



United Way of Anchorage



HOME FOR GOOD ANCHORAGE

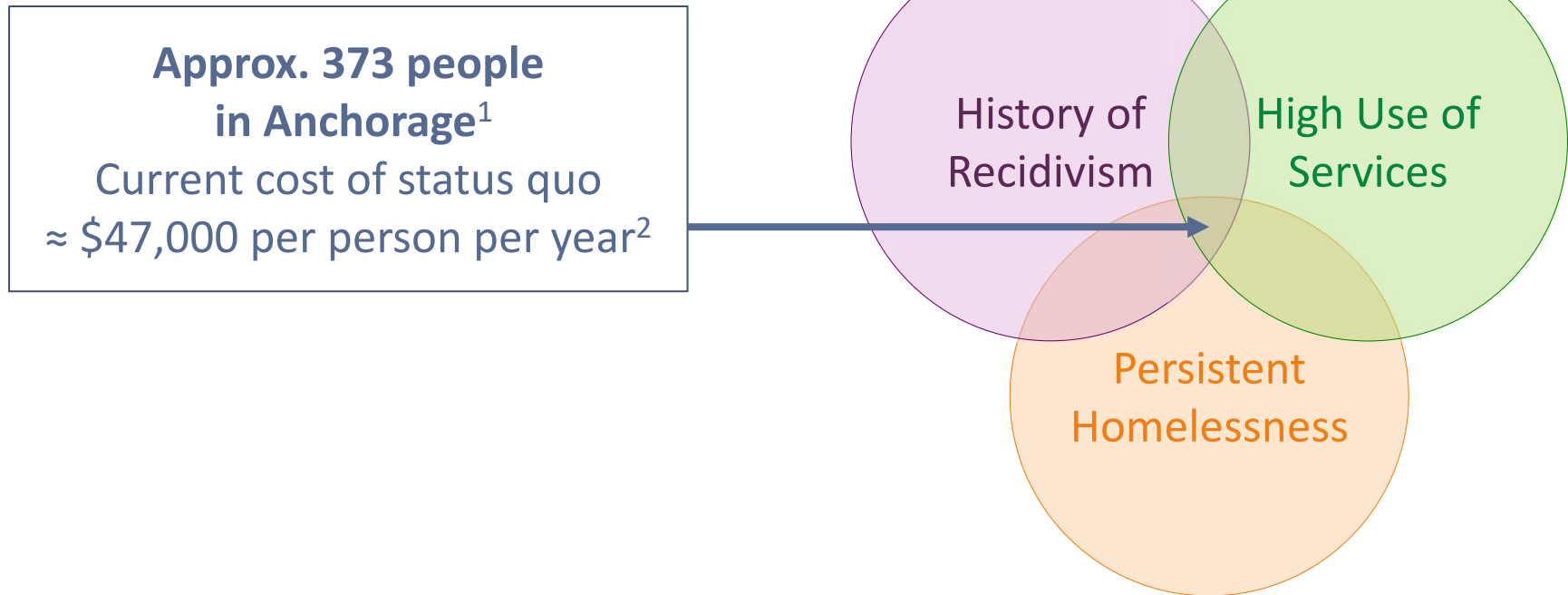
Alaska Mental Health Trust Authority

April 2020

▶ HOME FOR GOOD ANCHORAGE (HFG)

- A public-private partnership to serve 190 individuals experiencing persistent homelessness who are the highest users of homeless services and the criminal justice and healthcare systems.
- The project delivers **supportive housing** with **intensive case management**, an evidence-based approach to improving outcomes for individuals experiencing persistent homelessness who have significant physical and behavioral health challenges.
- Using Pay for Success financing, the project aims to aggregate funding from the Municipality of Anchorage plus local, state, and federal sources to pay for outcomes of **improved housing stability** and **reductions in emergency health and public services utilization**.

▶ TARGET POPULATION



¹ Alaska Justice Information Center (UAA), analysis of data from APD, AFD, AK-HMIS, and other sources, Spring 2019.

² Agnew::Beck, "Pay for Success Feasibility Study," May 2018. \$5,400 for emergency services, incl. police, fire, safety center; \$8,300 for DOC; \$33,300 for health payors, incl. emergency, inpatient, outpatient services.

▶ PERMANENT SUPPORTIVE HOUSING: AN EVIDENCE-BASED INTERVENTION

For:

- Chronically homeless
- People exiting prison with chronic health or mental health conditions
- People with disability health or mental health conditions with housing need

Study after study demonstrates:

- 85-90% of participants achieve housing stability and avoid returns to homelessness
- Improved mental health outcomes, addiction recovery
- Improvements in chronic health conditions
- Fewer emergency department visits and inpatient hospitalizations
- Cost offsets in Medicaid and other publicly funded services
- Reductions in recidivism to prison

▶ INTENSIVE CASE MANAGEMENT

Assertive outreach and engagement

Housing First:
Immediate, flexible,
independent

Person-centered care:
Customized,
comprehensive

Harm reduction: Better
manage substance use,
reduce harmful
consequences, actively
prevent evictions

Integration of primary
and behavioral
healthcare

Partners

Providers: RurAL CAP, Southcentral Foundation

Technical Assistance: Corporation for Supportive Housing, Social Finance

In negotiation: Anchorage Community Mental Health Services, Cook Inlet Housing Authority

▶ REFERRAL SELECTION CRITERIA



Select individuals to refer to service providers based on **multiple indicators**, if information is available and applicable, e.g.:

Housing needs

Individual has needs suited for permanent supportive housing and is not already housed

Medical needs

Individual is at risk of death due to unaddressed, acute medical condition

Frequency of Muni contacts

Individual has frequent contact with MIT and APD, including reports of mental health and suicide risk

Severity of mental illness

Individual is unable to communicate clearly or complete daily living activities due to mental illness

Difficulty connecting to services

Individual is unlikely or unable to receive support from another agency or community organization

Upcoming release date

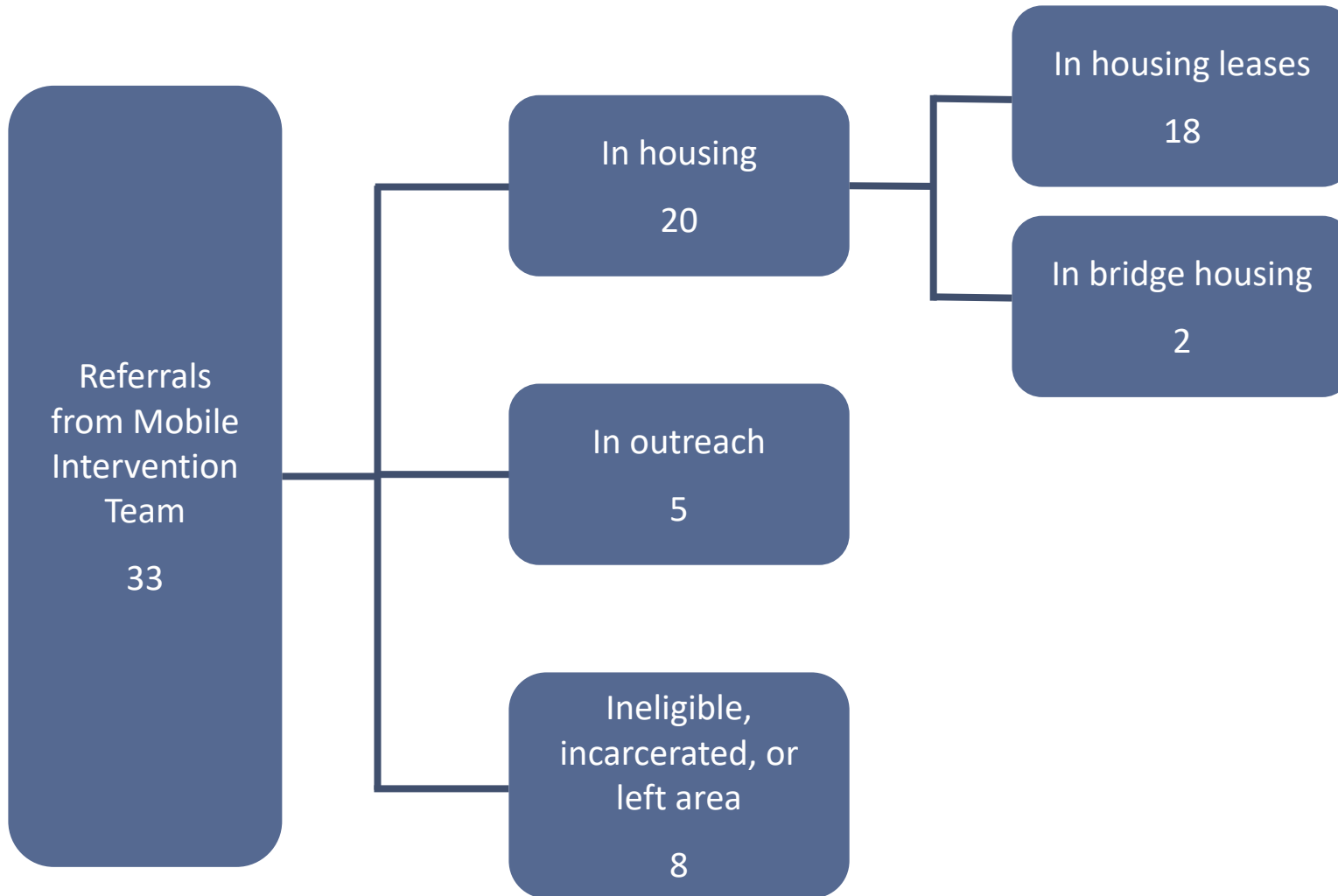
Individual's release date from jail/prison or other rehabilitative facility is ~ less than 30 days away

▶ AVERAGE HISTORICAL BASELINE ENCOUNTERS OVER PAST 3 YEARS

Top 30	419 <i>Average # of days homeless</i>	14 <i>APD Arrests</i>	94 <i>ASC (Stays)</i>	18 <i>AFD EMS Transfers</i>
Top 100	325 <i>Average # of days homeless</i>	10 <i>APD Arrests</i>	74 <i>ASC (Stays)</i>	16 <i>AFD EMS Transfers</i>
Top 373	218 <i>Average # of days homeless</i>	7 <i>APD Arrests</i>	30 <i>ASC (Stays)</i>	7 <i>AFD EMS Transfers</i>

1. Ltd exceptions will be made for individuals who don't meet arrest eligibility threshold but have a significant # of recent APD non-arrest diversions 2. Pending receipt of local hospital data, third eligibility criteria may include an alternative minimum threshold based on # of inpatient days in the past 12-18 months. 3. Top 100 eligible individuals based on 100-point scoring system that prioritizes individuals based on recency and frequency of service utilization.

▶ HOME FOR GOOD PILOT HOUSING STATUS (4/7/20)



▶ ALASKA MENTAL HEALTH TRUST AUTHORITY BENEFICIARIES
From a 25 participant sample of current enrollees

Mental Illness	23
Chronic Alcoholism or other Substance Use Disorder	21
Both Chronic Use Disorder & Mental Illness	19
Traumatic Brain Injuries	4
Intellectual or Developmental Disabilities	4
Alzheimer's Disease and Related Dementias	0

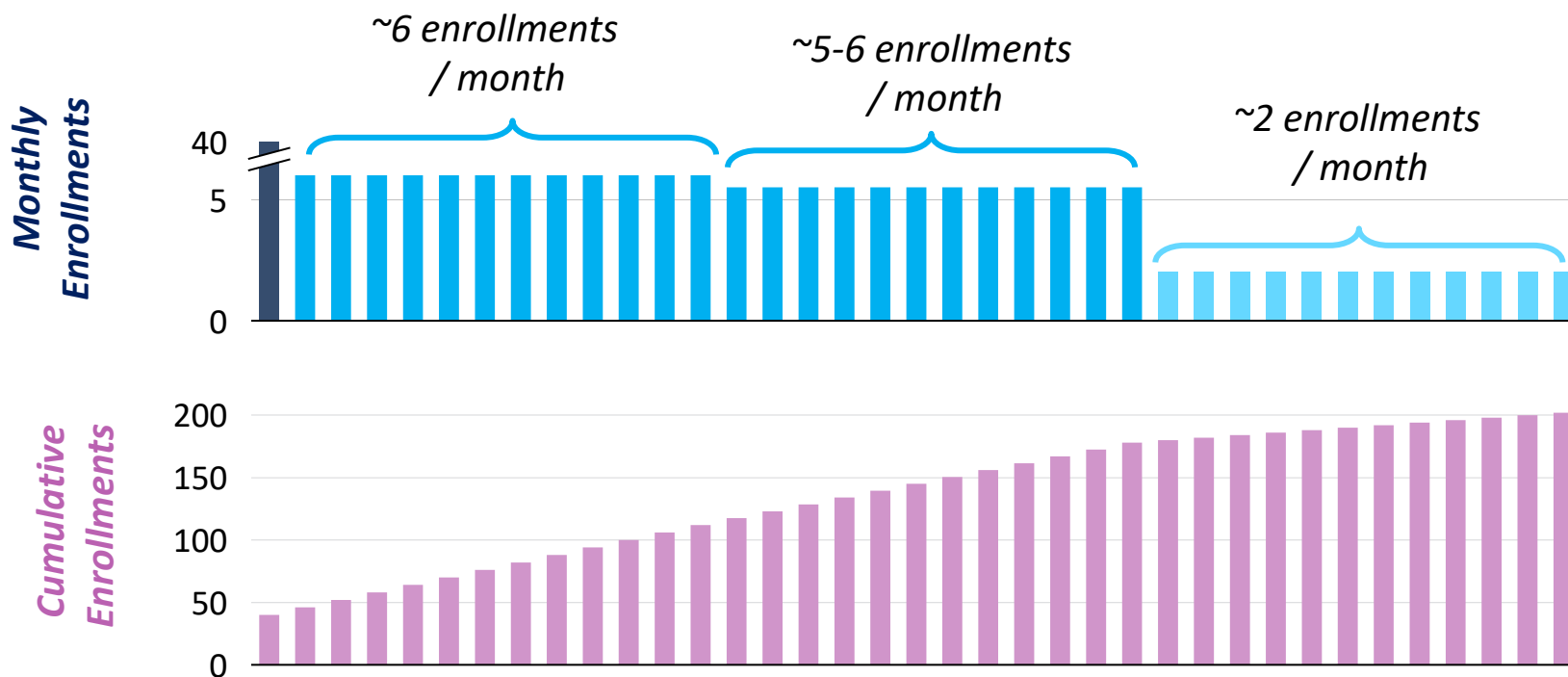
▶ SNAPSHOT PILOT SAMPLE RESULTS

	Sample Size	Total # "Pre-Period" [12-months prior to first PSH lease date]	Total # "Post-Period" [<12-month period after first PSH lease date]	Annualized # Per Participant "Pre-Period"	Annualized # Per Participant "Post-Period"	Annualized Percentage Change Per Participant
Shelter Stays	N = 19	1161	156	61 / participant	24 / participant	<u>60% reduction</u>
Arrests	N = 19	77	7	4 / participant	0.8 / participant	<u>78% reduction</u>

▶ HOME FOR GOOD OPERATIONS: RAMP UP

The project will ramp up with up to 6 enrollments per month during years 1 and 2, with year 3 focused on replacing those who have left the project

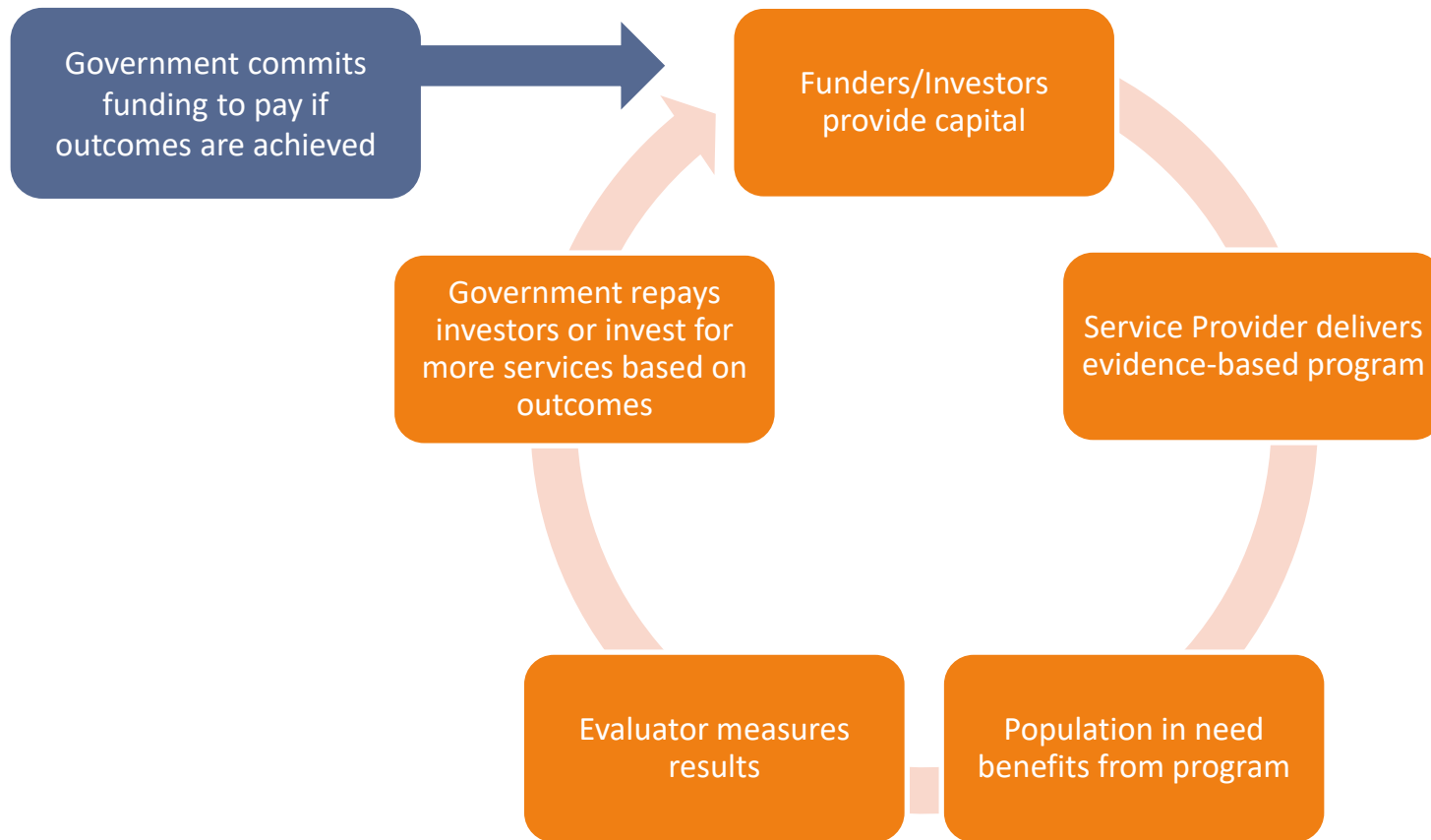
Pilot Period	Year 1												Year 2												Year 3											
	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12
	~6 enrollments/month																								~1-2 enrollments/month											



We expect ramp up rates to vary slightly month-to-month based on overall conditions, including unit availability, but aim to meet these averages.

▶ PAY FOR SUCCESS (PFS) FINANCING

Pay for Success is a contracting and financing mechanism that links payments to outcomes performance



Investors, high performing non-profits and governments partner with the collective goal of improving social outcomes

▶ PAY FOR SUCCESS UNITES THREE POWERFUL MOVEMENTS



- Integrates service and housing providers and breaks down silo walls among service providers
- Reduces duplication of effort and structural gaps in efforts

- Aligns and combines funder contributions along shared goals
- Achieves scale that otherwise remains elusive

- Connects payments to outcomes
- Independent evaluator measures success in achieving specific, targeted goals reflected in contracts

▶ HOME FOR GOOD BUDGET

COSTS

Service Delivery	\$5,950,000
Housing	\$4,830,000
Evaluation	\$690,000
*Project/Performance Management	\$950,000

Total \$12,420,000

REVENUES

Rental Income (tenant+vouchers)	\$3,050,000
Medicaid Billing	\$1,210,000

Total \$4,260,000

FUNDING NEEDED \$8,160,000

*This could increase depending upon the PFS contracting mechanism used.

▶ HOME FOR GOOD FUNDING COMMITMENTS

FUNDING SECURED - \$6.9M

- \$0.5M Premera Blue Cross/Blue Shield Foundation
- \$0.5M Providence Health and Services Alaska
- \$0.5M Rasmuson Foundation
- \$4.5M Municipality of Anchorage authorized to be expended for outcomes payments
- \$0.6M HUD/DOJ Grant
- \$0.3M Municipality of Anchorage for expanded pilot

FUNDING PENDING

- Federal (U.S. Treasury). Social Impact Partnerships to Pay for Results Act (SIPPRA) grant application submitted

FUNDING REQUEST TO ALASKA MENTAL HEALTH TRUST AUTHORITY

- \$0.5M to support personnel costs associated with supportive services and temporary supports