

2019 TRUST GRANT ANALYSIS

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Project Title: Actuarial Analysis		
Grantee: DHSS, Healthcare Services		
GIFTS ID: TBD	Fund: MHTAAR	
Years Funded: 1	Project Category: Capacity Building	
FY18: \$0	FY19: \$0	FY20: \$475,000
<p>Project Description: This funding supports DHSS implementation of the 1115 Behavioral Health Waiver and other reforms proposed in SB74. This funding will provide contractual expertise for actuarial analysis to assist DHSS to answer whether any CMS-proposed/imposed waiver changes will impact the required budget neutrality of the application.</p> <p>This is new funding for FY20, however, the Trust has provided funding previously as part of approved support for Medicaid reform efforts through the Department of Health and Social Services (DHSS). The Trust approved additional funding in FY20, as this is key in assisting the department continue to conduct the actuarial analysis necessary to demonstrate the required cost neutrality to the federal government.</p> <p>The Trust invested heavily in Medicaid expansion and Medicaid reform because of the immense impact on Trust beneficiaries and improved access to health and behavioral health care.</p>		
Analysis: TBD		

Project Title: Reform Consultation		
Grantee: DHSS, Division of Behavioral Health		
GIFTS ID: TBD	Fund: MHTAAR	
Years Funded: 1	Project Category: Capacity Building	
FY18: \$0	FY19: \$0	FY20: \$50,000
<p>Project Description: The Department of Health and Social Services has been awarded funding for continued contractual support for reform activities associated with behavioral health and SB74, including work with the Department on approval and implementation of the 1115 Behavioral Health waiver. In particular, assistance with the variety of differing types of expertise needed by DHSS as the Department's staff engages in weekly negotiations over the waiver application, and guidance to the Department regarding modifications as appropriate, as well as implementation and roll out. This funding will continue the consultation services with firms that have experience and expertise working in the worlds of CMS 1115 waivers and non-risk-based third party Medicaid services administrators, and with the Department and Trust staff.</p> <p>This support will focus on the Departments continuing work with CMS and will provide DHSS and Trust staff with quick, expert advice on responses and approaches to CMS, the public, the Legislature, and other entities potentially impacted by the evolution of the 1115 application, as well as the interface between the ASO and the 1115, two of the most complex and important Medicaid Reform projects called for in SB74.</p> <p>The Trust has prioritized advocacy and funding on successful implementation of Medicaid expansion and reform, more specifically on the behavioral health system, to ensure Trust beneficiaries have access to healthcare and behavioral health care services.</p>		
Analysis: TBD		

Project Title: Administrative Services Organization- ASO costs		
Grantee: DHSS, Medicaid Services		
GIFTS ID: 7342		Fund: MHTAAR
Years Funded: 3	Project Category: Capacity Building	
FY18: \$1,750,000	FY19: \$2,650,000 (not expended)	FY20: \$2,650,000
<p>Project Description: These funds were approved to contract with a Behavioral Health Administrative Service Organization. As part of SB74, the acquisition of an ASO is necessary to manage the state's behavioral health reform efforts. This grant is to fund the Department to develop the Request For Proposal (RFP), contract for a Behavioral Health Administrative Services Organization (ASO), and implement the ASO. Under the Dunleavy administration, the timeline for the ASO coming on line has been pushed out to FY20. The Proposal Evaluation Committee forwarded an award recommendation to the Department and a notice of intent to award was released. DHSS anticipates work to onboard the ASO will extend into FY20, but will utilize Trust funding in the beginning of FY20 to secure federal match and fund the contract. There is no additional Trust funding anticipated for FY21.</p>		
<p>Analysis: Given the adjusted timelines related to submission of the 1115 behavioral health demonstration waiver proposal and additional time necessary to release the RFP for the Administrative Service Organization contract, Trustees approved a change of intent of FY19 MHTAAR funding previously authorized by Trustees to support the ASO contract for critical contractual capacity to continue moving reform implementation forward. At this point in time, DHSS anticipates an ASO coming on line in July/August of FY2020.</p> <p>The Trust has invested in Medicaid expansion and reform because of the direct impact to Trust beneficiaries. Although the ASO implementation has not occurred based on the original timeline, the adjusted timeline and approval will enable the department to engage in the necessary contract support to further reform efforts, specifically negotiations relating to the 1115 behavioral health waiver, actuarial analysis, and contract negotiations with the ASO and implementation.</p>		

Project Title: The Alaska Training Cooperative		
Grantee: UAA-Center for Human Development		
GIFTS ID: 1384		Fund: MHTAAR
Years Funded: 13	Project Category: Workforce Development/Training	
FY18: \$984,000	FY19: \$984,000	FY20: \$984,000
<p>Project Description: The Alaska Training Cooperative is responsible for providing non-academic trainings, professional development, technical assistance and continuing education to direct service providers who serve Trust beneficiary populations and to identify and meet additional training needs identified through Medicaid expansion, redesign and reform and criminal justice reinvestment. Program services include statewide training coordination, marketing available training opportunities, technical assistance to address identified training gaps and need, understanding rural perspectives and cultural attunement, as well as training delivery and accessibility. The Alaska Training Cooperative provides evidenced-based, culturally attuned training through state of the art delivery models to remote, rural and urban areas of Alaska.</p> <p>The Alaska Training Cooperative conducts the following:</p> <ol style="list-style-type: none"> 1. Facilitate and maintain coordination and collaboration of training entities. 		

2. Technical assistance support to address training opportunities, training needs and gaps identified by providers serving Trust beneficiaries.
3. Document and report training data.
4. Increase evidenced-based training delivery.
5. Increase availability of training that equips the home and community-based and behavioral health workforce to provide culturally attuned services throughout Alaska and for our unique Alaska Native populations.

Analysis: The Alaska Training Cooperative (AKTC) continues to serve the Alaska behavioral health (BH) care industry workforce, as the lead training and technical support entity. The AKTC meets the need to equip the BH workforce using a variety of training modalities with evidenced-based curricula, which are tailored to the culturally diverse communities. The AKTC is housed at the University of Alaska Anchorage Center for Human Development (CHD), which gives them the advantage of a statewide University of Alaska system of support. CHD gives them an advantage, as they are a University of Excellence in Developmental Disabilities in Education, Research, and Service (UCEDD), which means they are part of the national network of university centers on disabilities. Being housed in the UCEDD gives the AKTC staff access to the latest best practices and research on community support for individuals with physical and mental health disabilities.

Alaska Mental Health Trust beneficiaries can have improved opportunities in life when their caregivers and professional staff that support them are well trained. The AKTC provides the evidenced-based training support needed to equip direct service workers, supervisors, and professionals in the health care field. Over the last five fiscal years, 14-18, the AKTC has trained over 5000 individuals in each of those years on average. The satisfaction level with those trained has averaged around 96% either satisfied or highly satisfied. Several examples of these trainings from Fiscal Year 18: 1700 staff and community members certified in Mental Health First Aid (MHFA), 113 inmates certified in Alternatives to Violence at Wildwood prison, and 160 direct service support staff certified in the Alaska Core Competencies via Zoom (distance delivery platform).

The AKTC is able to manage a statewide training and technical support delivery system through the Learning Management System (LMS), which is an on-line database used for registration, marketing trainings, and managing individual profiles. This system gives the AKTC flexibility for offering their own classes, as well as linking to existing entities who are doing their own community courses. An example of this is a new partnership between the AKTC and the University of Washington's Mental Health Technology Transfer Center (TTC). The TTC has a five-year funding stream to support Alaska with mental health training and technical support. In order to maximize this opportunity, the AKTC has an agreement to support the TTC with the LMS and also provide staff on the ground to facilitate an infrastructure for deliverables. The TTC has access to the University of Washington School of Medicine's expertise, and the AKTC has the knowledge of Alaska providers and needs. The TTC will utilize the AKTC's LMS to offer their classes, on-line and in-person. The AKTC is organizing the venues for training, and marketing of the classes. Currently, there are trainings scheduled in Juneau and Anchorage this Spring on motivational interviewing skills with an emphasis on Alaska Native culture. This is an excellent example of collaborative partnerships coming together to provide the latest evidenced-based knowledge for direct care staff across Alaska, which translates into improving care for Trust beneficiaries.

One of the key areas of support from the Trust program staff is focused on providing leadership, advocacy, implementation, and funding for initiatives that work on building up a skilled workforce.

The AKTC plays a valuable role in this process, and one that the Trust has been supporting for over ten years. The AKTC has developed a reputation over the years as a consistent training support entity, and one that providers and community members have come to depend on for technical and training support. Given the current fiscal situation in Alaska, many of our health care providers are facing cuts, and training can be one of those first business related costs to be eliminated. It will be important for the Trust to continue funding the AKTC in supporting our beneficiaries that receive services through the community provider network. The AKTC is functioning at a high level within in the University of Alaska system, and can continue at that degree of support with Trust funding.

Project Title: DD System Capacity Development		
Grantee: Alaska Association On Developmental Disabilities		
GIFTS ID: 8464		Fund: Authority Grant
Years Funded: 3	Project Category: Capacity Building	
FY18: \$65,000	FY19: \$65,000	FY20: \$65,000
<p>Project Description: Alaska Association on Developmental Disabilities (AADD) provider agencies continue to experience the stresses of changing federal regulations, the state budgetary and programming changes. Each one of these changes impact providers in the way services are provided and have significant budgetary ramifications. This funding will work to achieve the following four goals:</p> <ol style="list-style-type: none"> 1) Advocate for a strong system and best practices through involvement with national trends and organization. 2) Change management support for leadership in provider organization related to changes within the Intellectual and Developmental Disabilities (IDD) system required by Medicaid Redesign and federal requirements. 3) Provide for Agency sustainability through supporting agencies in adapting to costing models needed under the changes to the IDD system. 4) Work force development to address training needs of agency staff 		
<p>Analysis: This project has met its expected deliverables to date. This is a core IDD systems change initiative for the state that corresponds with implementing the DD Vision. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with AADD continue to improve the IDD service provider system capacity unless the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Housing Continuum and Assisted Living Targeted Capacity Development Training		
Grantee: University of Alaska Anchorage, Center for Human Development		
GIFTS ID: 1377		Fund: MHTAAR
Years Funded: 14	Project Category: Workforce Development/Training	
FY18: \$50,000	FY19: \$50,000	FY20: \$50,000
<p>Project Description: This grant provides funding for training through the Alaska Training Cooperative within the Center for Human Development at UAA targeting housing providers and a new component of training resources for developing the capacity, competencies and workforce capabilities for serving beneficiaries with Alzheimer's disease and related dementia. The AKTC component focuses on Crisis Prevention Institute and other targeted trainings for assisted living homes and supported housing providers.</p>		

The Housing Staff Training Project is a continuation of prior years' Trust efforts to improve the quality of training available to all supported housing providers in the housing services spectrum. This project will support the goals of maintaining housing and preventing homelessness for Trust beneficiaries in the community by increasing the capacity of providers to house individuals with intense behavioral health needs. This project is a complement to the Trust housing and long-term services and supports focus area's work to increase the skills of housing providers in maintaining Trust beneficences in the community.

Analysis: This project's trainings had high attendance and satisfaction with the training delivered. Due to high turnover across DSP positions, it will be a continued challenge to train a majority of the workers who need this training. More people utilizing ALH services have a need for behavioral health or dementia support. Since most ALHs are small businesses, it is unlikely that they would have the ability or time to develop or host these staff trainings. This is an instrumental training that has a direct positive impact on beneficiaries by providing much needed information and skill building to ALH staff.

Non-Violent Physical Crisis Intervention continues to receive many requests and positive responses. Many housing providers are expressing an increase in acute behavior issues among beneficiaries and are concerned about reinforcing staff skills around de-escalation and crisis prevention. It is important to note, that many housing providers continue to have challenges in accessing training, particularly smaller homes. Often staffing is not adequate to allow for attendance in trainings of any length. When possible, we have conducted trainings for providers on-site to assist with these barriers and we continue to encourage the utilization of our online training opportunities. Of course, the trainings are optional, so we have several providers consistently seeking and attending training and those who do not access training unless directed by licensing to do so.

A path to self-sufficiency is not clear in the near future (next 2-4 years) as increasing training costs will likely decrease attendance unless training is mandated by certification or licensing of the workers. This is a core training program for the state. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with the Alaska Training Cooperative to support training for supportive housing and ALH providers continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Alzheimer's Disease and Related Dementia (ADRD) Workforce		
Grantee: Alzheimer's Resource of Alaska		
GIFTS ID: 8396		Fund: Authority Grant
Years Funded: 3	Project Category: Capacity Building	
FY18: \$50,000	FY19: \$50,000	FY20: \$50,000
Project Description: This grant provides funding for training through the Alzheimer's Resource Association (ARA) targeting housing providers and a new component of training resources for developing the capacity, competencies and workforce capabilities for serving beneficiaries with Alzheimer's disease and related dementia. Through a partnership with Alzheimer's Resource of Alaska, a training for ALH providers will be developed in addition to expanding the number of certified Dementia Care Mappers.		
Analysis: The Alzheimer's Resource Association (ARA) oversees the dissemination of this grant, and has fulfilled the requirements for providing training support to the direct service workforce and community members who support Trust beneficiaries experiencing Alzheimer's and related dementia		

(ADRD). The access and number of training supports for staff and caregivers who support individuals with ADRD are few. This being the case, it makes sense for the Trust to continue investing in ARA's training resources and outreach to this group statewide. In addition, the 65 and over population is the fastest growing demographic segment in the state. This also means ADRD will be increasing demographically, and will require an enhanced training schedule to support this need.

ARA held a train the trainer event this year in order to build up the infrastructure for training staff and community members all over the state. ARA also provides the Dementia Care Mapping resources for community entities who serve the ADRD population. The Mapping helps target appropriate training and technical support for organization staff, which translates into improved care for Trust beneficiaries. It is recommended to fund the ARA in FY20 at the present level as it is the primary training and technical support for the staff in the six Pioneer Homes, as well as assisted living homes that serve our ADRD Trust population. ARA is also working with Senior and Disability Services and Licensing to support the staff in skilled nursing facilities around the state in this coming fiscal year. This added support will help broaden the quality of care for Trust beneficiaries.

Project Title: Peer Support Workforce		
Grantee: To be determined		
GIFTS ID: n/a		Fund: Authority Grant
Years Funded: 4	Project Category: Capacity Building	
FY18: \$55,000	FY19: \$55,000	FY20: \$55,000
<p>Project Description: Peer support services are delivered by individuals who have common life experiences with the people they are serving. People with mental and/or substance use disorders have a unique capacity to help each other based on a shared affiliation and a deep understanding of this experience. In self-help and mutual support, people offer this support, strength, and hope to their peers, which allows for personal growth, wellness promotion, and recovery.</p> <p>Research has shown that peer support facilitates recovery and reduces health care costs. Peers also provide assistance that promotes a sense of belonging within the community. The ability to contribute to and enjoy one's community is key to recovery and well-being. Another critical component that peers provide is the development of self-efficacy through role modeling and assisting peers with ongoing recovery through mastery of experiences and finding meaning, purpose, and social connections in their lives.</p>		
<p>Analysis: In 2019 the Trust contractually supported assistance to the Division of Behavioral Health to create a certification/credentialing process for peer support specialists. Based on the cost modeling DBH and the Trust intend to move forward with implementation of this credentialing body. The recommendation is to reallocate the funds in this strategy in FY20 to be used to enhance state and community efforts to build peer support workforce professional credentialing and training capacity. In addition to the therapeutic value of peer support services to beneficiaries, the model offers a critical strategy to support the Beneficiary Employment and Engagement focus area. As DHSS and partners prepare to develop statewide training curriculum, standards and credentialing for the peer support profession, it is recommended that Trust funding continue while concurrently working with DHSS and agencies to address sustainability.</p>		

Project Title: SHARP Loan Repayment		
Grantee: Division of Public Health		
GIFTS ID: 1383	Fund: MHTAAR	
Years Funded: 13	Project Category: Direct Service	
FY18: \$200,000	FY19: \$200,000	FY20: \$200,000
<p>Project Description: The Department of Health and Social Services has partnered with the Trust to apply for a National Health Services Corps State Loan Repayment grant that requires matching funds from the state. This loan repayment and incentives program allows DHSS to bring in additional funds for loan repayment and incentives for health professionals who work with Trust beneficiaries which will also impact Alaska's Medicaid Expansion, Reform and Redesign and the Criminal Justice Reinvestment reentry and reducing recidivism efforts.</p> <p>SHARP-1 is derived from a federal HRSA partnership grant entitled "State Loan Repayment Program," which Alaska has now competitively received five times. This program provides two-year support-for-service awards in the form of loan repayment for selected clinicians. These practitioners are found in a broad range of medical, dental and behavioral health occupations. Participating clinicians receive education loan repayment in partial exchange for the provision of outpatient clinical care within federal professional shortage areas.</p>		
<p>Analysis: Out of all the public-private partnership models that exist, SHARP 1 is one of the best collaborative examples of helping the health care workforce improve recruitment and retention outcomes. The Trust puts \$200,000 dollars into this project with the State of Alaska Department of Public Health, which brings in a \$1,000,000 dollar match annually from the federal government. These funds are leveraged to match funds at various need levels with private/tribal health organizations, which brings in annually another \$3,000,000 dollar match. This gives the Health and Human Services Commissioner appointed 15 member SHARP Council the ability to use these funds for student loan and direct incentive payments for health professionals who have gone through an extensive application process. The \$200,000 dollars that the Trust Board approves for this grant, brings in an additional \$4,000,000 a year, which is an excellent return on investment. Without the Trust money, the state of Alaska would not be able to administer this program through the Department of Public Health.</p> <p>In the last ten years, these funds have been used to secure 328 SHARP practitioners service contracts. 66% of these 328 contracts are for professionals who work in rural/remote locations, and all the employers pay a match, so everyone is contributing to this system, and no one entity is paying for it all. That is another reason it has been so successful, and has promise for continued functionality into the future. Making health care accessible to all Trust beneficiaries around Alaska is a difficult task, but one that is made easier through the sponsorship of the SHARP program. Trust beneficiaries often fall into the Medicaid, Medicare, low income, or uninsured categories, which is not a detractor for SHARP funded health clinicians, since it is a requirement of the program contract to serve community members in these areas. Accountability for maintaining this is high, and is scrutinized by staff within the Department of Public Health, which ensures consistency and quality.</p> <p>The future for the SHARP 1 program is bright, the state was recently awarded a four-year federal grant in September of 2018. It will be critical for the Trust to continue funding SHARP at the \$200,000 dollar level to leverage the \$1,000,000 in federal loan repayment funding. SHARP loan repayments and direct incentives are both innovative mechanisms for securing health care clinicians, which is an</p>		

objective of the Alaska Health Workforce Coalition plan and the Alaska Comprehensive Mental Health Plan.

Project Title: Alaska Area Health Education Centers		
Grantee: University Of Alaska Anchorage		
GIFTS ID: 7344		Fund: MHTAAR
Years Funded: 4	Project Category: Workforce Development/Training	
FY18: \$55,000	FY19: \$55,000	FY20: \$55,000
<p>Project Description: The Alaska AHEC program will implement summer career pathways programming to expose and engage youth into behavioral health careers. Students will explore careers including social workers, counselors, behavioral health aides, psychologists, psychiatrists, and other positions within the field of behavioral health and social services. The program will also include Mental Health First Aid training for students; opportunity to earn dual credit; presentations from local Elders, clinicians, substance abuse counselors, and behavioral health aides; tours of the Behavioral Health facilities; and featured regional sessions specific to the community of implementation.</p>		
<p>Analysis: The Alaska Health Education Centers (AHEC) receive funds from the Trust that help support the Preparing Alaskans for Training in Health (PATH) Academies across the AHEC network. This network exists to improve the primary care health workforce through engagement, training, recruiting, and retaining staff across the state of Alaska. Trust funding supports the AHEC PATH Academies, Scholars, and Professional development programs.</p> <p>The PATH Camps and Academies are one of the central components of the Alaska Health Workforce Coalition’s five-year action agenda. Objective one within this plan deals with engaging and preparing Alaska youth for health careers. That is exactly what the PATH Academies do through holding 1-3 week camps across the state for youth 15-19. These camps expose the students to various health related careers, provide certification trainings, and give them actual experience working in hospitals and clinics. The following gives some data from the previous PATH Academies:</p> <ul style="list-style-type: none"> • 204 youth have participated in the AHEC behavioral health camps since 2015 • 98% completed one college credit during the Path Academies and Camps • 97% reported increased knowledge in behavioral health • 100% of the participants certified in Mental Health First Aid <p>In May of 2019, the AHEC Program office received word on obtaining a Carl Perkins Postsecondary Grant award via the Alaska Department of Education and Early Development, which will help the network to expand on the PATH Academies and leverage how the Trust dollars are utilized in the “Grow Your Own” programs in Alaska. Several of the school districts around the state engage their students in pre-apprenticeship programs like Certified Nursing Assistant (CNA). These programs are valuable in preparing young people to gain interest in health careers, but also to give them experience. The AHEC network works with these school districts in partnership to take these students to the next level in their education by preparing them for college and working with them in their disciplines of health related careers. They do this by setting up internships in rural regions of the state and giving them real world practical experience working in clinics, like Bethel or Ketchikan. This helps ground them in building up a resume of what life and work in rural Alaska entails, and job opportunities once they graduate.</p>		

The AHEC PATH Academies are the Trust's most impactful program of investment in regards to "Grow Your Own" initiatives. Finding and retaining quality staff for the health care industry will always be a challenge in Alaska, due to variety of reasons like geography, population numbers, and lack of educational opportunities. It is critical to fund the AHEC program as it plays a vital role in teaching and introducing our youth to the health careers available in Alaska. Based on the success of this program funding needs to be maintained in FY20.

Project Title: AK-PIC - Alaska Psychology Internship Consortium		
Grantee: Western Interstate Commission for Higher Education		
GIFTS ID: 6050		Fund: Authority Grant
Years Funded: 6	Project Category: Data/Planning	
FY18: \$63,000	FY19: \$59,000	FY20: \$20,000
<p>Project Description: WICHE continues to support the Alaska Psychology Internship Consortium (AK-PIC) following its development and obtainment of Association of Psychology Postdoctoral and Internship Centers (APPIC) Membership and achievement/maintenance of American Psychological Association (APA) accreditation. In FY 2019, WICHE will continue to support the goals related to self-sustainment of the internship and ensure the processes involved with maintaining APA accreditation are adhered to by the program.</p> <p>The University of Alaska trains doctoral-level psychologists, but these students cannot graduate before completing a doctoral internship. A lack of internship opportunities may cause UA doctoral students to seek internships in other states, further contributing to the behavioral health workforce shortages in Alaska, since many may not return following their internship.</p> <p>With 5 consortium sites across the state, AK-PIC's reach is statewide and includes every Trust beneficiary group. The agencies involved in AK-PIC are: Hope Counseling Center, Alaska Psychiatric Institute, Norton Sound Health Corporation, Alaska Family Medicine Residency- Providence Hospital, and Southeast Alaska Regional Health Corporation. Each of these agencies has demonstrated commitment to AK-PIC and invested considerable resources into the project to date.</p> <p>WICHE provides logistical support and coordination of the internship program. Recently, the national psychology internship accrediting body revised its standards that require the internship program to revise their program, and reapply for accreditation. WICHE has been engaged to update the program and help submit a new accreditation application, and implement the program if approved.</p> <p>Analysis: The Alaska Psychology Internship Consortium (AK-PIC) program continues to be an important workforce development strategy. Over the last nine years, this program has proven to retain and recruit quality clinical psychology interns to this program. Having an American Psychological Association (APA) approved and accredited program is strategic for retaining clinicians here in Alaska. The Western Interstate Commission for Higher Education (WICHE) has worked over the last year to ensure the AK-PIC program is re-accredited for another seven-year period.</p> <p>The AK-PIC program has trained 69 doctoral interns since it became operational in 2010, and of those professionals who have remained in Alaska to begin their careers following the completion of the internship, 67% are currently practicing in rural Alaska as mental health professionals. There are currently 12 interns working in the FY19-FY20 internship year, which upon completion will bring the total psychology interns to 81.</p>		

Serving culturally diverse and underserved populations is a central focus of all interns and graduates. This important aspect of the program is one that fits with the Trust priorities of improving the lives of our beneficiaries. It is noteworthy to mention that 67% of the graduates practicing in Alaska work in rural Alaska, as Trust beneficiaries in these regions can have a lack of access to quality care. Helping the workforce in Alaska will always be of importance, and finding innovative ways to recruit and retain this high level of health care clinician are few. It is of importance that the Trust continue to support WICHE's evaluation and technical support of this program, which has a proven track record of placing clinical psychologist in Alaska communities.

Project Title: Office of Integrated Housing		
Grantee: Division of Behavioral Health, DHSS		
GIFTS ID: 383		Fund: MHTAAR
Years Funded: 16	Project Category: Capacity Building	
FY18: \$122,000	FY19: \$122,000	FY20: \$125,700
<p>Project Description: Recognizing the challenges of providing adequate assistance to social service providers in the area of Permanent Supportive Housing in Alaska, the Trust advocated for the creation of a focused office for housing for Trust beneficiaries within the Department of Health and Social Services (DHSS). At the time, separate mental health and alcohol/substance abuse housing efforts were merging in order to create an integrated housing resource within the Division of Behavioral Health (DBH) to develop supported housing and housing opportunities for consumers struggling with mental illness and/or substance abuse. The Division of Behavioral Health and the Trust will develop a plan to implement housing and supportive services for Trust beneficiaries across the Department utilizing the tools available through new Medicaid funding opportunities and coordination of services across Divisions serving Trust beneficiaries.</p>		
<p>Analysis: This position has been a long-standing partnership with DBH to address supported housing needs for beneficiaries. Noted successes include the award and implementation of the ACT and ICM grants, implementation of the Moving Home Voucher Program, coordination and planning efforts around the newly awarded 811 grant, on-going work and coordination with the Technical Assistance Collaborative to create a long-term strategic housing plan, and working with CMS on the Innovative Accelerator Program to further the implementation of the Permanent Supportive Housing Plan.</p> <p>Housing is a critical component to ensuring beneficiaries have optimal health and safety. It is essential in reducing the risk of recidivism for beneficiaries engaged with the criminal justice system. It is imperative, that DHSS has a designated Housing Program Manager to ensure that the 1115 demonstration waiver includes supported housing components in addition to establishing a daily rate or equitable reimbursement rate to support supported housing services, ACT and ICM services.</p> <p>In light of significant system changes, the opportunity to leverage Medicaid Administrative Claiming funds for this position should be evaluated in the near future (1-2 years). As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with DBH to support this position continue until the alternative payment structure can be identified or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Senior Psychiatric Outreach Team Planning		
Grantee: To be determined		
GIFTS ID: TBD		Fund: Authority Grant
Years Funded: 2	Project Category: TBD	
FY18: \$0	FY19: \$0	FY20: \$0
Project Description: The Senior Psychiatric Outreach Team (SPOT) Planning project is tabled in FY20 and FY 21 until a partner agency can be identified to operate the program.		
Analysis: Currently, agencies are focused on sustainability and success of core programs. It is anticipated that with the implementation the 1115 Behavioral Health Waiver service providers will have future capacity for specialized programs like the SPOT. It is recommended that funds be released to allow for the development of other projects.		

Project Title: System Infrastructure and Capacity Development for ADRD and IDD programs		
Grantee: To be determined		
GIFTS ID: TBD		Fund: Authority Grant
Years Funded: 5	Project Category: TBD	
FY18: \$250,000	FY19: \$100,000	FY20: \$150,000
Project Description: This funding is identified to further the planning and systems change work for the Intellectual and Developmental Disabilities and Alzheimer’s Disease and Related Dementias service systems. Past grantees have included, among others, Alaska Association On Developmental Disabilities and Alzheimer’s Resource Association. These service systems have experienced rapid change and budget constraints creating the need to increase capacity to serve new generations with new expectations of what the service system should look like to provide support. Both the State of Alaska and home and community based service providers are grappling with how to use technology, expand workforce, and incorporate person directed care into an already fatigued system.		
Analysis: This funding helps to support infrastructure and capacity development to strengthen the existing home and community based service system. In light of the state’s fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). As long as this project demonstrates positive outcomes it is recommended that Trust’s funding to support capacity development continue until the state’s fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.		

Project Title: IT Application/Telehealth Service System Improvements		
Grantee: Division of Senior and Disabilities Services		
GIFTS ID: 6394		Fund: MHTAAR
Years Funded: 5	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$37,000	FY19: \$38,100
Project Description: Senior and Disabilities Services (SDS) will continue its efforts to increase the number of telehealth assessments throughout Alaska. SDS will look at how mobile technology or connections with technology in an applicant’s home can be used to meet this goal. SDS will also		

develop an understanding of how other units within SDS can benefit from telehealth services. SDS will update a State of Alaska telehealth policies and procedures to outline stakeholder involvement in its telehealth process. SDS will explore assistive technology opportunities to improve service delivery and support recipients in their own homes.

Analysis: This grant has met or exceeded its performance measures and shown a successful on time implementation of telehealth in SDS. This position is critical for capacity building of the agency to implement the use of technology both internally and externally to positively impact beneficiaries.

The transition of this project to SOA GF/MH was successful in the amount of \$100,000. SDS has requested Medicaid Admin funding for the activities of this position and is able to absorb the decreased funding for FY20. It is recommended the remaining Trust funding be used to leverage the development of programs or services to purchase assistive and smart home technologies that will lead to greater beneficiary independence. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with SDS to support telehealth services and technology innovations continue over the next 2-4 years while these innovations are developed into a Medicaid service unless the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Funding for Aging and Disability Resource Centers		
Grantee: Division of Senior and Disabilities Services		
GIFTS ID: 1927		Fund: MHTAAR
Years Funded: 12	Project Category: Direct Service	
FY18: \$300,000	FY19: \$300,000	FY20: \$300,000
<p>Project Description: Aging and Disability Resource Centers (ADRCs) serve as a visible, trusted place for people to go to for information and assistance with accessing services that support them in the community. The integration of information regarding long term services and supports can reduce the frustration and feelings of being overwhelmed experienced by people when trying to understand and access available options. ADRC services are unique from other information and referral services because they have the added focus of assisting with streamlining the entrance into long term services and supports, in addition to targeted efforts to reach ADRC users who are able to privately pay for services.</p> <p>One critical component of ADRC programs is Options Counseling and decision support. This service focuses on the immediate needs of an ADRC user but is not crisis intervention. Options counseling and decision support is an interactive service that includes information and referral along with education, but also includes an emphasis on building a relationship with the user and developing a plan that allows for choice. ADRC users should be informed of all their services options so they can then make an informed choice about what services best meet their needs. ADRC's also follow up with individuals to ensure they assessed services, and if not what follow up is needed.</p> <p>The ARDCs are actively becoming an entry to the home and community based service delivery system in Alaska and a resource for the Department of Health and Social Services to screen and appropriately refer individuals to available programs. The Aging and Disability Resource Centers are also an important resource for reporting the unmet needs of long term care resources in our state.</p>		
<p>Analysis: The ADRC is critical community infrastructure for beneficiaries and their families to access and understand the various yet complicated broad array of service and support options. The ADRCs successfully provide information and services and discuss options to multiple different available</p>		

resources that best support those seeking services. As a conflict free agency, the ADRC's ensure each individual is presented with options and choice to make the informed decisions to best support themselves or their loved ones.

The Department has implemented the use of Medicaid admin to diversify funding for these services for expansion. The implementation of person-centered intake approach for this service system has also been completed. To further reduce dependence on grants and continue to strive toward regional statewide coverage, it is recommended that the Department look at reinvesting savings the ADRCs create from right sizing service referrals through the person-centered intake process. It is also recommended that the Department review opportunities to co-locate or consolidate information and referral, benefits counseling and system navigation funding/projects to increase visibility and community access. In light of the state's fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). As long as this project demonstrates positive outcomes for beneficiaries it is recommended that Trust's funding partnership with SDS to support ADRCs continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Develop Targeted Outcome Data		
Grantee: Division of Senior and Disabilities Services		
GIFTS ID: 8562		Fund: MHTAAR
Years Funded: 13	Project Category: Data/Planning	
FY18: \$80,000	FY19: \$80,000	FY20: \$80,000
<p>Project Description: The Trust, Division of Senior and Disabilities Services (SDS) and key partners have identified the need to better track outcomes measures for home and community based services, but more specifically, on the person centeredness of our system to achieve the desired impact of the unified vision for each individual receiving publicly funded services and supports. These funds will be used to advance the state's implementation and use of the National Core Indicators (NCI). The National Core Indicators represents a major effort among states to standardize the collection of performance and outcome measures for home and community-based services on a system level. Standard data collection allows states to compare results with other states and providers data for the establishment of national benchmarks but also to report in a more meaningful way than just number served and dollars spent. These specific indicators may look at an individual's access to community, human security, relationships, choices and goals is critical as Alaska undergoes significant systems transformation or others as there has been an increasing effort by the federal partners to make advances in measuring outcomes for home and community based services (HCBS) services.</p>		
<p>Analysis: SDS has engaged with a community led evaluation and data group that is part of the developmental disabilities (DD) Vision movement to collaborate between state and community based agencies on meaningful program evaluation tools. It is expected that the consumer survey will be initiated in FY20 with permission granted from NCI to conduct some surveys using secure videoconferencing.</p>		
<p>The transition of this project to SOA GF/MH is likely in the foreseeable future (2-3 yrs.). This is a core data collection and analysis element for the state that is expected to be incorporated into existing continuous quality improvement processes and measurements for IDD programs and the state as a whole. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with SDS to support implementation of NCI or a similar process continue until the state</p>		

can operationalize this work or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Research Analyst		
Grantee: Department of Corrections		
GIFTS ID: 3507		Fund: MHTAAR
Years Funded: 9	Project Category: Data/Planning	
FY18: \$101,900	FY19: \$101,900	FY20: \$105,000
<p>Project Description: The Research Analyst assists Department of Corrections' (DOC) Health and Rehabilitation Services (HARS) in evaluating institutional and release mental health and substance abuse programs. This is critical for data driven decisions, efficacy and efficiency in managing programs, fiscal accountability and funding and advocacy. The research analyst aids in creating internal performance measures and corresponding assessments or data tracking systems for the mental health units and programs and substance abuse programs in DOC institutions as well as DOC's release programs. This position queries data from ConCon, ACOMS and potentially other computer databases to provide outcome measures for reports related to clinical contacts, unit census changes, mental health & substance abuse Title 47s, access to programming, treatment failures, suicide data, assault and injury data, release data and a variety of other Trust beneficiary and programming needs. This is critical so DOC can track and provide recidivism and reentry data on offenders in addition to managing and planning for institutional and release program needs. This position researches best practices with correctional treatment and assessing how Alaska's programs compare to National best practice standards.</p>		
<p>Analysis: The Department of Corrections has been able to utilize the funding for this project to gather data related to key issues impacting the department and Trust beneficiaries being housed within the department. In addition to gathering data on key issues, this project has provided the resources needed to modify the department's electronic health record (EHR) to be able to help automate some of the data collection that has previously had to occur through excel spreadsheets or extensive work within paper charts. Two of the key areas this project has assisted the department in gathering data on are Title 47 and Title 12 cases. Title 47 cases are civil cases where an individual is a threat to themselves or others and a Title 12 case is a criminal case where the individual's competency to stand trial is in question. These cases have had a significant impact on the operations of the department. Some of the key areas are identified below. This data is captured from October 1, 2018 to January 29, 2019.</p> <p>During FY18 and FY19 DOC continued to encounter challenges recruiting a full time research analyst. DOC was able to use part time non-perm employees to aid in capturing the data elements described above. In addition the department has allocated part of another positions functions to focus primarily on developing EHR templates to aid in improving the department's ability to gather data more efficiently. This has proven to be a challenging task given some of the workarounds that have been required due to some limitations with the EHR program itself. The department will continue to work toward recruiting a full time research analyst to aid in efforts to improve data driven decisions in the provision of mental health services. At this time this funding is restricted to be used</p>		

for projects until the position is filled and staff will work with DOC staff to address any challenges in recruiting for this position.

Project Title: Alaska Justice Information Center (AJIC)		
Grantee: University Of Alaska Anchorage		
GIFTS ID: 6730	Fund: MHTAAR	
Years Funded: 5	Project Category: Data/Planning	
FY18: \$125,000	FY19: \$225,000	FY20: \$225,000
<p>Project Description: Alaska Justice Information Center (AJiC) is to be Alaska’s resource for compiling, analyzing, and reporting criminal justice data to policymakers and practitioners to improve public safety and health, increase criminal justice system accountability, and reduce recidivism.</p> <p>Within three years, AJiC will create an integrated data platform from key criminal justice agencies such as the Alaska Department of Public Safety, the Alaska Department of Law, and the Alaska Department of Corrections as well as related state agencies such as the Alaska Department of Health and Social Services. The data platform will support many kinds of research in Alaska. With an integrated data platform AJiC will be able to conduct criminal justice related research and will be able to provide:</p> <ul style="list-style-type: none"> a) A cost benefit analysis of programs and services aimed at reducing criminal recidivism in b) Population measures to globally assess how well the Alaska criminal justice system is holding offenders accountable and protecting public safety c) Answers to data questions from state agencies and legislators d) Report on the status of Trust beneficiaries with the criminal justice system and e) Annually produce a State of Alaska Criminal Justice System report. <p>Over time, additional data will be compiled, analyzed, and reported to support additional state initiatives and interests. Building this capacity and having up-to-date information will help inform the Trust’s disability justice focus area and assist the state in assessing the impact of current and future recidivism reduction strategies on Trust beneficiaries, allowing for data driven adjustments to strategies over time.</p>		
<p>Analysis: In the short time since the Integrated Justice Data Platform has been operational, AJiC was invited to participate in – the United Way of Anchorage’s <i>Anchored Home</i> permanent supportive housing project. The United Way asked AJiC to serve as the project’s data warehouse and integration hub specifically because of the Integrated Justice Data Platform. This project will integrate data from Alaska’s homelessness management information system (HMIS), crisis intervention data from the Municipality of Anchorage (police, fire, and community service patrol), jail/prison admission data from the Alaska Department of Corrections, and emergency medical service provision data from the Department of Health and Social Services.</p> <p>Other AJiC accomplishments in FY 2019 include publication of a four Fact Sheets examining the intersection of illicit drugs and crime as well as the AK-2S (Alaska’s pre-trial risk assessment tool) revalidation, a project that is being led by AJiC Associate Director Dr. Troy Payne. Utilizing AJiC’s new data infrastructure capabilities, the project will to the extent to which the AK-2S accomplished its primary objective – to predict the likelihood that arrestees <i>failed to appear</i> at their next court appointment/hearing during their pre-trial release period, and the likelihood</p>		

that arrestees *committed new criminal offenses* during their pre-trial release period. This project integrates data from the Alaska Department of Corrections, the Alaska Department of Public Safety, and the Alaska Court System. A full report of findings will be provided to the Alaska Department of Corrections in June 2019.

In light of the state's fiscal challenges, the transition of this project to State of Alaska General Fund budget is not likely in the foreseeable future (2-4 years). This is a core data collection and analysis element for the state that has not existed to date. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with UAA to support AJiC continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Crisis Intervention Training – Anchorage, Juneau, Other		
Grantee: Anchorage Police Department, Department of Public Safety, Juneau Community Foundation		
GIFTS ID: 1427		Fund: Authority Grant
Years Funded: 12	Project Category: Workforce Development/Training	
FY18: \$75,000	FY19: \$75,000	FY20: \$185,000
<p>Project Description: This grant supports a key strategy of the focus area: training law enforcement personnel on disorders experienced by Trust beneficiaries. The Trust has collaborated with law enforcement, NAMI, community foundations and other local funders, and community treatment providers to coordinate and provide Crisis Intervention Team (CIT) training to law enforcement and other first responders. This week-long intensive training increases law enforcement personnel's knowledge of and skills to effectively interact with Trust beneficiaries. Thus, increasing likelihood of positive interactions between CIT-trained law enforcement personnel and Trust beneficiaries and decreasing the likelihood of the beneficiary being charged with a crime and booked into a correctional facility.</p>		
<p>Analysis: The initial interaction between law enforcement personnel and a Trust beneficiary is critical. If the situation is managed appropriately it reduces the likelihood of harm to the beneficiary, law enforcement personnel, and the public – and potentially reduces the need for arrest. Since 2001, Anchorage Police Department has provided CIT training to over 198 of its personnel and 413 other personnel statewide. Since 2016, the Juneau Police Department has provided CIT training to 25 of its personnel and 5 other personnel statewide. And, in 2017, the joint effort of the Department of Public Safety, Wasilla and Palmer Police Departments provided CIT training to 19 personnel from the Mat-Su Valley area (16 Alaska State Troopers. 2 Wasilla patrol officers and 1 Palmer patrol officer) and 11 other personnel statewide.</p> <p>In FY20 the Alaska State Troopers are planning to hold three CIT academies in Fairbanks, the Mat-su Valley, and the Kenai Peninsula. The academies will allow officers and other personnel statewide additional opportunities to receive CIT training and greatly increase the number of Alaska first responders who have received this vital training.</p> <p>In light of local and state fiscal challenges, the transition of this project to other funds is not likely in the foreseeable future (2-4 years). CIT is nationally recognized and a core strategy for diverting</p>		

beneficiaries out of the criminal justice system. As long as these projects demonstrate positive outcomes it is recommended that Trust's funding partnerships with local law enforcement and other entities to support CIT continue until the state's economy improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Training for Therapeutic Court Clinical Staff		
Grantee: Alaska Court System		
GIFTS ID: 3503		Fund: MHTAAR
Years Funded: 7	Project Category: Workforce Development/Training	
FY18: \$15,000	FY19: \$15,000	FY20: \$15,000
<p>Project Description: Trust funding is used to train teams from therapeutic courts statewide on the core principles and elements of therapeutic courts and/or on the disorders experience by Trust beneficiaries and the associated treatments. These trainings will assure that judicial officers, attorneys and other team members of the therapeutic courts are kept informed of current issues, concerns, and best practices regarding their target population. The goals of this project are three-fold (1) Increase judicial officers' and other team members' knowledge base for understanding the problems and issues associated with mental health and other related disorders; (2) Assist judicial officers and attorneys in the structuring of bail/sentencing conditions that appropriately match the Trust beneficiary's cognitive capacity and circumstances, and (3) Increase the ability of the legal system to accommodate, support, protect, and provide just treatment for offenders and victims who are Trust beneficiaries.</p>		
<p>Analysis: Legal professionals receive little or no training on disorders experienced by beneficiaries, treatments for those disorders, or how an underlying mental health disorders might factor into legal cases. Training on legal issues impacting Trust beneficiaries as well as how to effectively work with Trust beneficiaries is critical to legal professionals working in the criminal justice system.</p> <p>In FY18 MHTAAR funds under this grant were used to send team members from Bethel Therapeutic Court and Anchorage CRP to the National Association of Drug Court Professionals (NADCP) Annual Conference in Houston, Texas. This is a large conference with multiple specialty tracks and role-specific training sessions. In addition three attorneys from Bethel, representing the District Attorney's office, the Public Defender Agency and Office of Public Advocacy, attended the conference</p> <p>For FY 19 these funds have not yet been utilized. However some expenses, such as conference registrations and plane tickets for the 2019 National Association of Drug Court Professionals Conference, will be purchased in FY19 and charged to this grant.</p> <p>State departments historically have been challenged to have funds available for staff training, this will be even more challenging in light of the state's fiscal challenges. Thus, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). As long as these training are an identified need and demonstrate positive outcomes it is recommended that Trust's support continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Training for Department of Corrections (DOC) Mental Health Staff
Grantee: Department of Corrections

GIFTS ID: 4299		Fund: MHTAAR
Years Funded: 8	Project Category: Workforce Development/Training	
FY18: \$25,000	FY19: \$25,000	FY20: \$25,000
<p>Project Description: This grant provides funding for Department of Corrections (DOC) Mental Health staff training and conference participation on a select basis. Department training will target topics pertinent to DOC mental health clinicians, psychiatric nurses, counselors, Advanced Nurse Practitioners (ANPs), and psychiatrists statewide. These staff are located in facilities from Bethel to Seward to Juneau and serve some of Alaska's most severely ill Trust beneficiaries. The in-service training component will involve a two-day conference that will be attended by multidisciplinary personnel.</p>		
<p>Analysis: The FY18 funds were used to increase the overall skill set for over 250 DOC staff statewide staff have received mental health first aid training at Lemon Creek Correctional Center, Spring Creek Correctional Center, Fairbanks Correctional Center, Goose Creek Correctional Center and at the AK DOC Academy for new probation and security staff. In addition to these trainings, provided to all field probation staff in the Anchorage Bowl and MATSU Valley in April along with training staff at Goose Creek Correctional Center in May of this year. As outlined in the report, Trust funds were also used for DOC staff to attend RADACT trainings on diagnosing and treating dually diagnosed individuals. DOC staff were also given the opportunity to participate in a national training on eliminating the use of segregation to house mentally ill offenders. Along with training, Trust funds were utilized to aid in purchasing materials to facilitate training. Despite not providing a written training plan for FY18, DOC did keep Trust staff informed on their statewide training. The FY18 performance measures were successfully achieved.</p> <p>In FY19 DOC has trained 189 individuals. The training include correctional officers, support staff, mental health staff, medical staff, probation staff along with statewide municipal staff. Below is a break out per quarter of the trainings conducted, the number of individuals trained and each individual's role.</p> <p>State departments have historically been challenged with having funds available for staff training, this will be even more challenging in light of the state's fiscal challenges. Thus, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). As long as this project demonstrates positive outcomes it is recommended that Trust's support continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		
Project Title: Specialized Skills & Services Training on Serving Cognitively Impaired Offenders		
Grantee: UAA-Center for Human Development (CHD)		
GIFTS ID: 574		Fund: MHTAAR
Years Funded: 15	Project Category: Workforce Development/Training	
FY18: \$72,500	FY19: \$72,500	FY20: \$72,500
<p>Project Description: This project will provide community providers training opportunities specific to issues that impact Trust beneficiaries at risk of committing crimes. Training will be provided through a statewide conference in Anchorage with recognized professionals with expertise in best practices that reduce recidivism amongst Trust beneficiaries. The focus of the conference will be on training in specific interventions and support strategies targeting the needs of Trust beneficiaries involved in the criminal and/or juvenile justice systems.</p>		
<p>Analysis: This statewide conference focuses on: (1) educating the community service providers about</p>		

the reentry efforts underway within the Department of Corrections and at a state policy level and (2) providing skills training to direct service workers on best practices for assessing risk and need and direct service provision when working with criminal justice involved beneficiaries. FY18 conference was the 13th annual conference and focused on successful reentry planning for returning adult and juvenile citizens from adult correctional and youth facilities. The conference is a unique and key in-state training opportunity that educates providers statewide on best-practices and information about Alaska's criminal justice reform efforts. It targets attendees who are working directly with criminally justice involved Trust beneficiaries. Forty four percent of the attendees had not attended the conference previously. Over 80% of attendees who completed the satisfaction survey (76% on Day 1 and 85% on Day 2) reported they were likely to incorporate the training into their daily work.

On March 7 & 8, 2019, the CHD Alaska Training Cooperative, in partnership with 23 representatives from stakeholder groups who served on the FY 19 Planning Committee, successfully implemented the 14th Annual "Reducing Recidivism: Smart Justice in Alaska" Conference training.

Training Access Funds: \$13,850 travel funds were distributed to (25 participants) to be able to attend the conference.

In light of the state's fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). This project has a demonstrated history of providing positive outcomes to beneficiaries. Staff will continue to monitor this project and work with CHD staff to identify alternative sustainable funding. Or, if the project outcomes for beneficiaries are not achieved staff will work with CHD to adjust accordingly or recommend that Trust funding be discontinued

Project Title: YWCA Alaska Self Sufficiency Training		
Grantee: Y W C A Of Anchorage		
GIFTS ID: 7957		Fund: Authority Grant
Years Funded: 6	Project Category: Direct Service	
FY18: \$50,000	FY19: \$50,000	FY20: \$50,000
<p>Project Description: This project expands access to financial training for Trust Beneficiaries who lack economic stability through partnerships between YWCA Alaska and providers with Beneficiary clientele. Beneficiaries will receive free admission to classes that offer a unique approach to financial training by targeting the obstacles faced by low-income and marginalized individuals.</p> <p>This program expansion provides 150 seats at financial training courses and 45 hours of individual counseling to Trust Beneficiaries in the Anchorage area and contains program development element for future expansion of the project to rural Alaska.</p> <p>Analysis: This project is planned to sunset after FY20 and is not being recommended for future funding at this time due to evolving priorities related to the Beneficiary Employment and Engagement focus area.</p>		

Project Title: Interpersonal Violence Prevention for Beneficiaries		
Grantee: UAA-Center for Human Development		
GIFTS ID: 573		Fund: MHTAAR
Years Funded: 15	Project Category: Direct Service	

FY18: \$80,000	FY19: \$80,000	FY20: \$80,000
<p>Project Description: This project builds community behavioral health provider skills and capacity by using a train-the-trainer model to deliver a 10-week Friendships & Dating (FDP) social skills curriculum to Trust beneficiaries. This project focuses on building capacity within the provider community to prevent interpersonal violence in the lives of youth and adults with cognitive disabilities. On-going clinical technical assistance and support is provided to the trained facilitators on a bi-monthly basis to address issues on delivering the training to beneficiaries and on community capacity building to support beneficiaries to apply what they learn in their everyday lives.</p> <p>The Center for Human Development staff use the train the trainer model to deliver the curriculum and provide technical assistance to those agencies and staff delivering the course. Sixty-seven percent of the agencies that have worked with CHD have implemented the curriculum and 25 facilitators were trained, in three communities, at 12 different agencies. CHD used face to face and distance delivery to offer three trainings in FY18. Five of the 12 agencies did have challenges providing the 10-week curriculum due to staff turnover, scheduling and other circumstances.</p> <p>Analysis: This project continues to demonstrate positive outcomes for beneficiaries, agency staff serving beneficiaries, and raises awareness about interpersonal violence experienced by beneficiaries. The curriculum developed by the Center for Human Development (CHD) for this project is considered an evidence based program with “documented statically significant behavioral outcomes for program participants.</p> <p>In FY19 a Friendships & Dating Program (FDP) facilitator training event was held in October with IDD agencies. Three agencies participated and a total of six new facilitators were trained. Technical assistance has been provided to trained agencies from this year and previous years to assist with implementation of the program. Over 40 beneficiaries have participated in FDP groups this year and several more groups are being planned for implementation during the spring and summer. Recruitment has begun for spring facilitator training with IDD and SED agencies. CHD program staff were asked to present on FDP at the Alaska State Association for Guardianship & Advocacy (ASAGA) conference in the fall.</p> <p>In light of the state’s fiscal challenges, the transition of this project to State of Alaska General Funds is not likely in the foreseeable future (2-4 years). This project has a demonstrated history of providing positive outcomes to beneficiaries. As long as this project demonstrates positive outcomes it is recommended that Trust’s partnership with the Center for Human Development continue until the state’s fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Assertive Community Treatment/Institutional Housing Program		
Grantee: Division of Behavioral Health, DHSS		
GIFTS ID: 575.12		Fund: MHTAAR
Years Funded: 15	Project Category: Direct Service	
FY18: \$750,000	FY19: \$750,000	FY20: \$750,000
<p>Project Description: This project has been a replication of successful transition programs used in other states for individuals "cycling" through emergency and institutional settings in the Anchorage and Juneau areas and includes services to people most vulnerable to homelessness and co-occurring disorders contributing to high utilization of institutions and intensive services. This program incorporates both Housing First philosophy, intensive case management principles and a trans</p>		

discipline approach to demonstrate the effectiveness of institutional discharge programs in Alaska. Institutions that were targeted for re-entry included: Alaska Psychiatric Institution, Department of Correction facilities, Providence Hospital, Bartlett Regional Hospital and other high cost social service and health programs. Data from this project has been provided by Anchorage Community Mental Health Services for the period of 2006-2015 and has shown the effectiveness of availability of affordable housing with subsidies combined with responsive supportive services to stabilize people who formerly cycled through higher levels of care. This project will be referenced in the Supported Housing Office Annual Work Plan as a priority for coordination of Trust funded efforts and to maintain Trust input and support on implementation of Assertive Community Treatment and accompanying programs utilizing MHTAAR as a resource.

Analysis: This program is on track toward full implementation. Long term sustainability has been of concern due to the mechanism for billing Medicaid in fee for service units (15 minute increments). ACT is being considered as a benefit within the 1115 waiver application and the ACT services are expected to transition to a Medicaid Waiver service within 1-2 years. The ACT services are a critical part of the behavioral health continuum of care. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with DBH to support ACT continue until the service can be converted to Medicaid or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Juneau Mental Health Court		
Grantee: Alaska Court System		
GIFTS ID: 1935		Fund: MHTAAR
Years Funded: 12	Project Category: Direct Service	
FY18: \$204,400	FY19: \$204,400	FY20: \$204,400
Project Description: This grant funds the Juneau Mental Health Court, a therapeutic court alternative for Trust beneficiaries involved with the criminal justice system. The Juneau Mental Health Court serves a critical component of the Disability Justice Focus Area and will expand the presence of mental health courts to the Southeast region. Through partnerships with community treatment providers, the underlying reasons for an individual's contact with the criminal justice system will be identified, addressed, and monitored through an individualized court ordered treatment plan.		
Analysis: Due to SB91, the limited availability of housing, and the turnover experienced by the Juneau Mental Health Court the average 12 month utilization rate was 35%. Also, due to the turnover of the project coordinator the court was unable comply with performance measure three (Provide outcome data) due to not having access to the information.		
At the end of FY18 the new court team was beginning to assess eligibility criteria and the admission process in an effort to increase capacity utilization. In the FY19 project update the court reported continued difficulty receiving referrals; however, at the time the report was written the court had received six new referrals and the project coordinator and team attorneys were pro-actively seeking more potential participants. With the addition of a new project coordinator, a local probation officer, and dedicated team attorneys the participation rate has increased from the low to mid-twenties up to 40% in April with 0 participants discharged and/or returning to regular court to date for 2019.		
In light of the state's fiscal challenges, the transition of this project to State of Alaska General Fund is not likely in the foreseeable future (2-4 years). This project has a demonstrated history of providing positive outcomes to beneficiaries. Staff will continue to monitor this project and work with Alaska Court System staff to shore up its operations. It is recommended that Trust's funding partnership		

with the Alaska Court System continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Flexible Funding for Therapeutic Court Participants (Anchorage, Juneau, Palmer)		
Grantee: Partners for Progress		
GIFTS ID: 1950		Fund: Authority Grant
Years Funded: 12	Project Category: Direct Service	
FY18: \$155,000	FY19: \$155,000	FY20: \$214,500
<p>Project Description: This project is to provide financial resources to assist therapeutic court participants meet basic or emergent needs in order to maintain or progress in recovery and self-sufficiency, and to comply with court-ordered conditions.</p> <p>Partners for Progress will disburse funds as authorized under policies and procedures developed jointly with the Alaska Court System to assist therapeutic court participants. Priority in the use of funds will be accorded to participants of the mental health courts. Disbursement of funds will be authorized by the mental health court Project Coordinator in accordance with established policy and procedures.</p> <p>Analysis: These funds are critical and positively impact individual Trust beneficiaries participating in a therapeutic court who often have few financial resources available to meet emergent needs such as housing, transportation, medication etc. This can impede the ability of beneficiaries to meet court-imposed conditions and can also precipitate crises and periods of instability which hinder their recovery, rehabilitation and can potentially lead to re-incarceration.</p> <p>In FY19 to date, the Anchorage Therapeutic Court has ran at an average capacity of 62% and utilized 74% of its fiscal budget. Sixty three percent of the flex fund expenditures were related to housing. In FY19 to date, the Palmer Therapeutic Court has ran at an average capacity of 92% and utilized 97% of its fiscal budget. Seventy two percent of the flex fund expenditures were related to housing. In FY19 to date, the Juneau CRP Court has ran at an average capacity of 34% and utilized 59% of its fiscal budget. In FY19 to date, the Palmer Families with Infant and Toddlers (FIT) Court has ran at an average capacity of 89% and utilized 27% of its fiscal budget. Due to an increase in rents for the Palmer CRP court participants flex funds from the Palmer FIT court were used to bridge the funding gap for the Palmer CRP. The demand and need for this type of direct support to individual beneficiaries participating in therapeutic courts is expected to continue. Staff are monitoring the Palmer flex funds for a possible increase in the FY21 budget if rents continue to increase as housing is the top expenditure for all therapeutic courts receiving flex funds.</p> <p>In light of local and state fiscal challenges, the transition of this project to other funds is not likely in the foreseeable future (2-4 years). As long as these therapeutic courts demonstrate positive outcomes and the needs of their respective participants exist, it is recommended that Trust's funding partnerships continue until the state's economy improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Palmer Family Infant Toddler (PFIT) Treatment Access & Training		
Grantee: Mat-Su Health Foundation		
GIFTS ID: 10289	Fund: Authority Grant	
Years Funded: 2	Project Category: Capacity Building	
FY18: \$0	FY19: \$75,000	FY20: \$75,000
<p>Project Description: Since 1998, as part of a broad-based approach to reduce the incidence of beneficiaries in Alaska’s justice system, the Trust has fully supported the development, implementation and expansion of therapeutic courts. The Palmer FIT court uses alternative justice models to address the underlying reasons for contact with the justice system, increase public safety, and prevent future contact with the justice system and to keep families and support networks intact. Alaska’s current recidivism rates, particularly for Alaskans experiencing mental health and substance use disorders, demands approaches like the Palmer FIT court.</p> <p>The Palmer Families with Infants and Toddlers (FIT) court is a therapeutic court for families with children, many if not all of whom are Trust beneficiaries, ages zero to 36 months, with an open child welfare case before the court. The Palmer FIT court is a collaborative effort designed to provide participants intensive services and support. The mission of the court is to recognize the unique developmental needs of young children. The primary goals are to achieve permanency within twelve months and to reunify young children with their families of origin. Whenever possible, the Palmer FIT court seeks to reduce repeat maltreatment by building strong supports around the family.</p> <p>In FY19, these grant funds will pay for Early Childhood Mental Health Counselor Services provided by Co-Occurring Disorders Institute (CODI) for families who are not covered or only partially covered by Medicaid. The funding would also be used for expenses related to FIT Court activities (family team meetings, court hearings, and team education opportunities).</p> <p>Analysis: The FIT court is a therapeutic court focused on families with children involved in the child welfare system also and the goal of the FIT court is to maintain or reunify the family unit. It has been established that a parent involved in the criminal justice system or a child’s involvement in the child welfare system increases the risk of the child abusing substances and or developing a mental health disorder. This project aligns with the Trust’s established Disability Justice focus area and criminal justice reform and reinvestment priorities and is recommended for continued funding in FY20.</p>		

Project Title: Mental Health Clinician Oversight in Youth Facilities		
Grantee: Division of Juvenile Justice (DJJ)		
GIFTS ID: 4302	Fund: MHTAAR	
Years Funded: 9	Project Category: Capacity Building	
FY18: \$157,700	FY19: \$157,700	FY20: \$162,400
<p>Project Description: This grant funds a Mental Health Clinical (MHC) director clinical director position to provide clinical oversight and support to Division of Juvenile Justice (DJJ) mental health clinicians in areas such as clinical service delivery, case consultation, development of training plans, and expertise related to confidentiality and ethical issues. The position will also work with DJJ senior management to further the integration and development of statewide behavioral health services within the 24/7 secure juvenile facilities, as well as the probation services of DJJ. This position will work closely with the Office of Children’s Services (OCS) and the Alaska Psychiatric Institution (API) to improve service coordination and individual beneficiary outcomes.</p>		

Analysis: The Mental Health Clinical director (MHC) position is critical to ensuring quality clinical services as well as policies and procedures for the Division of Juvenile Justice (DJJ). The position supervises DJJ's mental health clinical staff, oversight of mental health services statewide, and provides clinical services directly to beneficiary youth. Absent this position, a decreased focus and emphasis on mental health services within DJJ could result, negatively impacting beneficiary youth and increasing the likelihood of continued juvenile justice involvement and potential future criminal activity in adulthood. The position has been critical in ensuring no other treatment option is available before transferring a beneficiary youth to API or out-of-state placement. The position has also been critical to representing DJJ and assisting in the treatment planning for beneficiary youth who are involved with DJJ and the Office of Children's Services (OCS).

DJJ has seen an increase in the acuity of youth we served, this is due in part to API not taking adolescents into their program. In addition to the complex behaviors exhibited by the youth, many youth also experience FASDs and/or chronic trauma. MHCs and staff could also benefit from other evidence based therapies for trauma and working effectively with individuals who experience FASDs. Resources needed for these evidenced based therapies and programs include funding for the training.

This project has a demonstrated history of providing positive outcomes to beneficiaries. As long as this project demonstrates positive outcomes it is recommended that the Trust support DJJ secure General Fund Mental Health funding for the position or if required continue with Trust funding support until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Holistic Defense Model		
Grantee: Public Defender Agency		
GIFTS ID: 6771		Fund: MHTAAR
Years Funded: 5	Project Category: Direct Service	
FY18: \$193,800	FY19: \$193,800	FY20: \$193,800
<p>Project Description: Funding will be used to support the following components of the Bethel Holistic Defense Model: a social worker position in the Bethel Public Defender Agency (PDA) office; and data and research staff. Any expenditures of Trust funds outside of these areas must receive prior approval from the assigned Trust staff overseeing the project grant.</p> <p>The Public Defender Agency and the Alaska Legal Services Corporation (ALSC) will pilot the Holistic Defense model in Bethel. The target population will be Trust beneficiaries not participating in the Bethel Therapeutic court or other diversion projects and will be randomly selected from clients assigned to the public defender in the Bethel region.</p> <p>Project participants criminal legal needs will be addressed by a criminal attorney, a social worker will be continue to assist with participants unmet social support needs, and a civil legal aid attorney will work with the team to address project participants' civil legal needs. All program services are designed to address participant obstacles to successful reintegration and thus participant recidivism will be reduced.</p>		
<p>Analysis: In FY19 the PDA and ALSC has experienced a complete transition with local HDP program staff: a new supervising attorney, social worker, and client specialist for the PDA and a new attorney for ALSC. Beyond FY19, the PDA and ALSC plan to perfect the implementation of the HDP model in Bethel and expand the program or program components to other jurisdictions with discussions</p>		

focusing on other rural arctic locations that have both PDA and ALSC offices. The PDA and ALSC will be working towards teaching and refining current data collection with new staff and working towards the development of data collection standards.

In light of the state's fiscal challenges, the transition of this project to the State of Alaska General Fund is not likely in the foreseeable future (2-4 years). This project has a demonstrated history of providing positive outcomes to beneficiaries. As long as this project demonstrates positive outcomes it is recommended that Trust's partnership with the PDA to support this pilot continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Discharge Incentive Grants		
Grantee: Alaska Housing Finance Corporation		
GIFTS ID: 604		Fund: MHTAAR
Years Funded: 15	Project Category: Direct Service	
FY18: \$100,000	FY19: \$100,000	FY20: \$100,000
Project Description: This grant provides funding for a key strategy of the Trust's Affordable Housing initiative and the Disability Justice workgroup. The Discharge Incentive Grant program is consistent with the Housing workgroup's focus on community reentry by targeting beneficiaries exiting Department of Corrections (DOC) settings who are challenging to serve and will require extended supervision and support services to avoid repeat incarceration and becoming public safety concerns. The supportive services shall be provided in collaboration with DOC and local behavioral health provider agencies. This project will be referenced in the Supported Housing Office Annual Work Plan as a priority for coordination of Trust-funded efforts.		
Analysis: In light of the state's fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). This is a specialized housing voucher for the state that is critical for successful return to the community. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with Alaska Housing Finance Corporation (AHFC) to support Discharge Incentive Grants continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.		

Project Title: Flexible Special Needs Housing		
Grantee: TBD		
GIFTS ID: 9718		Fund: Authority
Years Funded: 13	Project Category: Direct Service	
FY18: \$150,000	FY19: \$150,000	FY20: \$150,000
Project Description: The Flexible Special Needs Housing Project is funding currently being used to address the housing needs of special populations leaving incarceration. The special populations under consideration are people with addictions who want to support their sobriety through sober housing in a low-density setting. This project has had an extended planning phase and with a change in administration may change focus to respond to the needs of a rapidly changing policy environment.		
Analysis: A variety of different housing options are needed to support people returning to the community from incarceration. This project provides another option to the available transitional housing, focusing specifically on supporting people with a substance use disorder who are leaving corrections.		

In light of the state's fiscal challenges, the transition of this project to State of Alaska General Fund is not likely in the foreseeable future (2-4 years). This is a new approach to re-entry housing for the state that has not existed to date. As long as this project demonstrates positive outcomes it is recommended that Trust's funding of the Flexible Special Needs Housing project continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Implement the APIC (Assess, Plan, Identify and Coordinate) Discharge Planning Model		
Grantee: Department of Corrections		
GIFTS ID: 571		Fund: MHTAAR
Years Funded: 15	Project Category: Direct Service	
FY18: \$260,000	FY19: \$260,000	FY20: \$260,000
<p>Project Description: The Department of Corrections (DOC) used the evidenced-based reentry model, "Assess, Plan, Identify, Coordinate (APIC), for Trust beneficiary release and community re-entry planning system from correctional institutions. This project assures continuity of care for Trust beneficiaries transitioning from the correctional system back into the community while maintaining public safety and increasing the ability of the criminal justice system to accommodate, support, protect, and provide treatment for offenders who are Trust beneficiaries. To succeed in the community, the APIC model has identified the following key service and treatment elements as predictors of success: (1) coordinated clinical care across criminal justice, mental and behavioral health systems; (2) medication management; (3) coordinated safe sober housing; (4) application, maintenance and reinstatement of entitlements and support benefits; (5) vocational rehabilitation and supported employment; and linkages for food, clothing, transportation and child care. The ultimate goal is to decrease the risk of inappropriate or avoidable re-arrest, prosecution, and incarceration of Trust beneficiaries and the associated high costs of managing these populations in the criminal justice system.</p>		
<p>Analysis: Through FY19 there have been approximately 500 referrals for APIC services. APIC partners with 35 vendors in several categories. These include: 2 care coordination agencies and one payee to do preparation work prior to release; 8 treatment providers of which about half have provided services in the jails and one pharmacy which provides interim medications. In addition to these services, APIC funds have paid for bus passes, IDs, neuropsychological evaluations and emergency evaluations to aid individuals in successfully transitioning into the community. One area that APIC had to provide additional coverage was for housing high need and vulnerable individuals in 7 assisted living homes (ALH) due to General Relief (GR) losing funding in February and 10 transitional housing locations that could not be covered in the Discharge Incentive Grant (DIG) due to excess needs. DOC MH/APIC staff have done outreach within and outside of Anchorage to encourage the use of the funds to supply the bridge between jail and the community for treatment services to occur within the institutions and then upon release to the communities.</p>		
<p>Continued support and partnership in this area is critical to reducing the number of Trust beneficiaries in Alaska's correctional facilities and overall rates of criminal recidivism. In light of the state's fiscal challenges, the transition of this project to the State of Alaska General Fund is not likely in the foreseeable future (2-4 years). This project has a demonstrated history of providing positive outcomes to beneficiaries. As long as this project continues to demonstrate positive outcomes it is recommended that Trust's funding partnership with DOC to support APIC continue until the state's</p>		

fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Alaska Prisoner Reentry Initiative: Reentry Coalition Capacity Development - Mat-Su		
Grantee: Valley Charities, Inc.		
GIFTS ID: 6908		Fund: Authority Grant
Years Funded: 5	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$100,000	FY20: \$100,000
<p>Project Description: One of the most important aspects of implementing the Alaska Community Reentry Program, is the local capacity of any given community to effectively support the needs of all returning citizens, including Trust beneficiaries, as they transition back into our communities. Local reentry coalitions consist of a cross section of people representing the services or supports available to reentrants in the community. Reentry coalitions:</p> <ol style="list-style-type: none"> 1. Educate the community about the criminal justice system and the reentry program; 2. Identify local challenges facing reentrants; 3. Identify local gaps in services and identify collaborative solutions to build capacity in the community, and; 4. Serve as the local point of contact for the DOC and its partners in reducing recidivism. <p>The Mat-Su Valley Reentry Coalition Coordinator works closely and collaboratively with the its Reentry Coalition membership, the Trust, the Department of Corrections and Health and Social Services and other key state and community stakeholders as a partner in the Alaska Community Reentry Program. Establishing and maintaining strong, and effective partnerships is critical to the success of the Alaska Community Reentry Program and the individual reentrants.</p> <p>Analysis: The Mat-Su Valley Reentry Coalition is a network of diverse organizations and individuals working together to build clear and supportive pathways for individuals to success reenter the Mat-Su Valley community after incarceration. This issue is too large and complex or large for any one person or organization to solve alone. The Mat-Su Valley Reentry Coalition Coordinator worked with the Mat-Su Valley coalition to:</p> <ol style="list-style-type: none"> 1. Progress towards the Coalition's goals outlined in the Comprehensive Community Reentry Plan. 2. Conduct community outreach and education activities. 3. Identify system and/or local community based service/support challenges for returning citizens. <p>The Coalition Coordinator and three Steering Team members organized the Prisoner Reentry Summit on January 9 and 10, 2019, at Mat-Su College. Funding was secured from the Alaska Mental Health Trust Authority, Valley Charities, and Mat-Su Health Foundation. The event featured a nationally recognized keynote speaker, Dr. Ed Latessa, on what does and does not work in reducing recidivism. The day also featured breakout sessions with these topics: housing, youth offenders, the court system, public safety, victim's services, children of incarcerated parents, and behavioral health.</p> <p>In light of local and state fiscal challenges, the transition of this project to other funds is not likely in the foreseeable future (2-4 years). Continued community service coordination, in-reach to correctional facilities and public education about reentry and criminal justice reform efforts is critical. It is recommended that Trust's funding support continue until the state's economy improves or the</p>		

project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Alaska Prisoner Reentry Initiative: Reentry Coalition Capacity Development - Fairbanks		
Grantee: Interior Alaska Center For Non- Violent Living		
GIFTS ID: 6907		Fund: Authority Grant
Years Funded: 5	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$100,000	FY20: \$100,000
<p>Project Description: One of the most important aspects of implementing the Alaska Community Reentry Program, is the local capacity of any given community to effectively support the needs of all returning citizens, including Trust beneficiaries, as they transition back into our communities. Local reentry coalitions consist of a cross section of people representing the services or supports available to reentrants in the community. Reentry coalitions:</p> <ol style="list-style-type: none"> 1. Educate the community about the criminal justice system and the reentry program, 2. Identify local challenges facing reentrants, 3. Identify local gaps in services and identify collaborative solutions to build capacity in the community, and 4. Serve as the local point of contact for the DOC and its partners in reducing recidivism. <p>The Fairbanks Reentry Coalition Coordinator works closely and collaboratively with the its Reentry Coalition membership, the Trust, the Department of Corrections and Health and Social Services and other key state and community stakeholders as a partner in the Alaska Community Reentry Program. Establishing and maintaining strong, and effective partnerships is critical to the success of the Alaska Community Reentry Program and the individual reentrants.</p>		
<p>Analysis: The Fairbanks Reentry Coalition is a network of diverse organizations and individuals working together to build clear and supportive pathways for individuals to success reenter the Fairbanks community after incarceration. This issue is too large and complex or large for any one person or organization to solve alone. The Fairbanks Reentry Coalition Coordinator worked with the Fairbanks coalition to:</p> <ol style="list-style-type: none"> 1. Facilitate coalition activities; 2. Conduct a <i>Coalition Capacity Assessment</i> to assess coalition's ability to work as a collaborative team and identify areas for the coalition to make improvements to strengthen the coalition; 3. Conduct a <i>Community Readiness Assessment</i> to assess the degree to which a Fairbanks is ready to act and be responsive to the needs of individuals after incarceration; 4. Conduct (and update as needed) the <i>Community Resource Assessment</i> to assess the Fairbanks community's service and support capacity to meet the needs of individuals after incarceration and provide the coalition with a unified understanding of its community's resource needs, instead of multiple individual perceptions and experiences; 5. Develop the Fairbanks Coalition's <i>Comprehensive Community Reentry Plan</i> (strategic plan); 6. Conduct institutional presentations about the Alaska Community Reentry Program and facilitate presentations by community providers about available resources and services, and; 7. Educate the Fairbanks community about reentry and criminal justice reform efforts. <p>The Fairbanks reentry coalition coordinated and hosted the first forensic peer support training in the State of Alaska. At the conclusion of two weeks of training 18 Alaskans were certified as forensic peer</p>		

support specialists, peer support trainers, and peer support program supervisors. Also, since February 2017 the recidivism rate in Fairbanks is approximately 23.07% which is much lower than the State's recidivism rate of 61%.

In light of local and state fiscal challenges, the transition of this project to other funds is not likely in the foreseeable future (2-4 years). Continued community service coordination, in-reach to correctional facilities and public education about reentry and criminal justice reform efforts is critical. It is recommended that Trust's funding support continue until the state's economy improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Alaska Prisoner Reentry Initiative: Reentry Coalition Capacity Development - Juneau		
Grantee: JAMHI Health and Wellness		
GIFTS ID: 6906		Fund: Authority Grant
Years Funded: 5	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$100,000	FY20: \$100,000
<p>Project Description: One of the most important aspects of implementing the Alaska Community Reentry Program, is the local capacity of any given community to effectively support the needs of all returning citizens, including Trust beneficiaries, as they transition back into our communities. Local reentry coalitions consist of a cross section of people representing the services or supports available to reentrants in the community. Reentry coalitions:</p> <ol style="list-style-type: none"> 1. Educate the community about the criminal justice system and the reentry program, 2. Identify local challenges facing reentrants, 3. Identify local gaps in services and identify collaborative solutions to build capacity in the community, and 4. Serve as the local point of contact for the DOC and its partners in reducing recidivism. <p>The Juneau Reentry Coalition Coordinator works closely and collaboratively with the its Reentry Coalition membership, the Trust, the Department of Corrections and Health and Social Services and other key state and community stakeholders as a partner in the Alaska Community Reentry Program. Establishing and maintaining strong, and effective partnerships is critical to the success of the Alaska Community Reentry Program and the individual reentrants.</p> <p>Analysis: The Juneau Reentry Coalition is a network of diverse organizations and individuals working together to build clear and supportive pathways for individuals to success reenter the Juneau community after incarceration. This issue is too large and complex or large for any one person or organization to solve alone. The Juneau Reentry Coalition Coordinator has worked with the Juneau coalition to:</p> <ol style="list-style-type: none"> 1. Facilitate coalition activities; 2. Conduct a <i>Coalition Capacity Assessment</i> to assess coalition's ability to work as a collaborative team and identify areas for the coalition to make improvements to strengthen the coalition; 3. Conduct a <i>Community Readiness Assessment</i> to assess the degree to which a Juneau is ready to act and be responsive to the needs of individuals after incarceration; 4. Conduct (and update as needed) the <i>Community Resource Assessment</i> to assess the Juneau community's service and support capacity to meet the needs of individuals after incarceration 		

- and provide the coalition with a unified understanding of its community's resource needs, instead of multiple individual perceptions and experiences;
5. Develop the Juneau Coalition's *Comprehensive Community Reentry Plan* (strategic plan);
 6. Conduct institutional presentations about the Alaska Community Reentry Program and facilitate presentations by community providers about available resources and services;
 7. Educate the Juneau community about reentry and criminal justice reform efforts.

A recent undertaking of the coalition that was not specifically targeted during the planning of their comprehensive goals but grew out of an identified community need was that of the connecting of justice system practitioners to behavioral community resources. Late in the FY18 cycle, Juneau's Reentry Coalition (JREC) Behavioral Health and Wellness Workgroup facilitated a community meeting on mental health service and treatment options available in the community. One of the discoveries during this meeting was that justice system practitioners were not necessarily aware of the scope and availability of mental health resources. To address this issue the JREC embarked on a community mental health resource identification and information compilation project that would allow a user to quickly access mental health service availability information. The envisioned project goal is to have justice system personnel, such as a case manager, quickly access a mental health service provider through information exchange. This work is ongoing in FY19, however, completed stages of the project have been the cataloging of community mental health service and treatment options and the compilation of this data into an easily searchable dataset. Yet to be accomplished is a query system so that a case manager will have this information at their fingertips and the necessary connections between practitioner and provider to enhance mental health treatment utilization by reentrants.

In light of local and state fiscal challenges, the transition of this project to other funds is not likely in the foreseeable future (2-4 years). Continued community service coordination, in-reach to correctional facilities and public education about reentry and criminal justice reform efforts is critical. It is recommended that Trust's funding support continue until the state's economy improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Alaska Prisoner Reentry Initiative: Reentry Coalition Capacity Development - Anchorage		
Grantee: NeighborWorks Alaska		
GIFTS ID: 7159		Fund: Authority Grant
Years Funded: 5	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$100,000	FY20: \$100,000
<p>Project Description: One of the most important aspects of implementing the Alaska Community Reentry Program, is the local capacity of any given community to effectively support the needs of all returning citizens, including Trust beneficiaries, as they transition back into our communities. Local reentry coalitions consist of a cross section of people representing the services or supports available to reentrants in the community. Reentry coalitions:</p> <ol style="list-style-type: none"> 1. Educate the community about the criminal justice system and the reentry program, 2. Identify local challenges facing reentrants, 3. Identify local gaps in services and identify collaborative solutions to build capacity in the community, and 4. Serve as the local point of contact for the DOC and its partners in reducing recidivism. 		

The Anchorage Reentry Coalition Coordinator works closely and collaboratively with the its Reentry Coalition membership, the Trust, the Department of Corrections and Health and Social Services and other key state and community stakeholders as a partner in the Alaska Community Reentry Program. Establishing and maintaining strong, and effective partnerships is critical to the success of the Alaska Community Reentry Program and the individual reentrants.

Analysis: The Anchorage Reentry Coalition is a network of diverse organizations and individuals working together to build clear and supportive pathways for individuals to success reenter the Anchorage community after incarceration. This issue is too large and complex or large for any one person or organization to solve alone. The Anchorage Reentry Coalition Coordinator has worked with the Anchorage coalition to:

1. Facilitate coalition activities;
2. Conduct a *Coalition Capacity Assessment* to assess coalition's ability to work as a collaborative team and identify areas for the coalition to make improvements to strengthen the coalition;
3. Conduct a *Community Readiness Assessment* to assess the degree to which Anchorage is ready to act and be responsive to the needs of individuals after incarceration;
4. Conduct (and update as needed) the *Community Resource Assessment* to assess the Anchorage community's service and support capacity to meet the needs of individuals after incarceration and provide the coalition with a unified understanding of its community's resource needs, instead of multiple individual perceptions and experiences;
5. Develop the Anchorage Coalition's *Comprehensive Community Reentry Plan* (strategic plan)
6. Conduct institutional presentations about the Alaska Community Reentry Program and facilitate presentations by community providers about available resources and services;
7. Educate the Anchorage community about reentry and criminal justice reform efforts.

The Anchorage Reentry Coalition collaborated with the US Attorney's Office to host two reentry simulations where participants had the opportunity to experience the difficulties and complications facing reentrants who are returning to their community after leaving incarceration. The first simulation was well attended and had a waiting list with more community members wanting to attend. The second simulation is scheduled for the month of June and is expected to have more participants.

In light of local and state fiscal challenges, the transition of this project to other funds is not likely in the foreseeable future (2-4 years). Continued community service coordination, in-reach to correctional facilities and public education about reentry and criminal justice reform efforts is critical. It is recommended that Trust's funding support continue until the state's economy improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Housing Coordinator – Community TBD		
Grantee: TBD		
GIFTS ID: TBD		Fund: Authority Grant
Years Funded: 1	Project Category: Capacity Building	
FY18: \$0	FY19: \$0	FY20: \$100,000
Project Description: This project is not moving forward in FY20 or FY21, but may be considered in the next budget period.		

Analysis: Implementing an additional housing coordinator position will be postponed until the impact of the new housing coordinator positions can be assessed. Two new housing coordinator positions have been created by Alaska Housing Finance Corporation, one in Nome and one in partnership with the Trust at the Association of Alaska Housing Authorities. Both of these positions will have a focus on addressing homelessness and affordable housing in rural Alaska. It is recommended that funds be released to allow for the development of other projects.

Project Title: Juneau Homeless and Housing Services Coordinator		
Grantee: City & Borough of Juneau		
GIFTS ID: 8674		Fund: Authority Grant
Years Funded: 3	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$52,763	FY20: \$110,000
Project Description: The Housing and Homelessness Coordinator position through the City and Borough of Juneau is a three-year partnership between the Trust and the City of Juneau to work to end homelessness in Juneau. The Coordinator will act as a liaison between the City of Juneau, the Juneau Housing and Homeless Coalition, the business community, and nonprofits to reduce homelessness in Juneau.		
Analysis: It is expected that this project transition to the City and Borough of Juneau in the next 2-3 years. This is a critical position for the city that has not existed prior to this project. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with the City and Borough of Juneau to support the housing coordinator position continue until the city can fund the position or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.		

Project Title: Fairbanks Homeless and Housing Services Coordinator		
Grantee: City of Fairbanks		
GIFTS ID: 7657		Fund: Authority Grant
Years Funded: 3	Project Category: Capacity Building	
FY18: \$92,300	FY19: \$111,300	FY20: \$110,000
Project Description: The Homeless and Housing Services Coordinator position through the City of Fairbanks Mayor's Office is a three-year partnership between the Trust and the City of Fairbanks to work to end homelessness in Fairbanks. The Coordinator will act as a liaison between the City of Fairbanks, the Fairbanks Housing and Homeless Coalition, the business community, and nonprofits to reduce homelessness in Fairbanks.		
<p>For the City of Fairbanks, ending homelessness creates many social and economic benefits. Studies have shown that the top 20% of safety net system users consume approximately 65% of the resources available for homeless services. This will ultimately assist Fairbanks in reducing our homeless population by increasing community capacity for homeless services and housing provision.</p>		
Analysis: It is expected that this project transition to the City of Fairbanks in the next 1-2 years. This is a critical position for the city that has not existed prior to this project. Since this project demonstrates positive outcomes it is recommended that Trust's funding partnership with the City of Fairbanks to support the housing coordinator position continue until the city can fund the position or		

the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Alaska Brain Injury Network – TABI Assessment Clinics		
Grantee: Alaska Brain Injury Network		
GIFTS ID: 109		Fund: Authority Grant
Years Funded: 14	Project Category: Direct Service	
FY18: \$150,000	FY19: \$160,000	FY20: \$160,000
<p>Project Description: The Alaska Brain Injury Network (ABIN), through its assessment clinic program, will bring clinics to different parts of Alaska to screen and assess for brain injuries and through volunteer medical providers can give a diagnosis to some who are suffering from a brain injury. People who have more complex diagnostic needs will be provided referrals. Individuals served at the clinics will receive resource information and information about the day to day impact of having a brain injury. Local providers are engaged in the clinics and have opportunities to connect with specialists and learn how to screen for a brain injury. Partnerships with other agencies in the long term services and supports continuum of care will be engaged in this work and connected to the resources ABIN provides. ABIN will work with Senior and Disabilities Services (SDS) to provide applicable Medicaid or grant services, including case management, for people with a TBI.</p>		
<p>Analysis: The assessment clinic project has met its expected deliverables to date. There is not another project like it that gives access to communities that would otherwise be without this type of specialty assessment and care. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with ABIN continue unless the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Home and Community Based Services (HCBS) Reform Contract		
Grantee: HCBS Strategies		
GIFTS ID: TBD		Fund: Authority Grant
Years Funded: 1	Project Category: TBD	
FY18: \$0	FY19: \$0	FY20: \$150,000
<p>Project Description: This contract is specifically intended to assist Department of Health and Social Services, Senior and Disability Services (DHSS/SDS), the Trust, and the other stakeholders by providing the following assistance in two key areas:</p> <ul style="list-style-type: none"> • Project management support: The contract will pay for HCBS Strategies to assist SDS with using the integrated plan to assign work to SDS staff and others, track progress towards meeting plan goals, and update the plan. This will include facilitating weekly meetings with SDS's internal staff and updating the Gantt chart and an online project management tool. • Program operations and policy development support: The contract includes funding for consulting and site visits to assist with the development of operations and policies to include but not limited to: <ul style="list-style-type: none"> ○ Development of regulations ○ Development of protocols, tools, and changes to existing operations necessary to 		

<p>change programs</p> <ul style="list-style-type: none"> ○ Researching national best practices and CMS regulations and guidance ○ Identifying, reviewing, and developing alternative plans that reflect requirements and/or opportunities created by changes at the federal level ○ Facilitating meetings to achieve agreement on policies and operations ○ Stakeholder engagement <p>This support may be provided to the following:</p> <ul style="list-style-type: none"> ○ SDS and DHSS ○ Trust staff and trustees ○ Pioneer Home ○ Trust Statutory Advisory Boards ○ Other key entities identified by SDS and/or the Trust
<p>Analysis: The HCBS Reform Contract continues a long history working with the Department and the Trust to improve Long Term Services and Supports in Alaska. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with HCBS Strategies continue unless the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>

Project Title: Housing Modifications and Upgrades to Retain Housing - Capital		
Grantee: Finance and Management Services		
GIFTS ID: 142		Fund: MHTAAR
Years Funded: 18	Project Category: Capital - Equipment	
FY18: \$300,000	FY19: \$300,000	FY20: \$300,000
<p>Project Description: This capital project provides housing modifications to persons experiencing a disability, allowing them to remain in their homes and reducing the potential cost of providing supported housing. Funds help to increase the accessibility of current housing so that Trust beneficiaries, and other special needs populations, can move into or remain in their own homes. Home modifications are available to people wherever they reside, regardless if they own or rent and with whom they live. Typical kinds of assistance provided are accessibility modifications or additions (e.g., widen doorways, remodel bathrooms and/or kitchens, install entrance ramps, add bathrooms and/or bedrooms) and related equipment. Funds are awarded to non-profit agencies through a competitive process.</p>		
<p>Analysis: Home modifications provide the opportunity for improved accessibility and increase the likelihood of a person with functional assistance needs to remain in their own home. This project has demonstrated positive outcomes and currently has a waitlist for services. To improve statewide efficiencies, it is recommended that a plan for consolidation with Alaska Housing Finance Corporation (AHFC) home modifications program be explored in FY21. This will also reduce the administrative burden of non-profit agencies who apply for this funding from both Department of Health and Social Services (DHSS) and AHFC to provide home modification services to the public.</p> <p>As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership continue unless other funding is obtained to replace Trust funds or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Legal Resources for Trust Beneficiaries		
Grantee: Alaska Legal Services Corporation		
GIFTS ID: 4119	Fund: Authority Grant	
Years Funded: 9	Project Category: Direct Service	
FY18: \$75,000	FY19: \$75,000	FY20: \$75,000
Project Description: Alaska Legal Services Corporation will provide direct free civil legal assistance to beneficiaries on issues that are critical to preventing homelessness such those that threaten their physical safety, stability, and self-sufficiency and thereby place them at risk of becoming homeless or that are contributing to current homelessness. This grant also provides support to train Alaska Legal Services Staff.		
Analysis: This is a key project that prevents homelessness through beneficiary education that is not available through any other resource. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with Alaska Legal Services Corporation continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.		

Project Title: Special Needs Housing Grant & Statewide Homeless Coalition Capacity Development		
Grantee: Alaska Housing Finance Corporation		
GIFTS ID: 114	Fund: MHTAAR	
Years Funded: 3	Project Category: Direct Service	
FY18: \$200,000	FY19: \$200,000	FY20: \$200,000
Project Description: This project is a partnership with Alaska Housing Finance Corporation (AHFC) to improve the statewide capacity to use the HMIS database and coordinated entry system for homeless services by staffing the Alaska Coalition on Housing and Homelessness. This position provides education and on-site technical assistance to housing and homeless service agencies and coordinates an annual conference on these topics to inform stakeholders of best practices and practical information for implementation.		
Analysis: This funding provides key training and staffing to improve the coordination of housing and homeless services statewide. This funding is necessary to develop homeless services and housing for populations that would otherwise go unserved or underserved. A portion of this funding is identified for the annual conference. This conference is able to begin its path to self-sufficiency and a portion of funds for this activity have been reduced. There are promising investments being made by private donors and local governments for homeless services which may replace Trust funding in the future, but the longevity of these investments are still unknown. This is a core homeless services grant program for the state that has been flat funded for several years. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with AHFC to support the Basic Homeless Assistance Program for coalition staffing continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.		

Project Title: Environmental Modifications/Assistive Technology		
Grantee: TBD		
GIFTS ID: TBD	Fund: Authority Grant	
Years Funded: 0	Project Category: TBD	
FY18: \$0	FY19: \$0	FY20: \$0

<p>Project Description: The Environmental Modifications/Assistive Technology project is tabled in FY20 and FY 21 until results from the Enabling Technology pilot project are available and recommendations can be made on the scope of work of this project.</p>
<p>Analysis: Due to significant delays in the development and implementation of the pilot project expected to inform this work, this project has been postponed. Once information from the Enabling Technology grant is available to analyze, this project should be reconsidered. It is recommended that funds be released to allow for the development of other projects.</p>

Project Title: ADRD Roadmap Contract Assistance		
Grantee: TBD		
GIFTS ID: TBD		Fund: Authority Grant
Years Funded: 1	Project Category: TBD	
FY18: \$0	FY19: \$0	FY20: \$45,000
<p>Project Description: This is a new project to support an updated Alzheimer's disease and related dementias (ADRD) service roadmap for Alaska. The ADRD system of care has significant gaps leaving this beneficiary group underserved. It is expected that this will be a contracted service with a scope of work still to be determined. A workgroup will be formed to develop the deliverables of this project.</p>		
<p>Analysis: This project is expected to be a one-time request. Other external factors may delay or extend the scope of this work. These influences will be monitored and the project will adjust accordingly.</p>		

Project Title: Homeless Assistance Program - Capital		
Grantee: Alaska Housing Finance Corporation		
GIFTS ID: 149		Fund: MHTAAR
Years Funded: 18	Project Category: Direct Service	
FY18: \$950,000	FY19: \$950,000	FY20: \$950,000
<p>Project Description: The Homeless Assistance Program is one of Alaska Housing Finance Corporation's (AHFC) core funding programs. The Basic Homeless Assistance Program (BHAP) was established in 1993, and has been a core program for Alaska Housing Finance Corporation to support emergency shelter services, homelessness prevention and rapid re-housing efforts as well as capital needs for these grantees. The Special Needs Housing Grant program is a long time housing program and services partnership to provide permanent supported housing to Trust beneficiaries. In 2007, AHFC began a restructuring of the Homeless Assistance Program and the Special Needs Housing Program to better serve hundreds of homeless and/or near-homeless families to obtain or retain safe and sanitary shelter each year and to create sustainable supported housing over time. Demand for this program has steadily increased as federal and municipal sources have diminished.</p>		
<p>Analysis: This funding provides direct support to beneficiaries to provide housing and services for the Alaska homeless population, which includes people from all beneficiary groups. This funding is necessary to develop permanent supportive housing for populations that would otherwise go unserved or underserved and to provide emergency shelter. This grant has met or exceeded its performance measures. In addition to direct services, this funding provides key training and staffing to improve the coordination of housing and homeless services statewide.</p>		
<p>In light of the state's fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). This is a core homeless services grant program for the state that has</p>		

been flat funded for several years. As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with AHFC to support the Basic Homeless Assistance Program continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.

Project Title: Individual Placements and Supports		
Grantee: To be determined		
GIFTS ID: n/a		Fund: Authority Grant
Years Funded: 5	Project Category: Capacity Building	
FY18: \$150,000	FY19: \$150,000	FY20: \$200,000
<p>Project Description: These funds are unallocated in the budget, and available to grant to project during the year. Funds complement DHSS efforts to expand statewide adoption of the evidence-based Individual Placements and Supports (IPS) employment model for beneficiaries experiencing mental health and substance use disorders.</p> <p>The Trust is supportive of the IPS model assertion that work is an essential part of recovery for people experiencing serious mental illness, in addition to providing a way out of poverty and preventing entry into the disability system. Competitive employment has a positive impact on self-esteem, life satisfaction, and reducing symptoms.</p> <p>The number of studies showing IPS effectiveness continues to grow. More than 25 randomized controlled trials of IPS have showed a significant advantage for IPS. People in IPS attain employment faster, hold their jobs for longer, and work more hours. In 4 randomized controlled trials, over an 18-month period, approximately 3 times as many people receiving IPS services achieved employment and worked more hours, and people receiving IPS services worked overall four times as many hours compared to controls. Across the 25 studies, IPS showed an average competitive employment rate of 56% compared to 23% of controls. A meta-analysis of 17 randomized controlled trials found that people receiving IPS services were 2.4 times more likely to be employed than controls. IPS is more effective than alternative vocational approaches regardless of a variety of client background factors (e.g., ethnicity, gender, socioeconomic status).</p>		
<p>Analysis: Multiple agencies are expected to access funds to implement or expand IPS services in communities. Currently Polaris House (Juneau) and Frontier Community Services (Soldotna) receive Trust funds to implement the model. As of FY20, Trust staff recommends a pooled funding line approach to certain Beneficiary Employment and Engagement strategies for greater flexibility in prioritizing specific strategies including IPS. The restructuring recommended for the budgeted strategies is equivalent to the previously specified allocations while allowing the Trust to be more responsive to community readiness and demand for specific employment and engagement related strategies.</p> <p>Trust funds allocated for IPS capacity building are poised to leverage increased state general fund investment in the evidence-based IPS employment model as a key Beneficiary Employment and Engagement focus area strategy. DHSS is actively working to increase community-based capacity and beneficiary access to services through training, technical assistance and agency program funding. As long as this project continues to demonstrate positive outcomes for beneficiaries, it is recommended</p>		

that Trust funding continue while concurrently working with DHSS and agencies to address sustainability.		
Project Title: Pre-employment Transition Services (Pre-ETS)		
Grantee: To be determined		
GIFTS ID: n/a	Fund: Authority Grant	
Years Funded: 5	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$100,000	FY20: \$100,000
<p>Project Description: These funds are unallocated in the budget, and available to grant to projects during the year.</p> <p>The Workforce Innovation and Opportunity Act of 2014 recommended that vocational rehabilitation programs serve high school youth with disabilities much earlier than before with a new set of services called Pre-Employment Transition Services (Pre-ETS). A unique characteristic of Pre-ETS is its collaboration between high schools and vocational rehabilitation programs. Pre-ETS emphasize the delivery of services in the school setting. The case services work in conjunction with the school's transition services and are based on individual need. High school students with disabilities do not have to be vocational rehabilitation clients. Pre-ETS are open to all students with disabilities, even those who have no intention of applying to vocational rehabilitation services. The Pre-ETS are available to those students 14 years of age through their exit from high school.</p> <p>Any paid student work opportunity in addition to Internships, unpaid work experiences, job shadowing and volunteer experiences must be in an integrated setting.</p> <p>The 5 Pre-ETS Services include:</p> <ul style="list-style-type: none"> • Job exploration counseling • Work-based learning experiences • Counseling on opportunities for enrollment in post-secondary education (college, college of technology, trade education, professional certification, etc.) • Workplace readiness • Instruction in self-advocacy 		
<p>Analysis: SERRC is partnering with the Division of Vocational Rehabilitation (DVR), Division of Employment and Training Services' Disability Employment Initiative, Department of Education and Early Development and the Trust to address transition from school to adult services, specifically the provision of Pre-ETS services to youth with disabilities. The project brings Transition Camp services to youth in Juvenile Justice facilities, Behavioral Health schools/institutions and fill funding gaps for related activities in rural school districts.</p> <p>SAIL partners with DVR to develop the capacity of community agencies serving students with disabilities and school districts to provide Pre-ETS. This project expands the scope of current projects, provide training and promote the availability of services to a wider range of stakeholders. Trust funds are used to build capacity of schools and community organizations to develop and implement programs that provide students with disabilities the skills and resources they need for transition.</p> <p>As of FY20, Trust staff recommends a pooled funding line approach to certain Beneficiary Employment and Engagement strategies for greater flexibility in prioritizing specific strategies</p>		

including Pre-ETS. The restructuring recommended for the budgeted strategies is equivalent to the previously specified allocations while allowing the Trust to be more responsive to community readiness and demand for specific employment and engagement related strategies.

In light of the state's fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). Pre-ETS partnership facilitates key activities in support of the Trust's Beneficiary Employment and Engagement focus areas.

Project Title: CHOICES Community Options Program		
Grantee: CHOICES, Inc.		
GIFTS ID: 5109		Fund: Authority Grant
Years Funded: 13	Project Category: Direct Service	
FY18: \$347,670	FY19: \$440,170	FY20: \$440,170
<p>Project Description: CHOICES is a mental health service provider that offers beneficiaries strategies, opportunities, resources and supports for personal growth, recovery, peer support and successful community integration. CHOICES promotes a stigma free environment, supporting individuality and self-determination. Supports and services are provided primarily by people who have experienced recovery from mental health challenges. People who participate with CHOICES, Inc. experience an improved life as evidenced by success in working, living, school, and personal relationships. Trust funding supports the Recovery Coordination Program of CHOICES, Inc. The program strives to work with beneficiaries to prevent hospitalizations, improve transitions from psychiatric hospital care and to provide intensive case management and wrap around supports in the community. Trust funding complements DHSS funding to operate the Assertive Community Treatment program focused on beneficiaries who experience homelessness and chronic mental illness. With continued Trust funding, CHOICES proposes to continue current recovery-oriented peer support services and Recovery Coordination activities, including:</p> <ul style="list-style-type: none"> • Peer Support: workers fulfill a critical role in the CHOICES continuum of services by providing wellness education classes and ongoing support groups to CHOICES program participants. • Outreach and engagement: CHOICES peer staff will continue to work with community partners by providing information and assistance accessing community services, as well as wellness education and recovery support to beneficiaries as requested. • Individual Case Management (Recovery Coordination): Recovery Coordination offers less intensive but individualized case management services to adults living with severe mental health and substance use issues. Like peer support staff, all Recovery Coordination case managers will be trained individuals who self-identify as living with behavioral health issues. • Advocacy and Community Education: CHOICES will continue to work with the state in their efforts to formalize the certification process for peer support including training, testing, certifying, marketing and service availability. 		
<p>Analysis: CHOICES Recovery Coordinator program complements other community-based services to meet a specific beneficiary need in Anchorage through an intensive community outreach model that includes psychiatric and peer delivered case management supports. The program is reducing hospitalizations, helping beneficiaries access stable housing, and having a positive impact on quality of life for Trust beneficiaries. CHOICES currently operates the Assertive Community Treatment (ACT) program for homeless chronically mentally ill beneficiaries as well as the Peer Bridger Program, funded through DHSS/DBH for in-reach at API to support effective community transitions.</p>		

CHOICES has experienced challenging leadership transitions since late 2018 and as of May 2019 is currently investing in reorganizing, stabilizing, and seeking new leadership. In the meantime, interim leadership reports increased access to Medicaid billing which will help diversify the agency's revenue and should have the effect of reducing reliance on Trust and other grant funding. While this project continues to demonstrate positive outcomes for beneficiaries, it is recommended that Trust funding continue while concurrently working with the program to address sustainability, including increased revenue generation for services provided.

Project Title: Alaska Mental Health Consumer Web BPI Grant		
Grantee: Alaska Mental Health Consumer Web		
GIFTS ID: 5110		Fund: Authority Grant
Years Funded: 15	Project Category: Direct Service	
FY18: \$304,000	FY19: \$333,600	FY20: \$333,600
<p>Project Description: This grant provides funding to support the Alaska Mental Health Consumer Web (the Web), the only peer run recovery oriented drop-in and engagement center in Anchorage. The Web serves individuals who experience life challenges including mental illness, addiction issues, homelessness, and other Trust beneficiaries who encounter an array of negative life circumstances. The prevailing philosophy at The Web is the development of relationship through the use of peer mentors and their experiential knowledge of mental illness, substance abuse, homelessness and other similar life experiences. The Web endeavors to utilize the relationship established through the peer-to-peer connection to meet the individual needs of each person. Individuals experiencing chronic homelessness and co-occurring substance abuse disorders and mental illness tend to be the hardest to reach because they do not integrate easily into the conventional behavioral health system. Because of the difficulty integrating, at times the Web is the last service option for many of these individuals, as they have burned bridges within the traditional social service agencies. Partnerships with and referrals to other community organizations, such as CHOICES, Peer Bridger's, the Assertive Community Treatment team, and affordable housing organizations continues to be a key area of focus for the Web to identify and streamline access to supports and services for participants.</p> <p>Another area of focus for the Board is the ability to increase budget reserves to strengthen the overall financial health of the organization. Additionally, groundwork collaborative efforts have begun to move the idea of social entrepreneurialism from vision to reality. Moving forward, the strategic plan details goals/task for cross-training of staff across peer organizations as a tactical move for increasing the availability of qualified peer staff, but more importantly, as a cost savings measure. The past year measurable progress has been made towards a developing a Peer Mentor Certification process that will be adapted by agencies providing Peer support and recognized by the State of Alaska Division of Behavioral Health, this work continues into 2019. With renewed organizational stability within the management ranks the Web board is highly motivated to complete the business plan for a new building, diversifying funding and developing an effective Peer training program.</p>		
<p>Analysis: The Web meets a critical need in Anchorage, providing direct service to more than 1,600 individuals who visit the Web's drop in and engagement center annually. There are more than 2,000 monthly visits for services which include sober recovery supports (AA/NA meetings), housing assistance, job/employment preparation and search as well as peer delivered wellness and recovery support meetings and linking to other key services and resources. Roughly 70% of participants are male, 90% experience mental illness and/or substance use disorders and more than half are homeless or currently housed in a shelter. The Web also serves a large number of veterans.</p>		

The Trust is roughly 57% of the Web's funding while DBH and Alaska Housing Finance Corporation comprise the remaining grant funding. The Web provides a critical safety-net service to Trust beneficiaries, linking them with help needed, connecting them to the proper resources and aiding in obtaining housing and employment. There are limited outreach and engagement services in Anchorage and currently no reimbursement mechanism through Medicaid. Demand for this service is not expected to decline and as long as this project demonstrates positive outcomes it is recommended that Trust funding continue.

Project Title: Polaris House Clubhouse BPI Grant		
Grantee: Polaris House		
GIFTS ID: 5112		Fund: Authority Grant
Years Funded: 15	Project Category: Direct Service	
FY18: \$159,000	FY19: \$182,959	FY20: \$182,959
<p>Project Description: This grant provides funding to support the Polaris House Clubhouse which through an evidenced based model provides Trust Beneficiaries in Juneau with rehabilitation services and supports (employment, housing and recovery supports). Beneficiaries with severe mental illness and challenged with other disabilities including traumatic brain injuries, developmental disabilities and addiction benefit from engagement, training and support provided to successfully obtain employment, obtain stable housing and receive daily supports through the supportive structure of Polaris House. All beneficiaries served by Polaris House are in an employment oriented environment that supports all members who choose paid work. Members who state they are not ready for paid employment, participate to create self-directed plans for community involvement, which in most cases lead to paid work or volunteer positions.</p> <p>Polaris House strives to assure no member is homeless thorough a complete array of supports to beneficiaries to secure, maintain or improve housing circumstances. Polaris House will continue to support beneficiaries for integration into local education opportunities such as; GED classes, obtaining Food Worker Cards, participation in Food Safety Manager Training, and the Computer Learning Center. Polaris House advocates for beneficiaries in securing and maintaining relative benefits such as; Medicaid, Social Security, Food Stamps, housing vouchers, Trust mini-grants, APA, PFD's, etc. and facilitates beneficiary access to Trust funded mini-grants through the Trust Authority.</p>		
<p>Analysis: Polaris House provides a critical safety net of direct service for difficult to serve Trust beneficiaries in Juneau and is a nationally accredited Clubhouse (an evidenced based model, which provides a comprehensive and dynamic program of support and opportunities for people with severe and persistent mental illnesses). Polaris House participants are called "members" and restorative activities focus on their strengths and abilities, not their illness. Members of Polaris House and staff work side by side to manage clubhouse operations, providing opportunity for members to contribute in significant and meaningful ways. Polaris House seeks to aid its members to live productive lives and work in the community, regardless of the nature of severity of their mental illness. Polaris House serves many members who are also clients of JAMHI and recipients of other services in Juneau.</p> <p>Trust BPI funding is roughly 34% of PCH's budget with the majority of the remainder of funding in grants through DHSS/DBH and fundraising. Additional Trust funds are specific to Polaris House implementation of the Individual Placement and Supports evidence based supported employment model which will be an additional area of increased focus in the coming year. Trust funds are critical</p>		

to ensure Clubhouse services are maintained at the current level in order to adequately serve Trust beneficiaries.

In light of the state's current fiscal challenges, the transition of this project to additional state general funds or federal funding is not likely in the foreseeable future. Polaris House provides access to quality peer support services for Trust beneficiaries in Juneau. As long as this project continues to demonstrate positive outcomes for beneficiaries, it is recommended that Trust funding continue while concurrently working with the program to address sustainability.

Project Title: NAMI Juneau BPI Grant		
Grantee: NAMI Juneau		
GIFTS ID: 5113		Fund: Authority Grant
Years Funded: 12	Project Category: Direct Service	
FY18: \$90,600	FY19: \$100,550	FY20: \$100,550
<p>Project Description: This grant provides funding to support NAMI Juneau, the only agency in Juneau that provides free, peer (family) driven educational and support programs for families caring for a loved one with mental illness. NAMI Juneau currently offers three signature programs for family members, including Family to Family, the NAMI Family Support Group and more recently NAMI Basics- all signature NAMI National programs. NAMI programs empower individuals to be more informed and effective advocates for their family member, reducing the threat of negative outcomes such as suicide, homelessness, emergency and institutional care. NAMI provides vital support, education and advocacy skills for Trust beneficiaries and their families for families in Juneau and other southeast communities.</p> <p>NAMI Juneau serves as a central community voice on mental illness and serves a unique role in the community providing peer-driven and peer-led education and support programs to individuals living with mental illness (primary beneficiaries), and their family members (secondary beneficiaries). The agency is the local affiliate of the National Alliance on Mental Illness and the mission is to help individuals affected by mental illness build better lives through education, support and advocacy. The office continues to provide soft navigation services, linking individuals affected by mental illness to needed services and supports. NAMI programs take the form of recurring mutual support groups, advocacy training, and 6, 9 and 12-week Biopsychosocial education classes. NAMI's evidence-based programs empower participants to be more informed and effective advocates for themselves or a family member. These programs have been shown to improve mental health outcomes, promote family engagement in treatment, and reduce the threat of negative outcomes, such as hospitalization, incarceration and suicide.</p>		
<p>Analysis: NAMI Juneau focuses on family to family/peer to peer education and support to family members who are caring for loved ones with moderate to serious mental illness (direct service, advocacy and outreach). Offering a number of educational and support groups, NAMI uses evidenced-based and promising practices to aid families in navigating mental illness and the myriad of services that can be daunting. NAMI Juneau and their advocacy plays a key role in the Juneau Community action Plan, the Juneau Suicide Prevention Coalition as well as the Juneau Reentry Coalition as a standing steering committee member. The agency partners with the local hospital to provide regular educational forums to practitioners and community members focused on various facets of mental illness. Program evaluation activities continue to reveal positive outcomes, including access to services and increased community awareness of beneficiary needs. NAMI Juneau is an exemplary grantee with consistent and high quality reporting of financial and program activities.</p>		

The Trust currently funds 70% of NAMI Juneau’s operating budget with remaining funds acquired through fundraising and local contributions. NAMI Juneau has been successfully increasing the percentage of matched funds over the years due to intentional and effective community outreach and fundraising. In light of the state’s current fiscal budget situation, the transition of this project to federal or state general funds is not likely in the foreseeable future. NAMI Juneau continues to provide critical education, peer support and coordination services to beneficiaries with mental illness, their families, and the community. Therefore, as long as this project continues to demonstrate positive outcomes for beneficiaries, it is recommended that Trust funding continue while concurrently working with the program to address sustainability.

Project Title: NAMI Anchorage Capacity-Building Grant		
Grantee: NAMI Anchorage		
GIFTS ID: 5116		Fund: Authority Grant
Years Funded: 13	Project Category: Direct Service	
FY18: \$146,500	FY19: \$154,071	FY20: \$154,071
<p>Project Description: NAMI Anchorage is a local affiliate of the National Alliance on Mental Illness. The agency provides support, education, and advocacy to individuals living with mental illness (consumers), their families, and the larger community. NAMI Anchorage serves beneficiaries and families in Anchorage and throughout the state. NAMI Anchorage offers instrumental education and training for families experiencing mental illness, providing both direct advocacy and support to beneficiaries and their families and also leveraging key partnerships to further educate and advocate on behalf of Trust beneficiaries living with mental illness.</p> <p>NAMI Anchorage provides family to family/peer to peer education and support to individuals struggling with mental illness and family members who are caring for loved ones with mental illness through direct service, advocacy and outreach. NAMI Anchorage uses evidenced-based and promising practices (NAMI Family-to-Family Education, NAMI Connection Recovery Support Groups and Family Support Groups) to aid families in navigating mental illness and the myriad of services that can be daunting. NAMI Anchorage has forged strong collaborations with the Veteran’s Administration, community agencies throughout Anchorage and the Anchorage Police Department in support of the Crisis Intervention Team (CIT) academy, and is an active participant in Anchorage’s suicide prevention efforts. The agency provides education to consumers and families about diagnoses, symptoms, medication management; NAMI Anchorage engages consumers and families in case management assistance, skill-building and socialization, daily living and personal care, referrals to the mental health court, crisis intervention, hospitalization support, and more.</p> <p>Analysis: Agency leadership has indicated interest in establishing processes that will improve future data collection and increase the focus on evaluation, quality improvement, and service expansion and will continue to receive encouragement from the Trust to focus on core administrative functions to achieve organizational stability.</p> <p>The Trust currently funds the majority of NAMI Anchorage’s operational budget (95%). NAMI The agency has struggled to increase community giving through fundraising and donor contributions. In light of the state’s current fiscal budget situation, the transition of this project to federal funding and state general funds is not likely in the foreseeable future. NAMI Anchorage continues to provide critical education, peer support and coordination services to Trust beneficiaries with mental illness, their families, and the community. Therefore, as long as this project continues to demonstrate</p>		

positive outcomes for beneficiaries, it is recommended that Trust funding continue while concurrently working with the program to address sustainability by increasing fundraising and local contributions.

Project Title: Community Based Peer Navigation-Anchorage		
Grantee: Alaska Youth and Family Network		
GIFTS ID: 5227		Fund: Authority Grant
Years Funded: 15	Project Category: Direct Service	
FY18: \$147,600	FY19: \$208,650	FY20: \$208,650
<p>Project Description: Alaska Youth and Family Network (AYFN) is a family-run, non-profit, organization that provides comprehensive support, education, advocacy and behavioral health peer-support and rehabilitative services to Alaska Mental Health Trust Authority beneficiaries from across the state of Alaska. All AYFN's programming and services are peer provided, strength-based, culturally responsive, trauma-informed, and family and youth driven. Beneficiaries AYFN serves are families (parents, children, and youth) or emancipated young people to age twenty-five who are experiencing the challenges of living with mental health, substance use disorder, or intellectual and developmental disabilities or caring for a child who experiences those challenges. Last fiscal year AYFN served about seven hundred families. Services are focused on families with one or more members who are involved in Alaska's behavioral health and other family and child-serving systems (juvenile justice, special education, child welfare, intellectual and developmental disabilities, medical, legal, etc.) or at risk for involvement in those systems. AYFN's Family and Youth Peer Navigators engage families using a strength based, shared-decision making model. Navigators provide support and services rooted in their lived experience of being a family member of a person addressing mental health or substance use recovery, as well as achieving successful recovery themselves. Lived experience is enhanced by professionally developed knowledge and skills, gained in both formal training settings and work experience. Navigators address recovery and support needs of the entire family in a holistic manner focused on relieving internal and external stressors and improving the family member's recovery, resilience, and overall health.</p>		
<p>Analysis: AYFN's work is critical to the Trust's investment in beneficiary engagement and the peer support model of recovery and employment. Additionally, there continues to be a general lack of home- and community-based services willing or able to work with the population currently served by AYFN. AYFN's primary services include counseling and support, case management and family preservation, and stabilization for families at risk for out-of-home care or with youth that are returning home from residential psychiatric treatment placements. AYFN currently serves families in the Anchorage and Mat-Su communities and hopes to expand services to other communities if sustainable funding can be identified.</p>		
<p>In light of the state's current fiscal challenges, the transition of this project to additional state general funds or federal funding is not likely in the foreseeable future, though the agency has recently committed to developing Medicaid billing infrastructure as their work aligns well with proposed 1115 Medicaid Behavioral Health Waiver services.</p>		
<p>AYFN provides access to quality peer support services for children and families in Southcentral Alaska. As long as this project continues to demonstrate positive outcomes for beneficiaries, it is recommended that Trust funding continue while concurrently working with the program to address sustainability.</p>		

Project Title: Social Enterprise		
Grantee: To be determined		
GIFTS ID: n/a		Fund: Authority Grant
Years Funded: 5	Project Category: Capacity Building	
FY18: \$100,000	FY19: \$50,000	FY20: \$50,000
<p>Project Description: The funds are allocated to projects that that engage beneficiaries in employment, training, and job-readiness skill building to be successfully employed.</p> <p>One grantee example includes Bread Line Inc.'s Stone's Throw culinary job training program in Fairbanks. This is a twelve-week, two-tier program designed to teach job and life skills to individuals in order to overcome various barriers to employment, including substance abuse, developmental disabilities, homelessness, and prior incarceration. In addition to the technical culinary skills provided by the program's chef instructors, students also receive a nationally-recognized commercial food safety certification and learn professional life skills, including resume-writing, interviewing, time management, constructive conflict resolution, and personal accountability practices.</p> <p>Analysis: The social enterprise initiative prepares people with multiple employment barriers to gain skills that are marketable in the competitive job market.</p> <p>As of FY20, Trust staff recommends a pooled funding line approach to certain Beneficiary Employment and Engagement strategies for greater flexibility in prioritizing specific strategies including social enterprise. The restructuring recommended for the budgeted strategies is equivalent to the previously specified allocations while allowing the Trust to be more responsive to community readiness and demand for specific employment and engagement related strategies.</p>		

Project Title: Micro Enterprise Funds		
Grantee: Governor's Council on Disabilities & Special Education		
GIFTS ID: 200		Fund: MHTAAR
Years Funded: 17	Project Category: Direct Service	
FY18: \$150,000	FY19: \$150,000	FY20: \$150,000
<p>Project Description: Alaska's economy is increasingly moving toward small business ownership. Self-employed people own 68 percent of all businesses in the state. However, individuals with disabilities are seldom provided with the opportunity to pursue establishing or expanding their own businesses. However, a mechanism to train and support individuals with disabilities to own their businesses is currently in place as a result of the Trust funding for the Economic Development Alliance. The Governor's Council on Disabilities and Special Education uses Trust and state funds to engage with the University of Alaska's Center for Human Development to further develop and implement a supported self-employment model for beneficiaries who require ongoing support to run their businesses.</p> <p>The development of individual micro-enterprises is an integral part of the movement for Self Determination. The concept of 'employment' must be challenged by individuals who experience multiple and severe disabilities for whom the idea or possibility of holding a 'regular' job is often out of reach. This should not deny a person from earning income. Through micro-enterprise development, it is possible for people to have income that offsets costs usually borne by public funds. More importantly, for the individual, earning money gives a person a sense of worth and value.</p> <p>These funds are used for Trust beneficiaries to start their own businesses and receive ongoing business/self-employment coaching to sustain and grow them. In addition, the Council uses funds to</p>		

leverage funds from individual entrepreneurs, families and state agencies such as the Department of Community and Economic Development and the Division of Vocational Rehabilitation.

Analysis: The Micro Enterprise project is a long standing partnership with the Governor's Council on Disabilities and Special Education, Department of Labor, Small Business Development Center, Senior and Disabilities Services, Tribal Vocational Rehabilitation and Center for Human Development to support beneficiaries to achieve self-employment. The collaborative work of multiple agencies and individuals in support of the microenterprise work demonstrates positive outcomes and provides an innovative and successful strategy to financially empower and engage beneficiaries. Microenterprise opportunities highlighted through video production and shared through social media are regularly discussed in Trust partner meetings and events.

This project directly benefits beneficiaries and continues to be a core element of the Beneficiary Employment and Engagement focus area. The grantee and partner agencies are recognized for their knowledge and accessibility and have ensured the strategy is effective and engaging to directly support beneficiaries. As long as this project continues to demonstrate positive outcomes it is recommended that Trust funding continue at the current level to ensure ongoing beneficiary access to funds and related supports.

Project Title: Data Development & Evaluation		
Grantee: TBD		
GIFTS ID: TBD		Fund: Authority Grant
Years Funded: 2	Project Category: TBD	
FY18: \$80,000	FY19: \$0	FY20: \$50,000
Project Description: Funds designated to support data development and evaluation for the Beneficiary Employment and Engagement Focus Area.		
Analysis: Work on this project has been delayed but is planned to resume in FY20 and into FY21.		

Project Title: Beneficiary Employment Technical Assistance and Program Coordination		
Grantee: Governor's Council on Disabilities & Special Education		
GIFTS ID: 5175		Fund: MHTAAR
Years Funded: 8	Project Category: Data/Planning	
FY18: \$100,000	FY19: \$100,000	FY20: \$200,000
<p>Project Description: This funding supports statutory advisory board efforts to plan, coordinate, implement and expand the Trust Beneficiary Employment & Engagement focus area with the desired end result of more beneficiaries seeking, securing and maintaining competitive, integrated employment. Technical assistance and coordination will build provider and state agency capacity to ensure beneficiaries have greater access to employment, related support services, and accurate resources and information on how paid employment impacts Social Security and other benefits (health, housing, food, etc.). Council staff engage in the following activities:</p> <ol style="list-style-type: none"> 1) Provide technical and administrative assistance to the Trust Program Officer to assist with planning, development and implementation of activities to improve employment outcomes for Trust beneficiaries; 2) Work with the Departments of Education & Early Development, Labor & Workforce Development, Health & Social Services and the office of the Governor to create a task force to develop and 		

<p>implement clear guidelines and reporting procedures to provide the Trust with the annual report on implementation of the Employment First Law;</p> <p>3) Improve access to information on Social Security work incentives, Ticket to Work program and benefits planning including implementing the Disability Benefits 101 website.</p> <p>4) Coordinate with business and industry organizations and leaders to dispel myths, increase awareness on the services and supports for hiring Trust beneficiaries and create linkages with providers to improve employment outcomes;</p> <p>5) Work with state agencies and providers to determine policy and regulation barriers and facilitate amending and/or developing new policy to reduce or eliminate those barriers;</p> <p>6) Train state agencies, providers, beneficiaries and the general public on employment services and supports for individuals with disabilities;</p> <p>7) Increase awareness of Alaska's ABLE Act and provide support for implementation efforts.</p>
<p>Analysis: The grantee provides technical assistance and coordinate training statewide for beneficiaries and service agencies in support of the Trust's Beneficiary Employment and Engagement focus area. A variety of activities from previous years served to increase awareness and implementation of relevant legislation. Extensive training outreach through planned activities and partnership served to increase awareness and capacity of critical employment related services statewide.</p> <p>FY20 funding was increased to ensure continuity of supports following shifting federal funding access and will be reassessed for FY21 for the same reason. In light of the state's fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). This statutory advisory board partnership facilitates key activities in support of the Trust's Beneficiary Employment and Engagement focus area. As long as this project demonstrates positive outcomes it is recommended that Trust funding continue until the state's fiscal health improves, federal funds are identified, or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>

Project Title: Recover Alaska		
Grantee: Sultana New Ventures LLC dba The Foraker Group		
GIFTS ID: 7052		Fund: Authority Grant
Years Funded: 5	Project Category: Capacity Building	
FY18: \$200,000	FY19: \$100,000	FY20: \$100,000
<p>Project Description: Recover Alaska (RA) is a partnership of funders who have come together to pool resources to fund strategies that are guided by a 20-member Steering Group comprised of the Trust, Mat-Su Health Foundation, Rasmuson Foundation, ANTHC, Southcentral Foundation, Providence Alaska, Department of Health and Social Services, Advisory Board on Alcoholism and Drug Abuse, Alaska Behavioral Health Association, United Way of Anchorage, and key leaders from the court system, law enforcement and addiction treatment providers. The overarching goal of this partnership is to reduce the negative impacts of alcohol abuse in Alaska. Key strategies include:</p> <ol style="list-style-type: none"> 1) Partner with media outlets, to: increase awareness of profound effects on Alaska's people, especially children & support changes in social norms; 2) Create a coordinated, grass-tops/grass-roots advocacy strategy & coalitions, to: support Recover Alaska strategy actions, champion changes in social norms, secure resources for 		

expanding prevention & treatment capacity & assure that interventions are place and culture relevant;

- 3) Conduct public opinion polls on support for various policy changes, especially those benefitting kids, to: change social norms about policy & strategy changes;
- 4) Create youth-led positive social norms campaigns, to: empower youth & create resilience; provide accurate information on youth drinking norms & engage youth in community coalition work;
- 5) Increase taxes to: reduce consumption (especially for youth), raise revenue for prevention & treatment capacity expansion & access & expand evidenced-based treatment capacity;
- 6) Expand capacity & access to an evidence-based, quality-assured continuum of treatment/aftercare services;
- 7) Test, replicate, evaluate & take to scale strengths/resilience-based prevention programs, to: reduce consequences of alcohol abuse, empower youth & adults to change social norms & community policies and strengthen resistance to generational cycles of alcohol abuse & addiction;
- 8) Pilot a one-stop-shop navigation system in a community with a robust continuum of treatment/aftercare services, to: effectively link Alaskan's to the right treatment resources and assess demand for services.

Analysis:

Title 4: RA successfully moved forward on a number of the primary strategies outlined above. Recover Alaska continued to focus substantial energy, advocacy and staff time on the Title 4 Alcohol Statute rewrite, which is a comprehensive review and update of the statutes that govern the licensing, sale, and distribution of alcohol in Alaska. Senator Pete Micciche adopted the recommendations into Senate Bill 76 which was introduced during the FY18 legislative session. The recommendations were derived from 6 plus years of work with participation from different alcohol industry representatives, public health and public safety. While Recover Alaska and partners were successful in passing some elements of Title 4 updates in 2016, in particular the composition of the Alcohol Beverage Control Board and elements related to minor consumption penalties, Recover Alaska and partners were unsuccessful in passing SB76 due to a last minute amendment introduced by the Alaska Cabaret, Hotel, Restaurant and Retailers Association (CHARR). Senator Micciche pulled his bill entirely. Recover Alaska and partners continued to focus on Title 4 during the FY19 legislative session and a majority of what was proposed in a new bill, SB52 did not move forward. On the plus side, this is the first of two regular sessions and focus on SB52 will continue into the next legislative session.

The legislature focused on SB 16- otherwise known and the “Save the State Fair” bill. There was continued effort to insert a public health win (Internet sales or keg registration) into this bill because this one was going to pass this year, however this was not accomplished. Much of the new licenses and permits, or anything not dealing with grandfathering existing licenses, got stripped out of the bill in the end.

Anchorage: Alcohol Tax:

Ship Creek Group is preparing an after-action report on the 2019 Anchorage alcohol tax campaign, with recommendations for improvement and considerations for a future campaign. This includes Recover's specific efforts, but more generally how the campaign went. Recover Alaska intends to take a larger / lead role on the alcohol tax work going forward which has been identified as a high-priority issue for Recover.

Statewide alcohol prevention work:

Recover Alaska submitted for a DBH grant to build a statewide coalition focused on alcohol prevention and alcohol-related advocacy work, and work with a variety of other partners who also work on prevention and health. If awarded, Recover will hire a new FTE to lead this work and build the coalition. Grant proposals are under review. If awarded, the grant period begins July 1, 2020.

RA is effectively leveraging political and funding capital to innovatively tackle alcohol addiction and its consequences in Alaska. RA will continue to progress on existing strategies and develop new strategies that fit within the broad categories identified by the steering committee. This unique partnership initiative is recommended to receive continued Trust funding to maintain effective coordination to combat the negative impacts of alcohol in Alaska and to leverage the influential leadership to support strategies that will result in long term reduction in Alaska's high alcohol abuse rates, cost and associated negative harms.

Project Title: Treatment Access		
Grantee: To be determined		
GIFTS ID: n/a		Fund: Authority Grant
Years Funded: 8	Project Category: Workforce Development/Training	
FY18: \$600,000	FY19: \$600,000	FY20: \$600,000
<p>Project Description: The Trust has approved funding for unallocated authority grant funds toward a broad strategy within the Substance Abuse Prevention and Treatment focus area targeting projects and initiatives that increase, improve or enhance beneficiary access to appropriate treatment interventions. This funding, while not designated for specific agencies but available for a targeted variety of projects which may include: capital projects that create service capacity expansion; implementation of evidenced based treatment models; implementation of harm reduction strategies and programs; implementation of integrated and collaborative care models within health care settings and behavioral health programs; and start-up of innovative practices that target multiple health and social needs such as recovery programs paired with employment partnerships that assist beneficiaries in recovery and employment stabilization.</p>		
<p>Analysis: Availability of designated authority grant funding for a variety of strategies targeting improved treatment access enables the Trust to engage in a variety of innovative and effective strategies that assist beneficiaries with treatment access, improved quality of intervention, improvements in social determinants of health (i.e., housing), as well as local intervention and enhanced capacity and competency of systems to better serve beneficiaries. During FY19, this strategy supported the following projects:</p> <p>Volunteers of America - \$300,000: VOA's treatment program serves youth statewide ages 13-24 who are struggling with addictions. Due to the erosion of reimbursement rates, declining grant funds, changing needs of populations, and management challenges, the agency struggled to put the appropriate resources in place to address beneficiary needs. This funding provided bridge/enhancement funding which will allow VOA the opportunity to re-stabilize the residential and outpatient treatment programs to provide quality and sustainable services to Trust beneficiaries. VOA estimates approximately 175 beneficiaries with substance use disorders and mental illness will be served during the project year. This project is effectively underway and will be submitting their project report to the Trust in August of 2019. This was a one-time award and will not be repeated in FY20/21.</p>		

VOA is making progress with the support of Trust funding:

- VOA purchased necessary technology and systems to move their information technology to the cloud based platforms in addition to streamlining their electronic health record.
- VOA purchased evidenced based protocols and have moved forward with implementation in the treatment programs to increase programming.
- VOA relocated their administrative and outpatient program resulting in a better location and substantial reduction in lease cost monthly.
- VOA hired a quality improvement manager.

Juneau Housing First – Phase 2 expansion Forget Me Not Manor - \$300,000: Juneau Housing First Collaborative Phase 2 will develop 32 units of permanent supportive housing for chronically homeless adults who suffer from alcoholism, co-occurring disorders, and have a history of high emergency service utilization. The building will be located right next to the Juneau Housing First Collaborative Phase 1, which has been operating successfully since October 2017. In addition to housing, supportive services will be provided. 100% of the residents are Alaska Mental Health Trust Authority beneficiaries. This project is a collaboration between many community partners and is a priority for Juneau's comprehensive continuum of care plan.

Results of a 6 month preliminary evaluation showed after 6 months of being housed a 65% decrease in emergency room visits, a 99% decrease in use of the local sleep off center, and a 72% decrease in contacts with the local Juneau Police Department. Permanent supportive housing is a proven intervention that disrupts the hospital, corrections, homelessness cycle, as well as decreasing overall consumption, to enable people to remain stably housed and to have the opportunity to engage in supportive services to meet their goals. This is a one-time capital award and will not be repeated in FY20/21.

Availability of strategy funding is critical to offer continued support to improvement of the system. This strategy is recommended for continued funding at a comparable or increased level in FY20/21.

Project Title: Substance Use Disorder (SUD) Direct Service Professionals		
Grantee: TBD		
GIFTS ID: TBD		Fund: Authority Grant
Years Funded: 1	Project Category: Capacity Building	
FY18: \$0	FY19: \$0	FY20: \$150,000
Project Description: NEW The Trust recommends shifting these funds to the Substance Abuse Prevention and Treatment (SAPT) focus area strategy "Access to Treatment." These funds will continue to support workforce related strategies that enhance the capacity of addiction treatment services and necessary workforce required to serve beneficiaries.		
Analysis: TBD- see Access to Treatment strategy for a description of projects supported by this strategy in the Substance Abuse Prevention and Treatment focus area.		

Project Title: Public Guardian Position		
Grantee: Office of Public Advocacy		
GIFTS ID: TBD		Fund: MHTAAR

Years Funded: 2	Project Category: Direct Service	
FY18: \$0	FY19: \$86,700	FY20: \$89,300
<p>Description: These funds will increase the capacity of the Office of Public Advocacy (OPA) by creating a new public guardian position. Public Guardians serve some of the most vulnerable Trust beneficiaries. When compared to other states, national standards and guidelines the public guardian caseload significantly exceeded the best practice standard for client-guardian ratio 20:1, and has been identified as among the highest caseloads at 100:1 in the country. Of great concern, is that public guardians are unable to accurately or adequately support and protect the clients. As a result, Trust beneficiaries are at risk of harm or exploitation. This additional capacity will assist in addressing these concerns and improving the services provided to Trust beneficiaries.</p>		
<p>Analysis: FY19 is the first year of Trust funding to OPA for an additional public guardian position. The OPA public guardian served as guardian and/or conservator for clients in the Bethel and Dillingham regions. This includes a range of activities from applying for benefits to having full authority over finances, housing and medical care. The Public Guardian must communicate constantly with her wards, the wards' service providers, family members of the wards', the court system, financial institutions, and others who play a role in the lives of our wards. The Public Guardian visited the clients in the Dillingham area in early March and plans to visit the clients in the Bethel area at the beginning of April. More regular visits will follow.</p> <p>OPA will continue to provide guardianship and conservatorship services to clients in the Dillingham and Bethel Judicial Districts as it is appointed to do so by the court. The Public Guardian will be able to meet the statutory visitation requirement for visiting clients. Now that a single public guardian is able to focus on these cases, in addition to the greater number of in-person visits, we anticipate overall increased client contact that is possible with the reduced caseload. It is important, especially in these smaller hubs, to also create and foster relationships with the resource agencies in the area to promote improved outcomes for these clients. Such relationships will be able to be fostered through the increased communication as well.</p> <p>This project is new in FY19 but is expected to provide positive outcomes to beneficiaries. As long as this project demonstrates positive outcomes it is recommended that the Trust support OPA securing GF/MH funding for the position or if required continue with Trust funding support until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.</p>		

Project Title: Centralized Competency Calendar		
Grantee: Alaska Court System		
GIFTS ID: 10607	Fund: MHTAAR	
Years Funded: 2	Project Category: Capacity Building	
FY18: \$0	FY19: \$19,400	FY20: TBD
<p>Project Description: During 2014, the Alaska Court System (ACS) issued a standard order creating a Centralized Competency Calendar in Anchorage. This was initiated in an effort to ensure hearings for Trust beneficiary defendants presenting with competency concerns were: (1) scheduled expeditiously, (2) tracked, and (3) these cases did not unnecessarily languish in the criminal justice process. Additionally, the Centralized Competency Calendar was intended to improve communication between</p>		

the parties involved in the case (the Alaska Court System, the Alaska Psychiatric Institute, the Department of Corrections, and the prosecuting and defense attorneys).

Currently, the Anchorage Mental Health Court staff assume many of the tasks associated with these additional cases. This includes maintaining a database to track the cases and regular communication with API to expedite or continue hearings (dependent upon when evaluations can be scheduled, beds are available at API for restoration or people are restored and need a finding made by the court to move them back to DOC). This detracts from the necessary work and attention required to facilitate smooth operations of the Anchorage Mental Health Court.

Since the Anchorage Mental Health Court staff assumed these tasks, the number of competency cases has increased exponentially, with even longer waiting periods for services from API. There is now a backlog of cases awaiting services at API (competency evaluations or beds for restoration) resulting in an increased amount of staff time spent rescheduling hearings and communicating with parties as defendants await services – often while in DOC custody.

ACS understands the importance of assuring Trust beneficiaries receive timely needed treatment services versus being incarcerated, and intends to continue to facilitate access to these critically-needed services. However, due to the increased number of cases, the Anchorage Centralized Competency Calendar needs additional staff resources. ACS is requesting that some of the funds currently allocated for the Juneau Mental Health Court in FY19 be reallocated for a new staff position to assist in this process.

Analysis: Trustees approved a total of \$204,400 in FY19 MHTAAR funding to fund the Juneau Mental Health Court, a therapeutic court alternative for Trust beneficiaries involved with the criminal justice system. The Juneau Mental Health Court serves a critical component of the Disability Justice Focus Area and has expanded the presence of mental health courts to the Southeast region.

At this point in time, the Alaska Court System (ACS) projects there will be \$86,700 of unexpended funds from the \$204,400 previously approved for the Juneau Mental Health Court. ACS is requesting these funds be re-allocated to address a present issue with their Centralized Competency Calendar.

Support of the position managing the ACS Centralized Competency Calendar in Anchorage is needed to ensure that Trust beneficiaries who are in need of the competency evaluation as well as restoration are not forgotten or lost in the system. In light of the state's fiscal challenges, the transition of this project to SOA GF/MH is not likely in the foreseeable future (2-4 years). As long as this project demonstrates positive outcomes it is recommended that Trust's funding partnership with ACS continue until the state's fiscal health improves or the project fails to meet stated goals. At which point, the project will be adjusted accordingly or Trust funding may be discontinued.