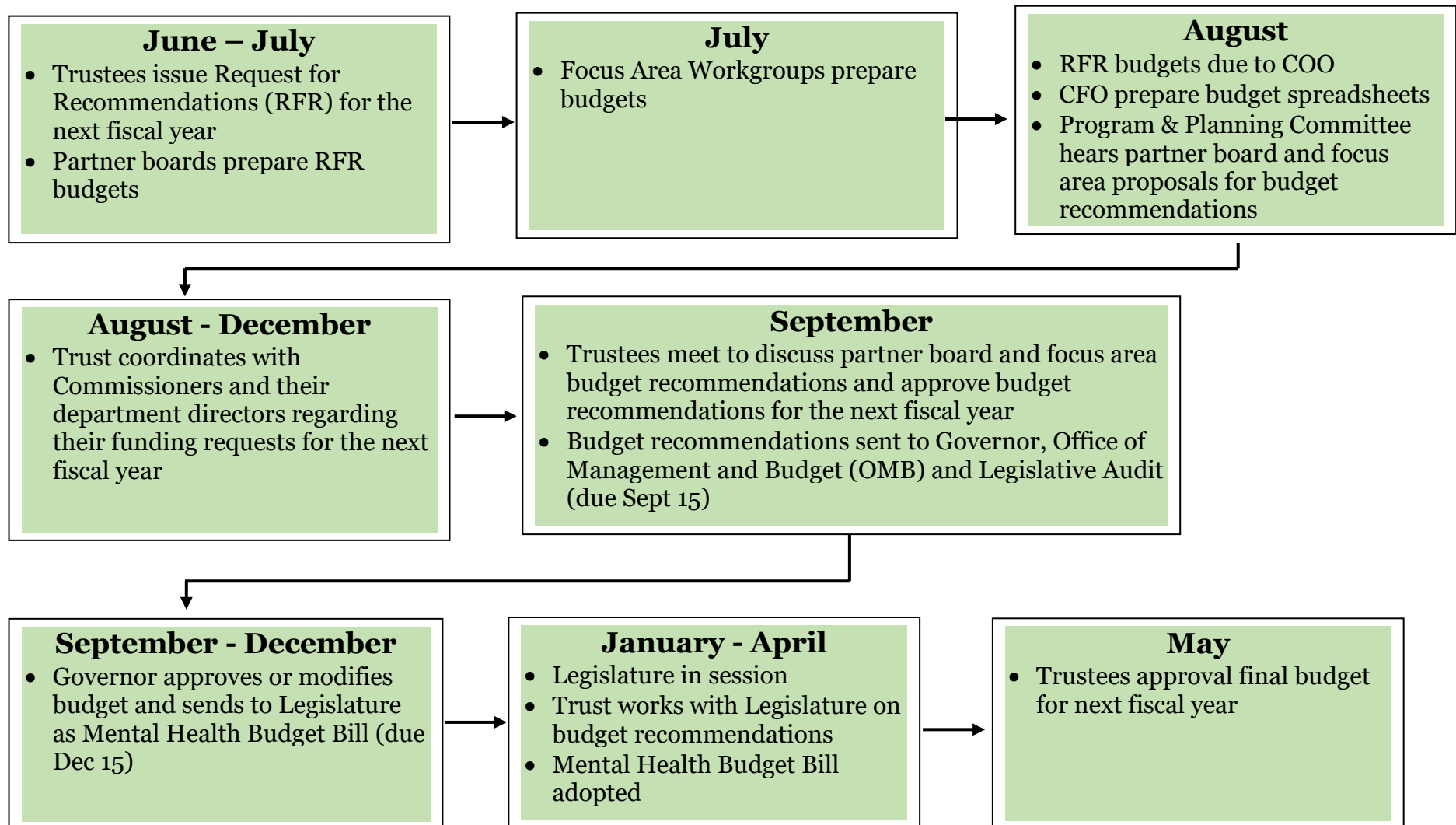
The Alaska Mental Health Trust Authority (The Trust) administers the Mental Health Trust to improve the lives of beneficiaries. Trustees have a fiduciary responsibility to protect and enhance trust assets in perpetuity for the beneficiaries. The Trust provides leadership in advocacy, planning, implementing and funding of the Comprehensive Integrated Mental Health Program; and acts as a catalyst for change.

Approved 5-12-09, Board of Trustee meeting

Alaska Mental Health Trust Authority Budget Process



Annual Mental Health Budget Bill Process

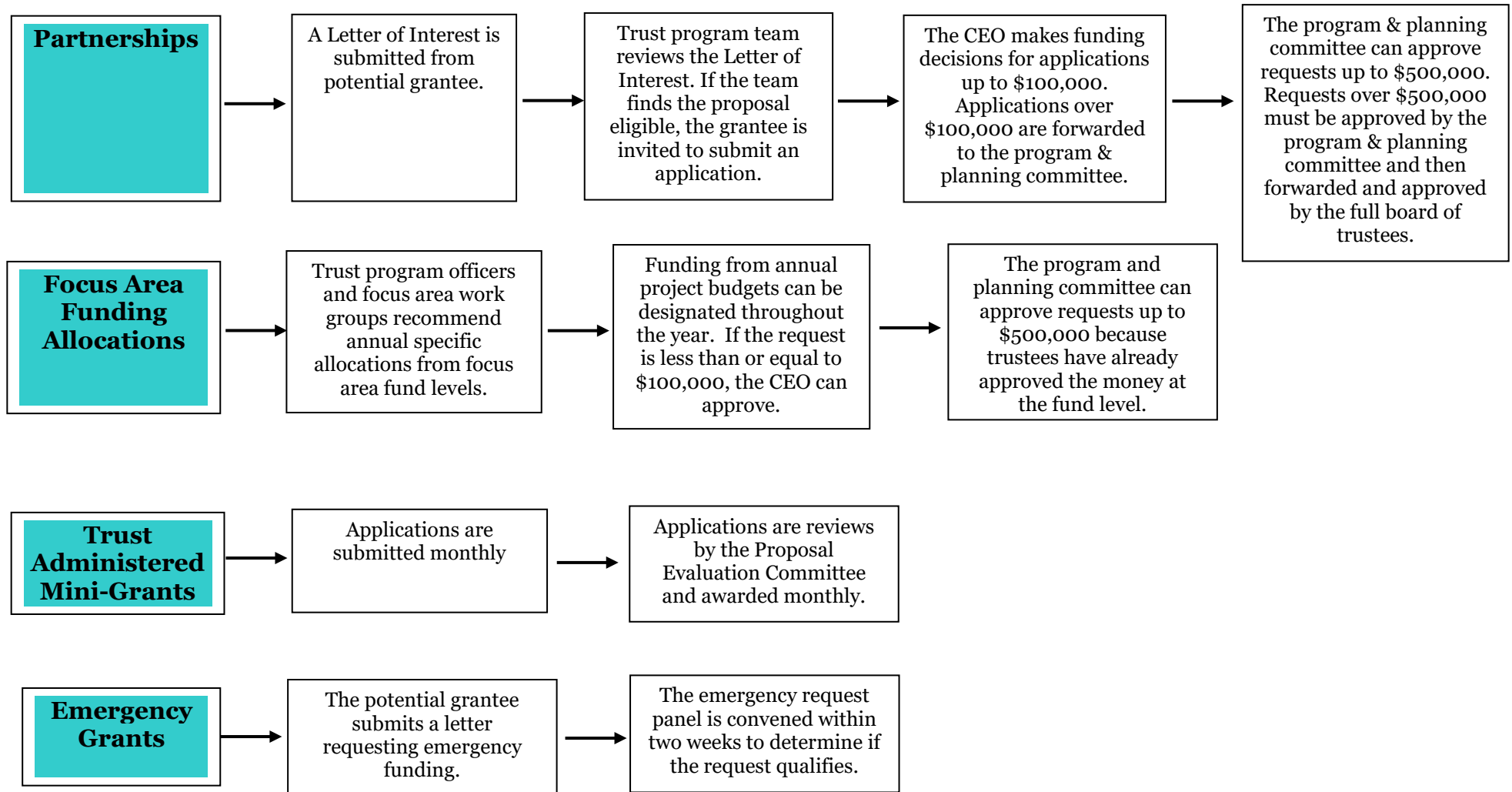


Note: timeline represents those items in the green boxes in the chart entitled “Alaska Mental Health Budget Process”

01/23/2019

Grant Approval Process for Authority Grant Funds

All annual budgets are approved by the full board of trustees at the September meeting



Note: this chart depicts those items included in the teal box labeled "Authority Grants" on the chart entitled "Alaska Mental Health Trust Authority Budget Process"

Revised: 01/23/2019

Alaska Mental Health Trust Annual Calendar

TRUSTEES	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Scheduled full board meeting & prep												
Scheduled committee meetings & prep												
APOC filing due 3/15												
Officer elections												
Board evaluations												
CEO evaluation												

LEGISLATURE	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Budget finalization with departments												
Trust advocacy trainings												
House/Senate Finance budget presentation												
Legislative session												

PROGRAM	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Focus area budget updates, stakeholder mtg												
Request for recommendations (RFR) issued												
Statements of Intent / grant agreements												
Trust/DBH quarterly meetings												
Small projects												
Grant quarterly reports												
Rural Outreach (every 2yrs)												

LAND OFFICE	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Resource field season												
Real estate BOV/appraisals												
Fall land sale												
Quarterly reports												
Ft. Knox audit (every 2yrs)												

ADMINISTRATION	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Fiscal year end & re-appropriation												
External audit												
Operating budget due 9/15												
Trust annual report												
Contract renewals												
OMB measures												
Asset allocation annual review												

ADVISORY BOARDS	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
Statutory Advisory Board - ACoA												
Statutory Advisory Board - AMHB/ABADA												
Statutory Advisory Board - GCDSE												

**Minutes for the
May 25, 2022
Full Board of Trustee
Meeting**

ALASKA MENTAL HEALTH TRUST AUTHORITY

FULL BOARD MEETING

**May 25, 2022
8:30 a.m.**

WebEx Videoconference/Teleconference

**Originating at:
Kenai Chamber of Commerce and Visitors Center
Expanded Conference Room
11471 Kenai Spur Highway
Kenai, Alaska**

Trustees Present:

Anita Halterman, Chair
Verne' Boerner
Brent Fisher
Chris Cooke
Rhonda Boyles
Kevin Fimon
Agnes Moran
John Sturgeon

Trust Staff Present:

Steve Williams
Eric Boyer
Carol Howarth
Miri Smith-Coolidge
Kelda Barstad
Michael Baldwin
Katie Baldwin-Johnson
Valette Keller
Autumn Vea
Allison Biastock
Kat Roch
Luke Lind
Debbie DeLong
Travis Welch
Jimael Johnson

Trust Land Office staff present:

Jusdi Warner
Sarah Morrison
Jeff Green

Also participating:

Jon Haghayeghi; Patrick Reinhardt; Jon McGee; Rose Figueroa; Mary David; Lesley Thompson;
John Walker; Carrie Predeger; Jillian Gellings; Richard Raines; Jed Rigby; Amanda Faulkner;
Lieutenant Ben Langham; Shari Conner; Tim Navarre; Carmen Wenger; Joyanna Geisler.

Alaska Mental Health Trust Authority

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Full Board of Trustees Meeting Minutes

May 25, 2022

PROCEEDINGS

CALL TO ORDER

CHAIR HALTERMAN called the meeting to order and began with a roll call. Trustee Boerner was having technical difficulties, but she will be here. She asked for a motion to approve the agenda.

APPROVE THE AGENDA

MOTION: A motion to approve the agenda was made by TRUSTEE BOYLES; seconded by TRUSTEE MORAN.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, yes; Trustee Sturgeon, yes.)

CHAIR HALTERMAN stated that in the packet was a copy of the Guiding Principles, the Trust Mission Statement and the budget process flow charts. She asked for any ethics disclosures. There being none, she moved to the approval of minutes.

APPROVAL OF MINUTES

CHAIR HALTERMAN began with January 6, 2022, minutes.

MOTION: A motion to accept the minutes of January 6, 2022, was made by TRUSTEE BOYLES; seconded by TRUSTEE FIMON.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, abstained; Trustee Sturgeon, yes; Chair Halterman, yes.)

MOTION: A motion to accept the minutes of January 26 and 27, 2022, was made by TRUSTEE FIMON; seconded by TRUSTEE BOYLES.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, abstained; Trustee Sturgeon, yes; Chair Halterman, yes.)

MOTION: A motion to accept the minutes of March 3, 2022, was made by TRUSTEE STURGEON; seconded by TRUSTEE FIMON.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, abstained; Trustee Sturgeon, yes; Chair Halterman, yes.)

CHAIR HALTERMAN stated that the bylaws are on page 45 of the packet, and she asked for any questions about them. There being none, she moved to the staff report and recognized Steve Williams.

STAFF REPORT

CEO WILLIAMS stated that it had been a busy and productions few months. He welcomed Agnes Moran and congratulated both she and Trustee Fimon on their confirmations. He asked Trustee Moran to introduce herself.

TRUSTEE MORAN stated that she was from Ketchikan and was on the board of First Bank for about 20 years. She had been running Women and Safe Homes for five years, which is a domestic violence/sexual assault comprehensive program in Ketchikan. She continued that she got started working with substance-use-dependent individuals and homeless individuals in Ketchikan. She thought it was ten years ago, but her daughter reminded her that she is a sophomore in college, and that she was in preschool when she started. She added that she was excited to be here and was very appreciative of all the support from staff and the other board members.

CEO WILLIAMS thanked Trustee Moran and introduced Jon Haghayeghi, the new executive director of the Alaska Commission on Aging. Lisa Morley retired in the middle of winter and Jon is stepping in. He asked Jon to introduce himself.

MR. HAGHAYEGHI stated that his background is in economics. He got his doctorate in economics, and most of his training is as an economic consultant. He worked with the State of Alaska and started with the Division of Finance. For the last three years, he served as the Executive Director of the Commercial Fisheries Entry Commission. He added that last week was his first full week with the Commission on Aging.

CEO WILLIAMS then introduced Patrick Reinhart who is joining as the acting interim executive director of the Governor's Council and will be joining the other advisory boards on a presentation later this morning.

MR. REINHART stated that it was good to be there, and to see some familiar faces.

CEO WILLIAMS gave a brief update on the bills that made it through the Legislature for which the Trust, partner boards, other advocates and partners in the community worked hard to provide information and public testimony. He highlighted a few of the bills that he saw as critical bills that made it through the process that have impacts on the beneficiaries. He continued that the recommendation for Trust funding and State General Fund/Mental Health dollars that the board approved last August went through the process largely unchanged. He thanked Chair Halterman for her support and availability during the session.

CHAIR HALTERMAN stated that it was a very educational opportunity for her to support Mr. Williams on the effort, and it was a much more cohesive experience than in years past.

CEO WILLIAMS moved to the next steps for moving forward with the FY24-25 budget-planning process. The next meeting will be at the end of July, and the focus of the committee meetings will be presenting a draft FY24-25 set of budget recommendations. He congratulated Jusdi Warner for her award for the Top 40 Under 40. There were a couple of folks that were key partners of the Trust and have been for many years that are moving on to different phases of life and different challenges. Lizette Stiehr has been the executive director for the Alaska Association on Developmental Disabilities and is the epitome of "the glass is half full." She is retiring, and he wanted her work acknowledged and recognized on the record. He moved to Tom Chard, who is currently the CEO of the Alaska Behavioral Health Association, and has been in that role for the last ten years. He is taking on different challenges and will still be advocating in Alaska on behalf of beneficiaries. Jillian Gellings is the co-pilot for Autumn on all of the comp plan work and is in the Department of Health and Social Services. She is leaving the Department and is in Wisconsin. He recognized her for all her hard work. He met Dewayne Harris when he

was working at the Brother Francis Shelter. Dewayne has been providing services for beneficiaries in a variety of roles in the Anchorage community for over 30 years. He has been the executive director of the Consumer Web since 2015. He served on the Alaska Coalition of Homeless, served on the Housing and Neighborhood Development Commission and had been an active member in the Fairview Community Council. This is the epitome of serving the beneficiaries at their most vulnerable times. We wish Dewayne happiness in his retirement.

CHAIR HALTERMAN stated that Trustee Boerner had joined the meeting. She continued that it was bittersweet to see these folks moving on. We are very happy for them, but sad for the beneficiaries to see them leaving. She moved to the Finance Committee report and update.

FINANCE COMMITTEE REPORT

MS. HOWARTH stated that the Finance Committee met on April 20th, and the primary focus was the quarterly update, financials, and asset management review which looked at the spending capabilities given the asset allocations of those assets that can be controlled at the Trust. The budgets of the commercial real estate and the program-related investments were a primary focus of the meeting. There were five motions that came out: Three of them were related to the commercial real estate and the Program-Related Investments; one of them was related to the asset allocation for the Department of Revenue budget reserves and is related to a timing issue; and the third one is a request that was moved forward from the Finance Committee to the Full Board regarding the Trust Authority Development Account where there is some legacy project funding that we would like to keep as a minimum balance, but then allow a transfer of the remainder to the Permanent Fund for management in the Mental Health Trust Fund.

CEO WILLIAMS stated, for the record, this was on Page 53 of the board packet.

CHAIR HALTERMAN stated that it was important to remember these issues were discussed in the Finance Committee; and since we are a committee of the whole, we have been exposed to each of the motions. She continued to the motions.

MOTION: The Board of Trustees authorize the incremental building expenditures totaling \$12,291,087 budgeted for the fiscal year 2023 to be paid by the property manager from rents, cash reserve and other income collected from the properties and the Central Facility Fund was made by TRUSTEE BOYLES; seconded by TRUSTEE STURGEON.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, yes; Trustee Sturgeon, yes; Trustee Boerner, yes; Chair Halterman, yes.)

MOTION: A motion that the Board of Trustees approve funding and instruct the CFO to transfer up to \$31,311 to the third-party property manager as requested by the TLO for operating expenses and capital expenses to the Non-Investment/Program Related Real Estate and REMP Real Estate properties from the Central Facility Fund for the fiscal year 2023, which appropriation shall not lapse, was made by TRUSTEE BOERNER; seconded by TRUSTEE FISHER.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, yes; Trustee Sturgeon, yes; Trustee Boerner, yes; Chair Halterman, yes.)

MOTION: A motion that the Board of Trustees authorize spending \$265,000 from the Central Facility Fund for fiscal year 2023 independent third-party real estate advisory services was made by TRUSTEE STURGEON; seconded by TRUSTEE BOYLES.

CHAIR HALTERMAN asked for any questions about Motion 3.

TRUSTEE STURGEON asked to discuss this. He stated that staff did exactly what they were supposed to do. This is required by the Trust Asset Management Policy Statement to have a second opinion on the real estate holdings. He continued that the TLO has done the exact same thing for the last two years, and they have come up with the same exact results. He questioned whether this \$265,000 should be spent if it was already being done by the TLO. He added that this is not a wise use of Trust funds for another study on the real estate holdings.

CEO WILLIAMS explained that for the last four years the Trust has been engaged with Legislative Budget & Audit providing the information that demonstrates what it is that we do, how we do it and that the trustees do it responsibly and with the best interest of the beneficiaries in mind. He added that the contract with Harvest was started three years ago; the original contract was \$380,000, reduced to \$253,000 the second year, and reduced again this year to \$265,000. He went into more detail of the reason the Trust engaged a third-party contractor as it related to the seven commercial real estate properties. This is basically about having a third party as a resource to the Board to be able to provide information on an annual basis on a variety of things related to the commercial real estate assets. He agreed with the statements made about expertise and knowledge, but he also thought that this is something that, at this point in time, is still prudent to be done for a variety of reasons. This is really important for demonstrating the good will of the work of the Board and helps to maintain the focus on what is in the best interest of the beneficiaries, and to not be distracted by some sideline conversation around commercial real estate. Currently in AMPS it states that there be a third-party consultant, and he recommended following through what is currently in policy.

TRUSTEE BOERNER thanked Mr. Williams for that very detailed and excellent explanation. She stated that she still had some concerns that this had been done for two years and the TLO also did this for two years. She understood that the process at the TLO and the consultants are pretty much the same, and the results for the last two years have been the same. She continued that it would not be very hard to defend that the TLO is perfectly capable of doing this because they have done it and came up with the same exact results. The person doing this has 40 years' experience in the real estate business and maybe that is what should be defended. This is an expenditure that is not prudent. She added that, during the time of the Legislative Audit, there was a much different climate and not a lot of reassurance that the legislative picture looked forward, and the exchanges that had occurred were justified at that time. She was not opposed to revisiting given the current communications and reassurances that the Legislature feels much better. The Trust Land Office process is valid, and it can be justified and argued to support.

The discussion continued on the pros and cons of the situation.

MS. HOWARTH explained that the issue with regard to the motion on the floor is related to funding for FY23 for advisory services. Whether or not it is fully spent is a function of how the trustees decide they want to revise the AMPS or not, and that revision will not be before FY23 begins. If this is not funded, then the obligations moving into FY23 would not be paid. She separated the two issues. She added that the AMPS still need to be revised regardless.

CEO WILLIAMS recommended moving forward with this motion.

CHAIR HALTERMAN stated that it was a great discussion and thanked Trustee Sturgeon for raising the issue. It is something to think about. She added that it is the Board's duty to be financially prudent. She called for the question.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boerner, yes; Trustee Boyle, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, yes; Trustee Sturgeon, no; Chair Halterman, yes.)

MOTION: A motion that the Board of Trustees authorize the following asset allocation for budget reserves managed by the State of Alaska Department of Revenue effective July 1, 2022: The allocation of Broad U.S. Equity, target holding 43 percent, with the target range being plus or minus 5 percent; International Equity, target holding being 26 percent, with a target range plus or minus 5 percent; Core U.S. Fixed Income, target holding 30 percent, with a plus or minus target range of 5 percent; and Cash Equivalents, target holding 1 percent, with a target range being minus 1 percent to plus 2 percent was made by TRUSTEE FIMON; seconded by TRUSTEE MORAN.

TRUSTEE BOYLES stated that she had some concerns and had her questions answered by her high-profile stock broker company. She agreed with this and thanked all for their patience regarding her apprehension.

CHAIR HALTERMAN called the question.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boerner, yes; Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, yes; Trustee Sturgeon, yes; Chair Halterman, yes.)

MOTION: A motion that the Board of Trustees authorize the chief financial officer to periodically transfer Trust Authority Development Account funds to the Mental Health Trust principal account managed by the Alaska Permanent Fund Corporation, maintaining a minimum balance of \$699,279 until the U.S. Forest Service Land Exchange is permanently closed. Thereafter, the balance may reach zero. This authorization does not lapse, was made by TRUSTEE MORAN; seconded by TRUSTEE BOYLES.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boerner, yes; Trustee Boyles, yes; Trustee Fimon, yes; Trustee Fisher, yes; Trustee Moran, yes; Trustee Sturgeon, yes; Chair Halterman, yes.)

CHAIR HALTERMAN thanked everyone and moved to the Mission Moment.

MISSION MOMENT

CHAIR HALTERMAN asked Ms. Johnson to introduce the program speaker for the Individual Placement and Support Group.

MS. JOHNSON stated that she was pleased to begin the Mission Moment this morning. She introduced Jon McGhee and Rose Figueroa from South Peninsula Behavioral Health in Homer. They would be talking about a partnership with the Division of Behavioral Health around the

supported employment model, IPS, which stands for Individual Placements and Supports. It is an evidence-based practice that supports people with mental illness and substance abuse disorders to find and keep employment in their communities. She continued that Mr. McGhee and his team have been the first -- and to date, the only -- successful program to fully implement this model to scale and fidelity.

MS. MCGHEE thanked all for the invitation and stated that they had been a beneficiary of the Trust and IPS with the Division of Behavioral Health since the inception of the grant in 2017. He suggested the possibility of having a meeting in Homer and promised that he would show them around. He stated that the agency serves the Southern Kenai Peninsula from Ninilchik to Homer, across the Bay, and the Russian villages that surround Homes. There are five individual departments. He is the program manager of adult rehab, and he has a case manager and DSP, peer support. IPS is situated in this program which he oversees. This serves the entire agency. There is a clinical side with a team of therapists and clinicians that do therapy. There is telehealth and telemed. There are child, family and adolescent services that they also work with as far as the transition-aged youth aspect goes. He gave a brief timeline of how the program started and the scoring of how well the program was implemented. He shared a basic outline of beginning to end of IPS starting with the intake and getting to know the client. This is client-centered and based on the desires of the client, and not just sticking them into a job or what is available. Employment also includes education and things to get tools and to equip clients even further for the workforce. Employer supports are also available. He shared some of the benchmarks since they started five years ago. There have been over 60 clients working in the IPS program, and they have a relationship with over 200 employers. He talked about some of the different jobs clients have had. The most important figures include over 10 clients that felt they reached a level of recovery that they were discharged from IPS, from the Center, and they continue to live flourishingly and we still have a connection with them. He added that work is key to recovery. He introduced Rose, one of the original members of the IPS program five years ago.

MS. FIGUEROA stated that she has been a part of Journeys for the past several years, which is the building where the Job Club was. She started working with the Job Club as soon as it opened. She had a number of jobs and talked about some of them. She continued that she had a good experience and has felt like she recovered and is ready to be in the working world. She appreciated all of this a lot. She also received grants through Journeys and received grants to go to the Big Club, a gym, to exercise and to swim. She received taxi vouchers for transportation and sometimes direct transportation. Job Club made it easy to get into a job and showed her how to deal with some of the things that she did not know how to do. She has a food license and had to take a test for it. She also learned CPR. Even though she is disabled, she can acknowledge the fact that she can get up, go to work and have a way to function with the world and be part of that with the skills they provide. Everything that Journeys did for her is very positive, and the Job Club is a very good thing.

CHAIR HALTERMAN thanked Ms. Figueroa for sharing her story. It was good to see and hear from beneficiaries of the services that the Trust funds. She asked Mr. McGhee for the No. 1 barrier/issue that he sees for the folks that they are serving.

MR. MCGHEE replied that it would be transportation. There are no public transportation systems in Homer: no buses, and a few expensive taxi services. There is the need to be very strategic in where people are placed so they can actually get to work. It sometimes limits the options.

CHAIR HALTERMAN thanked both for a very helpful presentation.

TRUSTEE FIMON stated that it was a great presentation, and he appreciated the candor on what some of the limitations could be. He complimented Mr. McGhee on the success of the numbers and the program. He told Rose that it was a great presentation, and he appreciated her coming forward and openly explaining how it helped.

MS. FIGUEROA thanked him and added that through the Journeys program she was able to complete school for three different years.

MS. JOHNSON thanked both of them and acknowledged that the Division of Vocational Rehabilitation is a key component of the IPS model. We have the Kenai Peninsula representative here from DVR who partners with Mr. McGhee and the other programs. She called out to DVR with the Department of Labor.

TRUSTEE BOERNER thanked both Jon and Rose and stated that employment is so critical for health and mental health. She gave her kudos for the full presentation. She was really honored that the Trust is partnered with IPS. She thanked Rose for her presentation and appreciated getting a broad overview, including sharing the Big Club and having access to exercising and swimming.

TRUSTEE MORAN stated appreciation for Rose's comments, and noted that it was good to know that she was getting comprehensive support through the education, the physical activity and all. She was very impressed by the wide variety of employees because every individual is different, and it shows the efforts of putting the right client in the right position. She thanked them both.

TRUSTEE STURGEON thanked Rose for coming and stated that it was great to see the beneficiaries of some of our programs. He asked Mr. McGhee if the changes in the job market changed in your world.

MR. MCGHEE replied that he still takes the time to find the right match, which he also emphasized to his team.

TRUSTEE BOYLES tried to articulate the emotions experienced when we have these mission moments. She commented to Rose that sometimes a woman is born into blessings in their life that we take for granted. She told Rose that she did it and told her to keep moving forward. She enjoyed her.

MS. FIGUEROA thanked Trustee Boyles. She stated that she does count and sees her blessings and she would move on.

CHAIR HALTERMAN thanked all and called a break.

(Break.)

CHAIR HALTERMAN called the meeting back to order and recognized Patrick. Reinhart.

GOVERNOR'S COUNCIL ON DISABILITIES & SPECIAL EDUCATION

MR. REINHART stated that he is the acting director for the Governor's Council on Disabilities & Special Education. He continued that he retired three years ago and came back to help the Council through some issues related to some Federal Government findings about how their Board was constituted under the State statute many years ago. His job was to get the Council back to the Federal law and requirements, and to help move through some of the challenging issues being experienced. He went through the overview and the responsibilities and structure of the Council, as well as staffing, and explained a bit about the DD population. He then highlighted the Peer Power Annual Summit that the Trust has supported for years, and talked about the upcoming June Council meeting. He gave a briefing of their leadership. Heidi Lieb-Williams is the Council chair; Jena Crafton, vice chair. They are self-advocates, people with developmental disabilities themselves. They are supported in these roles and are great leaders. He added that most of the other members on the executive committee are self-advocates, as well. The current council is smaller with several vacancies. He stated that Michael Stevenson just started. Rich Saville works on the special education advisory stuff and the Interagency Coordinated Council. There is a vacant program coordinator 2 position. He noted that they are located in the Atwood Center, Downtown Anchorage. He moved to the number of people with developmental disabilities in the State. There is no specific data, and we go by a national prevalence rate of 1.58 percent of the population should have a developmental disability according to some of the research done. The belief is that the rate is probably much higher in Alaska due to FASD issues. He talked about the goals and the State plan, community inclusion, supports and services. He went through the highlights of the Peer Power Summit that occurred about two weeks ago in Anchorage and talked about the survey of the group afterwards. There were 32 people with developmental disabilities surveyed.

TRUSTEE BOERNER thanked Mr. Reinhart for stepping up and filling in.

TRUSTEE FIMON welcomed Mr. Reinhart back to help and to serve.

TRUSTEE STURGEON thanked Mr. Reinhart for coming out of retirement which shows your dedication. The people of Alaska really appreciate it.

TRUSTEE BOYLES also thanked him. She commented that it sounded like there was a common transportation issue which is not new and applicable statewide.

CHAIR HALTERMAN moved on to the next advisory update. She recognized Jon Haghayeghi.

COMMISSION ON AGING

MR. HAGHAYEGHI stated that his first exposure to issues that older Americans face was in 2012 at a conference hosted by Nobel Laureates on economics in Italy. One of the topics was the declining birth rates and how that would impact older Americans. This is a very relevant issue to the State of Alaska. He showed his understanding and appreciation for the importance of work done insuring that the State is able to implement the Older Americans Act and receive those funds to do the best possible for those that cannot provide for themselves so they can lead independent lives. He asked Lesley Thompson for a brief report about the outcomes from the trip to Fairbanks.

MS. THOMPSON stated that she is a planner with the Alaska Commission on Aging. She has been there for about 15 years and her position is funded by the Trust. She continued that the Trust has been so important in terms of funding, support, staff support. Because of some of the

funding, we were able to go to Fairbanks this May. The previous May was in Kenai. We talked about the needs of seniors. Not all seniors are beneficiaries, but there are more beneficiaries than just people with dementia. The people are struggling more with depression, mental health issues because of loneliness, isolation, and there are issues with substance abuse. She thanked the Trust for the support in helping to get around, and the ability to talk to veterans and all of the constituent groups that are 60 and older.

MR. HAGHAYEGHI moved on to the mission of the Commission on Aging, which is to ensure that dignity and independence of all older Alaskans, and to assist them to lead useful and meaningful lives through planning, advocacy, education and interagency cooperation. He continued his presentation explaining as he went through the slides. He talked about dementia and Alzheimer's, and he was excited that House Bill 308 passed which will assist the State with truly understanding the scope of the needs. He talked about the effect of COVID with a lot of people feeling isolated. There was an interesting finding that robotic pets were shown to have positive outcomes.

MS. THOMPSON moved to the listening sessions. She said that there were a number of them, and we kind of got the same information from different areas. The first listening sessions involved food insecurity and how people were sharing with one another the food and supplies they had. Seniors felt like they came together as a community, and are stronger because of COVID and the challenges they had to overcome.

MR. HAGHAYEGHI talked about the workforce shortage that is being dealt with. The challenge is across the state and across the United States. There was an awareness brought to the fact that even if people wanted telehealth, there was the issue of the need for the Internet with no broadband connectivity. Then there was the need for senior housing. He stated that they will continue moving in the same direction with a big emphasis on getting organized and truly understanding the different needs and the different regions across Alaska. There will be more listening sessions, and we will focus on the needs of Rural Alaskans. There is a position funded by the Trust for FY23 that is specifically dedicated to dealing with rural communities. He reiterated that he was brand new and asked for any help, advice that may be useful. He thanked all for their time.

MS. THOMPSON added that she covered about five months as interim executive director and cannot say enough about the Trust staff. They were so helpful. Steve Williams was always right there, and Kelda is loved by the board. She comes to the meetings, engages in the listening sessions and was helpful in the reports needed for supporting seniors. She shared her personal thanks to all the staff and for helping through this transition.

CHAIR HALTERMAN asked if there was any specific data with regard to the trend of the increasing aging population.

MS. THOMPSON replied that there are all kinds of data. There is a senior snapshot done every year, and we need to get it to folks that have all that kind of data. They worked with the Department of Labor to see who is coming in and who is going out in terms of seniors. Some families are bringing seniors up, and some seniors are coming themselves. It is a combination.

TRUSTEE BOYLES stated that Fairbanks and Anchorage both have tax reduction obligation programs for seniors. She thanked Mr. Haghayeghi for taking on the responsibilities. She added that so much time is spent dealing with the symptoms and not addressing the problem when it

comes to dementia. She dealt with getting her husband getting diagnosed and plead with the state leadership to look at diagnosing the correct forms of dementia and having doctors and nurses educated to the psychotic medications that will somewhat lessen those symptoms so their patients could be cared for at home. In Alaska, the costs of keeping your loved one home are not possible unless you go on full Medicaid and give up all your assets. She added that Arizona and Florida turned the aging population into an economy. They encouraged doctors and nurses to come in. They built housing. They built housing without steps. The real problem is where is the medical community in diagnosing dementia and advising the caregiver's role in how to care for them.

A discussion ensued.

MR. WALKER stated that he is currently a program manager with Access Alaska, Personal Care Service. Previously, he was the executive director of Soldotna Senior Center when the Alaska Commission on Aging had their meeting last year. He thanked the Commission for that visit and the listening session. There were a lot of difficulties over the last few years. In his current role working with Access Alaska he saw firsthand the lack of VFPs that were faced, and that all the agencies are facing. There is a struggle providing services and providing care for these seniors or folks with intellectual and developmental disabilities. He thanked the Alaska Commission on Aging for the work they do, for the listening sessions, going out and finding out what is going on advocating for the populations that are served. He thanked the Mental Health Trust Authority for the work and the funding provided for the mini grants, the programs provided.

TRUSTEE BOYLES stated that Tucson opened a facility specifically directed to frontal temporal dementia. There is a high increase in frontal temporal dementia found often in patients under 60 years old.

CHAIR HALTERMAN moved to the Alaska Mental Health Board and Advisory Board on Alcoholism and Drug Abuse.

ALASKA MENTAL HEALTH BOARD AND ADVISORY BOARD ON ALCOHOLISM AND DRUG ABUSE

MS. JOHNSON began with Mental Health Supports in Alaska Schools. This was highlighted from a project that the Trust has worked on closely with AMHB, ABADA, along with many other partners over the past two years. The intent was to give some information on this project, show the collaboration and give some of the current data, and then the efforts that were related to a report that was recently published that they worked on together. She highlighted the community partnerships; some include contractual arrangements and grant partnerships. The grant partnerships were found to be especially beneficial because of their flexibility. She stated that she was not Beverly Schoonover, but welcomed asking her any questions about her report. The slides are available for additional information about the Board's report.

CHAIR HALTERMAN thanked Ms. Johnson and recognized Trustee Moran.

TRUSTEE MORAN stated that there is a mental health counselor in the high school, middle school, and also in the elementary schools in Ketchikan. That came out because one of the school teachers on staff was doing prevention work in the school districts. She cautioned to not get heavily into the telehealth and Medicaid portion of that because those are significant barriers. By being located in the school where the kids could just drop in was an entryway to getting them into the help they needed.

MS. JOHNSON thanked Trustee Moran for the comments, which had been echoed in a lot of what was heard from many of the districts.

TRUSTEE BOERNER appreciated the presentation and would like to see the report that was referenced when talking about mental health supports in Alaska schools. Serving on the Governor's Council on Human and Sex trafficking, a theme that came up time and time again is the vulnerability of those with mental health and substance-use disorders, especially with youth being victimized. They are looking for resources and for ways to intervene, work and emphasize prevention. She thanked Trustee Moran for raising the issue of working with tribal behavioral health aides. That may be another resource of thinking about ways to provide more intervention and support both culturally and in just rural Alaska.

CHAIR HALTERMAN thanked Ms. Johnson for stepping in and recognized Patrick Reinhart.

MR. REINHART mentioned that provided were copies of the annual report that are very informative. He continued that the next Council meeting is June 1st and 2nd in Anchorage at the Atwood Center. Trustees are welcome to come. There will also be the ability for folks to join that meeting via Zoom.

CHAIR HALTERMAN broke for lunch.

(Lunch break.)

CHAIR HALTERMAN called the meeting back to order and asked Mr. Williams to introduce the next topic.

AMHR PERFORMANCE SUMMARY

MR. WILLIAMS noted that this report is one that is done annually. It is a summary report of 45 grants that were awarded in FY21. MHTAAR grants are the Mental Health Trust Authority Authorized Receipts grants that go to State agencies. This would be presented by Carrie Predeger who is part of the grants administration staff and provides technical assistance to the grantees when they have questions about reporting or the development of appropriate performance measures.

MS. PREDEGER reviewed the FY21 Mental Health Trust Authority Authorized Receipts, MHTAAR, performance summary. She explained that the Trust issues grants from two different fund sources: Authority Grant funds, which go to community organizations around Alaska; and then the MHTAAR, which are funds that go to State agencies for specific operating and capital projects. Currently, they manage 209 active grant projects. 157 of those are Authority Grants, and 52 are the FY22 MHTAAR Grants which will wrap up at the end of September or in October. They began reviewing the FY21 MHTAAR Grants summary that provided the overview of the MHTAAR projects that began July 1, 2020, and ended on June 30, 2021. These 45 grant projects made up for 39.9 percent of funding awarded by the Trust in FY21, and the rest of that, 60 percent, were Authority Grants. Project roll-ups and performance summaries are provided to trustees annually. She noted that projects differ each year in their timing and their scope, and one fiscal year's roll-up is not directly comparable to another fiscal year's roll-up. She stated that in FY21, 45 MHTAAR grants were awarded for a total of \$8,507,800. She went through the categorization by project type and focus areas. All MHTAAR-funded projects are connected to one of the nine goal areas outlined in the Alaska Comprehensive Integrated Mental

Health Program Plan, CIMHP Plan. When grantees complete their annual MHTAAR status report, they are asked to provide the number of unduplicated individuals served in each of the four categories: primary beneficiary; secondary beneficiaries, who are family members and caregivers; then outreach and education; and professionals trained as a result of the project. Those professionals are trained through the workforce development projects. She then looked at Project Impact and Compliance which showed how well the grantees did. She explained as she went through, and then moved to the project impacts and reported direct improvements in quality of life. Are Trust beneficiaries between off as a result of the projects? Out of the 45 projects, ten were categorized as direct service projects. Some of the examples of direct beneficiary improvement were an increase in the number of sober days; engagement with community providers of needed services; applying for benefits; behavioral health treatment; temporary stable housing for individuals who would otherwise be homeless; and through microenterprise grants, funds for costs associated with self-employment. She stated that the staff at the Trust would like to thank the MHTAAR grantees for their dedication to the beneficiaries during an extremely challenging year. Most of the grantees were able to report quality-of-life improvements that support the Trust's need for providing data, and that demonstrated how Trust spending impacts beneficiaries. We are very proud and thankful for all of their hard work.

CHAIR HALTERMAN thanked Ms. Predeger and recognized Autumn Vea.

CIMHP PLAN UPDATE

MS. VEA stated that this presentation is part of the regular quarterly Program & Planning update regarding the Comprehensive Integrated Mental Health Program Plan and the Scorecard. This presentation laid the groundwork for updating presentations that demonstrate the CIMHP Plan in action. Her presentation focused on the Alaska Scorecard which was updated in March of 2022. She introduced some new folks on the Scorecard team: Richard Raines, senior research analyst for the health analytics and vital records section at DHSS; Dwayne Duskin, research associate who worked to have the Scorecard updated and published by March. She introduced Jillian Gellings who is leaving, and this would be her last presentation. She stated that the Comprehensive Integrated Mental Health Program Plan is a response to a statutory requirement which is to be coordinated with Federal, State, Regional, Tribal, local and private entities involved in mental health services. The Trust uses this CIMHP Plan to inform its recommendations for expenditures of State General Funds included in the mental health budget bill. The CIMHP Plan bridges the Department and Divisions while serving as the glue to connect reform efforts that encompass all beneficiary groups. She moved to the Alaska Scorecard which has been used since 2008 by policymakers, grant writers, Trust staff to measure the desired outcomes of the CIMHP Plan. The overhaul started with an inventory list that included over 200 potential data indicators, and that Scorecard workgroup set out to prioritize those indicators. All of the Scorecard measures were reformatted using the results-based accountability format. She explained this in greater detail and recognized Jillian Gellings.

MS. GELLINGS walked through the Scorecard and showed a glimpse of the CIMHP Plan goals and objectives and how they align with the Scorecard indicators. It was important to try to find the best population-based indicator for each goal and objective, which was a definite challenge. She continued with a brief tour and overview of the selected indicators for the Alaska Scorecard. She stated that the Scorecard is very valuable and has been downloaded about 1,500 times a year, with the hopes to continue access to it in the years to come.

CHAIR HALTERMAN moved to the approvals.

APPROVALS

MOTION: A motion to approve amending the FY23 budget to address technical changes resulting from the bifurcation of the Department of Health and Social Services and the allocation of FY23 mini-grant funds to the contractor, Information Insights, in the nonfocus area allocation section of the budget was made by TRUSTEE MORAN; seconded by TRUSTEE FISHER.

MS. BALDWIN-JOHNSON stated that this approval is being brought forward to address two primary categories of technical changes in this budget. The first category had to do with the need to update the Department titles to align with the bifurcation of the Department of Health and Social Services into the Department of Health and the Department of Family and Community Services which is effective July 1, 2022. There were approximately 30 technical changes, and they have been reflected through a red strike-through with the corrected title added into the budget.

After the roll-call vote, the MOTION was APPROVED. (Trustee Boerner, yes; Trustee Boyles, yes; Trustee Fisher, yes; Trustee Sturgeon, yes; Trustee Fimon, yes; Trustee Moran, yes; Chair Halterman, yes.)

COMMUNICATIONS UPDATE

MS. BIASTOCK offered a special thanks to Valette Keller, who supported much of what she will be reporting. There is a communications contractor, Northern Strategies, that helps in the development of graphics and other creative content, as well as ad placement and other supports. Their contract is up at the end of this fiscal year, and we are currently in the RFP process to procure the next communications contractor. She went through the communications goals, as well as the beneficiary-related goals, and also the work to increase the understanding of our very unique organization. She pointed out the web page and stated that a new link to both the Trust Authority and the Trust Land Office home pages was added. She stated that Facebook and Instagram accounts are maintained. She continued her slide presentation and then moved to the two active media campaigns. She began with the anti-stigma campaign with a very focused approach on connecting the audience to the beneficiaries as individuals and to increase awareness of the negative impacts stigma can have on them. They opted for beneficiaries sharing in their own voice versus using a script for these ads. She acknowledged and thanked all of those who appeared in the campaign, whether through video or photo assets. It was very brave to be in a statewide media campaign, and we are very appreciative. It was a statewide investment, and she noted that the plan is to use the campaign assets created this year again next year.

(Videos shown.)

MS. BIASTOCK talked about the earned views on YouTube and shared those spots, as well. She moved to the second media campaign that is about Trust lands. That was launched statewide in 2020 to help communicate the message that Trust Lands support Trust beneficiaries. She continued her presentation, explaining as she went through. She shared a 60-second spot, which introduced the initiative and the Crisis Now Model.

(Video shown.)

MS. BIASTOCK was appreciative to the many partners that participated in that effort. She moved to partnerships and stated that occasionally there are grant requests for projects that focus

on communications around beneficiary issues. Two current grants are for the Mental Health Mosaics project and Alaska Public Media's Mental Health Content Initiative. Mosaics is a community-driven multimedia project in Anchorage that uses art, journalism and conversation to foster a deeper understanding of mental health, with a goal of destigmatizing conversations around mental health. They are also helping fund the development of several components of an initiative at Alaska Public Media focused on mental health and wellness, and they are participating in efforts to prepare to stand up the 988 Suicide and Crisis line which will take place across the nation over the summer. She offered a very big thanks to Valette Keller and Michael Baldwin on the Trust staff who are working together to advance this initiative. She asked all to save the dates of September 27th & 28th this fall for the Full Lives Conference.

TRUSTEE BOYLES complimented Ms. Biastock on her comprehensive approach and stated that it was good.

TRUSTEE BOERNER stated that it was an excellent report, very detailed and she appreciated it.

CHAIR HALTERMAN thanked all and called a break.

(Break.)

COMMUNITY PANEL PRESENTATIONS

CHAIR HALTERMAN recognized Katie and Travis to introduce this topic.

MS. BALDWIN-JOHNSON stated that planning this board meeting on the Kenai was an opportunity to invite community partners to join us and to listen and hear from their perspectives about the needs, the strengths, the opportunities in their communities; and, specifically, around the crisis response, and the ways the Trust can engage to partner, help improve and identify some of those solutions.

MR. WELCH asked to suspend Robert's Rules for this presentation.

CHAIR HALTERMAN replied that was okay.

MR. WELCH stated that there was to be a panel discussion on Mental Health Crisis Response on the Kenai Peninsula, and we have four partners who serve here joining us. He asked the panel members to introduce themselves.

MS. CONNER stated that she was with Central Peninsula Hospital, Behavioral Health. She is the clinic manager, and their behavioral health program has multiple levels of care for crisis in the emergency department. She continued that the role their agency plays when someone experiences a mental health crisis is that oftentimes people end up in the emergency department and we have mental health clinicians that start that process by evaluating them. If a Title 47 is needed or called, a mental health hold or an alcohol commitment hold, that would be placed, and we work with the Court System on a transfer to an acute facility.

MR. RIGBY stated that he is the behavioral health director for Peninsula Community Health Services. They are a combined Federally-qualified health center and a community behavioral health center. They are a grantee of the Department of Behavioral Health in Alaska. There are a few programs within their facility, and we have several lines of service for a primary care center. He moved to the crisis services in the community, noting that there are many mechanisms

internally that support their patients. They are a referral source for a lot of outside agencies.

MS. FAULKNER stated that she is the executive director at Frontier Community Services. They provide services birth to end of life. In their behavioral health wing, they target children, families, adults and elders that experience mental illness. They also have an FASD diagnostic team, as well as supportive employment. They partner with KPHI to do some oversight in their Crestview supported living housing. They do not do crisis intervention; that is not their role. Most of the people that they work with are dually diagnosed.

LIEUTENANT LANGHAM stated that he is with the Kenai Police Department. He stated appreciation for the Trust being there and listening to what is going on in this community because it is probably representative of a lot of communities in Alaska. Taking the time to be here is important for the Kenai-Soldotna greater area. He continued that he has been with the police department for about 20 years, and has served in numerous roles. Currently, he is the operational manager of the department. He had done everything from responding to crises where people are going through issues, as well as helping to supervise that first-line supervisor, as well as looking at the bigger picture of how it affects the communities.

MR. WELCH asked Lieutenant Langham to share how someone on the Kenai Peninsula experiencing a mental health crisis accesses the crisis system, and what would that experience be like for that individual.

LIEUTENANT LANGHAM replied that they come into contact with folks in crisis in a variety of manners. A lot of that will be dictated by the set of circumstances of where they are. What is the crisis? Is the crisis suicidal? Is it a type of psychosis? Is it mixed with alcohol and drugs, which is two issues going on? He stated that the interaction with law enforcement will look a bit different locally. He stated that their local law enforcement does an outstanding job of assessing with an open mind and being patient and not overstepping bounds of what can and cannot be done. Folks do get frustrated when the police walk away from an obvious situation that does not meet Title 47, but with something still going on. Basically, their role is to respond, assess, decide, and to try to find resources that are the most appropriate for that person.

MS. FAULKNER replied that was a hard one because in order to access the supports you need it has to get pretty messy. The system is more reactive than proactive because those things that often keep people from hitting crisis are very challenging to get on the Peninsula. Transportation and access to a clinician, and medication management are very challenging on the Peninsula. Even case management to help a person just manage the basics of life. She continued that it was very backwards out there, and they may let a crisis play out without trying to Band-Aid it together because the Band-Aid is never enough.

MR. RIGBY went through four different common ways to get people accessing crisis services through the facility. "Cold calls," someone just calls the agency and they were never an established client and they need help. There is an embedded position called a behavioral health consultant, and her position is to provide realtime behavioral health support to the clinic, and she is very flexible. He explained the process. We are fortunate as an agency with a big behavioral health department. The third source is external referrals where there is a lot of interaction with the behavioral health coordinator. It takes a compassionate, systematic approach from all players.

MS. CONNER stated that generally for the hospital and the hospital's behavioral health

department those individuals are brought into the emergency room by local law enforcement families, sometimes by ambulance and just by themselves, especially if they had received services in the past for crisis in the emergency room. They are evaluated by the emergency department medical staff, and the provider looks at them and then calls in the psyche emergency services team to come and evaluate. Once the evaluation is done, a decision as to the type of services needed is made.

MR. WELCH asked the Lieutenant about how much time do officers spend responding to calls where someone is experiencing a mental health crisis.

LIEUTENANT LANGHAM stated that that is not an easy answer. It depends on how the call came in, and if it gets coded that way. Officially, this year, there have been eight folks that were taken by Title 47 or voluntary. He gave a few examples.

MR. WELCH asked Ms. Conner how often do people need that higher level of care and are going to API.

MS. CONNER stated that they need it quite often, and we are doing about 90 evaluations in the emergency department a month. There were 13 holds in April; and of those 13, zero were transferred to an acute facility because there were no beds to transfer them to.

MR. WELCH asked about juveniles.

MR. RIGBY replied that we do an expedited assessment for any minors that were recently hospitalized, seen in the emergency room, had been incarcerated in any way, and meet the target priority population.

MS. FAULKNER stated that they had two mass shootings by 18-year-olds in the last four weeks. Care for the youth is huge, full wraparound support. At Frontier, they try to work with the entire family in a home-based setting. It is very challenging to find clinicians in the community that work with the youth population. If they cannot get the full support needed, they move through the crisis wheel.

MR. RIGBY added that a lot of times if a youth is referred or is in the program with a need for a higher level of care, it is a tremendous amount of time and resource to get that youth admitted to a facility.

MS. CONNER stated that the process to actually get a residential placement for youth is unreal, and we have had youth that ended up in the hospital for months. One youth, a nine-year-old, was in for 80 days.

The panel continued replying to questions and pointing out the need for a better system, showing the need for Crisis Now.

CHAIR HALTERMAN stated appreciation for the time the panel gave to be here and talk to us. She was disheartened to know that so many years were spent bringing the kids home, and we are now heading in the other direction. She was hopeful, and the awareness is there. There are some foundational changes, and some good legislative improvements this year. House Bill 265 did pass and is headed to the Governor's Office for signature. There are a couple of us that serve on a board working to advance telemedicine. We have been involved in that effort since early 2000

with the State of Alaska. There is a good foundation to work on, and we have a lot of insight. Getting input from your experiences down here on the Kenai is helpful. It is imperative to hear from our communities about what is going on in the streets and what you all encounter. It is disheartening to hear that people are spending that much time in a hospital without medical need. There are some brilliant people in the room, and we hope to see some improvements in the future. She thanked each of them for their time and efforts to serve our populations.

CEO WILLIAMS stated that it was important to understand for the beneficiaries, and to try and figure out the places to advocate or convene partners to be able to change the system and improve the access to care. He appreciated everyone coming together, and thanked Travis for putting it together.

MS. BALDWIN-JOHNSON echoed what was said and thanked all for joining. These kinds of conversations are what happened in some of the other communities where partners came together to bring their perspectives on the issue and to be able to discuss that.

MR. WELCH thanked all for participating on the panel, for the information provided, and the dialogue we were able to have.

TRUSTEE COMMENTS

TRUSTEE BOERNER recognized the incredible stuff at the Trust and thanked all for the planning. She reported that she is getting ready to start her summer institute program, which will be a heavy load, but which is exciting at the same time. She stated that she would be spending time with her husband celebrating their 25th wedding anniversary. She thanked all of the presenters and shared her respect to all of the fellow trustees. She welcomed Trustee Moran.

CHAIR HALTERMAN congratulated Trustee Boerner on her anniversary and wished her the best.

TRUSTEE MORAN thanked the Trust staff for all the support and stated she had a lot of learning to do. This was an amazing day: the topics, the folks that came to share. There is a lot to take in, and it will be a great adventure. Thank you.

TRUSTEE FIMON reiterated that the topics and the presentations were incredibly informative, fairly emotional, and very helpful. Staff did a great job in bringing great moments, and we said thanks for the moment with Rose earlier. He offered Happy Anniversary to Trustee Boerner and her husband, and stated his appreciation for everything that everyone does for us.

TRUSTEE STURGEON thanked staff for the fantastic job. It is an incredible amount of work to put these things together. He appreciated the panel and the Mission Moment. The panel walked the trustees through a world that some of us have never been through. He apologized to the Board about not being there tomorrow. He had made reservations to spend the day with his granddaughter in Montana. Happy 25th Anniversary to Trustee Boerner.

TRUSTEE FISHER stated that it was a great day, and he really appreciated all the materials and information provided by staff. It was really well organized. He liked Schedule A, which gave him a better understanding of the program and grants. It was great to get out in the communities outside of Anchorage, and it was good to spend time with the panelists and hear their experiences. That is the foundation to being successful in any new Crisis Now, or for anything

else that could be done. He also enjoyed talking with the individual beneficiaries and learning how they benefit from the programs. Thank you for the experience.

TRUSTEE BOYLES wished Trustee Boerner a Happy Anniversary. She stated that she leaves the Mental Health trustee meetings with an overwhelming sense of how much work has to be done, but gets hope and peace from the fabulous staff. Matching the staff's vision and the leadership, she truly believes that they will change things in Alaska. She thanked Mr. Williams for spending time in the Capital.

CHAIR HALTERMAN repeated a lot of the sentiments that the other trustees made, and noted that she always feels prepared for the meetings. There is a lot of valuable information that goes into the packets. She was glad to be a part of a rural site visit. It is helpful to hear that some of the legislation did get passed. That is the foundation needed to get this Crisis Now process into place. It was comforting to hear the panelists talking about the relationships that have already been built. An amazing job has been done at the Trust, and she thanked all of the staff because it does take all of them to make this happen.

CHAIR HALTERMAN called a break.

(Break.)

CHAIR HALTERMAN resumed the meeting and opened it to public comment.

PUBLIC COMMENT

CHAIR HALTERMAN announced that three parties have left the meeting and have excused absences: Trustee Boerner, Trustee Sturgeon and Trustee Boyles. She introduced public comment and noted that there is one written public comment submitted by Faith Meyers which is in the packet, and there are two parties that have signed the public comment sign-in sheet. She recognized Tim Navarre.

MR. NAVARRE welcomed the trustees to the Kenai Peninsula. He stated that he is currently the chair of the Kenai Peninsula Foundation. He explained that it is an affiliate of the Alaska Community Foundation. He is also on the leadership team of the Kenai Peninsula Homelessness Coalition. He continued that less than a year ago in June, the City of Soldotna called three or four of them together that had been involved with homelessness. They wanted to work on grants and to try to do something because we had worked on cold-weather shelters. What came out of those meetings was they raised funding themselves through Bridges and other entities. We needed a strategic plan and hired a consultant. We spent \$75,000 -- no money from the cities, the boroughs or anything. They worked on a strategic plan. In the middle of that, a facility became available off North Kenai, about 15 miles from here. The foundation actually went after the funds. They were able to get some of the funds, and the Rasmuson Foundation helped. We found a 5800-square-foot building, 22 beds, 14 bedrooms, showers, washrooms, everything, sheets and pillows, TVs, little refrigerators and got to buy it for \$359,000. Bridges is a nonprofit that is unique to the Kenai Peninsula and the foundation. They made a contract with Love, Inc. to operate the shelter. It opened on December 27th and has been operating fully since then. The strategic plan was completed about January 7th, and they applied to the Mental Health Trust for a homelessness coordinator. Everything was good, and he gave Kelda a lot of credit, and Katie also. He finished his story and hoped that they could find funding for a coordinator. Thank you.

CHAIR HALTERMAN stated appreciation for his comment. Next is Carmen Wenger.

MS. WENGER stated that she is the program director for the Help Me Grow Alaska Program and the Alaska Pediatric Partnership. She expressed her appreciation for the Trust support of the Help Me Grow Alaska program and the Alaska Pediatric Partnership. They had been a recent recipient of a partnership grant which allowed them to increase the distribution of three books that were recently readapted for use in Alaska; and the grant helped cover the printing costs. She had sent copies and hoped they were distributed in the packets. They had not been utilized in Alaska by providers or families because they did not represent the experience of children. They are currently being utilized by over 80 organizations throughout the state as tools to support healthy development and early identification of functional developmental delays and disabilities. Early identification of children can change the life force of both children and families. Tools like this can be a prevention for child abuse and neglect when families have an understanding of what the development trajectory looks like for a child. The second piece of materials also included in the packet were redesigned outreach materials for the Help Me Grow Alaska Program. The grant also supported the design of these materials. The purpose of that was to reflect the extent and age range of the services. They serve prenatally through 26 and we have seen a large increase in service utilization supporting adolescent mental health. The majority of calls are responding to families and children in need of connection to mental health services. With the redesign of the materials, they are more accessible, and families now understand that the service array is meant for them.

CHAIR HALTERMAN thanked Carmen and stated that they had the books. She asked for any other people wanting to give public comment. There were a few people online that had not signed up.

MS. GEISLER welcomed the Trust to the Kenai Peninsula. She continued that she is the director of the Independent Living Center or the ILC. There are offices in Homer, Soldotna and Seward. She thanked the Trust for their financial support throughout the years, for their transportation funding for beneficiaries and others with disabilities. The Trust funds that are contributed are administered by the Department of Transportation via TEAM. ILC started a partnership with the local cab companies in 1997 to provide affordable and accessible transportation for individuals with disabilities. They now have a transportation voucher program in Homer, Seward and Soldotna. The Trust funds contributed were called for purchase of service and that is how they are used. In anticipation of this meeting, she ran some numbers. Homer, for the first three quarters had 194 individuals with disabilities that received 4,900 one-way rides. She went through the other numbers. She stated that these funds are much appreciated, but require a tremendous amount of tracking, reconciling, documenting required by the DOT, which is administratively burdensome. She continued that many more rides could be provided with the same amount of money if this burden was lifted. Additionally, the purchase of service funds must be applied for every year, adding to that administrative burden. This fiscal year did not see any reimbursements from DOT until February. We were waiting for about \$80,000 in reimbursements, which were recovered, but that was a burden for a small nonprofit. She advocated that the Trust funds for transportation be administered differently, if possible, or to look for a different way to administer them. She added that she had expressed her concern to quite a few Trust staff about the amount of administration. To add to the transportation issues, the cab company that provided Medicaid Waiver transportation for over 20 years threw in the towel in November because of losing thousands of dollars each year. She stated that she would be willing to work with some of the trustees or other folks to work out some solutions. She thanked them for their time and for listening.

CHAIR HALTERMAN thanked Joyanna, and asked for anyone else online for public comment. There being none, she ended the public comment period on the agenda. She concluded the public comment period and entertained a motion to adjourn.

MOTION: A motion to adjourn the meeting was made by TRUSTEE MORAN; seconded by TRUSTEE FIMON.

After a roll-call vote, the MOTION was APPROVED. (Trustee Moran, yes; Trustee Fimon, yes; Trustee Fisher, yes; Chair Halterman, yes.)

(Alaska Mental Health Trust Authority Full Board Meeting adjourned at 4:50 p.m.)

Current Trust Bylaws

1
2
3 ALASKA MENTAL HEALTH TRUST AUTHORITY
4 BYLAWS
5

6
7 ARTICLE I
8 NAME
9

10 The name of this organization is the Alaska Mental Health Trust Authority.
11

12
13 ARTICLE II
14 PURPOSE OF THE AUTHORITY
15

16 The Alaska Mental Health Trust Authority acts in the best interest of the beneficiaries
17 of the trust. It is accountable to:

- 18 (a) Provide for sound governance, fiduciary oversight and direction in achieving the
19 mission of the Trust Authority;
20 (b) Ensure an integrated, comprehensive mental health program for the State of Alaska
21 in partnership with Department of Health and Social Services (DHSS); and
22 (c) Preserve, protect, and grow the trust corpus and administer trust assets.
23
24

25 ARTICLE III
26 BOARD OF TRUSTEE MEMBERSHIP AND TERMS OF OFFICE
27

28 Section 1. Trust Authority board of trustees composition:

- 29 (a) The Trust Authority shall be governed by its board of trustees.
30 (b) The Trust Authority board of trustees, hereafter referred to as the board, consists of
31 seven members appointed by the governor in accordance with AS 47.30.016 and
32 confirmed by the legislature.
33

34 Section 2. Term of office, vacancies, and removal:

- 35 (a) The members of the board serve staggered five-year terms. A member shall continue
36 to serve until the member's successor is appointed and confirmed by the legislature.
37 (b) A vacancy occurring in the membership of the board shall be filled within 60 days by
38 appointment of the governor for the unexpired portion of the vacated term.
39 (c) The governor may remove a member of the board only for cause per AS 47.30.021.
40 (d) Except for a trustee who has served two consecutive five-year terms, a member of
41 the board may be reappointed. A member of the board who has served two
42 consecutive five-year terms is not eligible for reappointment to the board until one
43 year has intervened as per AS 47.30.021(d).
44
45

ARTICLE IV
BOARD OF TRUSTEE DUTIES

Section 1: The role of the board is to:

- (a) Set the vision for the organization;
- (b) Set policies for the organization, including adoption of regulations as appropriate under AS 47.30.031;
- (c) Adopt charters that define the role, authority, operating procedures, duties, and responsibilities of the board and standing committees; and
- (d) Approve contractual agreements with advisors as defined in statute and the settlement agreement, specifically Alaska Permanent Fund Corporation (APFC), Department of Natural Resources (DNR), and Statutory Advisory Boards.
- (e) Fulfill the duties listed in AS 37.14.007(b)(1)-(12).

Section 2: The board will conduct business in accordance with AS 47.30.036.

ARTICLE V
OFFICERS AND DUTIES

Section 1. The board, by a majority vote of its membership, shall annually elect a Chair, Vice Chair, and Secretary from its membership.

Section 2. The officers will be elected by a majority vote at the annual budget approval meeting, and officers' terms of office commence upon adjournment of that meeting. Officers' terms of office end effective at adjournment of the meeting in which new officers are elected.

Section 3. Officers may be re-elected to the office in which they serve by vote of the membership of the board as above. The board's intention is to allow board members the opportunity to serve in officer roles in support of ongoing board development. To that end, no member may serve more than 2 consecutive terms in the same office except as provided for by affirmative vote of 5 board members.

Section 4. If the office of the Chair becomes vacant, the Vice Chair succeeds to the office of the Chair and serves until an election held at the next board meeting. The newly elected Chair will serve until the next annual election.

Section 5. Except for the office of Chair, if an office of the board becomes vacant, an election shall be held to fill the vacancy at the next regular meeting following the vacancy. The officer will serve until the next annual election.

Section 6. The duties of the officers shall be as follows:

(a) Chair

- 1. Call all meetings. Preside at all meetings.
- 2. Appoint chairs of committees and committee members.

3. Serve as ex-officio (voting) member of all committees, but may not concurrently serve as board Chair and chair of any standing committee, with the exception of the Executive Committee.
4. Act as primary spokesperson for the board.
5. Act as one of the official spokespersons for the Trust Authority, together with the Chief Executive Officer (CEO), when requested by the Chief Communications Officer.

(b) Vice Chair

1. Assist the Chair in the discharge of his/her duties.
2. Perform the duties of the Chair in the absence or incapacity of the Chair.
3. Perform other duties as assigned by the board.

(c) Secretary

1. Assume duties of the Chair when Chair and Vice Chair are unavailable.
2. Perform other duties as assigned by the board.
3. Assure that the records of board proceedings are maintained in accordance with these bylaws and in accordance with AS 37.14.007(b)(2) and the Records Management Act (AS 40.21).

ARTICLE VI
MEETINGS

Section 1. The board will hold four regular meetings each fiscal year. Committees will meet as necessary to accomplish their responsibilities.

Section 2. Special or emergency meetings of the board may be held at such time and place as the Chair may order; or upon the written request to the Chair of any four trustees.

Section 3. Reasonable public notice of board and committee meetings shall be provided in accordance with AS 44.62.310. Meetings of the board and its committees are subject to the Open Meetings Act, AS 44.62.310 and 44.62.312.

Section 4. A quorum at all board meetings shall consist of four board members. A quorum at committee meetings is a majority of the committee's members.

Section 5. No member of the board may designate a proxy.

Section 6. The board will schedule at least one period for public comment during each regularly scheduled board meeting.

Section 7. Formal actions by the board are accomplished through adoption of motions.

ARTICLE VII
COMMITTEES OF THE BOARD

There will be five standing committees of the board. Standing committee chairs and members will be appointed by the Chair after polling the board regarding individual trustee's interest and ability to serve. A member may serve as chair of only one standing committee at any time except as a stand-in until the next regularly scheduled board meeting. Standing committees will have a minimum of 3 committee members. The board chair may designate ad hoc committees to accomplish special purposes. Persons other than board members may serve on the board's ad hoc committees; however, such persons may not be voting members of such committees, only appointed board members may vote on committee actions. Committee recommendations will be reported to the board for action at the next regular board meeting.

Section 1. The Executive Committee of the board is composed of three board officers, the Chair, the Vice Chair, and the Secretary. The Executive Committee will:

- (a) Ensure development of policies for governing the Trust Authority for approval by the board.
- (b) Oversee implementation of governance policies at the direction of and on behalf of the board in accordance with law and the committee charter adopted by the board.
- (c) The Executive Committee will meet only as needed.

Section 2. The Resource Management Committee will, in consultation with the CEO and Executive Director (ED) of the TLO:

- (a) Ensure development of policies for protecting, enhancing, and managing the trust's non-cash resources in the best interests of the beneficiaries for approval by the board.
- (b) Oversee implementation of plans at the direction of and on behalf of the board in accordance with law and the committee charter adopted by the board.

Section 3. The Program and Planning Committee will, in consultation with the CEO and Executive Director (ED) of Mental Health Policy and Programs.:

- (a) Ensure development of policies to meet needs and improve the circumstances of beneficiaries; and recommends to the board for approval.
- (b) Oversee implementation of plans at the direction of and on behalf of the board in accordance with Trust Authority statutes and regulations and the committee charter adopted by the board.

Section 4. The Finance Committee will, in consultation with the CEO and Chief Financial Officer (CFO):

- (a) Ensure development of policies for investment and fiscal management for approval by the board.
- (b) Oversee implementation of approved investment and fiscal management policies on behalf of the board in accordance with Trust Authority statutes and regulations and the committee charter adopted by the board.

- 1 Section 5. The Audit and Risk Committee will, in consultation with the CEO and CFO:
2 (a) Ensure development of policies for managing the annual audit process and
3 identifying and addressing organizational risk for approval by the board.
4 (b) Oversee implementation of approved audit and risk management policies on behalf
5 of the board in accordance with Trust Authority statutes and regulations and the
6 committee charter adopted by the board.

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8
9 ARTICLE VIII
10 CHIEF EXECUTIVE OFFICER
11

12 Section 1. The board shall select and employ a Chief Executive Officer as provided by law.

13
14 Section 2. The Chief Executive Officer is responsible for day-to-day operations of the Trust
15 Authority including planning, organizing, coordinating, and directing all activities
16 necessary to enable the Trust Authority to exercise its powers and duties, and
17 fulfill the purpose of the Trust Authority. The CEO will operate and conduct the
18 business and affairs of the Trust Authority according to the statutes, regulations,
19 bylaws, policies, and charters adopted by the board. The CEO duties and
20 responsibilities shall be set forth in a CEO Job description to be adopted by the
21 board.
22

23 Section 3. The Chief Executive Officer shall oversee administration of the contract with the
24 Trust Land Office on behalf of the Trust Authority to ensure compliance with
25 AS 37.14.009(a)(2).
26

27
28 Section 4. The board will evaluate the Chief Executive Officer's performance annually in
29 writing. The board will define the process for conducting annual reviews and
30 include it in the Board Operations Manual.
31

32 Section 5. Termination of employment of the Chief Executive Officer is by majority vote of
33 the board.
34
35

36 ARTICLE IX
37 PARLIAMENTARY AUTHORITY
38

39 Unless otherwise provided by law or these bylaws, the board's procedures shall be
40 governed by Robert's Rules of Order Newly Revised. The Chair may appoint an appropriate
41 person to serve as parliamentarian.
42
43

44 ARTICLE X
45 ETHICS
46

47 Board members are required to comply with the Alaska Executive Branch Ethics Act
48 (AS 39.52) and AS 47.30.016(c)(2).

1
2
3 ARTICLE XI
4 AMENDMENT OF BYLAWS
5

6 These bylaws may be amended at any meeting of the board. Amendment of these
7 bylaws requires 5 affirmative votes of board members provided that written notice and
8 copies of the proposed amendment have been submitted to the members 30 days prior to
9 the meeting, or by unanimous vote without notice.
10

11
12 ARTICLE XII
13 DEFINITIONS
14

15 In these bylaws,
16

17 **The Alaska Mental Health Trust** means the sum of all assets owned by the Alaska
18 Mental Health Trust as established by the Alaska Mental Health Trust Enabling Act, P.L. 84-
19 830, 70 Stat. 709 (1956) and the Mental Health Settlement Agreement (June 10, 1994),
20 including cash and non-cash assets.
21

22 **The Alaska Mental Health Trust Authority (the Trust Authority)** means the entity
23 charged with administering the trust, as trustee, is governed by a seven-member board. (AS
24 37.14.007, AS 47.30.011, AS 47.30.016)
25

26 **The Trust Land Office (TLO)** means the unit of the Alaska Department of Natural
27 Resources that is charged with managing the trust's natural resources, land, and other fixed
28 assets. (AS 44.37.050)
29

30 **Regular Meeting** means a board meeting that is scheduled at the annual budget
31 meeting to occur during the succeeding year, provided that a regular meeting that is
32 rescheduled on reasonable notice to the public is still a regular board meeting.
33

34 **Special Meeting** means any board meeting other than a regular meeting, including
35 an emergency meeting.
36

37 **Emergency Meeting** means any board meeting conducted for the purpose of
38 addressing time sensitive matters that may not be capable of resolution within the statutory
39 or delegated authority of the Executive Committee or the CEO. If an emergency meeting is
40 conducted on less than the customary public notice, public notice shall be published as
41 soon as practicable. If the agenda of an emergency meeting is not available in advance, the
42 agenda will be published as soon as practicable after the emergency meeting.

Mary Jane Michael, Chair

Laraine Derr, Secretary

Resource Management Committee Report / Update

Memorandum



To: Anita Halterman, Chair of the Board of Trustees
Through: Steve Williams, Chief Executive Officer
From: Jusdi Warner, Executive Director
Date: August 9th, 2022
Subject: July 26th, 2022 – Resource Management Committee Meeting Summary

The Resource Management Committee met on July 26th, 2022, received an extensive update of key TLO activities from the Executive Director Report, was presented current updates on the Icy Cape Project, and was given a presentation on Trust Land Estate. Additionally, the committee received five (5) Consultations presented by TLO staff. Under the board delegated authority, the RMC concurred with the TLO recommendation to dispose of a 16.12-acre parcel in Juneau, a 10.34-acre parcel in Juneau, and two parcels (2.29-acres and 45-acres) in Nikiski. Only the two (2) Consultations requiring full board concurrence move to the board of trustees for concurrence.

Board Action Required: *The following proposed actions requiring full board of trustees' approval were recommended to the full board of trustees at the July 26th RMC Meeting:*

Meeting Summary:

1. Consultation Item D – Land Sale Program Parcels

MOTION: *"The Alaska Mental Health Trust Authority Board of Trustees concur with creating a pool of approximately 88 subdivision lots and small to large tract parcels to be subdivided that may be disposed of through the TLO's Statewide Land Sale Programs."*

Anticipated Revenues/Benefits: By having an inventory of parcels to select from that has been through the TLO's administrative process, the TLO can consolidate costs such as appraisals and parcel inspections over multiple land sale years, have more flexibility to respond timely to public interest, market trends, and more effectively sell the parcels.

The TLO's goal is to generate \$6 million during the three-year sale period. Land sales have performed very well over the last two years, and it is possible for this trend to continue with the TLO's ability to provide inventory in areas where demand is high. However, with the rise of interest rates the option to finance a parcel becomes less attractive and sales may slow as a result. Exact revenues received will be dependent on number of land sale contracts issued, payoffs, and interest rates. These anticipated revenues will be realized over a twenty-year period for each land sale year. Remaining parcels not sold within this three-year period may continue to generate revenue in future years as they are sold.

2. Consultation Item E – Icy Bay Timber Sale

MOTION: *“The Alaska Mental Health Trust Authority Board of Trustees concur with the disposal of the timber in the Icy Bay area on Trust Land.”*

Anticipated Revenues/Benefits: The initial sale of timber under this consultation has the potential to generate a minimum of \$225,000. Harvest of timber in this area will maximize revenue while providing for timber regeneration and future timber harvests. Timber harvests support revenue generation to the Trust and its beneficiaries and the State of Alaska bridge timber program transition to young growth.

cc: *Board of Trustees*
Steve Williams, CEO Alaska Mental Health Trust Authority
Jusdi Warner, Executive Director, Trust Land Office



2600 Cordova Street, Suite 201
Anchorage, Alaska 99503
Phone: 907-269-8658
Fax: 907-269-8605

To: John Sturgeon, Chair
Resource Management Committee
From: Brittany Williams, Leasing and Land Sales Manager
Date: 7/26/2022
Re: 2023 – 2025 Parcel Inventory for Statewide Land Sale Programs
Fiscal Year: 2023 – 2025

Consultation

Proposed RMC Motion:

"The Resource Management Committee recommends that the Alaska Mental Health Trust Authority Board of Trustees concur with creating a pool of approximately 88 subdivision lots and small to large tract parcels to be subdivided that may be disposed of through the TLO's Statewide Land Sale Programs."

Background:

Revenue Projections: Principal Income (up to) \$6 Million (up to) \$3 Million

Transaction/Resource: The proposed action is to select and offer, through the TLO's Statewide Land Sale Programs, Trust parcels annually from a pool of 88 parcels between fiscal years 2023 and 2025. If a parcel is not sold within this timeframe, it may be reoffered in future TLO Statewide Land Sale Programs. These parcels were identified based on already being suitable for disposal or a candidate for subdivision in an area where market conditions will allow for profitable sales after a subdivision has been completed.

Parcels identified for inclusion in the Statewide Land Sale Programs will be offered up in the following order of Land Sale Programs:

1. Annual Competitive Land Sale Program (Sealed Bid Auction Format).
2. Year-round Over-the-Counter Land Sale Program.
3. Negotiated Sale at, or above, the appraised value.

The Executive Director, in consultation with the Trust Authority, may elect to sell a parcel from this pool through a negotiated sale, so long as a written decision is completed providing the opportunity for interested parties to submit qualified competing offers and describing that a non-competitive disposal is in the best interest of the Trust and its beneficiaries.

Purchasers may elect to pay for the parcel in full or finance through a TLO land sale contract.

Property Description/Acreage/MH Parcel(s): Trust parcels in the pool are mostly from subdivisions currently being developed by the TLO, pre-existing subdivisions designed and platted by the Department of Natural Resources (DNR) (primarily in the 1970's and 1980's), or individual parcels 30 acres or smaller in size that are already suitable for disposal. These parcels have characteristics that are typical of residential and recreational properties that do not lend themselves to other types of resource development.

The parcels to be offered are listed on Exhibit 1 of this consultation document. Descriptions include Trust parcel number, general locations, meridian, township, range, section, survey number, lot, block, and acreage.

It is important to note that certain parcels may be deleted from the list because of the public notice process, title reviews, parcel inspections, or the identification of a higher and better use that would generate larger returns.

General Background: The TLO has been selling parcels through the Statewide Land Sale Programs since 1998 on behalf of the Trust. In previous years, the TLO would select a limited number of already subdivided parcels on an annual basis to offer during the next fiscal year. The TLO concluded that an inventory of parcels from which the TLO could select from over the next three years and beyond would better maximize revenues from the Statewide Land Sale Programs. Throughout the last two years, partly due to low interest rates, the TLO has seen an increase in land sales and has amplified its subdivision development efforts to keep pace with sales. This consultation specifically includes larger parcels/tracts of land which first require subdivision, many of which are currently underway, in order to maximize revenue from the sales. After the subdivisions are completed, the number of total lots that are sold will be much greater than the 88 parcels, which make up the parent parcels of the subdivisions.

Anticipated Revenues/Benefits: By having an inventory of parcels to select from that has been through the TLO's administrative process, the TLO can consolidate costs such as appraisals and parcel inspections over multiple land sale years, have more flexibility to respond timely to public interest, market trends, and more effectively sell the parcels.

The TLO's goal is to generate \$6 million during the three-year sale period. Land sales have performed very well over the last two years, and it is possible for this trend to continue with the TLO's ability to provide inventory in areas where demand is high. However, with the rise of interest rates the option to finance a parcel becomes less attractive and sales may slow as a result. Exact revenues received will be dependent on number of land sale contracts issued, payoffs, and interest rates. These anticipated revenues will be realized over a twenty-year period for each land sale year. Remaining parcels not sold within this three-year period may continue to generate revenue in future years as they are sold.

Anticipated Risks/Concerns: There are no significant risks or concerns associated with the project. This assessment is based on the TLO's experience from previous sales. Minor risks include defaults on parcel sales from buyers. These risks will be mitigated through a land sale contract, which includes contemporary language to limit risk to the Trust, ensure performance by the buyer, and allow for termination in the event of default.

Project Costs: Project costs over the three-year period are estimated at approximately \$300,000

(from TLO operating budget) with the primary costs being surveys, appraisals, title reports, parcel inspections, and marketing.

Due Diligence: Prior to the sale of the parcels a TLO staff member, contract appraiser, or surveyor will inspect each parcel. Minimum parcel bids will be established via standard appraisals or other appropriate valuation methods. All parcels will have a title report completed prior to issuing a sale contract or quitclaim deed. Contract documents have been reviewed by Department of Law; no separate independent review is required.

Alternatives: The primary alternative is to hold the parcels for future development or sales. This alternative would delay receipt of revenues and could result in additional costs and risks to the Trust without significant increases in value. Currently, the TLO has assessed the highest and best use of these parcels as residential or recreational properties. If an alternative resource development proposal is identified or a negotiated sale application is received prior to the competitive sale and over-the-counter sale offering, for a specific parcel in the future, the TLO may re-evaluate the highest and best use and may elect an alternative use, which would require separate decision and consultation.

Consistency with the Resource Management Strategy: The proposal is consistent with the “Resource Management Strategy for Trust Land” (RMS), which was adopted October 2021 in consultation with the Trust and provides for the TLO to maximize return at prudent levels of risk, prevent liabilities, and convert nonperforming assets into performing assets. Experience has demonstrated that it is unlikely that these parcels will appreciate at a rate that would justify holding them for a later sale. It is also not cost effective for the TLO to hold these parcels for a long period of time and incur the associated management costs and liabilities.

Also, by designating a pool of parcels to select from and offer over the next three-year period, the TLO Lands Section will more effectively meet the Land Resource Management Strategy objectives to maintain a three-year inventory of lots through subdivision developments in support of the land sale programs during fiscal years 2023 – 2025.

Trust Land Office Recommendation: The TLO recommends that it is in the Trust’s best interest to select and offer Trust parcels from a pool of 88 existing parcels between fiscal years 2023 and 2025 through the TLO’s Statewide Land Sale Programs. If not sold in the initial timeframe the parcels may be re-offered in future land sale programs.

Applicable Authority: Alaska Statutes 37.14.009(a), and 38.05.801, and 11 AAC 99 (key statutes and regulations applicable to Trust land management and disposal).

Trust Authority Consultation: This briefing document fulfills the consultation requirements that are applicable to the transaction. If significant changes to the transaction are made necessary by the public notice process, the Trust Authority will be consulted regarding the changes.

Exhibit(s): Exhibit 1 – Parcel List

General Location	MH Parcel Number	MTRS	Survey Type	Survey Number	Lot	Block	Acres
Big Lake	SM-2285	S017N004W30	USRS		19		21.77
Big Lake	SM-2266	S017N004W29, 30	USRS		SECTION 29: ALL EXCLUDING LOTS 1-8, ALASKA STATE LAND SURVEY NO. 83-198, ALASKA STATE LAND SURVEY NO. 84-03, AND ALASKA STATE LAND SURVEY NO. 90-31; SECTION 30: E1/2NE1/4		591.35
Big Lake	Portion of SM-2110	S017N004W20, 21, 23			ALL		1781.06
Big Lake	SM-2069	S017N004W16	TLS	2016-01	ALL		159.97
Big Lake	SM-2070	S017N004W16	TLS	2016-01	ALL		108.67
Big Lake	SM-2064	S017N004W16	TLS	2016-01	ALL		155.47
Big Lake	SM-2054	S017N004W15	TLS	2016-01	ALL		10.40
Big Lake	SM-1919-A	S017N004W01, 2, 10	TLS	2016-01	ALL		1691.00
Big Lake	SM-1942	S017N004W11	TLS	2016-01	ALL		3.67
Big Lake	SM-1941	S017N004W11	TLS	2016-01	ALL		4.57
Big Lake	SM-1963	S017N004W11	TLS	2016-01	ALL		10.00
Big Lake	SM-1940	S017N004W11	TLS	2016-01	ALL		5.00
Big Lake	SM-2071	S017N004W16	TLS	2016-01	ALL		14.69
Big Lake	SM-2068	S017N004W16	TLS	2016-01	ALL		159.98
Big Lake	SM-2061	S017N004W15	TLS	2016-01	ALL		23.21
Hollis	C70927	C073S084E35	ASLS	79-181	TRACT D PARCEL 2 AND TRACT H		12.93
Juneau	C1006	C040S066E32, 33	USS	3259	Lots 33 - 53		29.79
Kachemak Bay	Portion of SM-0422-D	S008S013W21	USRS		ALL UPLANDS, EXCLUDING U.S. SURVEY NOS. 3903, 3979, 3980, 3981 AND 4700, ENGINEERING PLAT FILE NO. 69-3, SOUTH KACHEMAK ALASKA SUBDIVISION, AND ALASKA STATE LAND SURVEY NO. 78-64		293.46
Ketchikan	CRM-2764	C074S089E13	USS	3157	123B		4.77
Ketchikan	CRM-2762	C074S089E13	USS	3157	96		7.63
Nikiski	SM-1327-01	S008N011W23	USRS		NW1/4SE1/4 EXCLUDING ALASKA STATE LAND SURVEY NO. 75-75		36.99
Nikiski	SM-1326	S008N011W23	USRS		5		41.23
Nikiski	S1002	S008N011W23	USRS		THE SW1/4 OF THE SE1/4, EXCEPTING THEREFROM THE WEST 450 FEET AS MEASURED PARALLEL TO THE WEST LINE OF SAID SW1/4 OF THE SE1/4		26.36
Palmer	SM-0063	S018N002E07	USRS		3		35.42
Palmer	SM-0064	S018N002E07	USRS		4		35.52
Palmer	SM-0065	S018N002E07	USRS		E1/2SW1/4, NE1/4SE1/4, W1/2SE1/4, N1/2SE1/4SE1/4		220.00
Petersburg	CRM-2284-02	C060S079E13, 14, 23, 24, 25	TLS	2021-02	ALL		670.65
Petersburg	CRM-2390	C060S079E25	USRS		40		5.00
Petersburg	CRM-2389	C060S079E25	USRS		39		4.85
Petersburg	CRM-2388	C060S079E25	USRS		38		3.70
Petersburg	CRM-2387	C060S079E25	USRS		37		4.46
Petersburg	CRM-2386	C060S079E25	USRS		36		4.78
Petersburg	CRM-2385	C060S079E25	USRS		35		5.66
Petersburg	CRM-2384	C060S079E25	USRS		34		5.24
Petersburg	CRM-2383	C060S079E25	USRS		33		4.92
Petersburg	CRM-2382	C060S079E25	USRS		32		4.84
Petersburg	CRM-2381	C060S079E25	USRS		31		4.45
Petersburg	CRM-2380	C060S079E25	USRS		30		2.50
Petersburg	CRM-2379	C060S079E25	USRS		29		4.99
Petersburg	CRM-2378	C060S079E25	USRS		28		4.79
Petersburg	CRM-2377	C060S079E25	USRS		27		2.24
Petersburg	CRM-2376	C060S079E25	USRS		26		3.59
Petersburg	CRM-2375	C060S079E25	USRS		25		4.26
Petersburg	CRM-2374	C060S079E25	USRS		24		2.57
Petersburg	CRM-2393	C060S079E25	USS	2609	C		3.14
Petersburg	CRM-2392	C060S079E25	USS	2609	B		4.43
Petersburg	CRM-2391	C060S079E25	USS	2609	A		4.96
Petersburg	CRM-2396	C060S079E25	USS	2609	29		4.99
Petersburg	CRM-2395	C060S079E25	USS	2609	28		4.87
Petersburg	CRM-2397	C060S079E25	USS	2609	30		4.99
Petersburg	CRM-2394	C060S079E25	USS	2609	D		4.45
Petersburg	CRM-2370	C060S079E25	USRS		20		3.80
Petersburg	CRM-2371	C060S079E25	USRS		21		3.14
Petersburg	CRM-2399	C060S079E26	USRS		6		5.60
Petersburg	CRM-2398	C060S079E26	USRS		5		4.08
Petersburg	CRM-2340	C060S079E23	USRS		5		0.86
Petersburg	CRM-2343	C060S079E23	USRS		12		5.03

General Location	MH Parcel Number	MTRS	Survey Type	Survey Number	Lot	Block	Acres
Petersburg	CRM-2344	C060S079E23	USRS		13		4.44
Petersburg	CRM-2277	C059S079E35	USRS		42		2.50
Salcha	FM-7009	F006S004E02, 11	USRS		SECTION 2: LOTS 10, 11 AND 12, LOTS 24 TO 27 INCLUSIVE, LOTS 35 TO 38 INCLUSIVE, LOTS 45, 46, 47, 54 AND 55, LOTS 67, 68, 82, 83, 90, 91, 98, 99, 106, 107, 112 AND 113, LOTS 116 TO 118 INCLUSIVE, LOTS 121 TO 124 INCLUSIVE, LOTS 129 TO 132 INCLUSIVE, LOTS 137 TO 141 INCLUSIVE, LOTS 148 TO 154 INCLUSIVE, LOTS 160 TO 162 INCLUSIVE. SECTION 11: LOTS 4 AND 5, LOTS 9 TO 12 INCLUSIVE, LOTS 24 TO 40 INCLUSIVE, LOTS 44 TO 84 INCLUSIVE.		198.10
Skagway	C20456.002	C028S059E02	USS	5110	5		225.00
Skagway	C20454.001	C028S059E01	USS	5110	5		160.00
Skagway	C20446	C027S059E35	USS	5110	THAT PORTION OF LOT 5 OF U.S. SURVEY NO. 5110 WITHIN SW1/4NE1/4, SE1/4NW1/4, E1/2SW1/4, SE1/4 EXCLUDING U.S. SURVEY NO. 3307, ALASKA STATE LAND SURVEY NO. 74-157 AND NAHKU BAY		315.00
Skagway	C20447	C027S059E36	USS	5110	THAT PORTION OF LOT 5 OF U. S. SURVEY NO. 5110, ALASKA OFFICIALLY FILED ON MARCH 22, 1990 WITHIN SECTION 36 DESCRIBED AS FOLLOWS: NE1/4NE1/4SE1/4, S1/2NE1/4SE1/4, S1/2SE1/4, EXCLUDING USS 3312, USS 1254 AND USS 176; S1/2S1/2SW1/4; N1/2S1/2SW1/4 AND THE N1/2SW1/4 WEST OF THE CORPORATE BOUNDARY LINE OF THE CITY OF SKAGWAY RECORDED IN BOOK 2, PAGE 674 EXCLUDING USS 5106A; E1/2SE1/4NW1/4 AND THE W1/2SW1/4NE1/4 WEST OF THE CORPORATE BOUNDARY LINE OF THE CITY OF SKAGWAY RECORDED IN BOOK 2, PAGE 674, SKAGWAY RECORDING DISTRICT.		190.00
Skagway	C32026	C027S059E36	USS	5110	THAT PORTION OF THE SW1/4SW1/4NW1/4 WITHIN THE UNSUBDIVIDED REMAINDER OF LOT 8 OF U.S. SURVEY NO. 5110 EXCLUDING ANY PORTION OF U.S. SURVEY NO. 5106A.		10.00
Sterling	SM-0618	S005N008W29	USRS		5		19.02
Wasilla	S20550	S018N001W23	USRS		NE1/4		160.00
Wasilla	S20551	S018N001W23	USRS		N1/2NW1/4		80.00
Wasilla	S20549	S018N001W21	USRS		SW1/4NE1/4		40.00
Wasilla	S20553	S018N001W29	USRS		NE1/4NW1/4		40.00
Wasilla	S20554	S018N001W29	USRS		W1/2NW1/4		80.00
Wasilla	S20555	S018N001W29	USRS		SE1/4NW1/4		40.00
Wasilla	S20556	S018N001W30	USRS		NE1/4NE1/4		40.00
Wasilla	S20557	S018N001W30	USRS		E1/2NW1/4NE1/4		20.00
Wasilla	S20558	S018N001W30	USRS		W1/2NW1/4NE1/4		20.00
Wasilla	S20559	S018N001W30	USRS		SW1/4NE1/4		40.00
Wasilla	S20560	S018N001W30	USRS		SE1/4NE1/4		40.00
Wasilla	S20561	S018N001W30	USRS		LOTS 3 AND 4, E1/2SW1/4		152.29
Wasilla	S20563	S018N001W31	USRS		LOT 1, NE1/4NW1/4		76.35
Wasilla	S20562	S018N001W31	USRS		NE1/4		160.00
Wasilla	S20564	S018N001W31	USRS		2		36.55
Wasilla	S34011	S018N001W31	USRS		SE1/4NW1/4		40.00
Wasilla	S20565	S018N001W31	USRS		LOTS 3 AND 4, E1/2SW1/4		153.66
Wasilla	S20566	S018N001W35	USRS		E1/2SE1/4		80.00
Wasilla	S20525	S017N002W10	USRS		SW1/4NE1/4		160.00
Willow	SM-2465	S020N004W34	USRS		NE1/4NW1/4SW1/4, E1/2SW1/4		90.00
Willow	SM-2466	S020N004W35	USRS		N1/2N1/2SW1/4		40.00
Willow	SM-2467	S020N004W35	USRS		S1/2N1/2SW1/4, S1/2SW1/4		120.00



To: John Sturgeon, Chair
Resource Management Committee
From: Chandler Long
Date: 7/26/2022
Re: Icy Bay Timber Disposal, MHT 9101128
Fiscal Year: 2023

Consultation

Proposed RMC Motion:

"The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees concur with the disposal of the timber in the Icy Bay area on Trust Land."

Background:

Revenue Projections:

Principal \$	5,525,000	(up to)
Income \$	975,000	(up to)

Transaction/Resource: The Trust Land Office (TLO) will offer for disposal, all or a portion of all merchantable timber on Trust land referred to as the Icy Bay tract. Disposal of timber resources will be through competitive, negotiated, or other disposal methods. A potential sale may be based on a stumpage return, lump sum, harvest market agreement, or other sale contract methods. This consultation is valid for all timber disposed of at Icy Bay within 10 years. Presently, there is market interest in portions of the merchantable timber volume at Icy Bay.

The current market interest is in Icy Bay timber that is approximately 120 years old. These stands are Sitka Spruce dominant and preferred by markets as a smaller diameter log considered to be "young old growth." The timber age is due to land uplift from several earthquakes in September 1899 with an epicenter near Yakutat Bay. This young old growth is ideal for certain markets, however, timber sales in Icy Bay have historically required higher volume harvests to be economic. Icy Bay is well known as a demanding and expensive place to operate. Storm events are common making road maintenance ongoing. Icy Bay is logistically remote, it requires remote camps and barging in and out all infrastructure from sand ramps in shallow water where there's potential for weather outbreaks potentially causing costly delays (i.e., demurrage).

Yak Timber Inc., has applied to purchase three (3) million board feet (mmbf) of timber at Icy Bay. The proposed harvest units were a part of Sealaska Timber Company's (Sealaska) timber sale contract with the TLO (MHT 9100698), however, were not harvested due to unfavorable market conditions related to the Covid-19 pandemic, China tariffs, and dumping of European wood from spruce bark beetle kill. The uncut timber units were paid for by Sealaska at their stumpage rate of \$132 per thousand board feet

(mbf) per the terms of their contract. These timber units may be sold lump sum to Yak Timber Inc. for \$75 per mbf, returning an additional \$225,000 to the Trust on the same timber. The summed revenue from this 3 mmbf of timber would be \$207 per mbf or \$701,668.

The Yak Timber Inc. timber sale would be for five (5) years, which may be extended upon consent of both parties. Performance risks would be mitigated by an upfront lump sum payment for the identified timber units, insurance, bonding, and having the remote camp off of Trust land. The proposed timber sale contract would include a stumpage sale option if additional timber is requested for harvest. The 5-year contract will allow time to consider market conditions and evaluate the feasibility of additional timber units. It has been found that extended contract times allow the contractor to weather slow market conditions and results in higher returns to the Trust. The extended contract time may offer the opportunity to incorporate additional economic timber units and thereby increase the Trust's return. By broadening this consultation to include all Icy Bay timberlands it allows the TLO the ability to increase the Trust's return by increasing timber harvests if suitability is determined once the contractor is mobilized in Icy Bay.

The TLO has experienced an increase of interest in its timber sale program following other landowners closing or reducing their timber sale programs in 2021. Providing wood to assist in the timber industry stability and transition to young growth timber has been a primary objective of the State of Alaska timber bridge. The TLO is fulfilling the purpose of the timber bridge by selling wood to local industry. At this time, negotiating a sale with Yak Timber Inc., would be the most prudent method of disposal as to turn this timber into a performing asset right now. It is in the Trust's best interest to negotiate with Yak Timber Inc. and make all timber at Icy Bay available for disposal over the next 10 years to be able to continue offering timber to maintain an industry which can transition to harvest Trust young growth in 5-15 years.

Public notice process will occur for each timber sale in the 10-year term.

Property Description/Acreage/MH Parcel: CRM-0001, CRM-0002, CRM-0003, CRM-0004, CRM-0005, CRM-0006, CRM-0007-A, and CRM-0008, located within Copper River Meridian, Township 22 South, Range 22 East, Sections 1-36, Copper River Meridian, Township 22 South, Range 21 East, Sections 1-27 and 35-36, Copper River Meridian, Township 22 South, Range 20 East, Sections 1-14, Copper River Meridian, Township 22 South, Range 19 East, Sections 1-5 and 11-12. Quit Claim Deed (QCD) Nos. 8000002 and 8200046.

The timber disposal area includes approximately 18,000 acres of timberland within the described approximately 48,244 acres of Trust land in the Icy Bay Tract. Exhibit 1 depicts the timber disposal area.

General Background: Timber resources have been commercially disposed of at Icy Bay commencing in 1971 through 1988 by the Department of Natural Resources (DNR). Following the reconstitution of the Alaska Mental Health Trust Authority (Trust) and formation of the TLO, the TLO completed its first timber sale (MHT 9100021), at Icy Bay, from 1997 to 2002. This sale returned over \$11 million dollars to the Trust.

In 2013 a timber cruise was conducted which forecasted 3,000 acres (50 mmbf) ready for harvest, with an additional 8,000 acres ready for harvest beginning in 2022. The remaining 7,000 acres of the approximately 18,000 acres of timberlands at Icy Bay is projected to be harvested beginning 50 years from its initial cut in 1996. To date, an estimated 9,357 acres and projected 35 mmbf is ready for harvest at Icy Bay. Based on the current proposed sale price at this time, with the cost of road maintenance and river crossing upgrades, the TLO anticipates a \$6.5 million dollar return from merchantable timber at Icy Bay.

In 2014 Timber Sale MHT 9100698 was issued to Sealaska. In 2018 and 2019 Sealaska harvested 1,643 acres and almost 29 million board feet (MMBF) resulting in a \$3.48 million dollar return to the Trust. Due to unfavorable market conditions, Sealaska demobilized in 2020 and estimated approximately 3,611.12 mbf of timber volume was left uncut. Sealaska paid \$476,668, in addition to the \$3.48 million, in uncut stumpage per the terms of the contract.

To date, approximately 55% of the commercial timber stands at Icy Bay have been harvested at some time in the past and evaluation of these harvests suggest a 50-year rotation.

The TLO has engaged in the sale of timber as a major contributor to its traditional revenue portfolio. The Trust Resource Management Committee has heard and approved various consultations on timber disposals in Icy Bay beginning in 1995. At the November 2013 Trust full board meeting, Trustees approved the sale of timber on all 18,000 acres of Icy Bay timberlands. As the last consultation on Icy Bay timber disposal was in 2013, it has been determined this consultation is appropriate for future timber disposal in the next 10 years.

The TLO desires that the proposed timber disposal will assist in providing sufficient timber to the southeast Alaska timber industry to remain operable until other landowners can market additional timber. The TLO continues to be an active participant in the State of Alaska timber bridge, supporting the industry transition to young growth and providing framework for the TLO to have a future young growth timber program.

Anticipated Revenues/Benefits:

1. The Yak Timber Inc. timber sale will generate a minimum of \$225,000.
2. Harvest of timber will maximize revenue while providing for timber regeneration and future timber harvests.
3. Timber harvests support the State of Alaska bridge timber programs transition to young growth.

Anticipated Risks/Concerns: Anticipated risks and concerns include compatibility with other development opportunities at Icy Bay, as well as timber sale feasibility due to the complex logistics of Icy Bay.

Timber harvests will not overlap with areas of the Icy Cape Gold and Industrial Heavy Minerals Project; however, all activities will route along the same mainline road system. Timber will be hauled along the mainline and transported to the Log Transfer Facility (LTF) east of the Trust Icy Bay Tract. Road use will require coordination amongst the parties on site. Joint use of roads and road maintenance responsibilities will be a part of the proposed timber sale contract.

Potential future harvests on western portions of the Icy Bay Tract will require access improvements including bridge upgrades. There are no sources of shot rock in the Icy Bay area, therefore, roads are not durable and tend to revegetate with grass and alder rapidly. Further, stream bed locations are highly variable. Primary river channels often change course and run over the mainline road. This requires unique road management techniques such as low bridge abutments where the river can overrun if needed and then be corrected back into the primary channel under the bridge. 13.5 miles of the mainline is an on-going maintenance obligation of the TLO which could be supported by timber disposal. It is still to be determined if western Icy Bay Tract timber disposal could prove to support the necessary road and bridge upgrades to haul the timber to the LTF. If the proposed timber sale contract were extended to include additional units in western Icy Bay, a road maintenance agreement may be implemented between the TLO and the operator. The current Yak Timber Inc. proposal is to harvest units in the southeast portion of the Icy Bay Tract which will not require bridge or abutment improvements.

Project Costs: TLO staff time and travel costs.

Other Considerations: This sale will assist in the SE Alaska timber industries transition to a young growth timber industry for long term viability. The Trust is reliant on the timber industry to purchase Trust timber in the future.

Due Diligence: The TLO staff have visited the area on numerous occasions. An extensive timber cruise and logging plan was conducted in 2013 prior to the Sealaska timber sale. That timber cruise and data from Sealaska's harvests were utilized to negotiate the sale price. The TLO monitors all log scale and payments throughout a contract.

Performance risks will be mitigated through the terms of the timber sale contract. Insurance and bonding is required and the remote camp will not be placed on Trust land.

Alternatives:

- 1. Do Nothing:** This alternative assumes that timber values will not be maximized by harvesting at this time. Timber is a commodity, markets fluctuate, it is anticipated that this can be mitigated with an extended contractual time. There is a distinct possibility that if the sale is not marketed now there may not be an industry in place to purchase it in the future.
- 2. Alternate Development:** Due to the remote nature of the parcel, the alternate development opportunities are those found away from community centers such as the existing history of logging, current big game guiding, and the exploratory Icy Cape Gold and Industrial Heavy Minerals Project. At this time, such remote development opportunities have been determined to be compatible with the current timber disposal proposal by Yak Timber Inc.
- 3. Proposed Alternative:** This alternative will provide the Trust with revenue and will help to maintain customers for future timber sales. The harvest should not adversely impact other future development. Harvest now will allow a new forest to start again as the industry looks to transition from old growth to young growth over the next 5-15 years.

Consistency with the Resource Management Strategy: The proposal is consistent with the “Resource Management Strategy for Trust Land” (RMS), which was adopted October 2021 in consultation with the Trust and provides for the TLO to focus first on land or resources at the high end of the market values (“best markets”). Given the current market values of timber, the current Yak Timber Inc. proposal affected by this decision will be sold with a five (5) year contract term. Future timber sales will be evaluated based on market conditions at that time.

Trust Land Office Recommendation: Proceed with the disposal of timber on Trust land at Icy Bay by negotiated, competitive, or other disposal processes with a stumpage, lump sum, harvest market agreement or other sale contract method(s). This timber disposal consultation is valid for 10 years.

Applicable Authority: AS 37.14.009(a), AS 38.05.801, and 11 AAC 99.

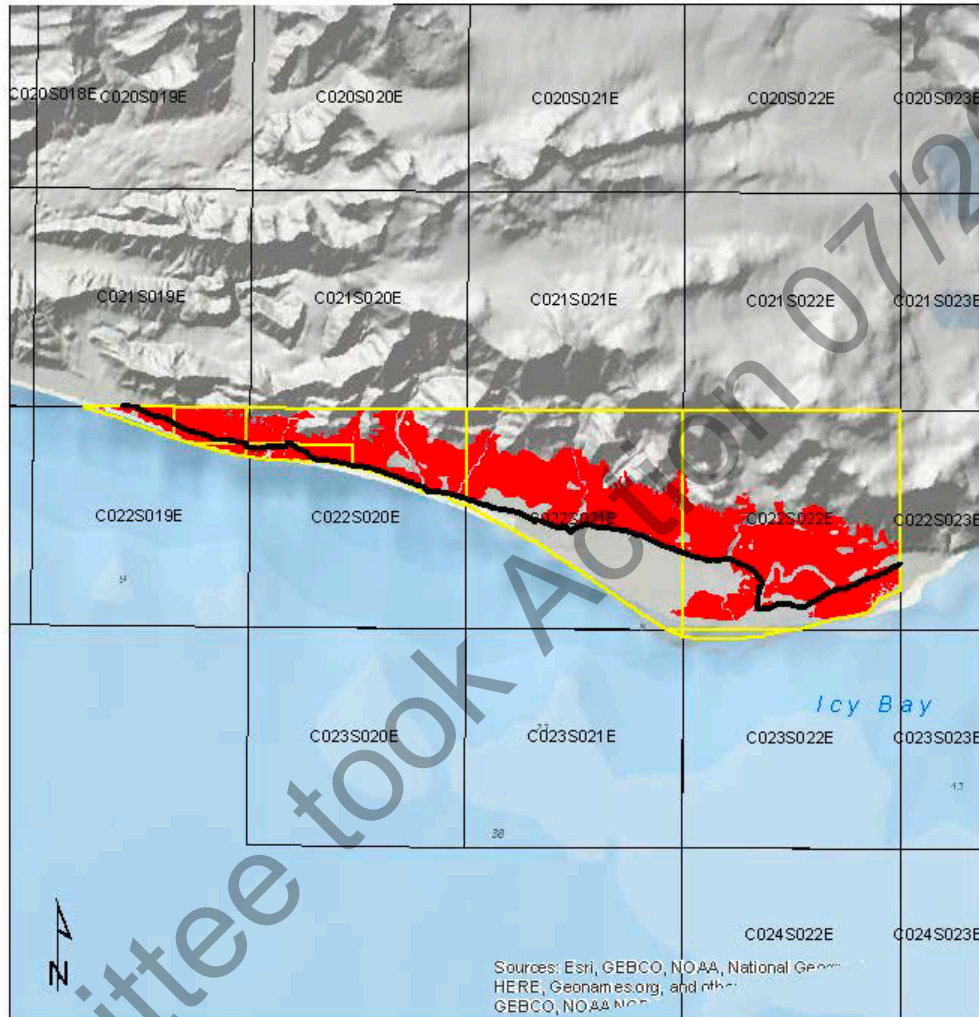
Trust Authority Consultation: This briefing document fulfills the consultation requirements that are applicable to the transaction. In the event that significant changes to the transaction are made necessary by the public notice process, the Trust Authority will be consulted regarding the changes.

Exhibit(s):

Exhibit 1 – Icy Bay Timber Disposal Map

Exhibit 2 – MHT 9101128 Timber Sale Area Map

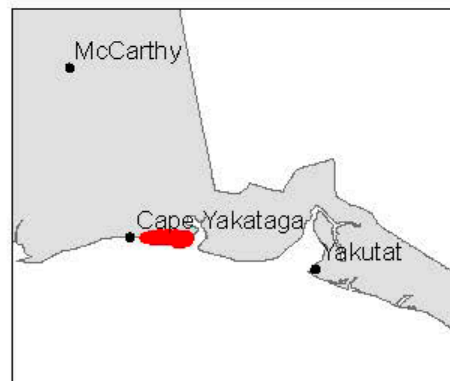
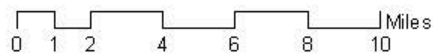
Icy Bay Timber Disposal Map Exhibit 1



Icy Bay Timber Disposal MHT 9101128 Area Map

- Approximate Timber Disposal Area
- Mental Health Parcels
- Easement

Trust Ownership ~48,244 acres
Trust Timber Disposal ~18,000 acres



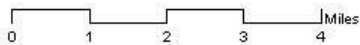
July 14, 2022

MHT 9101128 Timber Sale Area Map
Exhibit 2



Timber Sale Area Map
MHT 9101128

- ADL 106344
- MHT 9101128
- Mental Health Parcels



Finance Committee Report / Update

To: Anita Halterman, Chair
Through: Steve Williams, Chief Executive Officer
From: Carol Howarth, Chief Financial Officer
Date: August 15, 2022
Re: Finance Committee Report

MOTION 1:

The board of trustees approves the FY2024 Trust Authority Office MHT Agency budget of \$4,624,370.

MOTION 2:

The board of trustees approves the Trust Land Office agency budget for FY24 in the amount of \$5,019,100.

Meeting Summary

There has been one meeting of the Finance Committee since the last board report. It occurred on July 26, 2022. The meeting was attended in person by trustees Brent Fisher (chair), Rhonda Boyles, Kevin Fimon, Anita Halterman and John Sturgeon, and via the online WebEx platform by trustee Agnes Moran. Vernè Boerner was excused.

Staff Report Items

Dashboard:

- **Expenditures:** FY2022 Agency expenditures were anticipated to end below budget due to Covid's impact on operations, and staff vacancies and transitions. Although FY2022's \$25.5MM authorized grant disbursements were under budget, the majority of the FY2022 budget was committed for expenditure in FY2022 and the coming fiscal years. Not reflected in the FY2022 grant expenditure total was \$4.1MM in FY2019-FY2021 authority grant funds expended during the year. The total FY2022 expenditures for FY2019-FY2022 grants will be reflected in the FY2022 grant- and annual reports. For capital projects, \$2.4MM was expended on Icy Cape since authorization in FY2021.
- **Revenues:** TLO asset management generated stronger than planned revenues from Materials, Minerals and Land, which offset delayed USFS timber revenue. Financial investments performed below expectations, with large investment declines in the 4th quarter. (APFC-managed assets reflected May financials.) Commercial Real Estate (CRE) distributions exceeded plan, reflecting TLO confidence in LLC-level cash generation.
- **Trust Resources:** With delayed APFC reporting, total assets were to reported at a later date. Noted were a) a \$10MM decline in DOR budget reserve balances, driven by fund losses and distributions for FY2022 Icy Cape project activities; 2) an estimated \$4.5MM increase in

CRE from appreciation and mortgage pay-down; and 3) reduced GeFONSI fund balances. The \$26.5MM FY2022 payout from APFC Budget Reserves was not requested because the Trust was working to reduce operating balances.

Chair Fisher requested long-term trend information be included in the financial report, as well as performance review. It was noted by staff that an updated Dashboard format was being drafted, and an annual performance review would be provided by staff at the next Finance Committee meeting.

FY2023 and FY2024 Revenue Forecast:

- Preliminary available Revenue was expected at \$37.8MM for FY2023 and \$39.2MM for FY2024. The largest source of revenue would be updated upon receipt of APFC preliminary financials. Trustees would still be able to support beneficiary programs at anticipated levels despite the current market volatility.

Harvest Commercial Real Estate

Erin O’Boyle and Iphigenia (Genia) Demetriades, from Harvest Capital Partners, presented their Commercial Real Estate (CRE) review, concluding the FY2022 portfolio performance was “good.” High asset quality, higher-than-typical percentage of credit-rated tenants, and an outlook for good durable income supported their assessment. The portfolio generated a 10.03% operating return compared to the 21.9% NCREIF aggregate benchmark. (This “unlevered” return comparison is before debt service is subtracted.) The CRE exceeded NCREIF Office by 3.23%. Leasing activity at Amber Oaks was a major accomplishment. North Park continued to be challenged. Harvest recommended a “Hold” for all assets over the next 12 months, and to prepare Promontory Point and North Park for sale. The recommendation was framed around market conditions, Harvest’s view of the real estate cycle, and expected value change in 12-24 months. It recommended future refinancing opportunities, continuing efforts to standardize, and monitoring of assets for sale.

Executive Session

Trustees held an Executive Session to discuss confidential matters pertaining to finances and potential negotiations related to 1973 North Rulon White Boulevard. The motion was made by Trustee Boyles, seconded by Trustee Sturgeon. The Finance Committee did not take any action.

Agency Budget Approvals

Motion 1: A motion was presented Trustee Halterman and seconded by Trustee Moran to recommend to the full board a FY2024 Trust Authority agency budget of \$4,624,370. Steve Williams explained the drivers of a 4% increase between the FY2023 and FY2024 budgets. The motion was unanimously approved.

Motion 2: A motion was presented by Trustee Halterman and seconded by Trustee Moran to recommend to the full board a FY2024 TLO Agency budget of \$5,019,100. Jusdi Warner explained the 2% increase in expenditures was attributable to merit and staff increases. Ms. Warner anticipated the TLO would not be fully staffed in FY2023 due to turnover, but if fully

staffed, TLO would request additional funding from Trustees. The motion was unanimously approved.

Trustee discussion focused on ensuring Trustees understood the nuances of the agency budgets in order to better represent the Trust.

Jusdi Warner outlined an anticipated 6% increase in FY2024 TLO generated revenue over FY2023. CRE revenue was anticipated to decline in FY2023 but increase in FY2024.

The Finance Committee adjourned at 1:28 pm. The next scheduled meeting of the Finance Committee is **October 19, 2022**.

MEMO

To: Brent Fisher, Finance Committee Chair
Thru: Steve Williams, Chief Executive Officer
From: Carol Howarth, Chief Financial Officer
Date: July 19, 2021
Re: FY2024 Trust Authority Office MHT Agency Budget Request

REQUESTED MOTION:

The Finance Committee recommends that the full Board of Trustees approve the FY2024 Trust Authority Office MHT Agency budget of \$4,624,370.

BACKGROUND

Staff present the proposed FY2024 Trust Authority Office Agency budget based on anticipated activity levels of the Trust. Trust staff request that the Finance Committee recommend that the full board of trustees approve the MHT Agency funds as detailed in the attached document.

The FY2024 proposed budget reflects a net increase of \$194,045, or 4%, over the FY2023 Trust Authority Office Agency budget.

The table below outlines the primary drivers of the year-over-year budget changes:

Budget Line	FY2024 Proposed Budget Above / (Under) FY2023 Mgmt Plan	Primary Year-Over-Year Component Changes
Personal Services (line 1000)	\$166,958 5%	FY2024 merit increases. Not reflected are PERS and Health Insurance increases.
Travel (line 2000)	\$16,560 18%	Anticipated increases in travel required for Trustee and staff
Services (line 3000)	\$12,387 1%	Anticipated increases in Interagency charges, which remain uncertain, are offset by other line item decreases, particularly IT and telecommunication.
Supplies (line 4000)	\$(1,860) (3)%	Although lower, FY24 reflects increased costs relative to FY2023 Management Plan with return-to-office, return-to-open meetings, and scheduled computer replacements
Equipment (line 5000)	\$0	No capital equipment purchases anticipated

The proposed FY2024 Agency budget is affected by unanticipated changes made to the Trust's FY2023 budget; specifically, the Legislature's passage of a 5% Cost of Living Allowance (COLA) increase to Exempt employees has a significant effect on the FY2023 budget, which in turn was accounted for and

impacts the FY2024 budget. The FY 2024 budget does not include any provision for an additional COLA, nor potential adjustments to PERS or health insurance costs. If in the event the Legislature approves FY2024 budgets with additional COLA or increases in benefit costs, then Trustees will be requested to ratify the increases.

The Travel line, which includes travel for staff and trustees has been flat for several years. This FY2024 budget increases travel for anticipated trustee meetings and site visits, necessary staff travel to Juneau, rural outreach, and professional development.

Within Services thoughtful budget choices have been made to control cost, resulting in reductions in several service categories. Strong management of the Trust's information technology and telecom contracts drives the budget reduction, more than offsetting anticipated increases in Interagency Services, which make up 1/3 of the budget. It is important to note that Interagency Services, which are not controllable, will be reevaluated by the Office of Management and Budget (OMB) later this fiscal year and are uncertain. Some costs within the category may decline, others may increase. This uncertainty applies not only to FY2024, but to the current fiscal year.

Supplies, as with Services, were carefully reviewed to control costs. FY2024 plan does not reach pre-COVID level of spending.

	A	I	J	L	N
1	MENTAL HEALTH TRUST AUTHORITY OFFICE				
2	FY2024 Agency Budget				
3					
5	EXPENDITURES	FY23 Trustee Approved	FY23 Management Plan	Proposed FY24	FY23-24 %Change FY23 Mgmt Plan v Proposed FY24
6	1000 Personal Services	\$ 3,300,475	\$ 3,371,742	\$ 3,538,700	5%
7	Personal Services	3,232,019	3,303,286	3,470,244	5%
8	cell phones	3,456	3,456	3,456	0%
9	Honorarium	65,000	65,000	65,000	0%
10	2000 Travel	82,000	90,500	107,060	18%
11	3000 Services	977,850	910,083	922,470	1%
12	4000 Supplies	70,000	58,000	56,140	-3%
13	5000 Equipment	-	-	-	na
14	Total	\$ 4,430,325	\$ 4,430,325	\$ 4,624,370	4%
15					
16	Full Time Employees	17	17	17	
17					
18					
19					
20	<div> FY2024 Proposed: <u>\$4,624,370</u> </div>				
21					
22					
23					
24					
25					
26					
27					



Trust
Land Office

2600 Cordova Street
Anchorage, Alaska 99503
Phone: 907-269-8658
Fax: 907-269-8605

To: Brent Fisher, Chair
Finance Committee
Thru: Steve Williams, Chief Executive Officer
From: Jusdi Warner, Executive Director
Date: 7/26/2022
Re: FY24 Agency Budget – Item 1
Fiscal Year: 2024
Amount: \$5,019,100

Approval

Proposed Finance Committee Motion:

“The Finance Committee recommends that the Alaska Mental Health Trust Authority board of trustees approve the Trust Land Office agency budget for FY24 in the amount of \$5,019,100.”

Background:

The Trust Land Office (TLO) seeks the recommendation of the Finance Committee for the FY24 agency budget. Please see Exhibit 1 for a breakout of the proposed line items.

For this request, the FY24 budget is compared against the FY23 budget.

Exhibit(s):

Exhibit 1 – FY24 Trust Land Office Budget Proposal

	A	B	C	D	E	G
1	TRUST LAND OFFICE AGENCY BUDGET					
2	FY24 Proposal					
3						
4						
5	Expenditures	FY22 YTD as of 7/15/2022¹	FY23 Trustee Approved Budget	FY23 Mgmt Plan	FY24 Proposal	FY23 Trustee Approved - FY24 Proposal
6	Personal Services ²	2,748,248	3,204,500	3,298,759	3,385,672	6%
7	Travel	84,508	140,545	140,545	140,545	0%
8	Services	1,425,801	1,531,005	1,436,746	1,436,151	-6%
9	Supplies	92,086	54,500	54,500	56,700	4%
10	Total	4,350,644	4,930,550	4,930,550	5,019,068	2%
11	Total FY24 Increase				88,518	
12						
13	Revenue	FY22 YTD as of 07/12/2022¹	FY23 Trustee Approved Budget	FY23 Mgmt Plan	FY24 Proposal	FY23 Trustee Approved - FY24 Proposal
14	Principle	6,803,786	6,517,750	7,247,793	6,447,750	-1%
15	Income	5,352,383	5,334,667	4,628,102	6,152,360	15%
16	Total	12,156,169	11,852,417	11,875,895	12,600,110	6%
17						
18	(1) Numbers are not final until the reappropriation period ends August 31. Revenue deferrals not yet completed.					
19	(2) FY23 and FY24 accounts for Governor's Budget adjustments and a vacancy factor.					
20	FY24 TRUSTEE REQUEST:					
21	\$5,019,100					
22						
23						
24						
25						

Commercial Real Estate Discussion

MEMO

To: Anita Halterman, Chair - Board of Trustees
From: Steve Williams, Chief Executive Officer
Date: August 17, 2022
Re: Follow-Up: Commercial Real Estate Assets

Harvest Capital, the Trust's contracted third-party commercial real estate advisor provided its annual report with its "hold/sell analysis" of the Trust's seven commercial real estate (CRE) investments to the Finance committee on July 26, 2022. In executive session, the Trust Land Office (TLO) also presented additional information for Committee consideration; specifically, on the North Rulon White asset. Following the presentations trustees requested there be continued trustee analysis and discussion on the larger purpose of the seven commercial real estate assets and any disposal of them in the future.

Below is some historical context related to this topic, and my recommendations for how to advance this important conversation with trustees.

The Trust's CRE investments have been held and providing the Trust a stable source of spendable income for nearly a decade. The Trust Land Office and trustee analysis that led to an investment approach involving CRE started in 2009-10, sparked by declining spendable income generated by the Trust Land Office and the effects of the "great recession" on the Trust's cash investments with the Alaska Permanent Fund Corporation. The analysis led the board of trustees of the Alaska Mental Health Trust Authority to develop an additional strategy to "secure a diversified and stable source of spendable income for the Trust" and its beneficiaries. The strategy employed was to make cash investments into a portfolio of high quality, well managed, and conservatively positioned commercial real estate assets. The goal was two-fold: (1) to establish a mechanism to provide a stable source of TLO generated spendable income for the Trust, and (2) to act as a damper for volatility in the financial markets. This strategy and the Trust funds deployed to acquire commercial real estate assets were ultimately questioned and resulted in two separate legislative audits in 2018 and 2021; the recommendations therein have been addressed by the Trust. The Trust still holds seven CRE assets and they have been productive and generated \$13,751,800 of spendable income for the Trust through FY2022.

While the previous and current board has reviewed and been given presentations on the performance of these CRE assets over time, there has been significant changes in board membership since the original investments were made. The trustee dialogue following the Commercial Real Estate update presentation resulted in trustees wanting another opportunity to review the purpose of and direction for all these investments and collectively affirm or make adjustments to the current the purpose of and direction to guide any future actions. For any board with fiduciary investment oversight responsibilities, this is appropriate and critical. For the Trust, and specifically its CRE investments, this is important because it helps to:

- 1) ensure the purpose and goal(s) of the assets are in the best interest of Trust beneficiaries;
- 2) protect the value of the assets; and,
- 3) mitigate risk(s) related to decisions to hold or dispose of these assets.

In light of the above, here are recommended next steps for moving this conversation forward in the near term:

- 1) follow the recommendations of Harvest Capital as outlined in their July 26, 2022 presentation;
- 2) continue, through Harvest Capital and the TLO, the current practice of active monitoring of the CRE environment to identify potential opportunities to maximize revenue and investment value; and,
- 3) have the CEO, in concert with the chair of the Finance committee, initiate a review of the current purpose of CRE assets and identify any recommendations for change if needed.

Staff will present a summary of discussions, findings, and recommendations to the Finance committee no later than the committee's January 2023 meeting.

Statutory Advisor Update

- **Alaska Mental Health Board /
Advisory Board on Alcoholism &
Drug Abuse**
- **Governor's Council on Disabilities
and Special Education**
- **Alaska Commission on Aging**

Statutory Advisors Update


Presentation to the Alaska Mental Health Trust Authority

August
2022



Presentation Agenda

- Legislative Bills and Budget Items of Interest
- Trust FY24/25 Budget Recommendations
- Council, Board and Commission Updates



Governor's Council On Disabilities and Special Education

Legislative Bills and Budget Items of Interest- GCDSE

- HB 133 Achieving A Better Life Experience (ABLE) Act Updates
 - Allows contributions to tax-advantaged savings accounts for disability expenses without losing benefits
 - Alaska belongs to national multi-state alliance for plans
 - Eligibility rules updated
 - Rollover rules updated
 - Allows for automatic adjustments by Alaska when federal government updates the program

Legislative Bills and Budget Items - GCDSE

- SB 185 – Eliminate Minimum Wage Exemption
- US labor law allowed for state's to apply for exemptions to allow for subminimum wages for persons with disabilities, primarily in workshop environments.
- Alaska Commissioner of Labor under prior administration eliminated it in practice, but was still on the books.
- This legislation says “bye-bye” for good
- Still allows for sub-minimum wage for youth under 18 in very specific training situations

Budget Items, Operating - GCDSE

- Add \$1.74 M in Fed/GF match to increase IDD waitlist draws (from 50 annually to 70)
- Veto: \$1.49 M GF increment for Center for Independent Living and Senior Program grants
- Add \$3.4 M GF for General Relief for Temporary Assisted Living
- Add \$32.8 M for GF/Fed match to support rate increases for providers of services to seniors and individuals with disabilities with intent to increase wages to Direct Service Professionals (DSP's)
- Add \$460 K MHTARR for Infant Learning Program providers to hire more qualified staff
- Maintains \$300 K MHTARR and add's \$250 K GF/MH for Aging and Disability Resource Providers (ADRC's).

Budget Items, Capital - GCDSE

- Adds \$7.5 M Fed/UGF/AHFC for new federal grants for special needs housing
- Adds \$318.4 K Fed for purchasing rides or vehicles for seniors and persons with disabilities in rural and small urban areas
- \$500 K GF/MH for Assistive Technology and environmental mods
- \$600 K MHTAAR/GF/MH for Essential Program Equipment grants
- \$1.15 M (\$100 K MHTARR & \$1.05 M GF/MH) for Home Modifications like ramps, hand railing and smart home technology to retain housing
- \$500 K for Deferred Maintenance and Accessibility grants for providers
- \$1.3 M (\$300 K MHTARR/\$1 M GF/MH) for Coordinated transportation for seniors and persons with disabilities

FY 24/25 Trust Budget Recommendations- GCDSE – DANGER WILL ROBINSON!

- Transportation services in Crisis – We need to invest!
- Home and Environmental Mods in Crisis- We need to fix it!
- Home and Community Based services (DSP's) in Crisis – We need more DSP's and need to pay them more!
- Thank you Trust Training Cooperative
- Thank you Trust for continued investment.

GCDSE Updates

- Federal Compliance Issue for GCDSE
- Executive Director Update
- “Living, Working and Playing Towards Independence Conference, Sept. 21-23
- August is ABLEtoSAVE Month
- SEAP training with Utah State.
- MicroEnterprise grant solicitation next month
- ICC: ILP successfully reset indicator baselines, allowing for more accurate reporting to show meaningful progress.
- SESA: New ED – Olivia Yancey – took over July 1
- SEAP: Panel rebuilt. Next meeting October 4

Alaska Mental Health Board/Advisory Board on Alcoholism and Drug Abuse



AMHB/ABADA Updates

- AMHB/ABADA Board is meeting in Fairbanks October 11-13th. We have asked Trust staff for updates on Crisis Now, HB 172 reporting process, and FY24/25 budget updates. All are welcome to attend.
- Staff are supporting and participating in several statewide planning efforts including:
 - Launch of the 988 Suicide Prevention and Crisis Line
 - Mental Health in Alaska Schools Assessment
 - Governors Advisory Council on Opioid Remediation
 - Governor's Advisory Council on Foster Care Parents/Youth
 - State Pain Clinic Closure Plan
 - Governor's Council on Human and Sex Trafficking Workgroup
 - Statewide Suicide Prevention Plan.
 - 5-Year FASD Strategic Plan Workgroup
 - Alaska Community Reentry Program

Legislative Bills and Budget Items of Interest- AMHB/ABADA

- HB 172: Mental Health Facilities and Meds
 - Joint Report to Legislature on Psychiatric Patient Rights, Grievance and Appeal Policies and Procedures, Recommendations for Improved Patient Rights, Data Collection and Reporting
- HB 265: Health Care Services By Telehealth
 - Regulations and Public Comment
- SB 9: Alcoholic Beverage Control; Alcohol Regulations
 - Regulations and Public Comment

Legislative Bills and Budget Items of Interest- AMHB/ABADA

- **Behavioral Health Treatment & Recovery (BHTR) Grants (DOH).** Adds +\$859,500 GF/MH above FY22 levels for grants to community mental health and substance use treatment providers for outpatient and residential treatment and other behavioral health services.
- **Crisis Now Continuum of Care Grants (DOH).** Adds +\$900,000 GF/MH for enhanced behavioral health crisis care in Anchorage, Mat-Su, Fairbanks, and Juneau, using the Crisis Now model.
- **Youth with Complex Trauma Placement Support (DFCS).** Adds +\$700,000 GF for compensation to foster care providers who serve youth with high complex needs so that they can remain in Alaska with the appropriate supports in place, and out of expensive hospital stays, API, and out-of-state assisted living facilities.

Legislative Bills and Budget Items of Interest- AMHB/ABADA

- **AHFC Teacher, Healthcare, and Public Safety Professionals Housing (DOR).** Adds +\$21.25 million Fed/UGF/Other for recruiting and retaining essential professionals, including primary and behavioral health care providers, in Alaska's small communities by providing gap funding to increase rental units.
- **Public Assistance Field Services (DOH).** Adds +\$1.33 million Fed; GF/Match for new 20 positions to improve application processing and address the backlog of applications needing processing, +\$8 million UGF/Fed to create online applications and electronic notices to replace using paper notices for public assistance applicants; and +\$23.5 million UGF/Fed to support continuation of improving the eligibility system replacement project that integrates components of the various programs into a single sign-on user experience.

FY 24/25 Trust Budget Recommendations- AMHB/ABADA

- Focus Areas and non-focus areas investments reflect the greatest needs of the system and are grounded in stakeholder engagement and collaboration.
- THANK YOU for supporting prevention and early intervention initiatives, crisis services for youth and placing an emphasis on services and supports for youth and families involved with OCS.
- Thank you for investing in services and supports for Alaskans with Traumatic or Acquired Brain Injuries.
- Would like to see investment in exploring the intersect with mental illness, substance misuse and domestic violence.
- Please fully fund the Alaska Training Cooperative.



Alaska Commission on Aging

Questions? Comments?

Thank you!

ACoA Updates

- Rural outreach position
- Welcome to Commissioner Cheryl LaFayette – Fairbanks Area
- Listening Sessions
 - Fairbanks (May of 2022)
 - Mat-Su (October of 2022)
- State Plan for Senior Services: FY24 to FY27
 - Senior Survey
 - Provider Survey
 - Timelines

Legislative Bills and Budget Items of Interest- ACoA

- Items of Interest
 - Dementia Program Specialist
 - Senior & Disabilities Community-Based Grants
 - Crisis Now Continuum of Care Grants
 - Senior Benefits Payment Program
- HB265
 - Allows for the continuation of healthcare via telephone or Internet
- HB308
 - The department shall develop and implement a statewide dementia awareness program

FY 24/25 Trust Budget Recommendations- ACoA

- Continued funding for ACoA positions
 - Planner
 - Rural Outreach Coordinator
- Continued collaboration on initiatives
 - State Plan for Senior Services -- Agnew::Beck Consulting

Future Meeting Dates

- GCDSE Fall Meeting - October 12-14th
- AMHB/ABADA Fall Meeting - October 11-13th, Fairbanks
- ACoA Fall Meeting – October 3-5th

Questions? Comments?

Thank you!

Early Childhood Prevention Child Welfare Update

MEMO

To: Anita Halterman, Chair
Through: Steve Williams, Chief Executive Officer
From: Katie Baldwin Johnson, Chief Operating Officer
Date: August 17, 2022
Re: FY24/25 Budget, Early Intervention and Prevention Increments

BACKGROUND

During the July 2022 Program and Planning Committee meeting, the following budget increases were suggested related to the draft FY24/25 budget within Early Childhood Intervention and Prevention priority area:

- *Proposed increase 1: Page 12 Line 33 – Infant & Early Childhood Mental Health Capacity Building – increase from proposed \$200,000 to \$400,000*
- *Proposed increase 2: Page 12 Line 36 – Improve social determinants of health for families and young children – increase from proposed \$200,000 to \$400,000*
- *Proposed increase 3: Page 12 Line 37 – Foster Care and Child Welfare Systems Improvements – increase from proposed \$200,000 to \$600,000*

Following that request for exploring how an increase of \$800,000 of Trust funding in this area could help address beneficiary issues related to child welfare/foster care. Trust staff worked in collaboration with community providers and other partners and state agencies who are engaged in this area of work to determine how such an increase would best be utilized. The information in this memo represents efforts to use Trust resources as a catalyst for significant and lasting impacts to our system of services that support at-risk beneficiary families prioritizing those who are child welfare involved including youth in the foster care system.

To implement the suggested increases to the strategies in the Early Childhood Intervention & Prevention priority area, staff have developed an alternate budget that reflects reductions necessary in other sections of the budget for FY24, resulting in a net-zero increase in the total budget amount for FY24. **Note:** The proposed funding increases in this area for FY25 are, based on projections, planned to be funded through the anticipated additional available funding for that fiscal year. If necessary, adjustments will be made to the FY25 budget in the future.

Proposed reductions to the FY24 budget are outlined in the table below. Staff can provide additional information related to these revisions during budget deliberations.

Focus Area	Page/Line	Strategy	Change	Comment
Mental Health and Addiction Intervention	Pg. 6 Line 12	Treatment Access & Recovery Supports	-\$100.0	Reduce to \$900.0 (from \$1,000.0). If available funds are exhausted in FY24, Trust Partnership Grant funding can be considered for projects. Maintain \$1,000.0 level in FY25.
Mental Health and Addiction Intervention	Pg. 4 Line 24	Child & Youth Crisis Response System of Care & Technical Assistance	-\$200.0	Eliminate funding in FY24, anticipate that Trust Partnership Grant funding can be considered for identified projects in FY24. Maintains \$200.0 budget in FY25.
Disability Justice	Pg. 6 Line 36	Addressing Co-morbid Health & Addiction Issues Prominent Within Severe & Persistently Ill Populations	-\$150.0	Funding eliminated in FY24, strategy is delayed and considered in the FY25 budget.
Disability Justice	Pg. 6 Line 47	Re-entry Transitional Supports	-\$100.0	This reduction (from \$300.0 to \$200.0) restores this line item to FY23 level of funding. Amount increases back to \$300.00 in FY25.
Housing & Home and Community Based Services	Pg. 9 Line 20	Supportive Housing Projects	-\$100.0	Reduce to \$650.0 (from \$750.0). Trust Partnership Grant funding can be considered for projects in FY24 if available funds are exhausted.
Workforce	Pg. 11 Line 14	AK Center for Rural Health & Workforce	-\$150.0	Funding is eliminated. Delay strategy to FY25, related grant requests can be considered for Partnership Grant funding in FY24.
Total reductions in Fiscal Year 24			-\$800.0	

ADDITIONAL INFORMATION

The continuum of care for child welfare involved children (starting with early childhood intervention and prevention through the "transition" from foster youth to adulthood) is a complex topic. The proposed use of Trust funds described below were developed in collaboration with state and community partners seeking to improve conditions for beneficiary families, particularly those involved with child welfare and foster care.

Due to Alaska's currently limited infrastructure and services supporting foster youth, some details related to recipients of funds are in process of being clarified as new and emerging coalitions and advisory groups form and develop their strategies. The potential for a higher level of Trust investment in this work has been enthusiastically received by partners. Staff will inform Trustees as key partners finalize commitments to receive the funds and implement the activities highlighted below.

The Trustee recommendation for increased investment in the strategy areas discussed below allowed staff and partners to approach the systems work around intervention and prevention more comprehensively. Plans to implement a broader strategic vision for these areas of work have enhanced the shape and form of the previous lower levels of funding and offered the opportunity for staff and partners to consider the larger increments to design the more comprehensive plans.

The Trust response will continue to develop through ongoing planning and engagement with traditional and new partners in the coming months. Presented below is foundational planning for the additional funds proposed by Trustees, this will continue to be refined prior to the implementation fiscal year.

Page 12 Line 33 – Infant & Early Childhood Mental Health Capacity Building – recommended increase from proposed \$200,000 to \$400,000

Trust funds will support the following:

- *\$75,000 - Part time coordinator position and associated costs located within a partner agency identified by December 2022 in collaboration with the Alaska Early Childhood Pyramid Model Leadership Team which convenes in September 2022.*
- *\$40,000 – Two intensive FAN (Facilitating Attuned Interactions) framework training sessions and coaching for two different agencies who serve child welfare involved families with young children. Agencies to receive training will be identified through targeted recruitment in collaboration with Alaska Early Childhood Pyramid Model Leadership.*
- *\$285,000 - Direct Infant and Early Childhood Mental Health Consultation (IECMH-C) services for agency staff and the beneficiary families they serve, prioritizing child welfare involved families and foster children.*

Proposed funds would support Infant and Early Childhood Mental Health Consultation (IECMH-C) statewide through implementation of the Alaska Early Childhood Pyramid Model. The Pyramid Model is a framework of evidence-based approaches to support young

children's social emotional development. This framework intersects with IECMH with tiered levels of support. IECMH-C is an effective, efficient, evidence-based strategy to promote children's social and emotional competence and mental health, addressing challenging child behavior and enhancing the quality of care. Implementing IECMH-C through the Pyramid Model would allow for the strengthening of mental health support infants and young children and their families through existing services, thus reducing the duplication of services and silos. A mental health professional partners with a service provider program (such as Alaska Center for Resource Families, Head Start, Parents as Teachers home visiting, etc.) to infuse activities and interactions that improve young children's social and emotional development and help families (foster and biological) to gain skills and reduce challenging behaviors.

IECMH-C services would be prioritized for child welfare/foster care involved families through training and by offering support through agencies that serve these families.

Trust funds will leverage and complement Dept. of Education and Early Development (DEED) and Dept. of Health (DOH) funding anticipated to be offered for the larger Pyramid Model infrastructure development.

<p>Page 12 Line 36 – Improve social determinants of health for families and young children – recommended increase from proposed \$200,000 to \$400,000</p>

Trust funds would support the following:

- *\$135,000 for a new “Foster Youth Transition Coordinator” position within the Office of Children’s Services (OCS) within the Department of Family and Community Services (DFCS) beginning in FY24.*

This position would support foster youth aging out of the system who have not identified a permanent placement to be more fully supported as they enter adulthood. The position will also coordinate with the Senior and Disability Services Division (SDS), the Office of Public Advocacy (OPA) within the Dept. of Administration, and OCS to smoothly transition individuals to adult services, providing systems level feedback for continuous quality improvement. This position would focus on the specific needs of this population and ensure that housing, healthcare, and vocational supports are coordinated and adequate to support the transition.

It is anticipated that this position will be funded by the Trust for 2-3 years, after which it would be transitioned to state funding.

- *\$265,000 for the development and enhancement of programs within communities that support the social determinants of health for at-risk beneficiary families, prioritizing those who are child welfare involved. Such programs include evidence-based models such as home visiting (e.g., Parents as Teachers), parenting programs (e.g., Circles of Security), and related programs that support improved outcomes for child welfare involved families and children in foster care.*

Grant funds will support start up and gap filling operational costs for organizations looking to establish or enhance programs that improve social determinants of health for beneficiary families in their communities. Agencies may also be offered technical assistance and staff support to identify sustainable funding to help ensure continued access to services that help beneficiaries increase their parenting competencies, self-sufficiency, and support resilient and stable families.

Page 12 Line 37 – Foster Care and Child Welfare Systems Improvements – recommended increase from proposed \$200,000 to \$600,000

Trust funds would support:

- *\$100,000 in Trust funds, plus \$150,000 in recommended GF/MH (for an annual allocation of \$250,000) to OCS to support foster youth age 21+ exiting foster care who would benefit from flexible housing, transportation and vocational support as they transition to adulthood and independence.*

These flexible funds will ensure safety net supports are available for a limited time as youth pursue vocational goals and establish independence. The age group of 21 years + is a foster youth support gap identified by many partners including the Alaska Impact Alliance, Facing Foster Care in Alaska, and state agency partners. Currently available resources typically end at age 21, though youth may continue in foster care until then and suffer from the abrupt end of social and financial support prior to establishing independence.

OCS already administers the Independent Living Program for these youth and funds would be combined with resources already allocated to support foster youth aged 18-21.

- *\$500,000 for the child welfare/foster care infrastructure and service system to build efforts related to the Alaska Impact Alliance (AIA). See additional details for the use of these funds in the narrative below.*

AIA is a working group of child welfare stakeholders building a statewide network to reduce the need for child protective services interventions. As the working group collaborative established in 2021 continues to develop, the needs related to shared services and pooled resources for beneficiary /child welfare and foster youth serving programs continue to emerge. The AIA infrastructure vision is designed to be responsive to the needs of partner agencies in the areas of administrative assistance, funding assistance, referral systems, and practitioner network intermediary.

Trust funds would be used to support the functions of the AIA infrastructure for child welfare/foster youth service programs, and to provide funding for agency innovation and quality improvement efforts that will improve outcomes for these youth and their families. AIA leadership will pursue additional funding for all projects listed below, which are a sample of activities in progress as of FY23 and planned for implementation/expansion in FY24-25.

- a. Alaska Family Resource Center Network – A statewide network of Family Resource Centers (FRC) located within schools and community agencies. FRCs serve as

welcoming hubs of community services and opportunities designed to strengthen families. Their activities and programs, typically provided at no or low-cost to participants, are developed to reflect and be responsive to the specific needs, cultures, and interests of the communities and populations served.

(<https://www.nationalfamilysupportnetwork.org/family-support-programs>)

- *\$150,000 for member FRC start-up grants and technical assistance for building out the referral network collaboration project with Help Me Grow AK. Help Me Grow AK is a statewide family and provider resource located within the All Alaska Pediatric Partnership and promotes healthy child development statewide by providing support and information to beneficiary children and families with developmental and behavioral health needs.*
- *\$70,000 for a full-time network coordinator position with either with an affiliated organization or directly with the Alaska Impact Alliance.*

b. Birth and Foster Parent Partnership - The BFPP is working to promote lasting relationships between birth and foster families and kinship caregivers to support families and to help child welfare systems improve their practices around supporting these relationships. They are focused on the following goals: 1) Identify strategies to help birth parents, foster parents and kinship caregivers work together to keep children and youth safe at home whenever possible and to facilitate reunification and prevent re-entry when foster care is necessary, 2) Increase involvement of birth parents, foster parents and kinship caregivers in advocacy for improved policies and practices that benefit families, children and youth, and 3) Change culture and practice in child welfare systems to recruit and retain foster parents and kinship caregivers eager to and capable of partnering with birth parents.

(<https://ctfalliance.org/partnering-with-parents/bfpp/>)

- *\$80,000 for AK program startup and a part-time coordinator position either with an affiliated organization or directly with the Alaska Impact Alliance.*

c. Community Prevention Support Program – A funding and implementation grant program for community-led prevention projects. Community applicants will apply for funding and implementation assistance through the AIA. Services provided through the AIA will include community assessments, strategic and financial planning, implementation services, and evaluation.

- *\$100,000 for the grant program to be administered through AIA.*

d. Foster/Kinship Support Network – A statewide network of resources and supports for foster and kinship families caring for children.

- *\$75,000 for resource assistance and a part-time coordinator position either with an affiliated organization or directly with the Alaska Impact Alliance.*

e. Alaska Impact Alliance (AIA) Administration Coordination – Services for AIA member agencies to promote efficiency and build capacity in areas of funding, organizational development, workforce, implementation, and evaluation.

- *\$25,000 for member services coordination at AIA*

FY24/25 Budget Recommendations

MEMO

To: Anita Halterman, Chair
Through: Steve Williams, Chief Executive Officer
From: Carol Howarth, Chief Financial Officer
Date: August 17, 2022
Re: FY2024 and FY2025 Budget Recommendations – Excluding
Additional Early Intervention Strategies (\$800.0)

FY24 REQUESTED MOTION #1: FY24 Budget Excluding Additional Early Intervention Strategies

I move the full Board of Trustees appropriate MHTAAR, MHT Admin and Authority Grant funds for FY2024 in the amount of \$38,344,300. This consists of \$19,235,800 of MHTAAR and MHT Admin and \$19,108,500 of Authority Grants. These funds are to be used for the programs and activities described in the detailed FY2024-FY2025 Budget Recommendations document prepared for the August 24 & 25, 2022 Board of Trustees Meeting. Included in this motion is a recommendation by the full Board of Trustees for a State of Alaska appropriation of \$9,783,000 of GF/MH funds and \$8,100,000 of Other funds for FY2024.

FY25 REQUESTED MOTION #2: FY25 Budget Excluding Additional Early Intervention Strategies

I move the full Board of Trustees appropriate MHTAAR, MHT Admin and Authority Grant funds for FY2025 in the amount of \$38,065,900. This consists of \$18,927,400 of MHTAAR and MHT Admin and \$19,138,500 of Authority Grants. These funds are to be used for the programs and activities described in the detailed FY2024-2025 Budget Recommendations document prepared for the August 24 & 25, 2022 Board of Trustees Meeting. Included in this motion is a recommendation by the full Board of Trustees for a State of Alaska appropriation of \$9,349,100 of GF/MH funds and \$8,100,000 of Other funds for FY2025.

Background:

The Trust prepares budgets on a two-year cycle, which incorporates the use of Trust spendable income for operating costs of the Trust Authority Office agency budget, Mental Health Trust Authority Authorized Receipts (MHTAAR), and recommended Authority Grants. The budget additionally includes recommendations to the State of Alaska for the appropriation of General Fund/Mental Health (GF/MH) and Other fund sources for mental health programs that benefit Trust beneficiaries.

The FY2024-2025 Budget Recommendation document (included in the board meeting materials) provides the details for how Trust spendable income (MHTAAR, MHT Admin, and Authority Grant) and non-Trust funds

(General Funds/Mental Health and Other) are allocated. This budget incorporates two changes, for both FY2024 and FY2025, from the recommended budget presented at the July 27 & 28, 2022 Program & Planning Committee meeting:

- Under *Disability Justice-Line 12*: FY2024 addition of \$44,000 and FY2025 addition of \$46,500 for Public Guardian Position-OCS Transition.
- Under *Disability Justice-Line 47*: FY2024 reduction of \$50,000 and FY2025 reduction of \$50,000 in Re-entry Transition Supports.

These changes result in a total budget decrease of \$6,000 for FY2024 and \$3,500 for FY2025.

The Non-Focus area section of the document includes line items for the FY2024 and FY2025 Trust Authority MHT Agency budget (\$4,624,400 for both years) and the FY2024 and FY2025 Trust Land Office Agency budget (\$5,019,100 for both years). These administrative agency budgets were discussed and recommended for approval at the July 26, 2022 Finance Committee meeting.

The Other Non-Focus area, Focus area and Other Priority area sections of the document include all programmatic funding for Trust beneficiary programs, services, supports and system change efforts. The funding in these budget sections was presented and discussed at the July 27-28, 2022 Program and Planning Committee meeting.

As discussed in the July 26, 2022 Finance Committee meeting, revenue for FY2024 is estimated at \$39.2 million. A refined FY2024 revenue projection and a FY2025 revenue estimate will be provided at the October 19, 2022 Finance Committee meeting, after the incorporation of FY2023 projections expected from APFC. The FY2024-2025 Budget Recommendations are not expected to fully utilize anticipated revenues. Staff recommends these funds not be allocated for specific programmatic purposes at this time. Uncertainties regarding the state's policies and funding levels for behavioral health care as well as uncertainty on future investment returns make it important to provide flexibility to ensure the best possible allocation of funds as needs are identified. We expect to bring to Trustees recommendations regarding any allocation of FY2024 unobligated funds in January 2023, well before the start of FY2024.

	A	B	H	I	J	K	L	M	N	O	P	Q
1		Alaska Mental Health Trust Authority										
2		Board of Trustees Meeting										
3		August 24&25, 2022										
4		(amounts in thousands)										
5												
6			FY24 Proposed					FY25 Proposed				
7			Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other
8												
9		Non-Focus Area Allocations										
10		Trust / TLO Operating Budgets	9,643.5	9,643.5	-	-	-	9,643.5	9,643.5	-	-	-
11		Other Non-Focus Area Allocations	7,636.0	1,806.0	5,830.0	1,970.0	-	7,206.0	1,506.0	5,700.0	470.0	-
12												
13												
14		Focus Areas:										
15		Mental Health & Addiction Intervention	6,827.5	989.5	5,838.0	1,500.0	-	6,857.5	919.5	5,938.0	2,100.0	-
16		Disability Justice	3,704.5	2,068.0	1,636.5	-	-	3,496.1	1,859.6	1,636.5	416.1	-
17		Beneficiary Employment and Engagement	2,679.0	405.0	2,274.0	-	-	2,799.0	325.0	2,474.0	-	-
18		Housing and Home & Community Based Services	3,926.3	1,936.3	1,990.0	6,063.0	8,100.0	3,926.3	1,936.3	1,990.0	6,063.0	8,100.0
19												
20		Other Priority Areas	3,927.5	2,387.5	1,540.0	250.0	-	4,137.5	2,737.5	1,400.0	300.0	-
21												
22		Totals	38,344.3	19,235.8	19,108.5	9,783.0	8,100.0	38,065.9	18,927.4	19,138.5	9,349.1	8,100.0
23												
24												
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Draft - FY24/25 Budget Excluding Additional Early Intervention Strategies

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5	Non-Focus Area Allocations			Type	FY24 Proposed					FY25 Proposed					
6	(amounts in thousands)		Dept/RDU Component (or recipient)	Operating (O)/Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other
7	Trust & TLO Administrative Budgets														
8	Trust Authority MHT Agency Budget		DOR	O	4,624.4	4,624.4	-	-	-		4,624.4	4,624.4	-	-	-
9	Trust Land Office Agency Budget		DNR	O	5,019.1	5,019.1	-	-	-		5,019.1	5,019.1	-	-	-
10	Total Trust & TLO				9,643.5	9,643.5	-	-	-		9,643.5	9,643.5	-	-	-
11	Other Non-Focus Area Allocations														
12	Grant Making Programs														
13	Partnerships / Designated Grants			AG	2,150.0	-	2,150.0	-	-		2,150.0	-	2,150.0	-	-
14	Subtotal				2,150.0	-	2,150.0	-	-		2,150.0	-	2,150.0	-	-
20	Mini Grants				-	-	-	-	-		-	-	-	-	-
21	Mini Grants for ADRD			AG	400.0	-	400.0	-	-		400.0	-	400.0	-	-
22	Mini Grants for beneficiaries experiencing mental illness, chronic alcoholism & substance abuse.		Grant Funds	AG	831.4	-	831.4	-	-		828.4	-	828.4	-	-
23	Mini Grants for beneficiaries experiencing mental illness, chronic alcoholism & substance abuse		Contract Services	AG	168.6	-	168.6	-	-		171.6	-	171.6	-	-
24	Mini grants for beneficiaries with developmental disabilities		Grant Funds	AG	439.7	-	439.7	-	-		438.0	-	438.0	-	-
25	Mini grants for beneficiaries with developmental disabilities		Contract Services	AG	60.3	-	60.3	-	-		62.0	-	62.0	-	-
26	Subtotal				1,900.0	-	1,900.0	-	-		1,900.0	-	1,900.0	-	-
27	Trust Statutory Advisory Boards														
28	ABADA/AMHB joint staffing		DOH/DBH/AMHB-ABADA	O	491.5	491.5	-	-	-		491.5	491.5	-	-	-
29	GCDSE Joint Staffing		DOH/DSDS/GCDSE	O	184.5	184.5	-	50.0	-		184.5	184.5	-	50.0	-
30	ACoA Staffing and Support		DOH/DSDS/ACoA	O	200.0	200.0	-	-	-		200.0	200.0	-	-	-
32	Subtotal				876.0	876.0	-	50.0	-		876.0	876.0	-	50.0	-

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5	Non-Focus Area Allocations			Type	FY24 Proposed					FY25 Proposed					
6	(amounts in thousands)		Dept/RDU Component (or recipient)	Operating (O)/Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other	
33	Consultative & Technical Assistance Services														
34	Grant-writing technical assistance			AG	200.0	-	200.0	-	-	200.0	-	200.0	-	-	
35	Technical assistance for beneficiary groups & Trust initiatives			AG	500.0	-	500.0	-	-	500.0	-	500.0	-	-	
36	Communications			AG	450.0	-	450.0	-	-	450.0	-	450.0	-	-	
37	Subtotal				1,150.0	-	1,150.0	-	-	1,150.0	-	1,150.0	-	-	
38	Comp. Plan/ Data Evaluation														
39	Comprehensive Program Planning & Consultative Services			AG	350.0	-	350.0	-	-	350.0	-	350.0	-	-	
40	Scorecard Update		DOH/DPH/HAVRS	O	40.0	40.0	-	-	-	40.0	40.0	-	-	-	
41	DOH Comprehensive Program Planning Coordinator		DOH/DPH/Emergency Programs	O	75.0	75.0	-	75.0	-	75.0	75.0	-	75.0	-	
42	Alaska Health Workforce Profile		DOLWD / Administrative Services Division	O	25.0	25.0	-	-	-	25.0	25.0	-	-	-	
43	Beneficiary Mental Health Status Data Collection		DOH/DPH/CDPHP	O	85.0	85.0	-	45.0	-	85.0	85.0	-	45.0	-	
44	Beneficiary Population Health Data		UAA/COH/CAAS	O	50.0	50.0	-	-	-	50.0	50.0	-	-	-	
45	Subtotal				625.0	275.0	350.0	120.0	-	625.0	275.0	350.0	120.0	-	
46	Capital Requests (supported by all boards)														
47	Deferred Maintenance		DOH/Dept Support Services Facilities Management	C	250.0	250.0	-	250.0	-	-	-	-	-	-	
48	Medical Appliances and Assistive Technology		DOH	C	-	-	-	500.0	-	-	-	-	-	-	
49	Coordinated Community Transportation (FY2022-FY2026-MHTAAR Lapses June 20, 2026)		DOTPF/Program Development Alaska Transit Office	C	300.0	300.0	-	1,000.0	-	-	-	-	-	-	
50	Essential Program Equipment (FY2023-FY2027-MHTAAR Lapses June 20, 2027)		DOH/Dept Support Services Facilities Management	C	-	-	-	-	-	250.0	250.0	-	250.0	-	
51	Subtotal				550.0	550.0	-	1,750.0	-	250.0	250.0	-	250.0	-	
52	Other														
53	Rural & Community Outreach			AG	250.0	-	250.0	-	-	-	-	-	-	-	
54	Traumatic & Acquired Brain Injury (TABI) Advisory Council Staff		UAA/CHD	O	105.0	105.0	-	-	-	105.0	105.0	-	-	-	
55	Trust Conference			AG	30.0	-	30.0	-	-	150.0	-	150.0	-	-	
56	AK Autism Resource center		DEED/Teaching/SSA	O	-	-	-	50.0	-	-	-	-	50.0	-	
57	Subtotal				385.0	105.0	280.0	50.0	-	255.0	105.0	150.0	50.0	-	
58	Total Other Non-Focus Area Allocations				7,636.0	1,806.0	5,830.0	1,970.0	-	7,206.0	1,506.0	5,700.0	470.0	-	
59	Total Non-Focus Area Allocations				17,279.5	11,449.5	5,830.0	1,970.0	-	16,849.5	11,149.5	5,700.0	470.0	-	
60															
61															

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5		Mental Health & Addiction Intervention		Type	FY24 Proposed						FY25 Proposed				
6		(amounts in thousands)	Dept/RDU Component (or recipient)	Operating (O) / Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other
7		<i>Increase awareness, improve knowledge to prevent drug/alcohol misuse</i>													
8		Partnerships: Recover Alaska	Sultana	AG	100.0	-	100.0	-	-		100.0	-	100.0	-	-
9		Subtotal			100.0	-	100.0	-	-		100.0	-	100.0	-	-
10		<i>Improve Treatment and Recovery Support Services</i>													
11		Behavioral & Physical Health Care Integration		AG	-	-	-	-	-		100.0	-	100.0	-	-
12		Treatment Access and Recovery Supports		AG	1,000.0	-	1,000.0	-	-		1,000.0	-	1,000.0	-	-
13		Subtotal			1,000.0	-	1,000.0	-	-		1,100.0	-	1,100.0	-	-
17															
18		<i>Ensure Alaskans have access to comprehensive crisis services and supports</i>													
19		Crisis Continuum of Care		AG	4,000.0	-	4,000.0	-	-		4,000.0	-	4,000.0	-	-
20		Crisis Now Initiative Project Management Contract	Contractual Services	AG	350.0	-	350.0	-	-		350.0	-	350.0	-	-
21		Fairbanks Crisis Now Coordinator	City of Fairbanks	AG	138.0	-	138.0	-	-		138.0	-	138.0	-	-
22		Crisis Now Continuum of Care Grants	DOH/DBH	O	-	-	-	1,000.0	-		-	-	-	1,500.0	-
23		Crisis Now Continuum of Care Grants	DOH/DPH	O	-	-	-	500.0	-		-	-	-	500.0	-
24		Alaska Treatment Connection/Open Beds	DOH/DPH/CDPHP	O	315.0	315.0	-	-	-		245.0	245.0	-	100.0	
25		Child & Youth Crisis Response System of Care and Technical Assistance		AG	200.0	-	200.0	-	-		200.0	-	200.0	-	-
26		Zero Suicide Initiative	DOH/DBH	O	62.5	62.5	-	-	-		62.5	62.5	-	-	-
27		Statewide Designation, Evaluation, Stabilization & Treatment Coordinator	DFCS - Department Support Services	O	87.0	87.0	-	-	-		87.0	87.0	-	-	-
28		Complex Care Program Coordinators	DFCS/Department Support Services	O	150.0	150.0	-	-	-		150.0	150.0	-	-	-
29		Adult Protective Services III Position	DOH - SDS	O	75.0	75.0	-	-	-		75.0	75.0	-	-	-
30		Mental Health Professionals Off-site Evaluations / Competency Restoration	DFCS - Department Support Services	O	300.0	300.0	-	-	-		300.0	300.0	-	-	-
32		Subtotal			5,677.5	989.5	4,688.0	1,500.0	-		5,607.5	919.5	4,688.0	2,100.0	-
33		<i>Administration</i>													
34		Focus Area Administration		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-
35		Subtotal			50.0	-	50.0	-	-		50.0	-	50.0	-	-
36		Mental Health & Addiction Intervention Focus Area Total			6,827.5	989.5	5,838.0	1,500.0	-		6,857.5	919.5	5,938.0	2,100.0	-
37															
38															
39															

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5		Disability Justice		Type	FY24 Proposed						FY25 Proposed				
6		(amounts in thousands)	Dept/RDU Component (or recipient)	Operating (O) / Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other
7		<i>Systems and Policy development</i>													
8		Alaska Justice Information Center	UAA/Anchorage Campus	O	225.0	225.0	-	-	-		225.0	225.0	-	-	-
9		Subtotal			225.0	225.0	-	-	-		225.0	225.0	-	-	-
10		<i>Increased Capacity, Training, & Competencies</i>													
11		Public Guardian Position	DOA/OPA/Public Guardian	O	91.5	91.5	-	-	-		91.5	91.5	-	-	-
12		Public Guardian Position - OCS Transition	DOA/OPA/Public Guardian	O	135.5	135.5	-	-	-		138.0	138.0	-	-	-
13		Crisis Intervention Team/Behavioral Health training and Programs for First Responders	Muni of Anchorage	AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-
14		Crisis Intervention Team/Behavioral Health training and Programs for First Responders	DPS - AK State Troopers	O	80.0	80.0	-	-	-		80.0	80.0	-	-	-
15		Crisis Intervention Team/Behavioral Health training and Programs for First Responders	DPS - AK Police Standards Council	O	80.0	80.0	-	-	-		80.0	80.0	-	-	-
16		Training for therapeutic court staff	ACS/Therapeutic Courts	O	20.0	20.0	-	-	-		20.0	20.0	-	-	-
17		Training for DOC mental health staff	DOC/Inmate Health/Behavioral Health Care	O	50.0	50.0	-	-	-		50.0	50.0	-	-	-
18		Specialized skills & service training on serving criminally justice involved beneficiaries	UAA/CHD	O	72.5	72.5	-	-	-		72.5	72.5	-	-	-
19		Subtotal			579.5	529.5	50.0	-	-		582.0	532.0	50.0	-	-
20		<i>Community Prevention</i>													
21		Interpersonal Violence Prevention for beneficiaries	UAA/CHD	O	80.0	80.0	-	-	-		80.0	80.0	-	-	-
22		Subtotal			80.0	80.0	-	-	-		80.0	80.0	-	-	-

Draft - FY24/25 Budget Excluding Additional Early Intervention Strategies

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5		Disability Justice		Type	FY24 Proposed						FY25 Proposed				
6		(amounts in thousands)	Dept/RDU Component (or recipient)	Operating (O) / Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other
23		<i>Community Intervention/Diversion</i>													
24		Juneau Mental Health Court	ACS/Therapeutic Courts	O	126.1	126.1	-	-	-		-	-	-	126.1	-
25		Flex Funds for Mental Health Courts (Anchorage, Juneau, Palmer, and PFIT)	Partners for Progress	AG	229.5	-	229.5	-	-		229.5	-	229.5	-	-
26		Justice Diversion Support Funding		AG	100.0	-	100.0	-	-		100.0	-	100.0	-	-
27		Centralized Competency Calendar Paralegal	ACS/Therapeutic Courts	O	78.3	78.3	-	-	-		78.3	78.3	-	-	-
28		Centralized Competency Calendar Paralegal - Statewide	ACS/Therapeutic Courts		80.0	80.0	-	-	-		80.0	80.0	-	-	-
29		Holistic Defense	DOA/PDA	O	126.4	126.4	-	-	-		126.4	126.4	-	-	-
30		Holistic Defense	AK Legal Services	AG	277.0	-	277.0	-	-		277.0	-	277.0	-	-
32		Subtotal			1,017.3	410.8	606.5	-	-		891.2	284.7	606.5	126.1	-
33		<i>In-facility Practices</i>													
34		Occupational Therapist in DJJ Youth Facilities - Bethel	DFCS/DJJ/Probation Services	O	-	-	-	-	-		205.2	205.2	-	-	-
35		Trauma Treatment for Incarcerated Women	DOC/Inmate Health/Behavioral Health Care	O	150.0	150.0	-	-	-		150.0	150.0	-	-	-
36		Addressing Comorbid Health and Addiction Issues Prominent Within Severe and Persistent Mentally Ill Populations	DOC/Inmate Health/Behavioral Health Care	O	151.7	151.7	-	-	-		151.7	151.7	-	-	-
37		Disability Justice Support Funding		AG	200.0	-	200.0	-	-		200.0	-	200.0	-	-
38		Subtotal			501.7	301.7	200.0	-	-		706.9	506.9	200.0	-	-
39		<i>Re-entry</i>													
40		Local re-entry coalition coordinator -ANC	Neighborworks	AG	120.0	-	120.0	-	-		120.0	-	120.0	-	-
41		Local re-entry coalition coordinator -Mat-Su	Valley Charities	AG	120.0	-	120.0	-	-		120.0	-	120.0	-	-
42		Local re-entry coalition coordinator-Jun	JAMHI	AG	120.0	-	120.0	-	-		120.0	-	120.0	-	-
43		Local re-entry coalition coordinator-FAI	City of Fairbanks	AG	120.0	-	120.0	-	-		120.0	-	120.0	-	-
44		APIC Discharge Planning Model in DOC	DOC/Inmate Health/Behavioral Health Care	O	290.0	290.0	-	-	-		-	-	-	290.0	-
45		Re-entry Services Expansion for Severe and Persistent Mentally Ill	DOC/Inmate Health/ Behavioral Health Care	O	131.0	131.0	-	-	-		131.0	131.0	-	-	-
46		DOC Discharge Incentive Grants	DOR/AHFC	O	100.0	100.0	-	-	-		100.0	100.0	-	-	-
47		Re-entry Transition Supports		AG	250.0	-	250.0	-	-		250.0	-	250.0	-	-
48		Subtotal			1,251.0	521.0	730.0	-	-		961.0	231.0	730.0	290.0	-

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5		Disability Justice		Type	FY24 Proposed						FY25 Proposed				
6		(amounts in thousands)	Dept/RDU Component (or recipient)	Operating (O) / Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other
49		Administration													
50		Focus Area Administration		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-
51		Subtotal			50.0	-	50.0	-	-		50.0	-	50.0	-	-
52		Disability Justice Focus Area Total			3,704.5	2,068.0	1,636.5	-	-		3,496.1	1,859.6	1,636.5	416.1	-
53															
54															

Draft - FY24/25 Budget Excluding Additional Early Intervention Strategies

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
1		Beneficiary Employment and Engagement		Type	FY24 Proposed						FY25 Proposed				
2		(amounts in thousands)	Dept/RDU Component (or recipient)	Operating (O) / Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/ MHT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/ MHT Admin	Authority Grant	GF/MH	Other
7		<i>Expand resources that promote successful, long term employment for Trust beneficiaries</i>													
8		FY25 Beneficiary Employment Conference		AG	-	-	-	-	-		50.0	-	50.0	-	-
9		Work Matters Task Force		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-
10		Individual Placement & Supports (IPS) Capacity Building	DOH/DBH	O	30.0	30.0	-	-	-		30.0	30.0	-	-	-
11		IPS Supported Employment Implementation		AG	150.0	-	150.0	-	-		300.0	-	300.0	-	-
12		Evidence Based and Promising Employment and Engagement Practices		AG	200.0	-	200.0	-	-		200.0	-	200.0	-	-
13		Covey Academy Youth Employment Training	Covenant House Alaska	AG	250.0	-	250.0	-	-		250.0	-	250.0	-	-
14		Subtotal			680.0	30.0	650.0	-	-		880.0	30.0	850.0	-	-
15		<i>Utilize ongoing recovery (including peer and family) supports services to reduce the impact of mental health and substance use disorders</i>													
17		BPI Program Grants	CHOICES	AG	410.0	-	410.0	-	-		410.0	-	410.0	-	-
18			Consumer Web	AG	333.6	-	333.6	-	-		333.6	-	333.6	-	-
19			Northern Hope Center	AG	154.0	-	154.0	-	-		154.0	-	154.0	-	-
20			Polaris House	AG	213.0	-	213.0	-	-		213.0	-	213.0	-	-
21			NAMI Juneau	AG	100.6	-	100.6	-	-		100.6	-	100.6	-	-
22			NAMI Anchorage	AG	154.1	-	154.1	-	-		154.1	-	154.1	-	-
23			AYFN	AG	208.7	-	208.7	-	-		208.7	-	208.7	-	-
25		Subtotal			1,574.0	-	1,574.0	-	-		1,574.0	-	1,574.0	-	-
26		<i>Beneficiaries increase self sufficiency</i>													
27		Beneficiary Employment Technical Assistance and Planning	UAA/CHD	O	200.0	200.0	-	-	-		120.0	120.0	-	-	-
28		Micro enterprise	UAA/CHD	O	175.0	175.0	-	-	-		175.0	175.0	-	-	-
29		Subtotal			375.0	375.0	-	-	-		295.0	295.0	-	-	-
30		<i>Administration</i>													
31		Focus Area administration		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-
32		Subtotal			50.0	-	50.0	-	-		50.0	-	50.0	-	-
33		Beneficiary Employment & Engagement Focus Area Total			2,679.0	405.0	2,274.0	-	-		2,799.0	325.0	2,474.0	-	-
34															

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5		Housing and Home & Community Based Services		Type	FY24 Proposed						FY25 Proposed				
6		(amounts in thousands)		Operating (O)/ Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other
		Dept/RDU Component (or recipient)													
7		Housing and Home and Community Based Services policy coordination and capacity development													
8		Rural Housing Coordinator - NWAB	DOR/AHFC	C	135.0	135.0	-	-	-		135.0	135.0	-	-	-
9		Rural Housing Coordinator - new region	DOR/AHFC	C	135.0	135.0	-	-	-		135.0	135.0	-	-	-
10		IDD System Capacity Development	AK Assn of Developmental Disabilities (AADD)	AG	65.0	-	65.0	-	-		65.0	-	65.0	-	-
13		ADRD and TABI Capacity Building		AG	100.0	-	100.0	-	-		100.0	-	100.0	-	-
14		Subtotal			435.0	270.0	165.0	-	-		435.0	270.0	165.0	-	-
15		Beneficiaries have safe, stable housing with tenancy supports													
16		Legal Resources for Trust Beneficiaries(evictions, legal barriers to stable housing)	Alaska Legal Services	AG	75.0	-	75.0	-	-		75.0	-	75.0	-	-
17		Special Needs Housing Grant	DOR/AHFC	C	200.0	200.0	-	1,750.0	1,750.0		200.0	200.0	-	1,750.0	1,750.0
18		Homeless Assistance Program	DOR/AHFC	C	950.0	950.0	-	2,850.0	6,350.0		950.0	950.0	-	2,850.0	6,350.0
19		Supportive Housing Projects		AG	750.0	-	750.0	-	-		750.0	-	750.0	-	-
21		Subtotal			1,975.0	1,150.0	825.0	4,600.0	8,100.0		1,975.0	1,150.0	825.0	4,600.0	8,100.0
22		Beneficiaries access effective and flexible person-centered HCBS													
23		Services and Supports identified as priorities in TABI and ADRD state plans		AG	500.0	-	500.0	-	-		500.0	-	500.0	-	-
24		Gulf Coast TABI Expansion Project	ILC	AG	100.0	-	100.0	-	-		100.0	-	100.0	-	-
25		Youth Brain Injury Program Coordinator	SERRC	AG	170.0	-	170.0	-	-		170.0	-	170.0	-	-
26		HCBS Reform Contract	Contract	AG	180.0	-	180.0	-	-		180.0	-	180.0	-	-
27		Rural HCBS Coordinator	DOH/SDS/ACOA	O	81.0	81.0	-	-	-		81.0	81.0	-	-	-
28		Care Coordination Support	DOH/SDS	O	55.3	55.3	-	-	-		55.3	55.3	-	-	-
29		Home Modifications & Upgrades	DOH/Facilities	C	-	-	-	1,150.0	-		-	-	-	1,150.0	-
30		Aging and Disability Resource Centers	DOH/SDS/Senior Community Based Grants	O	300.0	300.0	-	250.0	-		300.0	300.0	-	250.0	-
31		Subtotal			1,386.3	436.3	950.0	1,400.0	-		1,386.3	436.3	950.0	1,400.0	-

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X
5		Housing and Home & Community Based Services		Type	FY24 Proposed						FY25 Proposed				
6		(amounts in thousands)		Operating (O)/ Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other
		Dept/RDU Component (or recipient)													
35		Optimize information technology and data analytics													
36		Develop targeted outcome data	DOH/SDS	O	80.0	80.0	-	-	-		80.0	80.0	-	-	-
37		IT application/Telehealth Service System Improvements	DOH/SDS	O	-	-	-	63.0	-		-	-	-	63.0	-
39		Subtotal			80.0	80.0	-	63.0	-		80.0	80.0	-	63.0	-
40		Administration													
41		Focus Area Administration		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-
42		Subtotal			50.0	-	50.0		-		50.0	-	50.0	-	-
43		Housing and Home and Community Based Services Focus Area Total			3,926.3	1,936.3	1,990.0	6,063.0	8,100.0		3,926.3	1,936.3	1,990.0	6,063.0	8,100.0
44															

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	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X	Y
5		Other Priority Areas		Type	FY24 Proposed						FY25 Proposed					
6		(amounts in thousands)	Dept/RDU Component (or recipient)	Operating (O) / Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/M HT Admin	Authority Grant	GF/MH	Other	
7		Workforce Development														
8		<i>Increased Capacity, Training, and Competencies</i>														
9		The Alaska Training Cooperative	UAA/CHD	O	835.0	835.0	-	150.0	-		785.0	785.0	-	200.0	-	
10		Providing Support for Service to Health Care Practitioners (SHARP)	DOH/DPH/Health Planning & System Development	O	100.0	100.0	-	-	-		100.0	100.0	-	-	-	
11		Peer Support Certification	DOH/DBH	O	100.0	100.0	-	100.0	-		100.0	100.0	-	100.0	-	
12		Fiscal Agent for SHARP program	Sultana	AG	100.0	-	100.0	-	-		100.0	-	100.0	-	-	
13		Direct Support Professional Training/Professional Development	DOH/SDS	O	-	-	-	-	-		400.0	400.0	-	-	-	
14		Alaska Center for Rural Health and Workforce	UAA/COH/ACRHW	O	150.0	150.0	-	-	-		150.0	150.0	-	-	-	
15		Alaska Psychology Internship Consortium	WICHE		22.5	22.5	-	-	-		22.5	22.5	-	-	-	
16		Alaska Area Health Education Centers	UAA AHEC (COE)	O	100.0	100.0	-	-	-		100.0	100.0	-	-	-	
17		Supported Employment Workforce	UAA/CHD	O	100.0	100.0	-	-	-		100.0	100.0	-	-	-	
18		<i>Administration</i>														
19		System Improvement Admin		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-	
20		Subtotal			1,557.5	1,407.5	150.0	250.0	-		1,907.5	1,757.5	150.0	300.0	-	
21		Early Childhood Intervention & Prevention														
22		<i>Promote practice-informed, universal screening efforts and early intervention services</i>														
23		Keep the Kids Home: Pediatric BH Services & Supports		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-	
24		Children's Mental Health Conferences (CAFBH & IECMH)		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-	
25		Help Me Grow Alaska: Community Outreach, Care Coordination & Dev Screening	All Alaska Pediatric Partnership	AG	150.0	-	150.0	-	-		150.0	-	150.0	-	-	
26		Ages & Stages Questionnaire - 4th Edition (FY24 only)	All Alaska Pediatric Partnership	AG	140.0	-	140.0	-	-		-	-	-	-	-	
27		Intensive At-Risk Early Intervention Services (Foster/Child Welfare Involved Families)	DOH/SDS/EILP	O	460.0	460.0	-	-	-		460.0	460.0	-	-	-	

	A	B	C	G	N	O	P	Q	R	S	T	U	V	W	X	Y
5		Other Priority Areas		Type	FY24 Proposed						FY25 Proposed					
6		(amounts in thousands)	Dept/RDU Component (or recipient)	Operating (O) / Capital (C) / Auth Grant (AG)	Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other		Sum of MHTAAR/MHT Admin & AG	MHTAAR/MHT Admin	Authority Grant	GF/MH	Other	
30		Ensure accurate identification of social-emotional needs for children and their caregivers														
31		Project Transform/Mental Health Consultation in Schools	Alaska Association of School Boards	AG	150.0	-	150.0	-	-		150.0	-	150.0	-	-	
32		Trauma Engaged Schools PBIS Coaching	DEED-Health & Safety	O	120.0	120.0	-	-	-		120.0	120.0	-	-	-	
33		Infant & Early Childhood Mental Health Capacity Building		AG	200.0	-	200.0	-	-		200.0	-	200.0	-	-	
35		Reduce Instances and Impact of Adverse Childhood Experiences (ACEs)														
36		Improve social determinants of health for families and young children: Parenting & Family Supports, Home Visiting & related programs		AG	200.0	-	200.0	-	-		200.0	-	200.0	-	-	
37		Foster Care and Child Welfare Systems Improvements		AG	200.0	-	200.0	-	-		200.0	-	200.0	-	-	
38		Early Childhood Governance: Public-Private Partnership		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-	
39		Kinship Foster Caregiver Support	Volunteers of America	AG	150.0	-	150.0	-	-		150.0	-	150.0	-	-	
40		Family Services Training Center - 1115 Early Childhood Svcs Implementation	DOH/DBH	O	200.0	200.0	-	-	-		200.0	200.0	-	-	-	
41		Foster Care Health Record Linkage	DOH/DPH/WCFH	O	100.0	100.0	-	-	-		100.0	100.0	-	-	-	
42		ACEs Data Linkage and Analysis	DOH/DPH/WCFH	O	100.0	100.0	-	-	-		100.0	100.0	-	-	-	
44		Administration														
45		Priority Area Administration		AG	50.0	-	50.0	-	-		50.0	-	50.0	-	-	
46		Subtotal			2,370.0	980.0	1,390.0	-	-		2,230.0	980.0	1,250.0	-	-	#
47		Other Priority Areas Total			3,927.5	2,387.5	1,540.0	250.0	-		4,137.5	2,737.5	1,400.0	300.0	-	
48																
50																

Draft - FY24/25 Budget Excluding Additional Early Intervention Strategies

Additional Documents

To: Board of Trustees
From: Steve Williams, CEO
Through: Verné Boerner, Chair, Program & Planning Committee
Date: 8/11/2022
Re: Follow up to FY24/25 proposed budget related questions posed during the July Program and Planning Committee meeting

MEMO

In response to questions from the committee related to the proposed FY24/25 Trust budget posed during the Trust's July 27 & 28, 2022 Program and Planning Committee presentation, I offer the following information. If you would like any additional information beyond what is included in this memorandum, please contact me.

1) Please provide outcome data related to Housing First initiatives we are supporting, and whether we consider this a successful model.

Housing First is an effective evidence-based intervention for homeless Trust beneficiaries. The Trust has sponsored studies for the Anchorage, Fairbanks and Juneau projects which have shown an overall positive impact for the individuals housed. Currently, the Trust is supporting housing first/permanent supportive housing projects in Anchorage, Bethel and Nome.

Attached you will find a summary document with background information, studies, and community impact information pertaining to Housing First practices. Also included are documents highlighting Alaska-specific studies/outcome data from UA for Juneau's Forget Me Not Housing First project, as well as a 2017 report prepared by UA's Institute for Circumpolar Health Studies for the Trust and the Alaska Housing Finance Corporation (AHFC) titled *Evaluating Housing First Programs in Anchorage and Fairbanks*. All projects described in these documents have been supported by the Trust.

2) Please provide information about the geographic location of UAA Alaska Training Cooperative (AKTC) trainees?

AKTC trainees have hailed from the following communities statewide (83):

Anaktuvuk	Aniak	Brevig Mission	Chugiak
Pass	Auke Bay	Cantwell	Copper Center
Anchor Point	Bethel	Chenega Bay	Cordova
Anchorage	Big Lake	Chickaloon	Craig

Delta Junction	Homer	Naukati Bay	Sterling
Dillingham	Hoonah	Nikiski	Sutton
Eagle River	Indian	Ninilchik	Talkeetna
Eielson AFB	JBER	Nome	Teller
Elim	Juneau	North Pole	Thorne Bay
Ester	Kasilof	Palmer	Tok
Fairbanks	Kenai	Petersburg	Toksook Bay
Fort	Ketchikan	Port Graham	Tuntutuliak
Wainwright	King Cove	Saint Marys	Unalakleet
Fritz Creek	King Salmon	Sand Point	Utqiagvik
Galena	Kodiak	Savoonga	Valdez
Gambell	Kotzebue	Seward	Wales
Girdwood	Kwethluk	Shaktoolik	White
Glennallen	Larsen Bay	Sitka	Mountain
Golovin	Mountain	Soldotna	Willow
Gustavus	Village	St. Michael	Wrangell
Haines	Naknek	St. Paul Island	Yakutat
Holy Cross	Napaskiak	Stebbins	

3) Please provide additional detail about the DSP (Direct Support Professional) Certification Pilot Project.

Alaska is using a portion of its federal American Rescue Plan Act of 2021 (ARPA) funding to pilot the implementation of the National Alliance of Direct Support Professionals (NADSP) certification program. The NADSP certification was developed over the last decade in partnership with the University of Minnesota and has evolved into an electronic badge system. An electronic badge, known as an E-Badge, is an online endorsement of an achievement, skill, experience, or credential. This system was initially piloted in three provider organizations in the lower-48 and resulted in a significant improvement in retention (data below from the NADSP). Since this pilot, several states are working on implementation of certification.

E-Badge Academy Organization	Location	Average Annual Turnover All DSPs (2019-2020)	Average Annual Turnover Certified DSPs (2019-2020)
Black Hills Works	Rapid City, South Dakota	47.15%	10.45%
Penn-Mar Human Services	Glen Rock, Pennsylvania	36.55%	7.50%
Arc Mid-Hudson	Kingston, New York	45.95%	4.41%

Here are highlights of the Alaska pilot:

- NADSP certification requires both completion of training hours from an accredited entity AND earned E-badges from the NADSP E-Badge Academy.
- E-badges are specific to a particular skill area and require the DSP to submit a brief description of how they demonstrated that skill on the job. The submission must be verified by the DSP's supervisor. The E-badge process is a simple online form that can be completed in as little as 15 minutes but requires the DSP to apply the training received.
- Using ARPA funding, the Alaska Training Cooperative will become an NADSP-accredited training entity by September 2022. This requires working with a stakeholder advisory council to identify 100 hours of training that aligns with the NADSP core competencies and code of ethics.
- The Training Cooperative is in the process of recruiting 175 DSPs from across Alaska to participate in this two-year pilot project beginning in September 2022, which will be completed in June 2024. Participants will be asked to complete 100 hours of training as well as earn badges required to become earn a DSP-3 rating in the national certification system.
- Provider organizations are limited to no more than five DSP participants to ensure representation from around the state. The target population are people providing direct support to Alaskans with developmental and age-related disabilities as well as traumatic brain injuries.
- Cash incentives are built into the project. An individual DSP can earn a total of \$7,500 upon completion of the process. In addition, the organization will receive up to \$7,500 for each employee that completes certification. The cash incentives are distributed as benchmarks established by the NASDP are met throughout the pilot. It is the expectation that each DSP employee will remain with their agency for the two years after signing up for this pilot project.
- The goal is to collect input from the participating DSPs, employers and Trust beneficiaries involved in the project and to move toward full implementation of DSP certification.

4) Please share how DSP efforts were funded before the Trust supported them, and more detail about the impacts of DSP workforce efforts the Trust supports.

Prior to Trust funding and implementation support for the Alaska Training Cooperative (AKTC) and the Alaska Health Education Center, there was no cohesive framework for training and professional development of agency staff in an integrated approach. As such, agencies employing DSPs deployed limited training funds from operating budgets in a shotgun approach to locate training to support their staff needs. This approach was problematic in providing consistency for evidenced-based training and clinical interventions. Through the University of Alaska, training and professional development can include courses, conferences, certifications, and other approaches that advance a provider's skills and expertise for ensuring beneficiaries are receiving high quality care. An additional benefit to partnering with AKTC is that the university uses an online registration system called Genius, which tracks completed trainings and provides a record for the staff and agency.

5) Regarding Trust support for the All Alaska Pediatric Partnership (AAPP), is there a plan to transition some of that work to SOA funding?

Yes, as with all Trust funded projects Trust staff work to identify alternative sustainable funding sources to transition Trust funds to. In this case, Trust staff are working closely with the All Alaska Pediatric Partnership (AAPP) and other partners to identify such opportunities. One opportunity being explored is the 1115 Medicaid Behavioral Health Waiver. In addition to locating existing alternative funding opportunities, AAPP, the Trust and other partners focus advocacy efforts to identify and secure funding opportunities that are either underfunded or do not exist. For example, the care coordination services provided by Help Me Grow Alaska (a program of the AAPP) are not typically billable in the current environment and the program is currently grant funded through a blend of contracts, public and private foundations, and donations. Advocacy in this area is critical for beneficiaries and the provider organizations serving them to ensure adequate funding from one or multiple sources is available.

6) Please offer some additional details on how we plan to use the proposed increased funding in the youth/foster care-focused areas.

- *Proposed increase 1: Page 12 Line 33 – Infant & Early Childhood Mental Health Capacity Building –increase from proposed \$200,000 to \$400,000*
- *Proposed increase 2: Page 12 Line 36 – Improve social determinants of health for families and young children – increase from proposed \$200,000 to \$400,000*
- *Proposed increase 3: Page 12 Line 37 – Foster Care and Child Welfare Systems Improvements –increase from proposed \$200,000 to \$600,000*

The proposed increases to strategies within Early Childhood Intervention and Prevention priority area will be discussed further at the forthcoming August board meeting. However, trustees can expect to see the proposed increases in funding to be allocated for: intensive training for the development and enhancement of programs within communities that support the social determinants of health for at-risk beneficiary families prioritizing those who are child welfare involved, support the child welfare/foster care infrastructure and service system building efforts related to the Alaska Impact Alliance (AIA), and new staff positions within state and other agencies.

These new expenditures are being developed in partnership with community providers and other Trust partners as well as state agencies who are engaged in this area of work.

7) Please provide a summary of Trust priorities and our beneficiaries' priorities. The response should demonstrate how Trust investments will support system change efforts.

Trust priorities:

The Trust is committed to understanding current and future beneficiary needs, and Trust priorities are developed to address those needs.

In addition to what is defined in our [Trust duties and Guiding Principles](#), the Trust's Focus and Priority areas of work represent Trust priorities – these broad areas are where the Trust has determined its funding and staff resources, expertise, and advocacy will address the most critical needs of Trust beneficiaries. Trust focus and priority areas include:

- Mental Health & Addiction Intervention, including Behavioral Health Crisis Response
- Disability Justice
- Beneficiary Employment and Engagement
- Housing & Home and Community Based Services
- Workforce Development
- Early Childhood Intervention and Prevention

In order to understand and strategically address beneficiary needs, the Trust, in partnership with the Alaska Department of Health and Social Services (now the Departments of Health and Family & Community services), our partner advisory boards, and other stakeholders completed [Strengthening the System: Alaska's Comprehensive Integrated Mental Health Program Plan 2020-24](#), aka the Comp Plan, in 2019. The plan identifies priorities to inform planning and funding decisions to meet the needs of Trust beneficiaries. The Comp Plan includes nine key goals, each with correlating objectives and strategies to meet them.

- Goal 1: Early Childhood
- Goal 2: Health care
- Goal 3: Economic and Social Well-Being
- Goal 4: Substance Use Disorder Prevention
- Goal 5: Suicide Prevention
- Goal 6: Protecting Vulnerable Alaskans
- Goal 7: Services in the Least Restrictive Environment
- Goal 8: Services in Institutional Environments
- Goal 9: Workforce, Data and Funding

Another key data tool that informs Trust decision-making, and related to the Comp Plan, is the [Alaska Scorecard](#), a data measurement tool that examines health outcomes of Alaskans/Trust beneficiaries receiving care and services as described in Strengthening the System. It is researched and produced annually by leaders and planners representing the state and the Trust. This [Scorecard Overview](#) is a good “at a glance” resource for data related to beneficiary needs and key issues impacting our populations.

Systems Change Efforts:

The above-mentioned combination of focused areas of Trust work, goals established in the Comp Plan, and annual data collected and analyzed, combined with our standing [comprehensive stakeholder engagement process](#), supports Trust budget development and system change focused investments, activities and initiatives.

Unlike many other funding resources in the Alaska, Trust funds can be used as a catalyst to implement impactful, comprehensive, and broad reaching system change efforts. Trust funds have supported planning, data analysis and collection, startup capital and staffing, and other needs to

advance system change efforts such as those listed below. This list is not exhaustive, and key partners that supported the work are noted below in parentheses.

- The development of Therapeutic Courts in Alaska (*the Court system, Public Defenders Agency, Dept. of Law, Dept. of Corrections*)
- Medicaid reform and redesign, including the impactful 1115 Waiver (*DHSS*)
- Supporting the development of the Fairbanks Enhanced Detox Facility, Gateway to Recovery (*DHSS, Fairbanks Native Assoc., Fairbanks Memorial Hospital*)
- The *Bring the Kids Home* initiative that expanded in-state services for beneficiary youth with complex needs (*DHSS*)
- Modernizing Alaska's system for delivering beneficiary workforce focused professional training and credentialing (*University of Alaska*)
- Transforming Alaska's behavioral health crisis response system using the Crisis Now model as a framework (*DHSS, Dept. of Corrections, Dept. of Public Safety, local governments, community providers*)
- Helping stand up the Bethel Sobering Center, Ellengcarvik • Xiq'udilanhoy Yix (*Yukon Kuskokwim Health Corporation, City of Bethel, Bethel Community Services Foundation, DHSS*)
- Planning and opening of the first Housing First facility in Alaska, Karluk Manor in Anchorage, and subsequent Housing First projects in Juneau, Fairbanks, and other communities. (*Multiple federal, state, local, tribal, private foundations, community partners*)



Early Childhood Intervention & Prevention and
Child Welfare/Foster Care Related Priorities

White Paper

August 17, 2022

Introduction: Purpose

This White Paper was developed in response to a Trustee request and aims to set out priorities and strategies on issues related to early childhood intervention and the prevention and mitigation of adverse experiences, particularly in the context of child welfare and foster care involved beneficiary families.

An essential starting point is to define what we mean by early childhood intervention as it relates to the work of the Trust. Trust beneficiaries, as defined in the Trust settlement, include "all persons who are past, present, and future beneficiaries of the mental health lands trust" Trust statutes highlight prevention services and work as one of many ways Trust resources can be deployed.

Background: Early Childhood Intervention & Prevention Priority Area

Beneficiaries are all ages and come from all walks of life, including parents of young children (past and present), and infants and children (present and future). The sooner beneficiary families, including infants and young children, are identified and connected with needed supports, the better their outcomes, as proven by decades of early intervention and brain development research. The Trust's "Bring the Kids Home" focus area initiative (2004-2012) highlighted the need for earlier identification and intervention of behavioral health supports for children and families to prevent the need for increasingly higher levels of care, in some cases only available outside of Alaska.

Intervening early in childhood can alter the life course trajectory in a positive direction. Substance abuse and other problem behaviors that manifest during adolescence have their roots in the developmental changes that occur earlier—as far back as the prenatal period. While early intervention can be effective at any age, it is compelling when applied early in a person's life, when development is most easily shaped, and the child's life is most easily set on a positive course. Research shows that the highest rate of economic returns comes from the earliest investments in children – up to a 13% return (Heckman, 2020).

The Trust recognizes the significance of trauma and Adverse Childhood Experiences (ACEs), and that trauma is highly correlated with Trust beneficiary groups, particularly those experiencing mental illness and substance use disorders. Alaska children are exposed to trauma early, with 1 in 3 (32%) reported to child welfare before their 7th birthday, according to the Alaska Longitudinal Child Abuse and Neglect ([ALCAN Link](#)) study. A report of harm to child welfare is an early indicator of problems and often predicts family and child social and behavioral health support needs. However, our current system does not usually intervene until children are at least school age (often late elementary) and can miss critical opportunities for optimally effective early intervention. Precise and targeted prevention occurring before birth and throughout childhood is needed to reduce or lessen the impact of adverse childhood events that result in trauma.

Background: Child Welfare & Foster Care Youth Emphasis

In early 2022, Trustees urged staff to focus more resources and support on children and families involved in the child welfare system, specifically youth in foster care. Since that time, the Trust staff has engaged in many conversations with community and state agency partners who serve these children and their families and has developed recommendations for the FY24-25 budget to reflect potential funding opportunities to enhance the system of care for this beneficiary population. The following data point to key indicators and opportunities.

- **A child is 220% more likely to be reported to child welfare if a mother reports 4 or more pre-birth household dysfunction ACEs. (ALCAN Link, 2020)**
 - Improving pre-birth household conditions and social determinants of health for beneficiary parents through supportive family and home visiting programs has a positive and multi-generational impact on beneficiary outcomes.
- **50% of Alaskan children in foster care are aged five years or younger when removed from their birth family (OCS 5 year Trends, 2017-2021)**
 - The number of infants and young children in foster care indicates an opportunity to engage Infant & Early Childhood Mental Health practices to support these families and children better, sooner, more cost-effectively, and with significantly improved lifelong outcomes.
- **Alaska's foster care rate is 150% the national average (Alaska Kids Count, 2022)**
 - Multiple factors contribute to Alaska's high rate of children in care. Partners and evidence point to the need for a robust continuum of care for children and families that prioritizes prevention and family stabilization and improves supports and services for children and youth in foster care.
- **At least 30% of homeless youth in Alaska have been in foster care (Covenant House Alaska, 2021)**
 - Youth transitioning out of foster care with no permanent placement home identified are at higher risk of homelessness and victimization for human and sex trafficking. While some progress has been made in Alaska for this transitional age population, extended support for older foster youth transitioning to adulthood is still needed. Extension of flexible housing, vocational and transportation supports together with increased service coordination will help stabilize older foster youth and improve long term outcomes.
- **55% of children exiting the child welfare system are reunified with their parents (OCS 5 year Trends, 2017-2021)**
 - This outcome highlights the need to continue providing support to families after reunification to help sustain the ongoing health and resilience of child welfare involved beneficiaries. Many families continue to require ongoing mental health support to maintain positive outcomes and break the generational cycle of child maltreatment and neglect.

Planning: Comprehensive Integrated Mental Health Plan Framework

The work of the Trust aligns with [Strengthening the System: Alaska's Comprehensive Integrated Mental Health Program Plan](#) (Comp Plan), developed in a partnership between the Trust and the Department of Health and Social Services in coordination with community stakeholders. The Comp Plan identifies priorities for five years to inform planning and funding decisions to meet the needs of Trust beneficiaries. The intent is to strengthen the system of care to allow a comprehensive approach that quickly meets beneficiary needs.

Early childhood programs and child welfare/foster care involved families emerged as primary themes in the current Comp Plan. These priority areas particularly align with the objectives of Goal 1 (Early Childhood) and Goal 6 (Protect Vulnerable Alaskans).

Strategies: Opportunities for Trust Investment and Advocacy

Through the Comp Plan framework, Trust staff and partners have identified areas of opportunity for investment and advocacy that will help improve the current and future lives of beneficiary families including those with infants and young children.

Current and proposed Trust-funded strategies to achieve improvements are listed below through the lens of Comp Plan objectives of Goals 1 and 6. Strategies include broad categories of proposed projects including direct services, workforce development, service infrastructure development, and data/evaluation.

Goal 1: Early Childhood – Programs serving young children promote resiliency, prevent and address trauma, and provide access to early intervention.

Objective 1.1: Promote practice-informed, universal screening efforts and early intervention services.

Trust supported initiatives:

- Keep the Kids Home: Pediatric Behavioral Health Services & Supports
- Children's Mental Health Conferences
- Help Me Grow Alaska: Community Outreach, Care Coordination & Developmental Screening
 - Ages & Stages Questionnaire - 4th Edition (revised developmental screening tool)
- Behavioral Health Screening in Primary Care

Objective 1.2: Provide ongoing support to ensure accurate identification and treatment of social-emotional needs for children and their caregivers, congruent with their cultural identification.

Trust supported initiatives:

- Project Transform: Mental Health Consultation in Schools
- Trauma Engaged Schools: Positive Behavioral Intervention & Supports (PBIS) Coaching
- Partner Access Line - Pediatric Alaska (PAL - PAK)

Objective 1.3: Reduce the instances and impact of Adverse Childhood Experiences (ACEs) through community engagement and by improving social determinants of health.

Trust supported initiatives:

- Improve social determinants of health for families and young children: Parenting & Family Supports, Home Visiting & related programs*
- Early Childhood Governance: Public-Private Partnerships
- ACEs Data Linkage and Analysis

Goal 6: Protecting Vulnerable Alaskans – Alaskans are free from abuse, neglect, self-neglect, and exploitation.

Objective 6.1: Prevention of child maltreatment by ensuring resilient families.

Trust supported initiatives:

- Infant & Early Childhood Mental Health Capacity Building*
- Foster Care and Child Welfare Systems Improvements*
- Family Services Training Center - 1115 Early Childhood Services Implementation

Objective 6.2: Promote early intervention in maltreatment and with families at risk for maltreatment.

Trust supported initiatives:

- Intensive At-Risk Early Intervention Services (Foster/Child Welfare Involved Families)
- Improve social determinants of health for families and young children: Parenting & Family Supports, Home Visiting & related programs*
- Flex Funds for Transition Aged Foster Youth*
- Kinship Foster Caregiver Support
- Foster Youth Transition Coordinator*
- Foster Care Health Record Linkage

*Indicates staff budget strategy recommendation for potential increased investment as directed by Board of Trustees

Evaluation: Results Based Accountability Framework

The Trust uses the Results Based Accountability (RBA) framework to measure and improve performance of grant funded projects. Plans to use the framework more broadly to encompass Trust initiatives and other investment types is currently underway and will be applied to the Early Childhood Intervention and Prevention priority area in coming months. Application of this framework will allow the Trust to answer key questions related to performance accountability such as: How much are we doing? How well are we doing it? Is anyone better off?

Conclusion

The continuum of care for child welfare involving children (starting with early childhood intervention and prevention through the "transition" from foster youth to adulthood) is a complex topic. The strategies highlighted in the in this white paper and the Trust proposed FY24-25 budget were developed in collaboration with state and community partners seeking to improve conditions for beneficiary families, particularly those involved with child welfare and foster care.

The Trust response will continue to develop through ongoing planning and engagement with traditional and new partners in the coming months and years. Trust staff anticipates more infrastructure and programmatic opportunities to emerge as the newly reorganized state departments focused on health and social services refocus planning efforts and engage with partners in new and innovative ways.

Sources

- [Alaska Impact Alliance - Reimagining Child Welfare in Alaska \(2021\)](#)
- [Alaska Division of Public Health - Alaska Longitudinal Child Abuse and Neglect Linkage Project \(ALCAN Link 2021\)](#)
- [Alaska Office of Children's Services 5 Year Trend Data \(2017-2021\)](#)
- [Annie E. Casey Foundation & Alaska Children's Trust – Alaska Kids Count \(2022\)](#)
- [Covenant House Alaska Impact Report \(2021\)](#)
- [The Heckman Equation: The Economics of Human Potential \(Heckman 2020\)](#)

To: Anita Halterman, Chair
Through: Steve Williams, Chief Executive Officer
From: Katie Baldwin-Johnson, Chief Operating Officer
Date: August 16, 2022
Re: Program and Planning Committee Report

The Program and Planning committee meeting occurred on July 27 & 28, 2022 and was attended by trustees Verné Boerner (chair), Anita Halterman, John Sturgeon, Brent Fisher, Kevin Fimon, Rhonda Boyles and Agnes Moran. Verné Boerner and Agnes Moran participated remotely.

Meeting Summary:

The following items were presented and discussed by the committee.

1) CEO Update

Steve Williams (CEO, Alaska Mental Health Trust Authority) provided an update on the following items:

- Recognition of Autumn Vea's 15 years of state service and integral role in development of *Strengthening the System: Alaska's Comprehensive Integrated Mental Health Program Plan*.
- Update on the Trust's engagement with the Municipality of Anchorage, the Assembly, and partners on the current activities related to addressing homelessness in Anchorage, as well as ways the Trust works on related issues in communities across the state to prevent beneficiaries from experiencing homelessness.
- An update on the Trust's "Improving Lives" conference occurring September 27th and 28th of 2022. Anticipation of 400+ individuals in attendance, receipt of 61 applications in response for call for presentations. Keynote speakers will include Daniel Gillison, CEO of the National Association for Mental Illness (NAMI) and Kevin Duckworth, Chief Medical Officer for NAMI.
- The 4th Quarter Grant Summary Report highlighted that 47 grants were approved during the fiscal quarter in the amount of \$2.3 million. A brief overview of the Trust grant making process was provided as well as general reasons for approval or declination. This report and the Trust Land Office CEO Consultation report summaries will continue to be provided to trustees quarterly.
- At the request of Trustee Halterman, Steve updated trustees on the Opioid litigation settlement funding and the work of the Governor's Council on Opioid Remediation tasked with developing recommendations for management of the settlement funds. Consultation with the Department of Law considering legal and statutory considerations in the Trust settlement resulting in a determination that the Trust is not able to administer the Opioid settlement funds, but should be involved in the process for identifying where those funds are prioritized in the future and might be most impactful. Trustees will continue to be updated by Trustee Halterman and staff as recommendations are finalized by the Council in the coming months.

2) *FY24/25 Trust Budget Recommendations Presentations*

- Steve Williams and Katie Baldwin (COO, Alaska Mental Health Trust Authority) provided an overview of the budget presentation prepared for the Program and Planning Committee discussion, and a budget spreadsheet orientation. A brief framing of the Comprehensive Integrated Mental Health Program Plan was given by Autumn Vea (Trust Evaluation and Planning Officer).
- Trust staff presented their FY24/25 budget recommendations to the committee for discussion, though no official action was taken by members on the recommendations. Trust staff provided an overview of the Trust's two-year budget cycle and the stakeholder process used for gathering input and information to develop the budget recommendations.
- A presentation of each major budget area was made by staff, questions by trustees were answered and requests for additional information were noted. The presentations addressed the following of the proposed budget:
 - Mental Health and Addiction Intervention
 - Disability Justice
 - Beneficiary Employment & Engagement
 - Housing and Home & Community Based Services
 - Workforce Development
 - Early Childhood Intervention and Prevention
 - Non-Focus Area Allocations

Each budget section presentation covered the following:

- Section goals and a high-level budget summary total.
- Why this work is important for Trust beneficiaries.
- How the work is connected to the Comp Plan.
- Key examples of projects/initiatives covering:
 - Programmatic highlights
 - Descriptions of changes/shifts in approach
 - Identification of new budget line-items or projects
 - Identification of general fund/mental health (GF/MH) recommendations
 - How success is monitored and measured

Trustees asked several questions that required additional research. Trust staff took note of the questions and committed to providing written responses to the questions. Staff committed to responding to the questions in writing to trustees prior to the board meeting and that the responses would be included in the upcoming board packet.

During the discussion of budget recommendations, Trustee Sturgeon requested consideration of an increase to the Early Childhood Intervention and Prevention area in the amount of \$800.0 designated for foster care and strategies that will improve the circumstances and outcomes of youth engaged in the child welfare system. Staff agreed to review the proposed budget and present trustees' possible recommendations for trustees for consideration at the August 24-25 full board meeting.

Approvals

Below are the funding requests that were presented to the Committee and the corresponding actions taken by the Committee.

- Covenant House – Covey Academy (\$250,000) – Approved
- Cooper River Native Association – Mobile Integrated Village Health Team (\$391,089) - Approved

The Program and Planning Committee adjourned at approximately 3:00pm on July 28, 2022. The next meeting of the committee is currently scheduled for *October 19 & 20, 2022*.

To: Anita Halterman, Chair
Through: Steve Williams, Chief Executive Officer
From: Carol Howarth, Chief Financial Officer
Date: August 15, 2022
Re: Audit & Risk Committee Report

Meeting Summary:

There has been one meeting of the Audit & Risk Committee since the last board report, occurring on July 26, 2022. The meeting was attended in person by trustees Kevin Fimon (chair), Rhonda Boyles, Brent Fisher, Anita Halterman and John Sturgeon, and via the online WebEx platform by trustee Agnes Moran. Vernè Boerner was excused.

The July 26, 2022 Audit & Risk committee was called to order at 8:30 am and included three items:

Chief Executive Officer Update: Steve Williams framed the first day of committee meetings as foundational for the Program & Planning budget process scheduled for the second and third days of meetings. The external auditing process and the Trust's risk management tools were ensuring the Trust was operating in a sound manner. The financial Dashboard and Revenue projections outlined the financial strength of the Trust. Chair Fimon concluded the importance of Trustees viewing financials as smoother than the short-term ups and downs now observed due to current economic forces.

Audit Planning Year Ending June 30, 2022: Bikky Shrestha, Assurance Partner at the Anchorage BDO office, presented an overview of the purpose and plans for the FY2022 external audit. The audit focus is on material aspects of the Trust's activities and based on preliminary evaluation, interviews, and recent developments (e.g., economic, new GASB pronouncements, new staffing and new accounting processes). The interim audit would begin August 1, with work having begun already. Completion is targeted for October 17. Chair Fimon noted appreciation for clarifying additional auditing roles: APFC asset management by KPMG and the State's audit of retirement benefit plans.

Risk Management Plan: Chair Fimon introduced the topic of the Trust's risk management: the various forms of risk, and the importance of understanding them and addressing if needed. Carol Howarth outlined the Charter's requirement to annually review the Trust's risk management plan, and presented the Trust's composite risk management plan. The composite plan includes strategic and operational policies and procedures in place that are available through the State of Alaska, through statute, regulations, charters, bylaws and operating

procedures. Together all of these components mitigate risk to the Trust in the areas of finance, human capital, operations, technology, reputation, physical assets, management and governance. Chair Fimon recommended Trustees fulfill the Charter responsibility by reviewing specific elements of the composite plan each quarter.

Valette Keller, Administrative Manager, provided a review of one element of the plan: mitigation tools for information technology risks, classified as environmental risks and human risks. She discussed training and IT management activities provided by the State under “shared services,” contract providers, and employees. Ms. Keller noted that the Trust had active dialogue with Office of Information Technology and had full confidence in the IT protections of its contractors. Mr. Williams noted technology threats change constantly, coordination happens internally, and although never 100% protected, the Trust had good tools in place. Trustees noted that although IT risk affected Trust beneficiaries, it was a focus of this discussion.

Chair Fimon concluded that he would be soliciting Trustee input to identify elements of the plan for the next review. Trustee Boyles expressed interest in reviewing the Asset Management Policy Statement.

Audit & Risk Committee was adjourned at 9:30. The next scheduled meeting of the Audit & Risk Committee is ***October 19, 2022.***