

## MEETING AGENDA

**Meeting:** Board of Trustee  
**Date:** May 4, 2016  
**Time:** 8:30 AM  
**Location:** Trust Authority Building, 3745 Community Park Loop, Anchorage  
**Teleconference:** (866)-469-3239 / Session Number: 804 037 493 # / Attendee Number: #  
**Trustees:** Russ Webb (Chair), Mary Jane Michael (Vice Chair), Larry Norene, (Secretary/Treasurer), Laraine Derr, Paula Easley, Jerome Selby, Carlton Smith

### Wednesday, May 4, 2016

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<b>8:30a</b>	<b>Call to Order – Russ Webb, Chair</b>	
	Roll Call	
	Approval of Agenda	
	Approval of Minutes	
	• January 27-28, 2016	5
	• February 23, 2016	30
	• February 26, 2016	35
	• March 16, 2016	38
	Ethics Disclosure	
	Review of Guiding Principles	45
	Current Bylaws	54
	Officer Elections (September 2016)	
<b>8:40</b>	<b>Mission Moment</b>	
	Begich Middle School Health Clinic	
	• Shelley Atkinson and Heather Ireland	
<b>9:00</b>	<b>Statutory Advisor Update</b>	
	Valerie Davidson	
	Commissioner, Department of Health & Social Services	
<b>9:45</b>	<b>Staff Report</b>	
	CEO Update	
<b>10:15</b>	<b>Committee Reports</b>	
	Resource Management Committee	63
<b>10:45</b>	<b>Break</b>	
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	Planning Committee	67

## Wednesday, May 4, 2016 (Continued)

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<b>11:45</b>	
<b>Approvals FY16 May Small Projects</b>	70
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<b>12:00</b>	
<b>Lunch On Your Own</b>	
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• Report	
• Finalization of FY17 Budget	
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<b>Statutory Advisor Updates</b>	
Denise Daniello, Executive Director	
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<b>Statutory Advisor Updates</b>	
Patrick Reinhart, Executive Director	
Governor's Council on Disabilities and Special Education	128
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<b>Break</b>	
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<b>Statutory Advisor Updates</b>	
Kate Burkhart, Executive Director	
Alaska Mental Health Board /	
Advisory Board on Alcoholism and Drug Abuse	134
<b>4:15</b>	
<b>Adjourn</b>	
<b>4:30</b>	
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## Future Meeting Dates

Full Board of Trustee / Planning / Resource Management / Finance  
2016 / 2017 / 2018

(Updated – April 15, 2016)

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### **Planning Committee Dates:**

- May 18, **2016** (Wed)
- June 15, **2016** (Wed)
- August 9-10, **2016** (Tue, Wed)
- October 20, **2016** (Thu)
  
- **January 5, 2017** (Thu)
- **April 13, 2017** (Thu)
- **August 1-2, 2017** (Tue, Wed)
- **October 17, 2017** (Tue)
  
- **January 4, 2018** (Thu)
- **April 12, 2018** (Thu)
- **Jul 31- Aug 1, 2018** (Tue, Wed)
- **October 17, 2018** (Wed)

### **Resource Management Committee Dates:**

- August 11, **2016** (Thu)
- October 20, **2016** (Thu)
  
- **January 5, 2017** (Thu)
- **April 13, 2017** (Thu)
- **August 3, 2017** (Thu)
- **October 17, 2017** (Tue)
  
- **January 4, 2018** (Thu)
- **April 12, 2018** (Thu)
- **Aug 2, 2018** (Thu)
- **October 17, 2018** (Wed)

## Future Meeting Dates

Full Board of Trustee / Planning / Resource Management / Finance  
2016 / 2017 / 2018

(Updated – April 15, 2016)

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### **Finance Committee Dates:**

- August 11, **2016** (Thu)
- October 20, **2016** (Thu)
  
- **January 5, 2017** (Thu)
- **April 13, 2017** (Thu)
- **August 3, 2017** (Thu)
- **October 17, 2017** (Tue)
  
- **January 4, 2018** (Thu)
- **April 12, 2018** (Thu)
- **August 2, 2018** (Thu)
- **October 17, 2018** (Wed)

### **Full Board of Trustee Meeting Dates:**

- May 3-4, **2016** (Tue, Wed) – Anchorage – TAB
- September 7-8, **2016** (Wed, Thu) – Anchorage – TAB
- November 17, **2016** (Thu) – Anchorage – TAB
  
- **January 25-26, 2017** (Wed, Thu) – JUNEAU
- **May 4, 2017** (Thu) – TBD
- **September 6-7, 2017** (Wed, Thu) – Anchorage – TAB
- **November 16, 2017** (Thu) – Anchorage – TAB
  
- **January 24-25, 2018** (Wed, Thu) – JUNEAU
- **May 9, 2018** (Wed) – TBD
- **September 5-6, 2018** (Wed, Thu) – Anchorage – TAB
- **November 15, 2018** (Thu) – Anchorage – TAB

**Minutes for the  
January 27-28, 2016  
Full Board of Trustee  
Meeting**

ALASKA MENTAL HEALTH TRUST AUTHORITY  
FULL BOARD OF TRUSTEES MEETING

January 27, 2016  
8:15 a.m.

Taken at:

Alaska Permanent Fund Corporation  
Hugh Malone Board Room  
801 West 10<sup>th</sup> Street, Third Floor  
Juneau, Alaska

**OFFICIAL MINUTES**

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Trustees present:

Russ Webb, Chair  
Mary Jane Michael  
Carlton Smith  
Laraine Derr  
Paula Easley  
Larry Norene

Trust staff present:

Steve Williams  
Jeff Jessee  
Miri Smith-Coolidge  
Carley Lawrence  
Amanda Lofgren  
Kevin Buckland  
Mike Baldwin  
Katie Baldwin-Johnson

TLO staff present:

John Morrison  
Wyn Menefee

Others participating:

Kate Burkhart; Kathy Craft; Patrick Reinhart; Denise Daniello; Deputy Commissioner Diane Casto; Terry Schuster; Liz Medicine Crow; Joan O’Keefe; Sierra Jimenez; Lindsay Hallvik; Tyler Osterhaus; Rhonnie McMaster; Christa McMaster.

## **PROCEEDINGS**

CHAIR WEBB calls the meeting to order and announces that all trustees, except for the most newly appointed trustee, are present. He moves to approval of minutes.

TRUSTEE MICHAEL makes a motion to approve the minutes of November 18, 2015.

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

TRUSTEE MICHAEL makes a motion to approve the minutes of December 15, 2015.

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB asks for any ethics disclosures. There being none, he moves to the Guiding Principles and briefly reviews them. He states that the bylaws are in the packet and on the website for any of the public interested in reviewing them. He recognizes Carley Lawrence for the mission moment.

MS. LAWRENCE states that each of the trustees have the latest annual report. It is a bit longer than previous ones. She continues that it has been 20 years since the Trust has been actively working to improve the lives of beneficiaries, and their stories are featured throughout the annual report. She adds that a video was created kind of celebrating the 20 years and featuring each of those beneficiaries in the annual report.

(Video played.)

(Applause.)

CHAIR WEBB states that the video was powerful and asks about the plan for it.

MS. LAWRENCE replies that this video will be up on the website later today, featured prominently to celebrate the 20 years and as a companion to the annual report to help guide people to the website, as well. She continues that shorter videos will be cut, vignettes of each beneficiary, and little snippets will be placed on social media.

TRUSTEE MICHAEL asks about the Governor’s mansion.

MS. LAWRENCE replies that it is a difficult venue to show a video, but we're working on it.

CHAIR WEBB states that he would like to show that in the legislative sessions.

A discussion ensues.

MS. LAWRENCE states that the other video is one story about two minutes long and could be shown in the Senate.

(Video played.)

The discussion continues.

MS. LAWRENCE states that while this story is featured, she is only one person. She wonders how many other people are just like her, incarcerated, that the Trust could be helping.

TRUSTEE MICHAEL states that it supports the reports about more community services coming out of Corrections.

MS. BALDWIN-JOHNSON states that the other piece is connecting to the community supports that are available and building those with people coming out of prison.

MR. JESSEE states that it would be great to introduce at Senate Finance which would help the discussion with them.

CHAIR WEBB states that starting off with this as a representation of the Trust mission, share that and then talk about why it matters. He continues that this particular case is illustrative of thousands of other Alaskans. It illustrates all of the connections that have to be made for people to be successful when they are in an institution, and how fundamental services are once they get out.

MS. LAWRENCE states that she will do that.

CHAIR WEBB moves on and recognizes Jeff Jessee.

MR. JESSEE states that API has been struggling with staff with the result of reducing their capacity. He continues that they are on the road to recover and should be back close to their normal capacity.

CHAIR WEBB asks if these are locum tenens or permanent.

MS. BALDWIN-JOHNSON replies that one is a contractual telepsych locum tenens in Hawaii, which is a very temporary situation. She continues that there is a part-time arrangement with North Star Hospital where their psychiatrist is spending about six hours a day at API. That has



allowed them to expand their beds to 71. She adds that there is a plan to bring in the next psychiatrist in April. They will be up at full capacity by April.

MR. JESSEE states that it is not solving some of the longer-term issues, but is a start.

MR. WILLIAMS states that other piece is that it is a workforce issue. The psychiatrists, the mental health clinicians and the advanced nurse practitioners with psych emphasis is not only a challenge for API, but also for DOC.

MS. BALDWIN-JOHNSON states that the other issue has been that the pay for psychiatrists is not competitive with other places hiring around Alaska. She continues, that has been addressed by increasing the pay and a hiring bonus for psychiatrists. The nurses are the hardest position for them to fill right now.

A short discussion ensues.

MR. JESSEE states that the uncertainty of leadership, not having a permanent commissioner at Corrections, is part of the hold-up. He moves on and explains the nomination process and the confirmation hearing for the two new trustees.

A discussion ensues.

MR. JESSEE states that the Governor's Housing Summit went very well. He adds that there has been a fair amount of challenge on the operating side around some of RurAL CAP's housing programs. He goes through the confusion and issues involved.

A discussion on the Housing Summit ensues.

MR. JESSEE moves on to the Criminal Justice Commission meeting, stating that the 21 recommendations that came out are going to be reflected in Senator Coghill's Senate Bill 91. He continues that there will be a lot of effort to get that through. He states that the last thing is to talk about the behavioral health assessment and where that is going.

MR. BALDWIN states that the first phase of the contracts is wrapped up, the executive summary of the report is being revised. He explains in greater detail the process of negotiation because of the expiration of the contract and the ability to have access to the data and the dataset.

CHAIR WEBB states that the Trust has always struggled because of being reliant on external entities to get access to data. He asks if an agreement has been worked out with the Department for that access, or are there statutory impediments that prevent it.

The discussion continues.

MR. BALDWIN states that the other piece is the Health Information Exchange and their ability to have data analytics in their future. He continues that they are trying to work towards being an information-sharing exchange.

CHAIR WEBB asks Trustee Michael if she would make this a Planning Committee undertaking. He asks for any further questions or comments. There being none, he moves on, stating that Commissioner Davidson will be doing her presentation tomorrow. He recognizes Denise Daniello.

MS. DANIELLO states that she is executive director for the Alaska Commission on Aging and thanks the Trust for the opportunity to update with a report of the Commission's activities. She continues that she will be talking about budget and impacts for this legislative session. She begins with a look at the budget for senior services, services that serve senior Trust beneficiaries and other older Alaskans. She states that the senior community-based grants include all of the senior grant-funded services, nutrition, transportation support services, senior in-home, adult day, family caregiver services, aging and disability resource centers, and many others. She continues that these services are very important to senior Trust beneficiaries who live in the community and are not eligible for the Medicaid waiver or personal care assistant services. She explains this more fully. She then does a review of the five legislative priorities affecting seniors and provides a progress report of implementation efforts pertaining to Alaska's Roadmap to Address Alzheimer's Disease and Related Dementia. She shares some new findings from the Behavioral Risk Factor Surveillance Survey, the Cognitive Impairment Module, which was done in 2013 for people who experience memory loss, and then looks at how Alaska compares to other states.

A short discussion ensues.

MS. DANIELLO talks about the Governor's Housing Summit, stating that this was the first time that a Governor has identified housing as a priority for the administration. It included a senior housing breakout session with about 20 people participating. She recognizes that Amanda Lofgren was one of the facilitators for this session, along with Rachel Greenberg, one of our commissioners. She states that they were asked to identify a problem statement and then offer recommendations. A lot of the recommendations come from strategies from the Alaska State Plan for Senior Services, as well as the roadmap. She continues and provides an update about the Alaska Commission on Aging board and answers any remaining questions. She adds that the Commission on Aging meeting will be held in this room February 8 through 11 and invites all to attend. She states that they have a new Commission member, Gordon Glaser, a long-time resident of Anchorage. He was appointed to the public member seat in December, 2015. She continues that Eleanor Dimenti, the longest standing Commission member, is the new vice chair. She is from Cantwell and is very active on the Ahtna board of directors. She adds that Marie Darlin, another commission member, has been nominated by the Governor for the Woman of Distinction Award that will happen on March 8, 2016 in Juneau.

CHAIR WEBB asks for any questions.

TRUSTEE EASLEY asks how many of the 2,795 people with Alzheimer's require full-time care.

MS. DANIELLO replies that a number of people received some kind of training at the Alzheimer's Resource Agency.

TRUSTEE EASLEY asks if the number of people with Alzheimer's that require 24-hour care is known.

MS. DANIELLO replies that there are 6,600 people estimated, 65 years and older, with Alzheimer's in Alaska. She states that many of them live in the community; very few live in nursing homes. She continues that some of those individuals are cared for at home by their family caregivers, but does not know how many require 24-hour care.

A short discussion follows.

TRUSTEE SMITH asks, for all services for seniors going forward, how does the Commission model for this future demand.

MS. DANIELLO replies that it is a big issue with an entire continuum of care of services for seniors, during these difficult budget times, to hold on to the base funding, making the argument that these services are going to save money in the long run for long-term care. She states if people are kept living healthy, independently and longer at home, that will save money on nursing home care cost. She continues, stating the need to look beyond government or the public funds to provide services, and each person needs to take care of himself.

TRUSTEE EASLEY asks if there are models that are projecting what will happen with this infrastructure that is being built now in 20 years.

MS. DANIELLO replies that the need for senior elder care will continue even past 2042.

CHAIR WEBB asks for any other questions or comments. There being none, he thanks Ms. Daniello and states that next on the agenda is a partner update from Commissioner Monegan, who is not here. He recognizes Deputy Commissioner Diane Casto.

DEPUTY COMMISSIONER CASTO states that Commissioner Monegan sends his regards. She continues that she was asked to come and do an update on some of the partner projects going on between the Trust and the Department of Corrections. She begins with an overview about the DOC. She states that it is an all-consuming, full-time job dealing with the issues of substance abuse and mental health, critical issues. She continues that they are in the process of reviewing the new 2015 offender profile that will be coming out soon. The number of those in our population of 50 and over is up to 19 percent of the population. There are a lot of elderly people that are in very poor health mentally and physically, and it takes a lot of resources to manage that population. She moves on, stating that the administrative review was conducted and goes through a number of the recommendations. She continues that the one thing that DOC needs more than anything is some stability, and we are really anxious to get a permanent commissioner to move forward with many of the recommendations and begin making progress. She adds that they are addressing and looking at the process to see how a better job of making sure that there is protection and safety for the individuals can be done. She states that one of the reasons she was

brought into the Department of Corrections was to start opening up partnerships on how to do a better job of working with the communities, working with the other agencies, the beneficiaries, and making sure that the right people are working with the DOC to do the work that is needed to be done. She moves on to the Alaska Criminal Justice Commission's report and the 21 recommendations, six additional recommendations, focusing on how to improve the criminal justice system. She states that staff is reviewing the 21 recommendations, how they are going to impact, how to implement those that will be within the system and believes that there will be a huge change seen over the next five years. She states that the last time she was here, the Mental Health Trust Authority had graciously funded four community reentry coalitions: Fairbanks, Mat-Su, Anchorage, and Juneau. She reports that all four of those coalitions have been in place for some time. She continues that an actual coordinator was hired for each of these coalitions, which has greatly improved their stability. They are struggling with the issue of how to keep the coalition vibrant, moving forward, dealing with some of the inner fighting and bickering, and the feeling of too much involvement from the DOC and the Trust. She adds that they are working with the Trust to get some training for all four coalition coordinators and their chairs, as well as other coalition members on just some tools and tips on how to keep the coalition going. She moves on and talks about reentry, stating that the first 72 hours are the most critical.

TRUSTEE EASLEY asks if the DOC is letting communities know if someone is coming back to the community.

DEPUTY COMMISSIONER CASTO replies that Anchorage has the Partners Recovery Center where individuals go, and the other communities are more sporadically. Ideally, each of these four communities will actually have a center to keep better track of what is happening.

TRUSTEE SMITH asks what kind of impact is the program going to have on groups like Gastineau.

DEPUTY COMMISSIONER CASTO replies that it is probably a bit too early to tell. Ideally, the goal is to move more people out into the halfway houses and community centers, and they currently are not at full capacity. The good news is that there is some capacity. She continues going through some of the other reentry issues. She moves on to the challenge of finding appropriate housing, which is a huge issue, along with family supports.

CHAIR WEBB asks for any further questions. There being none, he calls a break.

(Break.)

CHAIR WEBB states that next on the agenda is the Planning Committee report, and recognizes Mary Jane Michael.

TRUSTEE MICHAEL asks Steve Williams to begin.

MR. WILLIAMS introduces Terry Schuster, who is with the Pugh Charitable Trust. He states that he is a senior associate and has been the point person for Alaska as it is related to this Justice

Reinvestment Initiative. He continues that he passed out the Criminal Justice Commission summary of the Justice Reinvestment Report to the trustees.

MR. SCHUSTER recaps the problem statement about what it is that the Commission is trying to fix. He states that the main problem in Alaska that the Commission has zeroed in on is growth in the Alaska prison populations. The growth in the incarcerated population in the state has grown a lot quicker than growth in the resident population. This growth has been a primary focus of the Criminal Justice Commission, which has come at great cost to the state. He continues that the Governor and the Senate President and the Speaker and the Chief Justice reached out and invited us to provide technical assistance, which began eight months ago with the Commission. This began with a data analysis and then a system assessment. This was sort of the basis of the next several months of policy development conversation. He adds that the general framing of the package is in front of the Legislature under the umbrella term of justice reinvestment. The idea of justice reinvestment is that the State needs to free up funds. In the case of this package, there is a potential for about \$424 million over a ten-year period in savings to the State. He states that savings will help address the budget shortfall. He continues that this is a package and some portion of that savings has to be reinvested into high-priority services. These high-priority services, which are often underfunded because so much of the state money is going toward prison beds, which are really expensive.

CHAIR WEBB asks, specifically related to the treatment needs of the inmate population, has anything of particular significance been discovered there.

MR. SCHUSTER replies that there is research that is relevant, but this package does not actually address that. He states that some very basic things about criminogenic needs are known and explains the research around what works to reduce recidivism and the assessment tools. He continues that addressing multiple criminogenic needs to identify an individual plan for people based on the risk factors that are presented in their assessment and follow through on that plan and retest months and then years later to see if the risk score has gone down and if this affects the outcome and individual behavior. He states that this reform package is not specific about giving this particular type of treatment to any particular inmate. It is focused on the broader brush stroke of who is going to prison, for how long, and can those variables be adjusted in order to free up funds.

CHAIR WEBB asks for any questions.

TRUSTEE SMITH states that he knows that Pugh does very well at engaging the public at large and asks how to engage Alaskans at large in the reinvestment concept.

MR. SCHUSTER replies that because of the legislative session there is a very short amount of time to influence a small number of people in the Legislature. In terms of education efforts, there is value in reaching out to do general education of members of the public. He states that the large bulk of the outreach to community members is aimed at how to get organizations and coalitions writing letters of support for this concept, and then very specific letters of support for what is going to be the substitute of SB 91. He explains more fully.

A discussion ensues.

MR. SCHUSTER states that he is not sure how all this is going to play out and asks to keep the information line open and keep the Trust up to date on how those conversations are going.

TRUSTEE MICHAEL thanks Mr. Schuster.

CHAIR WEBB thanks Mr. Schuster and the Pugh Trust for all their work nationwide on this issue, and, in particular, in Alaska.

MR. SCHUSTER states that Pugh is a very large organization and started foundations now of public charity. He continues that this public-safety-focused project is just one of many. The general theme that connects them all is the goal of helping governments be more efficient for the public good.

TRUSTEE MICHAEL states that the next item is the approval of the FY16 November small projects.

CHAIR WEBB asks for a follow-up on the meeting yesterday and what came out of it.

TRUSTEE MICHAEL states that there was a discussion about Medicaid expansion and reform; then the 2015 update of the Alaska scorecard, which was followed by the FY15 Trust MHTAAR status report performance summary, and then an update on the advocacy. She continues that the Housing First projects have been very successful in Fairbanks, Anchorage, and Juneau; but those beds were filled by people already on the streets who needed immediate service. She adds that similar kinds of supportive programs may be needed for some of the people coming out of Corrections.

MR. BALDWIN states that suggestions about potential topics for some of the later Planning Committee meetings were captured and put on the agenda.

CHAIR WEBB asks if any trustees have questions or issues that came out of that meeting. There being none, he moves to the approvals of the FY16 small projects.

TRUSTEE DERR makes a motion that the Full Board approve the recommended FY16 small projects from the November application period in the amount of \$55,500.

TRUSTEE SMITH seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB states that the agenda brings the trustees to lunch. He asks for any other issues that the trustees would like to cover.

TRUSTEE NORENE asks to discuss further the resource management strategy and future income needs.

CHAIR WEBB agrees.

TRUSTEE NORENE states that there have been informal discussions on how to accommodate the future needs when it comes to income. The Trust Land Office director has been given a strategy that always relates to maximizing income, revenue, and growth. He asks to discuss this further and consider if there should be an emphasis on income versus growth and what the needs could be.

CHAIR WEBB states the need to set a target for producing income and move towards that.

TRUSTEE DERR states the need to go into Executive Session to discuss the legal opinion that has not been resolved. She continues that it is in regard to using the TADA account for CHAI.

CHAIR WEBB asks for a motion.

TRUSTEE DERR makes a motion to go into Executive Session to discuss a legal matter.

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

(Executive Session from 11:30 a.m. until 11:51 a.m.)

CHAIR WEBB moves back into regular session for the purposes of finishing up the meeting and discussing the potential for an issue or a motion to direct our TLO director to develop a plan for generating income. He asks for a motion.

TRUSTEE SMITH makes a motion that the board of trustees direct the TLO executive director to develop and present to the trustees, as soon as possible, but no later than September, a plan to generate annually from the Trust's noncash assets an amount of spendable income equal to or exceeding the spendable income generated from the Trust cash assets. The plan should define a strategy for achieving the income target as quickly as possible, but no later than 2035, along with interim targets, identify policy decisions required or other actions trustees must take to enable the plan to be implemented, and identify any impediments that would hinder or prevent successful implementation of the plan, including organizational, structural, procedural, regulatory, or statutory issues.

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB states that Mr. Morrison has a charge to develop a plan. He moves to the scheduled lunchtime break. He asks all to assemble at the State Capitol, Room 519, at 1:15. Thank you.

(Lunch break.)

TRUSTEE MICHAEL calls the meeting to order and states that all are waiting for the chair and executive director to return. She adds that they are in a meeting right now. She states that, if the board agrees, she would like to change the agenda to first have the committee reports, the Resource Management and the Finance Committee. She asks for a motion.

TRUSTEE NORENE makes a motion to change the order of the agenda.

TRUSTEE MICHAEL recognizes Trustee Norene with the Resource Management Committee report.

TRUSTEE NORENE states that there are several consultations and asks Mr. Morrison to explain each one.

MR. MORRISON states that the first consultation is the 2016 annual land sale consultation for roughly 70 small-sized parcels and lots located across the state. Anticipated 2016 revenue to be a million and a half dollars principal, roughly \$15,000 of income, based on historical trends.

TRUSTEE SMITH makes a motion that the Resource Management Committee recommends that the Trust Authority Board of Trustees concur with the offering of approximately 70 subdivision lots and small-sized parcels through the TLO's annual land sale program.

*There being no objection, the motion is approved.*

MR. MORRISON states that the second item is the resource management strategy. The resource management strategy is the Trust Land Office's long-term asset management strategy for managing Trust assets consistent with TLO regulations. This version is the latest iteration of the plan.

TRUSTEE SMITH makes a motion that the Resource Management Committee recommends that the Trust Authority Board of Trustees concur with the adoption of the newest draft of the Resource Management Strategy as a long-term asset management strategy for managing Trust land assets consistent with TLO regulations 11 AAC 99.020.11 and AAC 99.090(c).

*TRUSTEE MICHAEL calls the vote: Trustee Derr, no; Trustee Easley, yes; Trustee Smith, yes; Trustee Norene, yes; Trustee Michael, yes. The motion is approved.*

MR. MORRISON states that the third item is from the October RMC meeting. It is for a ten-year lease with the Assets Group for the building known as Assets at 2330 Nichols Street. This is a PRI lease contemplating to rent them the building starting at \$60,000 a year, which is a difference from fair market value of \$285,000. Over the ten-year estimated life, it is anticipated that the cost would approach \$3.2 million for the reduction of the lease funds as compared to fair market value. He states that this is a much different process, it being a PRI, and offering something at less than market rates. He continues that the program office publicly noticed it and no comments were received.



TRUSTEE DERR makes a motion that the Resource Management Committee recommends that the Trust Authority Board of Trustees concur with the decision to approve a ten-year lease with Assets, Inc. for the building and property located at 2330 Nichols Street in Anchorage, Alaska. The starting rent shall be \$60,000 per year, \$5,000 per month. This beneficiary-related use of Trust lands is proposed at rents that are below fair market value. The increment between the established rent and the fair market rent of \$345,444 is \$285,444 in year one. Over the ten-year lease, it is estimated that the uncompensated use of Trust land will be approximately \$3,197,000.

*There being no objection, the motion is approved.*

TRUSTEE SMITH asks if Mr. Morrison foresees any changes in the way the land disposal program is done.

MR. MORRISON replies that, as contemplated in the resource management strategy, for many years the TLO had a successful land sale program based on the idea that through the settlement many finished lots were received from DNR that were otherwise saleable; it was just a matter of timing the market and picking the right time to sell them. He states that one of the goals and objectives of the land section is to maintain a three-year inventory of saleable lots. He continues, that is going to come at great effort and at times expense when those lots are forced to be developed from parcels that are not necessarily something that could be sold without subdivision or other improvements.

TRUSTEE NORENE concludes the Resource Management report.

TRUSTEE MICHAEL thanks Mr. Morrison.

MR. WILLIAMS states that the Finance Committee report has one item that requires full board action.

TRUSTEE MICHAEL recognizes Trustee Smith and his report for the Finance Committee.

TRUSTEE SMITH states that the motion relates to the payout for FY2016. He continues that Mr. Buckland is continuing to work on the asset allocation study and the RFP.

TRUSTEE NORENE makes a motion to approve the Finance Committee recommendation to authorize the transfer of \$20,030,000 from the Alaska Permanent Fund budget reserve account to the mental health settlement income account to finance fiscal year 2016 base disbursement payout calculation. The CFO may fulfill this motion with one lump sum or multiple transfers.

*There being no objection, the motion is approved.*

TRUSTEE MICHAEL turns the gavel back over to the chairman. She states that next is the presentation by Ms. Crow.

CHAIR WEBB welcomes Ms. Crow.

TRUSTEE SMITH asks if he could introduce Ms. Crow.

CHAIR WEBB agrees.

TRUSTEE SMITH states that he is proud to introduce Liz Medicine Crow, a tribal member of Tlingit-Haida Central Council. She is also a Sealaska shareholder from the Village of Kake on Kupreanof Island. She is an attorney, former director of the Alaska Native Policy Center, and is currently the CEO of the First Alaskans Institute. He welcomes her.

MS. MEDICINE CROW states that it is an honor to be here and thanks all for the invitation and the wonderful introduction. She continues that she is from Kake, which is the epicenter of all things great and beautiful in Alaska. Her grandparents were Mona and Tommy Jackson of Kake; her mother is Della Cheney. On her Raven side she is Kaach'adi; Fresh Water-marked Sockeye Salmon is her clan. On her Haida side she is from the Eagle Tiits Gitee Nei people of Haida Gwaii. Their crest is the hummingbird. She adds that she has had the honor and privilege of working for First Alaskans Institute for a number of years. She states that First Alaskans Institute is a statewide Alaska Native nonprofit that was formed in the late '90s. They began as the AFN Foundation which created the First Alaskans Foundation through a name change and some bylaw changes through a working partnership with the owners of the TransAlaska Pipeline. She gives more background on the negotiations with the Native landowners and how the endowment that is the First Alaskans Foundation and the Institute is the only receiver of the draw-down off of the endowment. She continues that they are able to then focus on leadership development and have some incredible leadership programs. They do a lot of work in building communities, and they also publish the First Alaskans Magazine. The goal of the magazine is to advance Alaska Native for the next 10,000 years. She states that strategic planning for 10,000 years can be quite a bucket to carry; but the notion that we have been here for over 10,000 years and that Alaska Native people have a responsibility forward into the next 10,000 years is not only something that the institute is dedicated to, but the Alaska Native people in our communities are also raised with the understanding of this responsibility. It is part of the cultural fabric. She states that one of the important roles at First Alaskans is the opportunity to try to help our own people, as well as others, understand this complex nature of what is called the Alaska Native community. She explains the importance of the Native structure of life and of being citizens of Alaska and the United States. She offers herself and staff, the policy center and Leadership Development Program and the Community Engagement Program as assets and as resources to the work that the Trust does. She states that even in the Treaty of Cession, when Russia sold the pieces of Alaska, that it claimed to have some holdover, refers to the unique relationship that the United States of America already had with its indigenous peoples. She talks about the Alaska Native Claims Settlement Act, ANCSA, and states that land settlement was the first of its kind in dealing with Native people. She explains it more fully and in greater detail. She states that there is an opportunity in Alaska to break down the barriers that people mentally have because they have not had an opportunity or just have not been able to get out to the communities and see how they operate. She continues that delivery of services by the tribes is extremely difficult because it does not matter how many people there are, the provision of services still costs the same. She states that if clarity is needed on some of what she talked about, she is available to sit, visit and talk more about these things. (Tlingit spoken.)

CHAIR WEBB thanks her and asks for any questions or comments.

TRUSTEE NORENE asks for some clarification, regionals not funding any issues.

MS. MEDICINE CROW explains more fully.

A discussion ensues.

TRUSTEE SMITH suggests opening a dialogue with the regional corporations; talk with them and see if there might be something to collaborate on. He clarifies that the public purpose of these corporations is to benefit their shareholders.

The discussion continues.

MS. MEDICINE CROW states that a lot of the funding for things that are happening at the Native Village of Eklutna or Kawerak, for instance, is federal funding. That federal funding is coming to them because of the responsibility and a relationship that the federal government has to the Native people of this country. She continues that those funds come through the government side rather than from the claim side, the Alaska Native Claims Settlement Act.

CHAIR WEBB thanks Ms. Medicine Crow. He asks Trustee Smith, as the Finance Committee chair, to, at a future Finance Committee meeting, bring together some resources and help delve into this a bit more to understand how to partner effectively with the nonprofits that have health care responsibilities and capacities and resources.

TRUSTEE SMITH agrees, and also thanks Ms. Medicine Crow.

MS. MEDICINE CROW (Tlingit spoken), thanks all.

CHAIR WEBB states that public comment is next and calls a six-minute break.

(Break.)

CHAIR WEBB states that the Trust bylaws call for a public comment period during all the regular meetings of the full Board of Trustees and goes through the procedure. He recognizes Lindsay Hallvik from SAIL.

MS. HALLVIK states that she is from SAIL, Southeast Alaska Independent Living, and is the ORCA program director, which is the Outdoor Recreation and Community Access program. She continues that SAIL serves about 1200 or more people with disabilities in Southeast Alaska, and about 500 of those are Trust beneficiaries. In the ORCA program, about two-thirds of the recreation participants are Trust beneficiaries. She adds that this year has been a great one due to the support of the Trust Authority that has positively impacted the program.

TRUSTEE MICHAEL asks which beneficiary groups they work with.

MS. HALLVIK replies that they work with people with developmental disabilities, as well as traumatic brain injury and mental health. She thanks all.

CHAIR WEBB thanks Ms. Hallvik and recognizes Tyler Osterhaus.

MR. OSTERHAUS states that he has been with SAIL and ORCA since sixth grade, and it has been fun and joyful. He continues that it helped a lot with all that he has gone through. He adds that he recently started with the PETS program which is helping with employment skills. He states that he received a lot of help, which has greatly improved all he has done.

CHAIR WEBB congratulates him.

TRUSTEE MICHAEL asks how old he is.

MR. OSTERHAUS replies 16.

TRUSTEE MICHAEL asks about his job training.

MR. OSTERHAUS replies that he was interning over in Zach Gordon, which is the teen center.

TRUSTEE MICHAEL thanks him for testifying.

CHAIR WEBB thanks Mr. Osterhaus and recognizes Rhonnie McMaster.

MS. McMASTER states that she has been hanging out with ORCA for about five years and used to be really shy. She has been an instructor for two years and enjoys having fun, camping, walks, and also enjoys skiing.

TRUSTEE MICHAEL asks her age.

MS. McMASTER replies 25.

CHAIR WEBB thanks Ms. McMaster and comments on a job well done. He recognizes Christa McMaster.

MS. McMASTER states that she is Rhonnie's mom. She continues that Rhonnie has been with ORCA about four years, and the change in her has been amazing. Rhonnie is cognitively impaired and panics and then shuts down. She originally involved Rhonnie in ORCA for the physical aspects, and the program has been irreplaceable in her life. That cannot be taught in a classroom. She is not only involved in the activities, she is also doing volunteer time there. She not only has friends, she is expanding her horizons on what she can do. She continues that her husband works at Eaglecrest and Rhonnie wanted to teach skiing. This is her second year, and she is a paid instructor for the We Ski program and teaches beginning skiing. She states that is the kind of thing that ORCA has done for her.

CHAIR WEBB thanks Ms. McMaster for coming here and helping the trustees learn about the program, what it does, and for the courage to come here and testify. He asks if there is anyone on the phone.

MS. JIMENEZ states that she is Sierra Jimenez and is calling in from Haines. She continues that she works for Southeast Alaska Independent Living and works out of the Haines office. She states that she has been involved with two Mental Health Trust-funded projects in the last year and is calling to say thank you. She gives a short report on what has been done with these two different projects. She continues that a \$75,000 grant was received to help go toward the SAIL portion of the Wellness Center in Haines. It is pretty much a nonprofit center. The money from the Trust went towards an acceptable kitchen that opens up into a classroom to teach independent living skills such as cooking and budgeting. There is not a huge homeless population in Haines, but it does exist. It is still under construction with a substantial completion date of mid-March. She moves on to the second project, PETS, the Preemployment Transition Services that was partnered with Vocational Rehabilitation. SAIL received funding to take 15 youths through the project, which she explains fully. She adds that all 15 are finished, and it seems that four of the seven students that went through ended with offers of paid positions. It was successful and an empowering project. She thanks all.

TRUSTEE SMITH states that the SAIL director, Joan O'Keefe, is here and asks her to say a few words.

MS. O'KEEFE states that she is the director of Southeast Alaska Independent Living and appreciates the support of the Trust. She continues that they serve more than 1200 folks throughout Southeast in about 19 communities through the four offices. Agency-wide, more than 40 percent are Trust beneficiaries. She adds that they are an independent living center and one of the core services is peer support.

CHAIR WEBB asks if there is an analogous organization in Anchorage.

MS. O'KEEFE replies that Access Alaska is in Anchorage, and they have the largest region in the state, actually two regions. Their offices are in Anchorage, Fairbanks, and Wasilla. Technically, independent living centers cover the whole state. She states that the Trust has also been very supportive with the Home Modification for the Aging in Place project and are very excited about that process and product. She thanks the Trust for the support, and gives a bit more information on the project.

CHAIR WEBB thanks Ms. O'Keefe.

MR. JESSEE states appreciation for all that came and talked about the value of the recreational programs.

MS. O'KEEFE states that every core service of independent living can and does happen through recreation. Even the core service is transitional. Many skills, life skills, can be done through recreation. Thank you.

CHAIR WEBB asks for anyone else to testify.

MR. JESSEE states that there are some written comments from Faith and Dorrance. He continues that the Disability Law Center and the Mental Health Board should be leading in this area. He adds that if the Disability Law Center and the Mental Health Board can get together with Faith and Dorrance and come up with a plan, then the Trust will throw in and help push it through. He states that he has steadfastly resisted taking the lead.

A short discussion ensues.

CHAIR WEBB suggests a committee meeting or an informal work session to sit down and explore what is going on, how these things fit together and then whether there is anything that needs to be done. He recesses the meeting.

(Full Board of Trustees meeting recessed at 5:15 p.m.)

ALASKA MENTAL HEALTH TRUST AUTHORITY  
FULL BOARD OF TRUSTEES MEETING

January 28, 2016  
11:17 a.m.

Taken at:

Alaska Permanent Fund Corporation  
Hugh Malone Board Room  
801 West 10<sup>th</sup> Street, Third Floor  
Juneau, Alaska

**OFFICIAL MINUTES**

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Trustees present:

Russ Webb, Chair  
Mary Jane Michael  
Carlton Smith  
Laraine Derr  
Paula Easley  
Larry Norene

Trust staff present:

Steve Williams  
Jeff Jessee  
Miri Smith-Coolidge  
Carley Lawrence  
Amanda Lofgren  
Kevin Buckland  
Mike Baldwin  
Katie Baldwin-Johnson

Others participating:

Commissioner Val Davidson; Deputy Commissioner Karen Forrest; Monique Martin; Kate Burkhart; Kathy Craft; Patrick Reinhart.

**PROCEEDINGS**

CHAIR WEBB reconvenes the meeting and recognizes Commissioner Val Davidson.

COMMISSIONER DAVIDSON begins with a proper introduction. (Yup'ik spoken.) She states her Yup'ik names (Yup'ik spoken) and her English name is Val. She continues that she was born and raised in Bethel and in Aniak and gives a short history of her family background, which makes her who she is. She adds that unless you know people's background and where they are and the most important things in their life, you do not really know who they are and how that context works in your life. She thanks the Trust for the incredible support over this past year and appreciation for all the efforts to help with all the various reform efforts. She adds that Jeff Jessee and his team have been truly helpful, and having people that can be counted on has been invaluable. She moves on and talks about Medicaid expansion, explaining as she goes along. She adds that this will be refreshed every month so that the public has the opportunity to see in an effort to be more transparent. As of January 17, there had been 9,334 Alaskans who had been enrolled in expansion, and nearly \$35 million in new federal revenue associated with those beneficiaries. She asks for any questions.

TRUSTEE MICHAEL asks if people are coming to Alaska for the Medicaid services because it is such a rich program.

COMMISSIONER DAVIDSON replies that there are residency requirements in Alaska for people to be able to qualify for Medicaid; they have to be an Alaskan resident. She does not think that very much of that has been seen.

CHAIR WEBB asks how the Medicaid program of Alaska compares nationally.

COMMISSIONER DAVIDSON goes through the optional services and anticipates that it is going to be a hot topic this session. She states that she forgot to introduce her teammates: Karen Forrest, Deputy Commissioner; and Monique Martin, health care policy adviser. She moves on to the five basic recommendations, and talks about each one in great detail.

DEPUTY COMMISSIONER FORREST talks about the shortages in the health practitioner positions and the possibility of being able to bring other health practitioners on at API at a higher step with signing bonuses and those kinds of things. She states that there was a conversation with DOC where their similar recruitment problems were discussed. There is a possibility of looking at dovetailing together with some of the recruitment issues. She adds that the provider community has also stepped up. She talks about the need of having a community solution as opposed to just looking at it alone.

A short discussion ensues.

COMMISSIONER DAVIDSON moves on to the budget cuts and talks about the value of having great relationships. She states that all kinds of great programs and innovations can be designed, but if the behavioral health system is not fixed and if the gaps in the continuum of care are not filled, then budget challenges will continue and progress will never be made. She continues that the last thing recommended in the report is to continue the current benefit package that is available for the beneficiaries. She states that they are involved in the Governor's new Medicaid reform bill, Senate Bill 78, and also incorporated these recommendations into a new bill that provides the Department with the authority to be able to do those things. She continues that



these will not be done all at once, and we are looking at the ones that have the best opportunity for improving services and savings as quickly as possible. She moves on and talks about working together and helping DOC; and also Title 12, working with the Court System, DOC and API to make sure we're doing a better job of managing and tracking. She also talks about the need for better communication.

A question-and-answer session ensues.

DEPUTY COMMISSIONER FORREST adds that in terms of the Criminal Justice Commission's report, one of the recommendations to the Legislature is that reinvestment be turned towards behavioral health services in the community. She states that there were 27 recommendations and thinks that that is an important recommendation that all should be aware of.

CHAIR WEBB asks for any other comments or questions.

COMMISSIONER DAVIDSON states that Governor Walker and Lieutenant Governor Mallott have asked that she chair a cabinet work group on suicide prevention and better coordinating the suicide prevention efforts among the departments. With that (Yup'ik spoken), thank you all for the incredible support.

TRUSTEE MICHAEL asks what significant role can the Trust play in carrying the torch for the long term and making it sustainable.

COMMISSIONER DAVIDSON appreciates that and states that it has been a tremendous partnership because she knows her strengths and is also acutely aware of the limitations. She states appreciation for Mr. Jessee's willingness to step in and do it in such a respectful, kind way, very much behind the scenes, so that the rest of the world does not necessarily have to see her shortcomings.

MR. JESSEE states that she is providing incredible leadership.

CHAIR WEBB states that Commissioner Davidson and her team are an incredible breath of fresh air with the honesty, openness, and willingness to work with the Trust, to open the door and give us an opportunity to provide the help that we can.

DEPUTY COMMISSIONER FORREST thanks the chair.

TRUSTEE SMITH replies with the only Yup'ik he knows (Yup'ik spoken).

COMMISSIONER DAVIDSON (Yup'ik spoken.)

CHAIR WEBB offers his assistance in any way.

COMMISSIONER DAVIDSON thanks him so much.

(Applause.)  
(Lunch break)

CHAIR WEBB moves to the next item.

MR. REINHART states that he is with the Governor's Council on Disabilities and Special Education and talks about the budget reductions from FY16 and its impact so far this year, and the FY17 Governor's budget and potential impacts on the beneficiary group, the Council's legislative priorities. He continues that they asked for and worked with the Governor's office to get four fewer council members, and now have 24 members. That is a significant savings right there. The DD grants pretty much got the same amount of money that they had in years past, even with the \$506,000 cut. Then the Council absorbed the cuts in frugal practices and travel. He states that the way that SDS dealt with the unallocated Medicaid cut was reducing the draw from the disability registry and the waitlist. He goes through some of the capital stuff that impacts the beneficiary group and thanks the Trust for the support of AMC. He adds that AMC was the group that got the million dollars in there and the big advocacy effort from AMC is to make sure the amounts stay in there. On the operating impacts he talks about the Early Intervention and Infant Learning Programs. He states that this program serves zero to three with developmental disabilities with kids that meet a 50-percent delay or more. He continues that the big news in the budget proposal is the entire transfer of the Infant Learning Program from OCS to Senior and Disability Services and is a clean transfer. This gives alliance with SDS's mission, plus a lot of the grantees that provide Infant Learning Programs are the same ones that provide DD services.

CHAIR WEBB asks what is being done early on to prevent things from happening.

MR. REINHART replies that there is some really good facts and figures about the value of these services in terms of mitigating future life difficulties and expenses related to that. He continues that there is all kind of historical data in that regard to be utilized and would get more information. He moves on to the community developmental disabilities grant, and then talks about legislative priorities, beginning with the waitlist drawback. He finishes up the legislative and moves to the ABLE act; Achieving Better Life Experience Act. This recognizes that people with disabilities and their families have greater expenses and may not be able to save some of the money. He continues that this is a great empowerment tool in terms of employment. People can now start saving money and putting it in these accounts. He adds that they do not have to risk the benefits that they are getting until they get to a certain level. It is a self-help kind of bill, and he explains the eligibility. He shares some Council news, stating that their meeting is next week in Juneau, and they have their Inclusive Practice Award. He states that they are involved in trying to recognize special education programs that are super cool in different parts of the state by indoor special educators. He invites the trustees to participate. The Key Campaign is February 18 and 19 in Juneau; February 17 is the AADD, the Association of Developmental Disabilities; the Full Lives Conference is March 30 and 31 in Anchorage; and the next Council meeting after next week is May 3 and 4, and we will try to do that by video conference. He states that the new five-year safe plan effort will be wrapping up this spring. He continues that they want to expand Project Search, a new site in Anchorage, and are also looking at the banking industry there and also in Juneau.

TRUSTEE MICHAEL asks if there is anything unique on the Key Campaign platform.

MR. REINHART replies that they have the ABLE Act, and the waitlist draw is a big issue.

CHAIR WEBB thanks Mr. Reinhart, and moves on, recognizing Kate Burkhart.

MS. BURKHART states that she is the executive director of the Advisory Board on Alcoholism and Drug Abuse and the Alaska Mental Health Board, and she has some pretty specific things to share. She continues that the Trust is the first external entity to see the debut of the new logo. The boards are executing a new communications strategy headed up by Brian Wilson, research analyst, who brings a host of public information skills with him beyond his superb research and analysis skills. He is going to ensure that the communications are more effective and consistent. She shares the impacts of the FY16 budget on their constituents and Trust beneficiaries. She states that going into FY16 the aggregated budget for behavioral health grants, which were formally the increments for community behavioral health treatment and recovery, psychiatric emergency services, severe emotional disturbances, and serious mental illness grants were all bundled into one thing; but the aggregate amount was the same as FY15. After the budget was signed, that line was further reduced by a million dollars. Going into FY17, the reduction that the Commissioner talked about is actually a further reduction of base funding from FY15 levels. She briefly talks about how across departments that has an impact on Trust beneficiaries. She continues that part of the reductions included the Office of Administrative Hearings. She gives several examples of how, even when the reductions are spread across an entire administration, there is a direct impact on beneficiaries. She states that when talking about creation of the FY17 budget, the boards made the policy decision that all of the recommendations were going to start and end with the basic needs of their constituents. She continues that in doing the constituent outreach in support of the Medicaid redesign, many of the people with serious mental illness, substance abuse disorders were unaware of the Medicaid expansion. The usual outreach, TV, Internet did not get to them. At Project Homeless Connect this week in Juneau, Public Assistance and JAMHI enrolled people. She thinks that in continuing to help people access Medicaid they will need to be found and convinced to enroll. She moves to housing, stating that many are looking forward to the implementation of the TAC supported Housing Plan in partnership with the Department of Health and Social Services.

TRUSTEE DERR asks what TAC is.

MS. BURKHART replies Technical Assistance Collaborative, a highly inventive name for a consulting group that provides technical assistance. She states that one of the things that is focused on is ensuring that the constituents have access to programs that provide for mitigation of food insecurity. This is food banks, congregate meals, and delivered meals for older and disabled Alaskans. Food for families and food for children. She states that childhood nutrition is a big problem in Juneau, and the Juneau Community Foundation manages the Hope Endowment, which was created to address some very specific needs. There are lots of kids living with food insecurity, and many community organizations have tried to fill that gap through different programs. She moves on to public assistance and states that all of the formula programs for FY17 are flat-funded, they are entitlement programs and subject to maintenance of effort

requirements. She explains this. She continues that emergency assistance programs through tribes and churches are all reporting higher utilization, and there are more households struggling. She states that in the proposed budget for '17 the funding for the advisory board at API is gone. The Division of Behavioral Health had disbanded that advisory board. She continues that there is language that leads us to believe that it is being eliminated; however, they reconvened in December and had a meeting in January. She continues going through the budget, explaining as she goes along. She talks about education and states the need to be aware of policies and practices that fail to provide an adequate education to people with special education needs.

TRUSTEE EASLEY asks what percent of the education budget goes to special education.

MS. BURKHART replies that she does not know, but will find out. She continues her presentation, explaining as she goes along. She goes through the bills in the Legislature, explaining the boards' position on each and the reasoning behind it. She asks for any questions.

A question-and-answer session ensues.

CHAIR WEBB asks for any other questions or comments.

MS. LOFGREN states that she likes the new logo.

MS. BURKHART states that the Public Information Office at the Department of Health and Social Services designed it.

CHAIR WEBB thanks Ms. Burkhart, and states that is the last item on the agenda.

TRUSTEE SMITH has a brief announcement. He states that NCADD is sponsoring a candlelight vigil tomorrow night at Marine Park. There will be three speakers, and the theme is End Addiction Now.

TRUSTEE DERR asks where the May meeting will be held.

CHAIR WEBB replies Anchorage.

MR. WILLIAMS states, in light of the Governor's request for limiting travel, unless trustees give other direction, staff's recommendation is to have the May meeting in Anchorage.

CHAIR WEBB explains that every bit of travel that anyone in the Trust Land Office must do has to be approved by the Commissioner. The problem with that is that any communication for travel should be put in three months in advance, but should not expect it to be acted on until a few days before the date of travel. Essentially, that means that the Trust Land Office is unable to conduct business under that scenario. The lands cannot be managed. If there is a call about a trespass situation, they cannot travel because it will not be approved.

TRUSTEE NORENE asks if there is a way to assist in the effort.

CHAIR WEBB explains that the Governor's memo asks to comply with the spirit of the effort, and there is a list of agencies that are exempt. The Trust was not addressed in that memo specifically, and was left out.

TRUSTEE DERR asks if a letter could be written.

TRUSTEE NORENE proposes a resolution with the trustees supporting any help that can be given to the Trust Land Office.

CHAIR WEBB states that if he pursues this to the Governor's office, it will be on behalf of the Full Board with understanding and agreement that is the direction of the Full Board.

TRUSTEE DERR asks about the next Planning Committee meeting.

MS. BALDWIN replies that it is scheduled for February 23.

TRUSTEE EASLEY suggests putting the substance abuse budget on the agenda.

TRUSTEE DERR makes a motion to adjourn the meeting.

TRUSTEE MICHAEL seconds.

*There being no objection, CHAIR WEBB thanks all and adjourns the meeting.*

(Full Board of Trustee meeting concluded at 3:23 p.m.)

**Minutes for the  
February 23, 2016  
Full Board of Trustee  
Meeting**

ALASKA MENTAL HEALTH TRUST AUTHORITY  
SPECIAL FULL BOARD MEETING

February 23, 2016  
4:10 p.m.

Taken at:

Alaska Mental Health Trust Authority  
3745 Community Park Loop  
First Floor Conference Room  
Anchorage, Alaska

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**OFFICIAL MINUTES**

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Trustees present:

Russ Webb, Chair  
Carlton Smith  
Laraine Derr (via telephone)  
Larry Norene  
Mary Jane Michael  
Paula Easley  
Jerome Selby (via telephone)

Trust staff present:

Steve Williams  
Jeff Jessee  
Miri Smith-Coolidge  
Kevin Buckland  
Mike Baldwin  
Katie Baldwin-Johnson  
Amanda Lofgren  
Carrie Predeger  
Heidi Wailand  
Valette Keller

**PROCEEDINGS**

CHAIR WEBB calls the full board meeting to order and calls the roll. He asks for a motion to approve the agenda. He asks for any changes to the agenda.

MR. JESSEE states that he would like to add a change of intent.

TRUSTEE MICHAEL makes a motion to approve the amended agenda.

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB asks for any ethics disclosures. Hearing none, he moves to the first order of business, the Department of Military and Veterans Affairs, FY17 MHTAAR funding request of \$50,000. He recognizes Jeff Jessee.

MR. JESSEE states that Military and Veterans Affairs is going to get a substantial reduction in their budget. The question was: What could the Trust do to help? He continues that they were easy to work with and quickly identified that if there was a way to get their database project set up to identify veterans that are returning to the community from Corrections, the outreach workers could be targeted to contact those individuals and make services available to them. He adds that it was refreshing to have an organization that really wanted to work with the Trust and focus on beneficiaries in the VA, and in general. It is before the board for consideration.

CHAIR WEBB asks for any questions.

TRUSTEE MICHAEL states that she participated in the Governor's Housing Summit and was placed in the Veterans Housing Group. She continues that one of the things she learned was that there is a real uniqueness to the life of a veteran, what they have gone through, and how they have stay connected to their community of people that went through similar things. She adds that there is a substantial number of people that are veterans that suffer from substance abuse and mental illness, and she is pleased to see this come forward.

CHAIR WEBB asks for a motion.

TRUSTEE SELBY makes a motion to approve a \$50,000 FY17 MHTAAR grant to the Office of Veterans Affairs for the Veterans Services Database Project.

TRUSTEE EASLEY seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB recognizes Amanda Lofgren with a change of intent.

MS. LOFGREN states that when the planning for the Employment Initiative started in September of 2014, funding for the Division of Vocational Rehab Services to have a position dedicated to being responsive to the changes in the Workforce, Opportunity and Innovation Act was allocated. It specifically required Section 503(c)(3) contractors that are the federal contractors to have a goal of 9 percent of individuals that they employ as individuals with disabilities. She continues, that for multiple reasons, that position and that project has not been successfully put together. She adds that other things were done to address that, which she explains in detail. She states that the change of intent is to look at reprioritizing the position to



align with the focus on Criminal Justice. She continues that there have been multiple conversations with the Department of Labor about their connection and coordination with the Department of Corrections and the reentry and recidivism. One of the things identified is that there is often a lot of misalignment between the two departments, as well as the connection to the Job Centers post release, even while they are incarcerated. She adds that there are a lot of vocational training opportunities as well as services that are provided in the Job Centers that could be located in the Corrections Centers. She explains this more fully. She states that the intent is really to more align and coordinate, in addition to being a part of the employment planning.

TRUSTEE DERR makes a motion that the Board of Trustees approve changing the intent of the FY16 and FY17 MHTAAR grants to the Department of Labor and Workforce Development from the DVR Counselor/Liaison position to the Job Center Liaison in Correctional Facilities position in the amount of \$125,000 for each fiscal year.

TRUSTEE MICHAEL seconds.

TRUSTEE EASLEY asks how this project would be supervised to make sure that it is serving the people it is supposed to be serving.

MS. LOFGREN replies that as a program officer she would be working closely with the Department of Labor in monitoring this to make sure that the outcomes are effective.

TRUSTEE WEBB asks if there is a greater level of confidence in filling this position.

MS. LOFGREN replies that there is a lot of support.

*There being no objection, the motion is approved.*

CHAIR WEBB asks for any other issues or comments. He recognizes Larry Norene.

TRUSTEE NORENE states that all are looking forward to meeting Trustee Selby.

TRUSTEE EASLEY states that with the Planning Committee materials, Senate Bill 91 was sent, and she was wondering if anyone wanted to comment on that.

MR. JESSEE states that it is Senator Coghill's bill that incorporates many of the recommendations of the Criminal Justice Commission and has started on its legislative journey.

MR. WILLIAMS states that it is sitting in Senate State Affairs and has had three hearings. He continues that there are concerns out in the community around the threshold levels for property thefts being raised and inflation-proofing so they do not stay bottomed out. There are also some concerns from the Office of Victims Rights and from some law enforcement organizations around reducing misdemeanors to a violation as opposed to an actual charge.

CHAIR WEBB comments that this is the biggest change in the criminal justice system in the last 40 years. The last rewrite of the criminal statutes occurred around 1977. He asks for any other comments or questions.

MR. JESSEE goes through some of the updates, stating that there will be a CEO report this month, and then he goes through some of the news of things that have been and will be happening.

CHAIR WEBB asks for a motion to adjourn.

TRUSTEE SMITH makes a motion to adjourn the meeting.

TRUSTEE MICHAEL seconds.

*There being no objection, CHAIR WEBB adjourns the meeting.*

(Full Board of Trustees meeting adjourned at 4:34 p.m.)

**Minutes for the  
February 26, 2016  
Full Board of Trustee  
Meeting**

ALASKA MENTAL HEALTH TRUST AUTHORITY  
SPECIAL FULL BOARD MEETING

February 26, 2016  
3:15 p.m.

Taken at:

3745 Community Park Loop, Suite 120  
Anchorage, Alaska

Teleconference

(All participants appeared via Speakerphone)

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**OFFICIAL MINUTES**

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Trustees present:

Russ Webb, Chair  
Carlton Smith  
Laraine Derr  
Larry Norene  
Paula Easley  
Jerome Selby

Trust staff present:

Steve Williams  
Jeff Jessee  
Miri Smith-Coolidge

TLO staff present:

John Morrison  
Wyn Menefee  
Paul Slenkamp

**PROCEEDINGS**

CHAIR WEBB calls the full board meeting to order and calls the roll. All trustees are present except for Mary Jane Michael. He states that there is only one item on the agenda. He asks if there are any additions or corrections to the agenda. There being none, he asks for a motion to approve the agenda.

TRUSTEE NORENE makes a motion to approve the agenda.

TRUSTEE EASLEY seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB asks for any ethics disclosures. There being none, he moves to the Cat Island timber sale and asks the Resource Management chair, Larry Norene, for a report.

TRUSTEE NORENE makes a motion that the Resource Management Committee recommends that the Trust Authority Board of Trustees concur with the disposal of timber through competitive sale on Trust land on Cat Island located near Hollis on Prince of Wales Island.

CHAIR WEBB states that is a committee motion and asks for any discussion. He notes that Paul Slenkamp said that this is an unexpected opportunity sale due to the confluence of a number of factors related to weather conditions in Southeast, availability of some equipment, and the fact of a very specific market for the red cedar contained in this sale. This will generate an estimated \$425,00 in principal and \$75,000 in income. He asks for any objections.

*There being no objection, the motion is approved.*

CHAIR WEBB asks for any other issues to be taken up by the board at this time.

TRUSTEE DERR makes a motion to adjourn the meeting.

TRUSTEE SELBY seconds.

*There being no objection, the meeting is adjourned.*

CHAIR WEBB thanks all for their willingness to act on this so quickly without a lot of prior notice so this opportunity could be taken advantage of and generate some money.

(Special Full Board meeting adjourned at 3:20 p.m.)

**Minutes for the  
March 16, 2016  
Full Board of Trustee  
Meeting**

ALASKA MENTAL HEALTH TRUST AUTHORITY  
SPECIAL FULL BOARD MEETING

March 16, 2016  
3:45 p.m.

Taken at:

Alaska Mental Health Trust Authority  
3745 Community Park Loop, suite 120  
Anchorage, Alaska

**OFFICIAL MINUTES**

---

TELECONFERENCE

Trustees present:

Russ Webb, Chair  
Laraine Derr (via Speakerphone)  
Larry Norene  
Paula Easley  
Jerome Selby (via telephone)  
Mary Jane Michael

Trust staff present:

Jeff Jessee  
Steve Williams  
Miri Smith-Coolidge  
Kevin Buckland  
Michael Baldwin  
Katie Baldwin-Johnson  
Amanda Lofgren  
Carrie Predeger  
Heidi Wailand  
Valette Keller  
Carley Lawrence  
Luke Lind  
Kat Roch

Others participating:

Kathy Craft; Duane Mayes; Randall Burns; Monique Martin.

**PROCEEDINGS**

CHAIR WEBB convenes the Full Board meeting and calls the roll. He states that Trustee Smith is not able to be here. He asks for a motion to approve the agenda. He asks for any changes to the agenda.

TRUSTEE MICHAEL makes a motion to approve the agenda.

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB asks for any ethics disclosures. Hearing none, he moves into the discussion of Medicaid reform and implementation, potential Trust financial involvement. He recognizes Jeff Jessee.

MR. JESSEE states that the Planning Committee has reviewed the materials from the Department and some additional materials from the advisory boards and the provider communities, as well as information about the ABLE Act. He adds that the programmatic elements were also discussed. He continues that these items are before the Full Board for funding considerations.

TRUSTEE DERR asks, in regard to Medicaid expansion, if there is an idea of how many Trust beneficiaries are part of that group.

CHAIR WEBB asks Ms. Martin and Mr. Burns if they have the answer.

MS. MARTIN replies, no, she does not.

MR. BURNS replies that some calculations, in preparation for the meeting with the providers two weeks ago, were done. He states that they were looking to cut over \$6 million in the budget and were anxious to see whether the providers were able to fill that gap. He continues that there were 988 new enrollees from the Medicaid reform expansion population, and it was \$5.7 million. He adds that they are moving forward with enrolling the expansion population and billing Medicaid for that population.

TRUSTEE DERR asks if all the Medicaid enrollees are Trust beneficiaries.

MR. BURNS states that Ms. Martin will talk about the Web page that shows the expansion population. He adds that he was only referring to that number which was the Trust beneficiaries and behavioral health only.

MS. MARTIN states that the dashboard was updated through the end of February, and that it is 12,678 newly eligible for Medicaid under expansion. That is beneficiaries and nonbeneficiaries.

CHAIR WEBB reiterates that of the 900 who were behavioral health beneficiaries, who were served by behavioral health providers, the billing for those behavioral health providers alone



amounted to almost \$6 million. He continues that the return on the investment appears to be justified on just a six-month period of \$6 million billings for behavioral health services only.

MR. BURNS states that the data will get to Mr. Jessee. He continues that they also want to know what agencies are successful in this and which ones are still having difficulty. He adds the need to focus on working with those providers that are being less accessible in enrolling their patients. He also states that there is a backlog, and they are working with the Division of Public Assistance on having staff begin enrolling people, specifically behavioral health grantees.

TRUSTEE NORENE asks if there is a way to sort out the Native enrollment that was pushed and if the demographics of the remaining population can be found.

MR. BALDWIN replies that was not looked at.

TRUSTEE NORENE asks if there is any effort in demographics of the population of the new enrollees.

MS. MARTIN replies that there is a breakdown by age and then male or female. She states that there was a request from Tribal Health to see how many of the newly eligible under Medicaid expansion are Alaska Native or American Indian. She explains more fully. She continues that some demographic information was received and are getting more significant numbers.

CHAIR WEBB thanks all for the discussion.

MR. JESSEE adds, that is 400 percent on the investment in just six months, and just with behavioral health. He continues, that does not account for the fact that providers have up to 12 months to bill. He states that the latest Medicaid enrollment page, the dashboard, is being distributed for information. He continues, that it is now before the Trustees to consider these elements for funding.

CHAIR WEBB reads the proposed motion for Trustees to consider for purposes of discussion. The motion would read: I move the Board of Trustees approve funding in FY17, '18 and '19 required to implement the Medicaid reform elements of Senate Bill 74 as outlined in the document titled "Alaska Mental Health Trust Authority Medicaid Implementation Support," dated 3/16/2016 at 11:58 a.m., as well as a technical assistance contract, \$300,000, and an ABLE Act startup and implementation costs that total \$3,967,000 for fiscal year '17.

TRUSTEE DERR suggests splitting it out because it is crossing several fiscal years.

CHAIR WEBB states that it can be split out and voted on for each year.

TRUSTEE DERR states that her problem is that she has not seen any finance numbers in regard to the total picture.

TRUSTEE MICHAEL comments that the FY17 can be approved and not the other years until the budget meeting.

A discussion ensues.

TRUSTEE SELBY asks if '18 and '19 need to go into the fiscal notes right now.

MS. MARTIN states that the fiscal notes are on a five-year schedule to see where the funds will come from.

The discussion continues.

TRUSTEE SELBY makes a motion that the Board of Trustees approve funding in FY17, '18 and '19 required to implement the Medicaid reform elements of Senate Bill 74 as outlined in the document titled "Alaska Mental Health Trust Authority Medicaid Implementation Support," dated 3/16/2016 at 11:58 a.m., as well as a technical assistance contract, \$300,000, and an ABLE Act startup and implementation costs that total \$3,967,000 for fiscal year '17.

TRUSTEE MICHAEL seconds.

CHAIR WEBB explains that the motion as stated includes the ABLE Act and the element from the second page separately, the technical assistance contract for providers. He states that those things have to go in now and are related specifically to either implementing Medicaid reform or implementing the ABLE Act. The total includes both of those elements.

TRUSTEE DERR states that if it is okay with Mr. Buckland, then she is fine with it.

MR. BUCKLAND states that it is good.

TRUSTEE DERR states that she has another point of discussion. She continues that she is still uncomfortable with the direction the Trust is going in regard to funding this much of the Department and putting the Trust on the line for three years on a program that is yet to be defined. She looks at past performance and giving the Department money over the years and them not following the direction the Trust had given. She states that she will vote for the motion, but still has that concern.

MR. JESSEE appreciates her concern and states that staff has been very engaged with the Divisions and the Department and anticipate having a significant involvement in all of the items as they go forward. He adds that staff can restrict any of these appropriations at any time with direction from the trustees.

CHAIR WEBB suggests an amendment to the motion.

TRUSTEE DERR makes a motion to amend the prior motion to read at the end adding after totaling \$3,967,800 for FY17 "that it is subject to implementation requirements and specific trustee review before expenditures are made as established by staff following trustee direction."

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

CHAIR WEBB asks if there is any further discussion of the motion, as amended.

*There being no objection, the motion is approved.*

MS. BALDWIN-JOHNSON states that there is a small amount in '16 on page 1 of \$25,000 which would be the Authority fund contribution.

CHAIR WEBB asks if she is looking for authorization from the Board of Trustees to spend \$25,000 in MHTAAR Funds in FY16 for the purposes of provider capacity assessment and development.

MR. JESSEE replies yes.

TRUSTEE MICHAEL makes a motion that the Board approve \$25,000 from Authority Grant funds in FY16 for the purposes of providing provider-capacity assessment and development.

TRUSTEE NORENE seconds.

*There being no objection, the motion is approved.*

MR. BUCKLAND states that with this motion the intention will be to instruct OMB to establish \$25,000 in new Authority fund appropriation expenditure under appropriation 04 Q163008 for fiscal year '16.

CHAIR WEBB asks the trustees if they agree that was the intent of the motion.

TRUSTEE MICHAEL replies, yes, that was the intent of the motion.

CHAIR WEBB states that the direction that staff has followed in working with the Department is to make sure that what the Trust put in there provides the best opportunity for success, because failure is not an option. He continues that the Trust is committed down this road, which the State of Alaska has been following, for 20 years or more, and it has gotten bigger and bigger with every year.

TRUSTEE MICHAEL comments that this is equal to, if not bigger than, the closure of Harborview or the first waiver the Trust ever did. She states that the Trust has done enough to influence the Legislature and the Governor to let them know that this is moving forward, and all are working together. She thanks everyone for a job well done.

MR. BURNS thanks all.

MS. LOFGREN states that all are going to live to see the end.

CHAIR WEBB thanks the staff for doing a great job. He states that the elements of the comprehensive plan are being implemented and hopes that it will be a usable process in a usable plan that can be acted on in the future. He asks for any other comments. There being none, he asks for a motion for adjournment.

TRUSTEE SELBY makes a motion to adjourn the meeting.

TRUSTEE MICHAEL seconds.

*There being no objection, the motion is approved.*

(Special Full Board of Trustees meeting adjourned at 4:25 p.m.)

**The Trust's  
Guiding Principles /  
Mission Statement /  
Trust Budget  
Process Flowcharts**

## Trust Guiding Principles

---

**To improve the lives of Trust beneficiaries, The Trust is committed to:**

Education of the public and policymakers on beneficiary needs;

Collaboration with consumers and partner advocates;

Maximizing beneficiary input into programs;

Continually improving results for beneficiaries;

Prioritizing services for beneficiaries at risk of institutionalization or needing long-term, intensive care;

Useful and timely data for evaluating program results;

Inclusion of early intervention and prevention components in programs;

Provision of reasonably necessary beneficiary services based on ability to pay.

Approved 5-12-09, Board of Trustee meeting

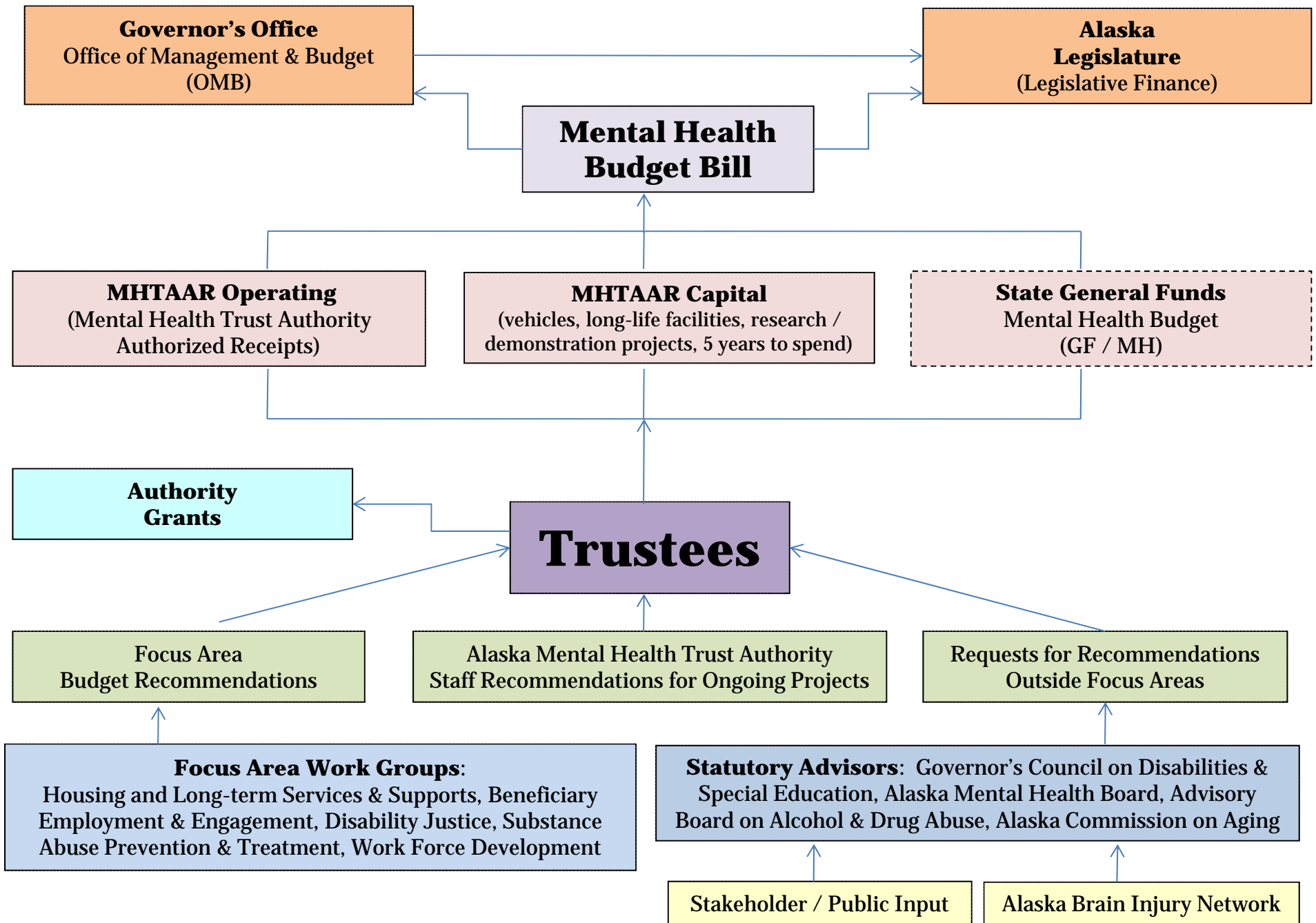
## Trust Mission Statement

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The Alaska Mental Health Trust Authority (The Trust) administers the Mental Health Trust to improve the lives of beneficiaries. Trustees have a fiduciary responsibility to protect and enhance trust assets in perpetuity for the beneficiaries. The Trust provides leadership in advocacy, planning, implementing and funding of the Comprehensive Integrated Mental Health Program; and acts as a catalyst for change.

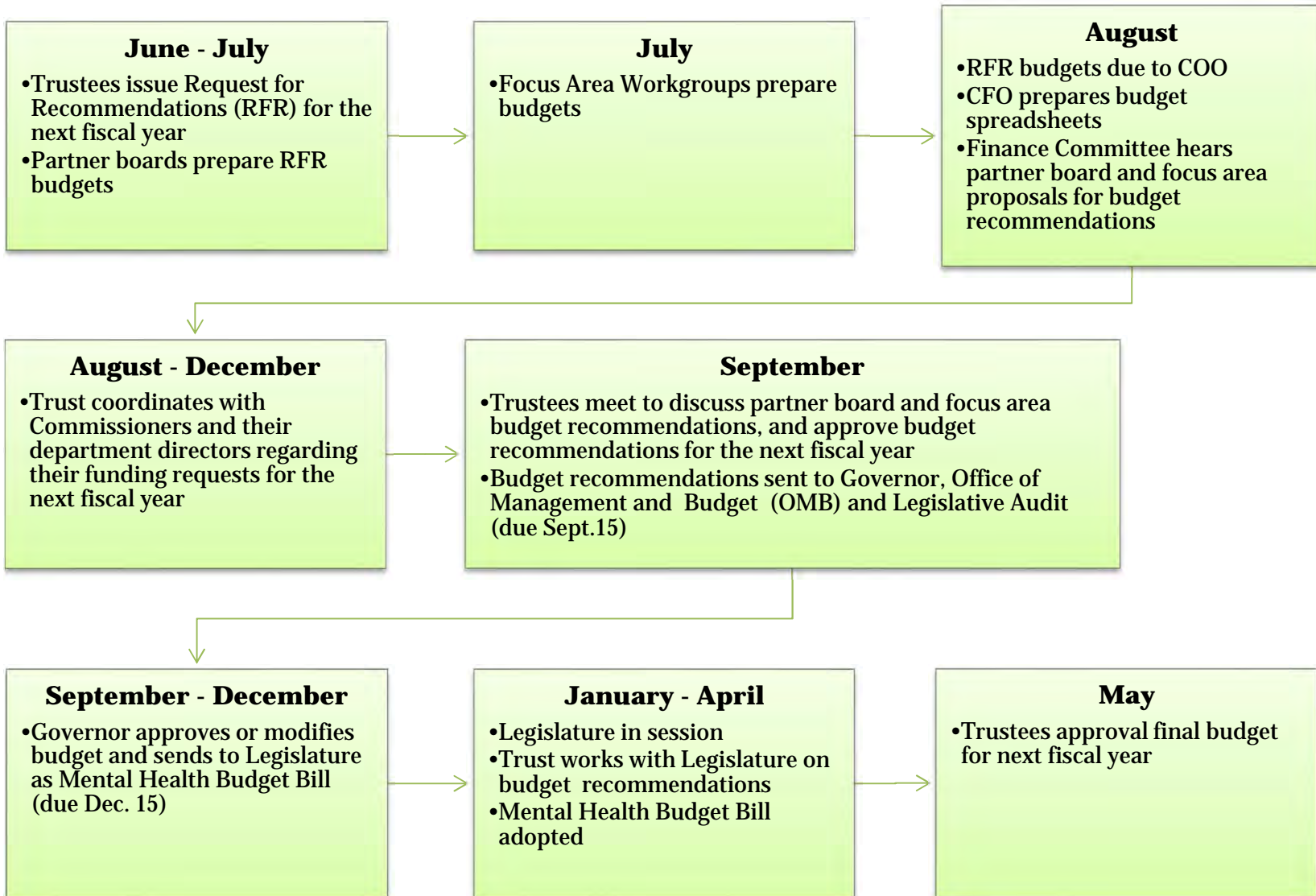
Approved 5-12-09, Board of Trustee meeting

# Alaska Mental Health Trust Authority Budget Process





## Annual Mental Health Budget Bill Process

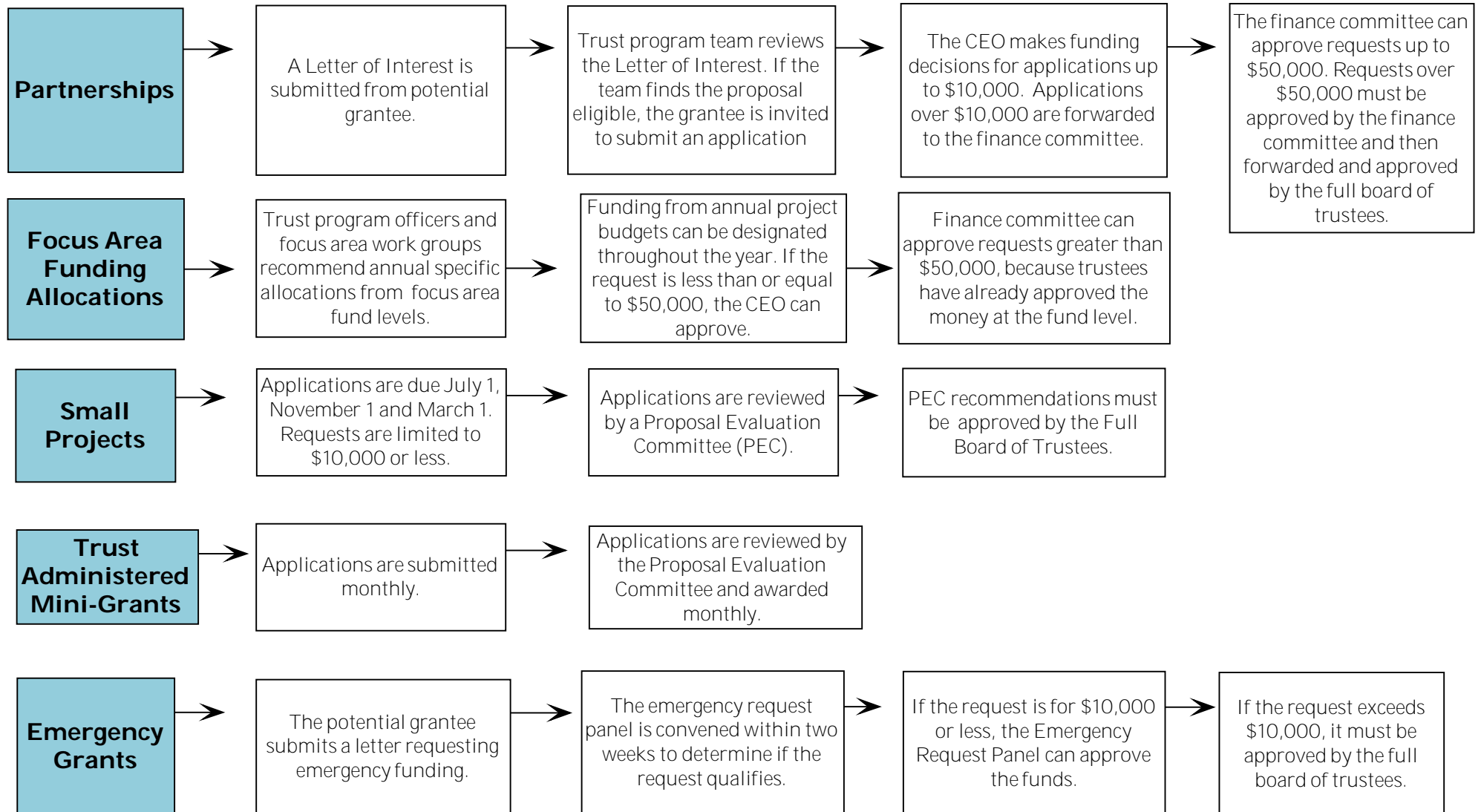


Note: timeline represents those items in the green boxes in the chart entitled "Alaska Mental Health Budget Process"

02/18/16

# Grant Approval Process for Authority Grant Funds

All annual budgets are approved by the full board of trustees at the September meeting



Note: this chart depicts those items included in the blue box labeled "Authority Grants" on the chart entitled "Alaska Mental Health Trust Authority Budget Process"

# Trust Annual Calendar

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
<b>Board Administration</b>												
Trustee reports due to APOC – <b>Mar 15</b>			XX									
Trustee committee assignments					XX							
Officer elections									XX			
Board evaluations										XX	XX	
CEO evaluation											XX	
<b>Trust Administration</b>												
Legislature convenes	XX											
Trustees present budget to House/ Senate Finance Committees	XX	XX										
Legislature adjourns				XX								
Request for Recommendations (RFR) issued to partner boards April 30				XX								
Fiscal year ends <b>June 30</b>						XX						
Fiscal year begins <b>July 1</b>							XX					
RFRs due from partner boards <b>July 30</b>							XX					
Advocacy Summit											XX	
Staff drafts Trust office budget for next fiscal year								XX				
Staff coordinates w/DHSS on budget								XX	XX	XX	XX	XX
Trustee meeting to approve next fiscal year budget									XX			
Trust budget recommendations due <b>September 15</b> to Governor/ Legislative Finance									XX			
Financial audit begins							XX					
Financial audit completed										XX		
Staff coordinates with OMB/DHSS on budget recommendations										XX	XX	XX
Trustees meet to finalize budget											XX	
Governor's budget released <b>December 15</b>												XX

04/17/15

# Trust

## Alaska Mental Health Trust Authority

### PUBLIC COMMENT GUIDELINES

<b>WHEN?</b>	<ul style="list-style-type: none"> <li>▪ The Trust bylaws call for a public comment period during all regular meetings of the Full Board of Trustees. See page 2 of this document for the relevant bylaw.</li> <li>▪ Full Board meetings usually are held in late January/early February, May, September and November. Public comment typically occurs at the close of the first meeting day. Public notice is issued for all meetings. Meeting information and agendas are posted on The Trust’s website <a href="http://www.mhtrust.org">www.mhtrust.org</a>.</li> </ul>
<b>PURPOSE?</b>	The public comment period allows individuals to inform and advise the Board of Trustees about issues, problems or concerns. It is not a hearing.
<b>PROTOCOL?</b>	<ul style="list-style-type: none"> <li>▪ Individuals are invited to speak for up to three minutes.</li> <li>▪ A speaker may be granted the latitude to speak longer than the 3-minute time limit only by the Board Chair or by a motion adopted by the Full Board of Trustees.</li> <li>▪ Participants addressing issues relating to Trust beneficiaries will have priority order.</li> <li>▪ Speakers are not permitted to criticize or attack others.</li> <li>▪ Anyone providing comment should do so in a manner that is respectful of the Board of Trustees and all meeting attendees. The Board Chair maintains the right to stop public comments that contain inappropriate or inflammatory language or behavior.</li> </ul>

### FREQUENTLY ASKED QUESTIONS

<b>How can someone provide comments?</b>	IN PERSON - please sign up for public comment using the clipboard provided by Trust staff during the Trustee meeting.
	VIA TELECONFERENCE – please call the meeting teleconference number on a telephone hard line. To prevent audio feedback, do not call on a speaker phone or cell phone. You may use the mute feature on your phone until you are called to speak, but do not put the call on hold because hold music disrupts the meeting. If this occurs, we will mute or disconnect your line.
	IN WRITING – send comments to the address or fax number below or email <a href="mailto:steve.williams@alaska.gov">steve.williams@alaska.gov</a> . Note that, if you wish your comments distributed to Trustees prior to a meeting, all comments should be received at least two days prior to the meeting to allow time to distribute them to Trustees.
<b>Where is The Trust office?</b>	The Trust Authority Building is located at 3745 Community Park Loop in Anchorage.
<b>What is the call-in number?</b>	Complete dialing instructions and the call-in number are posted on our website. Find the meeting under current upcoming meetings and click on the link to find the meeting agenda, call-in information and any meeting documents. Problems? Email <a href="mailto:info@mhtrust.org">info@mhtrust.org</a> .
<b>Is public comment taken at Trustee committee meetings?</b>	Public comment is not regularly scheduled during Trustee committee meetings. Written comments are always welcome and may be submitted to the Trustees at any time to the address or fax number below or email <a href="mailto:steve.williams@alaska.gov">steve.williams@alaska.gov</a> . Note that, if you wish your comments distributed to Trustees prior to a committee meeting, all comments must be received two days prior to the meeting to allow time to distribute them to Trustees.
<b>What is the process for commenting on projects on Trust land?</b>	Public comment regarding projects on Trust land is most effective when provided early in the decision process. Trust land is managed by the Trust Land Office (TLO) on behalf of the Trust Authority. Written comment is sought by the TLO on a per-project basis. Before each project, the TLO consults with the Board of Trustees and issues a “best interest decision and public notice” regarding the project. The best interest decision and instructions for submitting comments are posted on the <a href="#">Trust Land Office website</a> , through the <a href="#">State of Alaska Online Public Notices</a> and in local newspapers. Following the comment period, the TLO may affirm, revise or rescind the best interest decision regarding the project. Of course, public comment regarding any Trust land issue may be provided to the Trustees at any time at the address or fax number below, by email to <a href="mailto:steve.williams@alaska.gov">steve.williams@alaska.gov</a> or at Trustee meetings as described above.
<b>For additional information:</b>	Call Steve Williams, Chief Operating Officer, at 907-269-7697 or email <a href="mailto:steve.williams@alaska.gov">steve.williams@alaska.gov</a> if you have additional questions.

# ALASKA MENTAL HEALTH TRUST AUTHORITY

## BYLAWS

### ARTICLE V MEETINGS\*

Section 6. The Trust Authority will schedule at least one period for public comment during each regularly scheduled Trust Authority meeting. Prior to beginning the public comment period, the presiding officer will specify any limitation on content or topics to be addressed. She or he should read or may paraphrase the following procedural constraints:

- (a) The purpose for having public comment is to allow persons the opportunity to provide information to the Trust Authority and to advise the Trust Authority about problems and issues.
- (b) The public comment period will not be considered a hearing and cannot be used for that purpose. Organizations are required to request hearings in advance in writing, and when granted by the Trust Authority, the hearing must be given public notice in accordance with law.
- (c) Public comments will normally be held to a maximum of three minutes per speaker. A waiver to the time limit may be granted by order of the Chair or motion adopted by the Trust Authority.
- (d) The public comment period is not to be used in order to criticize or attack specific individuals.
- (e) The Trust Authority may not take action during the comment period, but may take matters under advisement.
- (f) The Trust Authority may consider matters identified during the public comment period under new business, but may defer such matters to a subsequent meeting in order to complete the original agenda or to provide notice to the public that the item will be on the Trust Authority's agenda.
- (g) In order to afford the maximum amount of time to the public, responses or comments by Trust Authority members or Trust Authority staff during public comment periods will be held to a minimum.

\* Excerpted from Alaska Mental Health Trust Authority Bylaws adopted May 2014. All statutes, regulations and bylaws governing The Trust can be found on our website

<http://mhtrust.org/about/governance/statutes/>

May 2014

# **Current Trust Bylaws**

1  
2  
3 ALASKA MENTAL HEALTH TRUST AUTHORITY  
4 BYLAWS

5  
6 ARTICLE I  
7 NAME

8  
9 The name of this organization is the Alaska Mental Health Trust Authority.  
10 Common usage and abbreviation may be "The Trust" or "Trust Authority."

11  
12 ARTICLE II  
13 MISSION

14  
15 Section 1. The Trust Authority acts in the best interest of the beneficiaries of The Trust. Its  
16 mission is:

17  
18 The Alaska Mental Health Trust Authority (The Trust) administers the Mental Health Trust to  
19 improve the lives of beneficiaries. Trustees have a fiduciary responsibility to protect and  
20 enhance trust assets in perpetuity for the beneficiaries. The Trust provides leadership in  
21 advocacy for and planning, implementing and funding of the Comprehensive Integrated  
22 Mental Health Program; and acts as a catalyst for change.

23  
24  
25 ARTICLE III  
26 BOARD OF TRUSTEE  
27 MEMBERSHIP AND TERMS OF OFFICE

28  
29 Section 1. Trust Authority composition:

30 (a) The Trust shall be governed by its board of trustees.

31  
32 (b) The Trust Authority Board of Trustees here after referred to as the Trust Authority,  
33 consists of seven members appointed by the governor and confirmed by the  
34 legislature. The members appointed under this subsection shall be appointed based  
35 upon their ability in financial management and investment, in land management, or in  
36 services for the beneficiaries of The Trust.

37  
38 (c) A member of the board is entitled to:

- 39 1. An honorarium of \$200 each day spent at a meeting of the board, at a meeting of  
40 a subcommittee of the board, or as a representative of the board. The sliding  
41 scale will be \$50 for less than 2 hours, \$100 for 2 to 4 hours, \$150 for 4 to 6 hours  
42 and \$200 for 6 hours or more. Any conflicts will be resolved by the Executive  
43 Committee; and  
44 2. Per Diem and travel expenses are authorized for boards and commissions under  
45 AS 39.20.180.  
46

1 Section 2. Term of office, vacancies, and removal:

- 2 (a) The members of the Trust Authority serve staggered five-year terms. A member  
3 shall continue to serve until the member's successor is appointed and confirmed by  
4 the legislature.  
5
- 6 (b) A vacancy occurring in the membership of the Trust Authority shall be filled within 60  
7 days by appointment of the governor for the unexpired portion of the vacated term.  
8
- 9 (c) The governor may remove a member of the Trust Authority only for cause, including  
10 incompetence, neglect of duty, misconduct in office, poor attendance, or lack of  
11 contribution to the Trust Authority's work.  
12

13 A member being removed for cause shall be given a copy of the charges and  
14 afforded an opportunity to publicly present a defense in person or by counsel upon  
15 not less than 10 days' written notice. If a member is removed for cause, the governor  
16 shall file with the lieutenant governor a complete statement of all charges made  
17 against the member and the governor's findings based on the charges, together with  
18 a complete record of the proceedings. The removal of a member for cause  
19 constitutes a final administrative order. A member seeking to appeal the governor's  
20 removal of a member for cause under this subsection shall file a notice of appeal with  
21 the superior court under AS 44.62.560.  
22

- 23 (d) Except for a trustee who has served two consecutive five-year terms, a member of  
24 the Trust Authority may be reappointed. A member of the Trust Authority who has  
25 served two consecutive five-year terms is not eligible for reappointment to the Trust  
26 Authority until one year has intervened. (§ 26 ch 66 SLA 1991).  
27

28 ARTICLE IV  
29 OFFICERS AND DUTIES  
30

31 Section 1. The Trust Authority, by a majority vote of its membership, shall annually elect a  
32 Chair, Vice Chair, and Secretary/Treasurer and other officers it considers  
33 necessary from its membership.  
34

35  
36 Section 2. The officers must be elected by a majority vote at the September meeting, and  
37 their term of office shall start on October 1 and shall end on the following  
38 September 30.  
39

40 Section 3. Officers may be re-elected to the office in which they serve by vote of the  
41 membership of the Trust Authority as above.  
42

43 Section 4. In the event of the resignation, death, or removal from the Trust Authority, of the  
44 Chair, the Vice-Chair will succeed to the office of the Chair.  
45

46 Section 5. If an office of the Trust Authority becomes vacant, an election shall be held to fill  
47 the vacancy at the next regular meeting of the Trust Authority following the



1 vacancy. In the interim, the Chair may appoint a member to serve until the  
2 election is held.

3  
4 Section 6. The duties of the officers shall be as follows:

5 (a) Chair

- 6 1. Call all meetings. Preside at all meetings.
- 7 2. Appoint Committees and Chairs of Committees.
- 8 3. Serve as ex-officio (voting) member of all Committees.
- 9 4. Serve as the Trust Authority's official representative during his/her term.
- 10 5. Operate and conduct the business and affairs of the Trust Authority according  
11 to the statutes, regulations, bylaws and policies adopted by the Trust  
12 Authority.
- 13 6. Approve Trust Authority meeting agenda.

14  
15 (b) Vice Chair

- 16 1. Assist the Chair in the discharge of his/her duties and preside at meetings in  
17 the absence of the Chair.
- 18 2. Keep a list of actions taken by motion at each meeting and place items  
19 requiring follow-up on the agenda for the next meeting.
- 20 3. Act as the parliamentarian for the Trust Authority.
- 21 4. Perform other duties described in these Bylaws or in accordance with statutes,  
22 regulations, by-laws and policies adopted by the Trust Authority.

23  
24 (c) Secretary/Treasurer

- 25 1. Sign to authenticate Trust Authority meeting minutes after Board approval for  
26 the record. Upon request, attest to the authenticity of Trust Authority by-laws,  
27 and approved motions.
- 28 2. Perform other duties assigned by the Trust Authority or the Executive  
29 Committee.

30  
31 ARTICLE V  
32 MEETINGS  
33

34 Section 1. The Trust Authority will meet at least four times each fiscal year. Committees will  
35 meet as necessary to accomplish their responsibilities.

36  
37 Section 2. Special meetings of the Trust Authority may be held at such time and place as  
38 the Chair may order; or when any four Trustees request to the CEO a meeting be  
39 scheduled.

40  
41 Section 3. Reasonable public notice of Trust Authority and Committee meetings shall be  
42 provided in accordance with AS 44.62.310. Meetings of the Trust Authority and  
43 its Committees are subject to the Open Meetings Act, AS 44.62.310 and  
44 44.62.312.

45  
46 Section 4. A quorum at all meetings shall consist of a simple majority of currently appointed  
47 Trust Authority members. One-half of the Trust Authority membership of a  
48 Committee constitutes a quorum at a Committee meeting for conducting and

1 exercising the powers of the Trust Authority, but in no event shall consist of less  
2 than two members.

3  
4 Section 5. No member of the Trust Authority may designate a proxy.

5  
6 Section 6. The Trust Authority will schedule at least one period for public comment during  
7 each regularly scheduled Trust Authority meeting. Prior to beginning the public  
8 comment period, the presiding officer will specify any limitation on content or  
9 topics to be addressed. She or he should read or may paraphrase the following  
10 procedural constraints:

- 11
- 12 (a) The purpose for having public comment is to allow persons the opportunity to provide  
13 information to the Trust Authority and to advise the Trust Authority about problems and  
14 issues.
  - 15
  - 16 (b) The public comment period will not be considered a hearing and cannot be used for  
17 that purpose. Organizations are required to request hearings in advance in writing, and  
18 when granted by the Trust Authority, the hearing must be given public notice in  
19 accordance with law.
  - 20
  - 21 (c) Public comments will normally be held to a maximum of three minutes per speaker. A  
22 waiver to the time limit may be granted by order of the Chair or motion adopted by the  
23 Trust Authority.
  - 24
  - 25 (d) The public comment period is not to be used in order to criticize or attack specific  
26 individuals.
  - 27
  - 28 (e) The Trust Authority may not take action during the comment period, but may take  
29 matters under advisement.
  - 30
  - 31 (f) The Trust Authority may consider matters identified during the public comment period  
32 under new business, but may defer such matters to a subsequent meeting in order to  
33 complete the original agenda or to provide notice to the public that the item will be on  
34 the Trust Authority's agenda.
  - 35
  - 36 (g) In order to afford the maximum amount of time to the public, responses or comments  
37 by Trust Authority members or Trust Authority staff during public comment periods will  
38 be held to a minimum.

39  
40 Section 7. Meetings of the Trust Authority may be conducted by teleconference or  
41 videoconference in accordance with AS 44.62.312(a)(6) provided that with  
42 respect to a matter which requires the consideration of documents a member  
43 participating by teleconference or videoconference may vote only on those  
44 matters to which he or she has access to said documents.

45  
46 Section 8.

- 47 (a) Formal actions by The Trust are accomplished through adoption of motions.  
48

1 (b) Motions must be proposed by a Committee or Trust Authority member.

2  
3 (c) Copies of motions on the agenda will be available to the public at the opening of the  
4 Trust Authority meeting.

5  
6 Section 9. A document becomes an official Trust Authority document only upon approval of  
7 the Trust Authority. Any document not approved by the Trust Authority shall be  
8 clearly marked "DRAFT".

9  
10 ARTICLE VI  
11 COMMITTEES

12  
13 The Trust Authority Chair may designate Ad Hoc Committees or task forces to  
14 accomplish special purposes. Persons other than Trust Authority members may serve on  
15 the Trust Authority's Ad Hoc Committees and task forces; however, such persons may not  
16 be voting members of such committees, only appointed committee members may vote on  
17 committee actions. (The Chair of the Board of Trustees is a voting member of each  
18 committee, article IV, section 6 (a)) Committee actions must be reported to the Trust  
19 Authority at the next regular Trust Authority meeting.

20  
21 ARTICLE VII  
22 EXECUTIVE COMMITTEE

23  
24 Section 1. The Executive Committee of the Trust Authority is composed of three officers,  
25 the Chair, the Vice Chair, and the Secretary/Treasurer. The Chief Executive  
26 Officer shall participate as requested at Executive Committee meetings.

27  
28 Section 2. The Executive Committee:

29 (a) Has full authority within the limits of established Trust Authority priorities, policies, and  
30 procedures to act on behalf of the Trust Authority between regularly scheduled  
31 meetings with a dollar limit of \$500,000.00 on expenditures.

32  
33 (b) Evaluates the Chief Executive Officer's performance in carrying out policies,  
34 procedures, and directions of the Trust Authority before the November Trustee  
35 meeting.

36  
37 (c) Refers matters to other Committees for reports to the Trust Authority.

38  
39 (d) Monitors activities of the Trust Authority through the Standing Committees.

40  
41 (e) Reviews corporate performance measures, analyzes them, and brings them to the  
42 Trust Authority with recommendations.

43  
44 (f) Approves the annual corporation audit and forwards to the state for inclusion in the  
45 state financial statements within timeframes set by the state department of  
46 Administration.

47 (g) Reviews Memorandums of Agreement (MOAs) that involve the Trust Authority  
48 and other governmental entity's except the Department of Natural Resources in

1 respect to the Trust Land Office and recommends to the Board of Trustees for  
2 approval.

3  
4 Section 3. The Executive Committee will meet no less than two times a year.  
5

6  
7 ARTICLE VIII  
8 STANDING COMMITTEES  
9

10 Standing Committees and their Chairs will be appointed by the Chair.  
11

12 (a) The Resource Management Committee:

- 13 • Develops policies and plans for protecting, enhancing, and managing the Trust's  
14 non-cash resources in the best interests of the beneficiaries.
- 15 • Implements plans at the direction of and on behalf of The Trust in accordance with  
16 Trust statutes and regulations.
- 17 • Approves disposals with an annual lease rental more than \$50,000 and not to  
18 exceed \$200,000; and disposals with sale revenues more than \$100,000 and less  
19 than \$500,000. This authority includes disposals that could produce revenues in the  
20 form of royalties that exceed this revenue limit if the disposal is an extension or  
21 expansion of an existing lease that has previously been subject to the consultation  
22 process, so long as any expansion or addition to that lease does not exceed 25% of  
23 the original lease acreage. All approvals for new disposals of interest that include  
24 royalties shall be approved by The Trust Authority.
- 25 • Approves project-specific expenditures from the principal, budget reserves or the  
26 facility maintenance account up to \$50,000.
- 27 • Reviews Trust Authority Memorandum of Agreement with the Department of  
28 Natural Resources for management of the Trust Land Office and recommends for  
29 approval to Board of Trustees.
- 30 • Reviews annual operating budget for TLO and recommends approval to Finance  
31 Committee.
- 32 • Evaluates, along with DNR, the Executive Director of the TLO annually.  
33

34 (b) The Planning Committee:

- 35 • Identifies and forecasts the status and needs of beneficiaries.
- 36 • Develops program policies and plans to meet needs and improve the  
37 circumstances of beneficiaries; and recommends to the Trust Authority for approval  
38 as appropriate.
- 39 • Evaluates the implementation of approved policies and plans affecting  
40 beneficiaries.  
41

42 (c) The Finance Committee:

- 43 • Develops policies for investment and fiscal management for approval by the Trust  
44 Authority.
- 45 • Oversees the implementation of approved investment and fiscal management  
46 policies.
- 47 • Reviews the administrative budgets for The Trust and Trust Land Office and then  
48 recommends to the Trust Authority for approval.

- 1 • Approves expenditure of authority funds to implement Trust Authority-approved  
2 Focus Area allocations or bundles of an unlimited amount for a state fiscal year so  
3 long as the total annual budget approved for this purpose for the same fiscal year is  
4 not increased.
- 5 • Approves authority funds for individual Partnership Grants, General Authority  
6 Grants and Trust Directed Projects in amounts up to \$50,000 awarded to a specific  
7 recipient.
- 8
- 9 • Recommends to the Trust Authority individual Partnership, General Authority  
10 Grants and Trust Directed Projects in amounts over \$50,000 for each specific  
11 recipient.
- 12 • Approves Changes of Intent for MHTAAR grants involving the carry-over from one  
13 state fiscal year to the next.
- 14

15 ARTICLE IX  
16 CHIEF EXECUTIVE OFFICER  
17

18  
19 Section 1. The Trust Authority shall hire and appoint a Chief Executive Officer as provided  
20 by law.

21  
22 Section 2. The Chief Executive Officer is responsible for ensuring the staffing, planning,  
23 organizing, coordinating, and directing all activities necessary to fulfill the  
24 powers, duties, and purpose of the Trust Authority.

25  
26 Section 3. The Trust Authority will evaluate the performance of the Chief Executive Officer  
27 after the first six months of employment. Thereafter, the Chief Executive Officer's  
28 performance shall be evaluated annually by the Executive Committee.

29  
30 Section 4. Termination of employment of the Chief Executive Officer is by simple majority of  
31 the seven trustees.

32  
33 Section 5. Authorizes disposition of assets with an annual lease rental of \$50,000 or less  
34 and/or total sale revenues of \$100,000 or less.

35  
36 Section 6. Designates funds for contracts or grants in amounts up to \$50,000 each to a  
37 specific recipient so long as the Focus Area project or bundle is within the scope  
38 and amount previously approved by the Trust Authority but had not already been  
39 designated to a specific agency.

40  
41 Section 7. Approves authority grants in amounts up to \$10,000 for purposes that are  
42 allowed under AS 47.30.056 totaling not more than the total approved for this  
43 purpose annually by the Trust Authority for Trust Directed Projects.

44  
45 Section 8. Executes transactions previously approved by the Trust Authority.

46  
47 Section 9. The Chief Executive Officer will provide fiscal oversight of the Trust Land Office  
48 on behalf of The Trust Authority.

1  
2  
3 ARTICLE X  
4 PARLIAMENTARY AUTHORITY  
5

6 Unless otherwise provided by law or these Bylaws, the Trust Authority's procedures  
7 shall be governed by Robert's Rules of Order Newly Revised.  
8

9  
10 ARTICLE XI  
11 ETHICS  
12

13 Section 1. Trust Authority members are required to comply with AS 39.52.010 -39.52.960,  
14 the Alaska Executive Branch Ethics Act.  
15

16 Section 2. In addition to complying with the requirements of the Alaska Executive Branch  
17 Ethics Act, Trust Authority members shall refrain from influencing or attempting  
18 to influence their fellow Trust Authority members, or the Trust Authority's staff, to  
19 take any official action or make any recommendation for official action with  
20 respect to the state's funding, direct or indirect, of an organization with which  
21 they are associated.  
22

23 Section 3. Trust Authority members are required to comply with the Conflict of Interest  
24 Declaration as stipulated in the Alaska Executive Branch Ethics Acts.  
25

26  
27 ARTICLE XII  
28 AMENDMENT OF BYLAWS  
29

30 These Bylaws may be amended at any regular or special meeting of the Trust  
31 Authority by a two-thirds vote of Trust Authority members provided that written notice and  
32 copies of the proposed amendment have been submitted to the members 30 days prior to  
33 the meeting or by unanimous vote without notice.  
34

# **Resource Management Committee Report**

# Memorandum



**To:** Larry Norene, Chair  
Resource Management Committee

**Date:** April 14, 2016

**From:** Michelle Steelman, Executive Assistant

**Subject:** April 14, 2016 - Resource Management Committee Summary

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**Board Consultations:** The following actions requiring full board of trustee concurrence occurred at the April 14, 2016 RMC meeting:

**Item A – Community of Elfin Cove Negotiated Sale, MHT #9100674:** The TLO is requesting that the Trust Authority board of trustees concur with the decision to conduct a negotiated land sale of six parcels in Elfin Cove, Alaska to the Community of Elfin Cove.

**Anticipated Revenues/Benefits:** The negotiated purchase price for the six parcels combined is \$143,000. In the context of per acre value, the combined total of 4.22 acres generates approximately \$33,800 per acre. Upon completion of the negotiated land sale, the Trust would no longer have any assets in Elfin Cove, which would relieve the Trust of owning and managing land in a remote area of the state that is expensive to travel to, and difficult to get in and out of (an average cost for one person to travel from Anchorage to Elfin Cove is \$1,000). The disposal of these properties also relieves the Trust of any liabilities associated with rock and land slide hazards, and stewardship issues associated with unauthorized uses.

**Recommended Motion:** “The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees concur with the negotiated land sale of six parcels in Elfin Cove, Alaska to the Community of Elfin Cove.”

**Item B – Randal Powelson Placer Lease – Fox Creek, MHT #9400592:** The TLO is requesting that the Trust Authority board of trustees concur with the decision to conduct a negotiated lease of Trust mineral estate on Fox Creek for exploration and development of placer gold, as proposed.

**Anticipated Revenues/Benefits:** Revenues will consist of an annual rental fee of \$5,000, which can be credited against production royalty as it accrues for that year. Any production that occurs is subject to a 10 percent net royalty. In addition, the areas that are mined will be reclaimed according to current state standards.

**Recommended Motion:** “The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees concur with the negotiated lease of Trust mineral estate on Fox Creek for exploration and development of placer gold, as proposed.”



**Board Approvals:** The following actions requiring full board of trustee concurrence occurred at the April 14, 2016 RMC meeting:

**Item 1 – Icy Cape Airborne Magnetic Survey:** The TLO is requesting that the Trust Authority board of trustees concur with the decision to budget for the expenditure for parcel research and exploration of the parcel known as Icy Cape in the amount of \$175,000.

**Anticipated Revenues/Benefits:** The benefits of the airborne magnetic survey are tremendous. Not only will the survey show areas of high concentration of heavy minerals and therefore outline prime target areas for drill testing and mining, but it will upgrade the property’s value and therefore increase its marketability.

Icy Cape is a unique and minerals-rich prospect. It has the potential to become the Trust’s flagship property and to outperform any other mineral property the Trust owns in terms of revenue generation over an extended period of time. It is probable that a successfully developed project would at least double our annual mineral revenues.

**Recommended Motion:** “The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees approve the expenditure of funds for parcel research and exploration of the parcel known as Icy Cape in the amount of \$175,000. These funds do not lapse.”

**Item 2 – FY17 Real Estate and Program Related Investment (PRI) Facility Budgets:**

- 1. FY17 Real Estate Budget:** The TLO is requesting that the Trust Authority board of trustees concur with the decision to approve the incremental building expenditures, totaling \$5,759,700 budgeted for FY17 to be paid by the property manager from rents and other income collected from the properties.

**Anticipated Revenues/Benefits:** Budgets are presented to seek approval from the board of trustees for the expenditures necessary to service the following properties:

**Real Estate Management Plan Properties**

1111 Israel Road; Tumwater, WA  
1973 North Rulon; Ogden, UT  
2600 Cordova Street; Anchorage, AK  
2618 Commercial Drive; Anchorage AK  
2420 & 2500 Ridgepoint Drive; Austin, TX  
17319 San Pedro Avenue; San Antonio, TX

**Other AMHT Properties**

3745 Community Park Loop Road; Anchorage, AK  
650 Yonker Court; Fairbanks, AK

The proposed property expenditures are funded by tenant rents and other income collected from the properties.

**Recommended Motion:** “The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees concur with the recommendation to approve the incremental building expenditures, totaling \$5,759,700 budgeted for FY17 to be paid by the property manager from rents and other income collected from the properties.”

2. **FY17 Program Related Investment Facility Budget:** The TLO is requesting that the Trust Authority board of trustees concur with the decision to budget for funding the expenditures for the Program Related Investment properties in the amount of \$212,200 for FY17 as well as the decision to instruct the CFO to transfer up to \$212,200 for FY17 to the third party property manager, as requested by the TLO, for management of the Program Related Investment properties.

**Anticipated Revenues/Benefits:** Budgets are presented to seek approval from the Alaska Mental Health Trust board of trustees for the expenditures necessary to operate and maintain the following properties:

**Program Related Investment Properties**

2330 Nichols Street, Anchorage, AK

1300 Moore Street, Fairbanks, AK

1423 Peger Road, Fairbanks, AK

The proposed property expenditures are an incremental increase to previously approved expenditure amounts.

**Recommended Motions:**

“The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees authorize the CFO to transfer the balance of the Facility Maintenance Account (IRIS Fund 3322) to the Alaska Mental Health Settlement Income Account (IRIS Fund 1092) to partially fund the FY17 operating costs of Program Related Investment properties.”

“The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees approve an appropriation from the Trust Authority Development Account (TADA / IRIS Fund 3320) in the amount of \$70,000 for capital costs of Program Related Investment properties for FY17. The appropriation shall not lapse. The CFO is authorized to transfer the full amount to a third party property manager upon the request of the TLO.”

“The Resource Management Committee recommends that the Alaska Mental Health Trust Authority board of trustees approve an appropriation from the Alaska Mental Health Settlement Income Account (IRIS Fund 1092) in the amount of \$142,200 for operating costs of Program Related Investment properties for FY17, which appropriation shall not lapse. The CFO is authorized to transfer the full amount to a third party property manager up on the request of the TLO.”

cc: Board of Trustees, Alaska Mental Health Trust  
Jeff Jessee, CEO, Alaska Mental Health Trust Authority  
Steve Williams and Kevin Buckland, Alaska Mental Health Trust Authority  
John S. Morrison, Executive Director, Trust Land Office  
Wyn Menefee, Deputy Director, Trust Land Office

# **Planning Committee Report**

## MEMO

**To:** Mary Jane Michael, Planning Committee Chair  
**From:** Michael Baldwin, Evaluation & Planning Officer  
**Thru:** Jeff Jessee, Chief Executive Officer  
**Date:** April 26, 2016  
**Re:** Planning Committee Report

There have been three Planning Committee meetings since the last board report on January 27th, 2016. The meetings occurred on February 23, March 16, and April 14 2016.

While there have been a variety of agenda item topics across the meetings, there have been two main themes connecting all meetings: Medicaid reform and planning for a changing fiscal climate to ensure a comprehensive mental health program.

The first theme has been a focus on monitoring Medicaid reform activities, and the role the Trust will play in the implementation of Medicaid reform. Trust staff, working in collaboration with the Department of Health and Social Services, the Division of Behavioral Health, Trust statutory advisory boards and provider organizations, identified a number of key activities, initiatives, and funding necessary for Medicaid reform.

A second significant theme has been the changing fiscal environment and the **Trust's** need to be responsive and thoughtful about planning for significant fiscal changes likely to occur in the near future. Presentations included a review of recent grant funding awarded, a status update on reigniting work on the comprehensive integrated mental health program, and an overview of the FY18 & FY19 budget planning process and timelines for stakeholder engagement.

The specific agenda topics are listed below for each planning meeting.

**February 23, 2016** – Trustees present: Mary Jane Michael, Russ Webb, Carlton Smith, Laraine Derr (via telephone), Larry Norene, Paula Easley, and Jerome Selby (via telephone).

The agenda topics were:

- A review of the Trust MHTAAR and Authority Grant List for FY15 & FY16.
- A programmatic review of an MHTAAR funding request from the Department of Military and Veterans Affairs.
- An update on work with the Department of Corrections that focused on leadership changes and the Reentry Initiative.
- An update on Medicaid expansion and reform activities.
- A discussion about Medicaid reform activities and potential Trust involvements in implementation and funding.

**March 16, 2016** – Trustees present: Mary Jane Michael, Russ Webb, Carlton Smith (via telephone), Laraine Derr (via telephone), Paula Easley, Jerome Selby (via telephone), and Larry Norene.

The agenda topics were:

- An update from the CEO on the status of key legislative activity.
- A staff update on the Update – Comprehensive Integrated Mental Health Plan and Behavioral Health Systems Assessment Follow-up.
- A review of potential DHSS Medicaid reform activities, and potential funding from the Trust needed for implementation.

**April 14, 2016** – Trustees present: Mary Jane Michael, Russ Webb, Carlton Smith, Laraine Derr (via telephone), Paula Easley, and Larry Norene.

The agenda topics were:

- An update from the CEO on the status of key legislative activity.
- An overview of the FY18 and FY19 Trust budget framework process to develop funding recommendations for Trustees.
- A review of the FY17 Medicaid reform funding recommendations

The next Planning Committee meeting is scheduled for **Wednesday, May 18<sup>th</sup> 2016**.

# **FY16 Small Projects Approvals May 2016**

## MEMO

**To:** Russ Webb, Chairman, Board of Trustees  
**Date:** April 26, 2016  
**Re:** FY16 March Small Project Approval  
**Fiscal Year:** 2016  
**Amount:** \$34,000  
**Grantee:** Multiple Small Project Grantees (Attached)  
**Project Title:** FY16 March Small Projects

### **REQUESTED MOTION:**

*Approve the recommended FY16 small projects from the March application period in the amount of \$34,000.*

### **Project Description**

The Trust, in accordance with its mission to improve the lives and circumstances of beneficiaries, awards one-time small projects grants of up to \$10,000 to create innovative new program ideas, substantially improve and supplement existing activities, or significantly increase the quality of ongoing projects. The small project grants are available three times a year, July, November, and March.

For the March 2016 application period, the Trust received 6 applications totaling \$59,000. A review committee comprised of Trust staff, with written input from the statutory advisory boards, met on March 22 to review the applications and make recommendations to the full Board of Trustees.

**Attached is a spreadsheet listing the review committee's recommendations to approve \$34,000 for 4 small project grants.**

Attachment; Small Project PEC Recommendations, March 22, 2016

March 2016 Small Project PEC Recommendations

March 22, 2016

**PEC recommends Trustees approve**

<u>ID</u>	<u>Organization</u>	<u>Title</u>	<u>Brief Description</u>	<u>Request Amount</u>	<u>Location</u>	<u>PEC Recommendation</u>	<u>PEC Comments</u>
7163	Fairbanks Summer Arts Festival	Healing Through Music and Movement	As part of this project, two artist healers will work in Bethel, Hooper Bay, Akiak, and Tanana where there are record rates of substance abuse. The main focus will be on targeting youth at risk of becoming substance abusers. Internationally-acclaimed American Roots musician Mike Stevens will engage youth in interactive, healing workshops where the beneficiaries learn to express their feelings through playing the harmonica, alone and with the group. Vicki Robinson will train local practitioners and serve victims of trauma using the Feldenkrais and Somatic Experience method of healing through movement.	\$10,000.00	Fairbanks	Recommend partial approval, \$5,000.00	<i>A culturally appropriate prevention project that targets at risk youth in multiple communities in rural Alaska. Trust funds will match the Rasmuson Foundation and other corporate sponsors.</i>
7166	Access Alaska, Inc.	Disability Obstacle Course	This project will provide peer led disability awareness experiences through public outreach events including schools, health fairs and other community events. Peers with mental health, developmental disabilities, and brain injuries will provide outreach to other beneficiaries and the public at large to promote understanding and advocacy for beneficiaries.	\$9,000.00	Anchorage	Recommend approval, \$9,000.00	<i>This project is beneficiary focused, addresses stigma reduction and encourages peer to peer support.</i>
7167	Genesis Recovery Services, Inc.	Replace Unsanitary Carpet	This project will replace old carpet in the treatment program that has become unsanitary due to the extreme use and spills that have occurred over the years. The present conditions put the clients at health risk.	\$10,000.00	Anchorage	Recommend approval, \$10,000.00	<i>This project addresses a health and safety issue at a residential treatment program.</i>
7168	Juneau Alliance for Mental Health, Inc.	In SHAPE	The project is part of a National Institute of Mental Health/Dartmouth College study on how best to implement wellness programs that improve the physical health of people with serious mental illness (SMI). The intent of the study is to decrease obesity and reduce cardiovascular risk for Trust beneficiaries through one on one meetings with a certified fitness trainer at a local fitness facility. JAMHI was one of 48 mental health organizations across the nation selected to participate. JAMHI will provide the salary for the certified fitness trainer and Pavitt Health and Fitness will be the partner fitness facility.	\$10,000.00	Juneau	Recommend approval, \$10,000.00	<i>This will provide a direct positive impact on beneficiaries by providing gym memberships and one on one sessions with a fitness trainer.</i>

**Total recommended to be approved**

**\$34,000.00**

**PEC recommends Trustees decline**

7161	Koahnic Broadcast Corporation	Recovery Outreach Initiative: Public Forum, Native America Calling Broadcasts, Evaluation	Koahnic launched our "Day One" Recovery Stories campaign in January, 2016. This campaign is the centerpiece of our Recovery Outreach Initiative, designed to share successful stories of recovery from alcohol addiction and support prevention efforts that will lead to positive impacts for Alaskans. We are requesting \$10,000 from the Alaska Mental Health Trust to support development and production of a live public forum and three special broadcasts of Native America Calling that will further the Initiative, and evaluation for the Initiative that will enable us to develop future campaigns.	\$10,000.00	Anchorage	Recommend Decline	<i>Forwarded to the Substance Abuse Prevention and Treatment Focus Area for additional review and assessment.</i>
7169	Norton Sound Health Corporation	Bering Strait FASD Diagnostic Team	The Bering Strait FASD Diagnostic Team is seeking funding to provide University of Washington FASD diagnosis training for its team members. Upon completion of training, this Nome-based team (consisting of psychologists, occupational therapists, physical therapists, speech pathologists, parent navigators, one pediatrician, one team coordinator, and one case manager) will begin providing the much-needed diagnostic services for individuals in the Nome and Kotzebue service areas. It is anticipated that 125 referrals will be made to the team in its first year of operation.	\$10,000.00	Nome	Recommend Decline	<i>Not appropriate for small project funding. Will be forwarded to the Trust program team for additional programmatic review.</i>



# **Finance Committee Report**

	Item Type	Proposal	Organization	Page #	Proposed Motion
<b>New Item</b>					
<b>1</b>	Authority Grant	Aging and Disability Resource Centers	Various Grantees	<b>76</b>	The board of trustees approve a FY17 authority grant allocation from the Medicaid reform implementation support (1915 i/k options funding) in the amount of \$400,000 for the purpose of the Aging and Disability Resource Centers Pilot Project expansion. The funds for this project will be allocated to the fiscal agents listed in the below table.
<b>Items approved by Finance Committee requiring board action</b>					
<b>2</b>	Trust Item	Transfer to finance August 2015 Trustee-approved \$1.59mm DHSS Medicaid expansion appropriations	The Trust	<b>79</b>	The board of trustees approves the finance committee's recommendation to authorize the transfer of \$1,590,700 from the Alaska Permanent Fund Budget Reserve accounts to the Mental Health Settlement Income Account to finance the FY 2016 DHSS Medicaid expansion funds approved in August 2015. The CFO may fulfill this motion with one lump sum or multiple transfers.
<b>3</b>	Trust Item	Advance appropriation request for future TADA real estate acquisition	The Trust	<b>80</b>	The board of trustees approves the finance committee's recommendation to authorize the CFO to establish a \$20,000,000 appropriation from the Trust Authority Development Account (TADA / IRIS fund 3320) for a future real estate acquisition. These funds do not lapse.
<b>4</b>	Trust Item	Medicaid Reform Funding Options	The Trust	<b>81</b>	The board of trustees approves the finance committee's recommendation to instruct staff to implement a reversion of previously-approved Authority Funds totaling \$3,804,400 to make funding available for Medicaid reform, ABLE act and Technical Assistance to providers through MHTAAR and Authority Funds during FY16-FY17. The funding reversion consists of \$2,736,300 originally authorized in FY13-FY15, \$781,000 originally authorized in FY16, and a \$287,100 reduction of initial commitments originally planned for FY17.
<b>5</b>	Trust Land Office Item	Icy Cape Airborne Magnetic Survey	Trust Land Office	<b>84</b>	The board of trustees approves the finance committee's recommendation for the expenditure of principal funds for parcel research and exploration of the parcel known as Icy Cape in the amount of \$175,000 from the TADA (fund code 3320). These funds do not lapse.
<b>6</b>	Trust Land Office Item	FY17 Real Estate and PRI Facility Budgets	Trust Land Office	<b>90</b>	<b>Proposed Motion One:</b> The board of trustees approves the finance committee's recommendation for the incremental building expenditures, totaling \$5,759,700 budgeted for FY17 to be paid by the property manager from rents and other income collected from the properties. <b>Proposed Motion Two:</b> The board of trustees approves the finance committee's recommendation for funding the expenditures for the PRI properties in the amount of \$212,200 for the fiscal year 2017, which appropriation shall not lapse. <b>Proposed Motion Three:</b> The board of trustees approves the finance committee's recommendation to instruct the CFO to transfer up to \$212,200 to the third party property manager, as requested by the TLO, for management of the PRI properties.

	Item Type	Proposal	Organization	Page #	Proposed Motion
7	Partnership	Behavioral Health Aide Training Curriculum and Materials Development and Implementation	Alaska Native Tribal Health Consortium	94	The board of trustees approves the finance committee's recommendation for a \$125,000 FY17 partnership grant to the Alaska Native Tribal Health Consortium for the Behavioral Health Aide Training Curriculum and Materials Development and Implementation project.
8	Partnership	Domestic Violence Shelter Improvement	Alaska Community Foundation	100	The board of trustees approves the finance committee's recommendation for a \$100,000 FY17 partnership grant to the Alaska Community Foundation for the Statewide Domestic Violence Improvements initiative.
9	Partnership	Hydaburg "Naa Iwaans" (Big Cedar House) Project	Hydaburg Cooperative Association	107	The board of trustees approves the finance committee's recommendation for a \$75,000 FY16 partnership grant to the Hydaburg Cooperative Association for the Hydaburg "Naa Iwaans" (Big Cedar House) project.
<b>Finance Report - Approved at the April 14, 2016 Finance Committee Meeting</b>					<b>(NO ACTION REQUIRED)</b>
	Partnership	Savoonga Health Clinic	Norton Sound Health Corporation		Approved a \$50,000 FY16 partnership grant to the Norton Sound Health Corporation for the Savoonga Health Clinic.
	Partnership	Gambell Health Clinic	Norton Sound Health Corporation		Approved a \$50,000 FY16 partnership grant to the Norton Sound Health Corporation for the Gambell Health Clinic.
	Partnership	Dillingham Senior Center Repairs	City of Dillingham		Approved a \$25,000 FY16 partnership grant to the City of Dillingham for repairs at the Dillingham Senior Center.
	Focus Area Allocation	Local Prisoner Reentry Coalition Coordinator and Coalition Capacity Development	Multiple Grantees		Approved a FY17 focus area allocation in the amount of \$300.0 from the FY17 Local Reentry Coalition Coordinator line of the Disability Justice focus area and \$100.0 from the FY16 Coalition Capacity Dev/Advocacy line from the Substance Abuse Prevention and Treatment focus area funds for the purpose of Local Prisoner Reentry Coalition Coordinator and Coalition Capacity Development.
	Focus Area Allocation	FY17 Beneficiary Employment and Engagement Program Grants	Multiple Grantees		Approved \$1,358,100 for Beneficiary Employment and Engagement focus area allocation for the purpose of FY17 BPI grant funding.
	Focus Area Allocation	Assisted Living Home Transition Program	Statewide Independent Living Council of Alaska		Approved a \$100,000 FY16 housing focus area allocation to the Statewide Independent Living Council of Alaska for the Assisted Living Home Transition Program.  Approved a \$150,000 FY17 housing focus area allocation to the Statewide Independent Living Council of Alaska for the Assisted Living Home Transition Program.

## MEMO

**To:** Carlton Smith, Finance Committee Chair  
**Date:** May 4, 2016  
**Re:** Aging and Disability Resource Centers  
**Fiscal Year:** 2017  
**Amount:** \$400,000.00  
**Grantee:** Fiscal agents outlined below  
**Project Title:** Aging and Disability Resource Centers Pilot Project Expansion

### REQUESTED MOTION:

*Approve a FY17 authority grant allocation from the Medicaid reform implementation support (1915 i/k options funding) in the amount of \$400,000 for the purpose of the Aging and Disability Resource Centers Pilot Project expansion. The funds for this project will be allocated to the fiscal agents listed in the below table.*

**Assigned Trust Staff:** Amanda Lofgren

<b>FY17 Aging and Disability Resource Center Funding Allocation</b>		
<b>ADRC Community</b>	<b>Fiscal Agent</b>	<b>FY17 Award</b>
Mat-Su	Links Mat-Su Parent Resource Center	\$150,000
Southeast	Southeast Alaska Independent Living	\$100,000
Kenai Peninsula	Independent Living Center of the Kenai Peninsula	\$150,000

### STAFF INTRODUCTION

Funding to expand the ADRC First pilot project is part of the FY17 Medicaid Reform Implementation Support funding that Trustees approved April 14, 2016. This project is part of the effort to redesign how individual's access home and community based service in addition to increasing the approval rate for individuals who are assessed by Senior and Disabilities Services. Currently, individuals work with a service provider to apply for Personal Care Services and their care coordinator for Medicaid Waiver services. There is not a standard screening for providers to use and this has historically led to many individuals being denied level of care and not being informed of all their options for services.

### PROJECT DESCRIPTION

In November 2013, Senior and Disabilities Services (SDS), in collaboration with the Kenai Peninsula Aging and Disability Resource Center (ADRC), began a pilot project called "ADRC First." The goal of the pilot project was to ensure individuals have access to assistance with navigating and understanding their options as it relates to the complicated home- and community-based services delivery system. For seven communities in the central Kenai Peninsula, all individuals seeking long-term services through the Personal Care Assistance Program (PCA) and the Adults Living Independently (ALI) waiver programs are beginning the process at the ADRC. Using a person centered approach, staff meet with individuals and families in their chosen environment; ADRC

office, individuals home, hospital, nursing home and occasionally over the phone. A comprehensive ADRC first intake and pre-screen were developed that explores all aspects of an individual's current life situation. Areas of exploration include housing, transportation, behavioral health and safety needs, in-home supports, medical, nursing and rehabilitation needs. During the interview information is gathered regarding what benefits, resources and services the individual has an interest in or is already receiving.

The Intake and Prescreen has specific questions relating to personal care and nursing facility level of care. The answers to these questions serve to predict the likelihood of meeting level of care for PCA and NFLOC. Based on the individual's overall responses during the Intake and Pre-screen, staff then discuss options available to the individual including community specific services (e.g., Love, Inc., Kenai Peninsula Food Pantry, CICADA, etc.) grant or program specific services (e.g., Senior In Home Grants, Family Caregivers, Serenity House, LeeShore Center, etc.) and Medicaid services (e.g. eligibility including Medicaid Qualifying Trust, Personal Care, ALI Waiver, Assisted Living Homes, etc.). An Options Counseling Completion form is given to the individual identifying potential options including all Care Coordinators and Personal Care Agencies. The individual is then empowered to pursue all options of their choice. ADRC staff are available to assist the individual with some service coordination if the individual requests. It is striking that individuals may come in for a single service e.g. PCA and leave with between four and five other service options, e.g. Senior in Home grants, resources for transportation, Senior Benefits, Medicare Counseling and meals funded through non-Medicaid programs.

After the Intake and Prescreen, ADRC staff follows up by phone with all individuals to assess their understanding of their options and to offer additional assistance with problem solving, selecting and contacting specific providers when needed. When an individual is perceived as being completely overwhelmed by the process and they have few family or natural supports more service coordination can be provided.

The ADRC has updated comprehensive listings and brochures of all long-term services and supports available in the various communities and the options of providers. All Intakes and Prescreens are entered into the ADRC's database for data collection and reporting.

The intent of the ADRC First Pilot Project expansion is to expand the prescreen process to other areas (Mat-Su and Southeast), providing a comprehensive intake and prescreen process to help individuals seeking services identify services that meet their current needs through existing community supports, grant funded programs and Medicaid funded programs.

The ADRC First Pilot Project in the Kenai saw significant cost savings to Medicaid program, reducing costs for PCA services by 25%, and ALI waiver costs by 69%. The total estimate cost savings for the Medicaid programs within the pilot area totaled \$3,150,852.00 over 21 months. By expanding the prescreen process SDS expects cost reductions to the same Medicaid funded programs.

## **EVALUATION CRITERIA**

To ensure the ADRC First Pilot Project expansion is a success and comparable to the pilot the following performance measures and data will be collected to determine the effectiveness of the ADRC First pilot project:

### Cost Saving Performance Measures

- Total cost savings associated with change in number of approved waiver applications within the pilot expansion areas
- Total cost savings associated with change in number of approved PCA applications within the pilot expansion areas
- Percent change, intakes leading to assessment in expansion areas during pilot-period compared to intakes leading to assessment in pilot expansion area pre-pilot period

**Program Performance Measures**

- Number of non-Medicaid options provided to each person completing the ADRC First Prescreen
- Difference between percent of intakes proceeding to assessment in pilot and intakes proceeding to assessment in waiver program
- Percent of waiver assessments completed on participants that result in denial
- Percent of PCA assessments completed on participants that result in denial of LOC
- Percent of prescreened individuals who do not pursue Medicaid funded programs
- Number/Percent of people supported who are at risk of Medicaid spend down

**SUSTAINABILITY**

Senior and Disability Services is implementing a sustainable plan for the continued support of the ADRC First pilot project through reimbursement for Medicaid Administrative Claiming (MAC) activities. SDS has completed two time studies in the past six months. In November 2015, a study was completed to capture data to record the amount of time ADRC Prescreen staff worked on activities which can be reimbursed as they benefit a Medicaid recipient to determine cost estimates. In February 2016, ADRC staff completed the first ‘live’ 100% time study to record time and be reimbursed through MAC activities.

The current rate for Medicaid admin claiming activities for a non-ADRC First counselor is approximately 25% compared to 90% for an ADRC First counselor. By expanding the ADRC First project to other areas, we will significantly increase the percentage of time spent on Medicaid claimable activities, increasing the funding for the ADRC program statewide. SDS continues to ensure the time study process maximizes the reimbursement rates for statewide ADRC programs, working with other states to identify potential reimbursable activities already completed. SDS is in the process of contracting with a random moment study specialist to develop a more efficient time study process through random moment sampling, increasing the MAC percentage, as well as provide an increase in the statistical reliability of the time study results.

Using estimated cost figures from the FY16 quarter 3, time study, the ADRC programs would generate approximately \$160,000.00 a year in federal reimbursement funds. By expanding the ADRC pilot program, SDS anticipates reimbursement to significantly increase as a higher percentage of time would be spent on Medicaid related activities. If all statewide ADRC’s participated in the ADRC First pilot project, the reimbursement rate would be closer to 90% and the estimated dollar reimbursements would be approximately \$420,000.00 per year.

**WHO WE SERVE**

The ADRC network serves seniors and people with disabilities and caregivers statewide, regardless of age or income level, through regional sites.

**ESTIMATED NUMBER OF BENEFICIARIES SERVED EXPERIENCING**

Mental Illness	1433
Developmental Disabilities	1413
Alzheimer’s Disease & Related Dementias	300
Substance Abuse	145
TBI	459
FASD	51
Secondary Beneficiaries (family members/caregivers providing support to primary beneficiaries):	73
Non-Beneficiaries	7,570

MEMO

**To:** Carlton Smith, Finance Committee Chair  
**From:** Kevin Buckland, Chief Financial Officer  
**Date:** March 31, 2016  
**Re:** Transfer to finance August 2015 Trustee-approved \$1.59mm  
 DHSS Medicaid expansion appropriations  
**Fiscal Year:** 2016

**REQUESTED MOTION:**

*The finance committee recommends that the full board of trustees authorize the transfer of \$1,590,700 from the Alaska Permanent Fund Budget Reserve accounts to the Mental Health Settlement Income Account to finance the FY 2016 DHSS Medicaid expansion funds approved in August 2015. The CFO may fulfill this motion with one lump sum or multiple transfers.*

**BACKGROUND**

During the August 26-27, 2015, full board meeting, trustees approved \$1,590,700 in Trust funds (to be leveraged by an equal amount of federal funds) to assist the administration in its Medicaid expansion implementation efforts.

The Governor submitted a Revised Program-Legislative (RPL) request to the Legislative Budget & Audit Committee (LB&A) to approve the incremental funding that trustees authorized. LB&A did not take up the **Governor’s RPL** request specifically however under statute the funds became available September 1, 2015.

The Office of Management & Budget established appropriations for the Department of Health & Social Services with expenditure authority in IRIS<sup>1</sup> for the full amount trustees authorized. This request is to authorize the transfer of funds to finance appropriation expenditures.

1

Agency	Authorization Amount	Appropriation	APGRP   APTYP
DHSS Public Assistance	\$1,385,700 MHTAAR (BFY16)	062350010	H006 / H057
DHSS Health Care Services	\$205,000 MHTAAR (BFY16)	062331110	H004 / H044

## MEMO

**To:** Carlton Smith, Finance Committee Chair  
**From:** Kevin Buckland, Chief Financial Officer  
**Date:** April 14, 2016  
**Re:** Advance appropriation request for future TADA real estate acquisition  
**Fiscal Year:** 2016

### **REQUESTED MOTION:**

*The Finance Committee recommends that the full board of trustees authorize the CFO to establish a \$20,000,000 appropriation from the Trust Authority Development Account (TADA / IRIS fund 3320) for a future real estate acquisition. These funds do not lapse.*

### **BACKGROUND**

Once the Trust Land Office (TLO) anticipates an acquisition using TADA funds, the TLO typically needs to access funds in relatively short timeframe to fulfill escrow requirements. In order to not artificially delay due diligence associated with an acquisition, the TLO has resorted to using previously-appropriated and readily available operating funds.

In an effort to help the TLO quickly initiate due diligence efforts and to ensure a timely cash closing without resorting to using operating funds (which may not always be readily available), Trust staff recommends Trustees authorize a placeholder TADA appropriation and budget authority. Approving this request would enable the Trust to deliver cash to the TLO quickly upon request and/or upon the full board authorizing a specific acquisition. The requested appropriation is a maximum not-to-exceed dollar amount and is not necessarily an amount that will ultimately be requested in any upcoming TADA funding request.

If this request is approved, IRIS structure and budgetary transactions (that typically are initiated after Full Board approval of a specific acquisition) will have already processed and therefore be readily available. At that time this \$20,000,000 authorization total may be revised to a new maximum that Trustees authorize for the specific acquisition and new placeholder appropriation structure and budgetary authorization will likely be requested.



## MEMO

**To:** Carlton Smith, Finance Committee Chair  
**From:** Jeff Jessee, Chief Executive Officer  
**Date:** April 14, 2016  
**Re:** Medicaid Reform Funding Options  
**Fiscal Year:** 2016-2017

### REQUESTED MOTION:

*The Finance Committee recommends that the full board of trustees instruct staff to implement a reversion of previously-approved Authority Funds totaling \$3,804,400 to make funding available for Medicaid reform, ABLÉ act and Technical Assistance to providers through MHTAAR and Authority Funds during FY16-FY17. The funding reversion consists of \$2,736,300 originally authorized in FY13-FY15, \$781,000 originally authorized in FY16, and a \$287,100 reduction of initial commitments originally planned for FY17.*

### BACKGROUND

During a March 16, 2016 Full Board of Trustees meeting, Trustees committed just under \$4 million in MHTAAR and/or Trust Authority Funds (for FY16-FY17) to assist the Department of Health & Social Services in its Medicaid reform implementation efforts, to fund technical assistance for providers to bill Medicaid, and startup costs associated with the ABLÉ Savings Program Act<sup>1</sup>. Trustees directed staff to review the existing budget and provide options to fund commitments.

The options to cover the Medicaid reform and other commitments through FY17 essentially entail (1) revisiting prior existing and/or upcoming budget commitments; (2) fund from reserves or (3) some combination thereof.

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<sup>1</sup> Fiscal Note 1 for Senate Bill 104 & House Bill 188 totals \$100,000 for FY16-FY17.

Below is a summary of existing funding commitments and potential funding sources:

Commitments		Potential Funding Sources	
Medicaid Reform FY16-FY17, Alaska ABLE Act Implementation Fiscal Notes & Behavioral Health Technical Assistance for providers	\$3,804.4	Budget reversion of previously-approved FY13-FY15 Authority Funds	\$2,736.3
		Budget reversion of previously-approved FY16 Authority Funds	\$781.0
<i>Running total</i>	<u>\$3,804.4</u>	<i>Running total</i>	<u>\$3,517.3</u>
		Budget reversion of previously-approved FY17 Authority Funds	\$1,170.0
<i>Running total</i>	<u>\$3,804.4</u>	<i>Running total</i>	<u>\$4,687.3</u>
		Projected remaining unobligated funds available for FY17	\$548.8
<b>Totals</b>	<b>\$3,804.4</b>	<b>Totals</b>	<b>\$5,236.1</b>

As the table above shows, there is \$4.7 million in identified funding sources available for the commitments made to date without tapping unobligated funds or budget reserves. As a point of reference, the budget reserve balance in excess of the 400% annual payout, and net of the FY16 payout (as well as previous commitments made to fund the USFS Land Exchange and the August 2015 Medicaid expansion authorizations that went to the LB&A Committee) totaled \$15.1 million as of February 29, 2016.

Trustees expressed a desire to see the estimated effect that a reversion of previously-approved funding which would otherwise lapse in normal course may have on future base funding calculations.

Trustee appropriations of Authority Funds are initially established with a four-year life. At the end of that life, the unobligated and unexpended balance of the appropriations lapse back to the Mental Health Trust Fund. Because lapsing does not occur until after the end of August (upon the close of State’s two-month “reappropriation period”), there is a lag between when funds lapse and when lapsed funds work back into the Trust’s base funding calculation. The table below delineates the timing of original Authority Fund appropriations, the normally scheduled lapse, and when those lapsed funds roll back into a base funding calculation.

<b>Original Approp. Year</b>	<b>Lapse Term Year</b>	<b>Base Funding Recycle Year</b>
FY13	FY16	FY18
FY14	FY17	FY19
FY15	FY18	FY20
FY16	FY19	FY21

Appropriations which lapsed at the close of FY14 were included in the FY16 base funding calculation; appropriations which lapsed at the close of FY15 are available for the FY17 base funding calculation; appropriations which will lapse at the close of FY16 are available for the FY18 base funding calculation. A year-by-year breakout of the potential effect a reversion of previously-approved FY13 – FY16 Authority Funds would have is attached to this document. In essence, a reversion of \$3.5 million in previously-approved funding that would normally begin lapsing in FY16 would first be observed in the FY18 base funding calculation and phase out in the FY24 base funding calculation.

Staff recommendation is to avoid accessing projected unobligated or budget reserves at this time and instead make funding available through a reversion of previously-approved FY13-FY16 Authority Funds and a portion of previously-approved FY17 Authority Funds.



**To:** Carlton Smith, Chair  
Finance Committee  
**From:** Dr. Karsten Eden, CPG, EurGeol  
**Date:** 4/14/2016  
**Re:** Icy Cape Airborne Magnetic Survey - Item 1  
**Fiscal Year:** 2017  
**Amount:** \$175,000

Approval

**Proposed Finance Motion:**

*“The Finance Committee recommends that the Alaska Mental Health Trust board of trustees approve the expenditure of principal funds for parcel research and exploration of the parcel known as Icy Cape in the amount of \$175,000 from the TADA (fund code 3320). These funds do not lapse.”*

**Background:**

**Transaction/Resource:** Request/proposal for a low altitude airborne magnetic survey over the coastal plain and delta areas at Icy Cape to detect high concentrations of heavy minerals placers and associated gold placers.

**Property Description/Acreage/MH Parcel(s):** All of MHT parcel no. CRM-0001 and CRM-0003, and parts of CRM-0002, CRM-0004, CRM-0005, CRM-0006, CRM-0007A, CRM-0008 and CRM-0009 as part of the Icy Cape Block, located in CO22S019E, CO22S020E, CO22S021E and CO22S022E. The total magnetic survey area on the Icy Cape land block comprises approximately 25,000 acres, more or less.

**General Background:** Icy Cape is located on the coast of the Gulf of Alaska near Icy Bay approximately 75 miles northwest of Yakutat. Placer gold in garnet-rich sands (“ruby sands”) have been described in the Icy Cape region and exploited since the early 1900’s. The TLO is currently evaluating the potential for industrial heavy minerals placers such as garnet, zircon, rutile, ilmenite, magnetite and epidote as well as the potential for gold placers as co or by-product. The TLO is in dialog with global heavy minerals mining companies and global producers of industrial mineral products to promote development of this unique mineral property and to develop a market for its unusual variety of valuable industrial mineral species. It is absolutely critical to demonstrate to the industry that the Icy Cape heavy minerals property has the potential to produce high grade ore material in bulk tonnage over an extended period of time. A low altitude airborne magnetic survey of the area will show areas of high concentration of heavy minerals placers (including gold) that represent prime targets for testing for ore grade material. Low altitude airborne magnetic surveys in

heavy minerals exploration are industry standard and have proven to be most effective for determining areas of high heavy minerals concentration and outlining potential areas for mining.

**Anticipated Revenues/Benefits:** The benefits of the airborne magnetic survey are tremendous. Not only will the survey show areas of high concentration of heavy minerals and therefore outline prime target areas for drill testing and mining, but it will upgrade the property's value and therefore increase its marketability.

Icy Cape is a unique and minerals-rich prospect. It has the potential to become the Trust's flagship property and to outperform any other mineral property the Trust owns in terms of revenue generation over an extended period of time. It is probable that a successfully developed project would at least double our annual mineral revenues.

**Anticipated Risks/Concerns:** No anticipated risks and concerns.

**Project Costs:** The project cost is estimated to be \$175,000.

**Other Considerations:** The Icy Cape land block is located within the Yakutat gold province. Within the Yakutat gold province, active placer mining activity clearly demonstrates the fertile characteristics of this geologic environment.

**Due Diligence:** TLO staff is familiar with the Icy Cape land block, having last visited the property and conducted bulk concentrate sampling in July 2015. The necessity for an airborne magnetic survey has been determined as a result of lengthy internal analysis and review of publicly available and internally produced exploration data and reports.

**Alternatives:** Do not conduct the proposed airborne magnetic survey. This would limit the information available to market this exceptional resource to potential developers, a key piece of information that most large heavy minerals mining companies expect when evaluating a prospect.

**Consistency with the Resource Management Strategy:** The proposal is consistent with the "Resource Management Strategy for Trust Land" (RMS), which was adopted January 2016 in consultation with the Trust and provides for the TLO to focus first on land or resources at the high end of their market values ("best markets").

**Trust Land Office Recommendation:** The TLO recommends expending principal funds to conduct the low altitude magnetic survey of the Icy Cape lowlands.

**Applicable Authority:** Alaska Statutes 37.14.09(a), 38.05.801, and 11 AAC 99 (key statutes and regulations applicable to Trust land management and disposal).

**Trust Authority Approval:** This briefing document fulfills the approval requirements that are applicable to the transaction.

**Schedule of Actions:**

Finance Committee Approval:	April 14, 2016
Resource Management Committee Approval:	April 14, 2016
Trust Authority Approval:	May 4, 2016
Complete Best Interest Decision:	Not required
Public Notice:	Not required




**Exhibit(s):**

Exhibit 1 – Icy Cape Land Block Map  
Exhibit 2 – Photos of Icy Cape Placer Deposits  
Exhibit 3 – Example of Low Altitude Airborne Magnetic Survey

Exhibit 1



Explanation of Symbols

-  Heavy minerals and gold-bearing sand and gravel
-  Outline of proposed airborne magnetic survey
-  Road



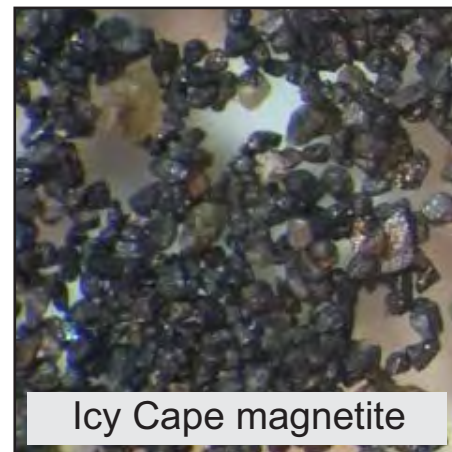
Icy Cape gold



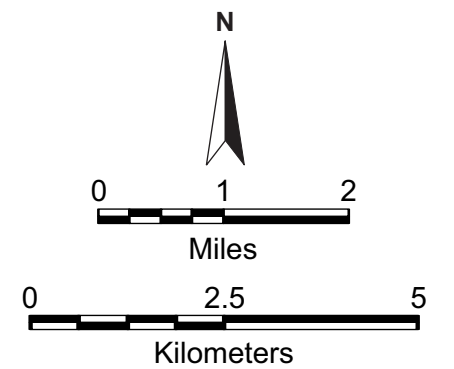
Icy Cape garnet



Icy Cape zircon



Icy Cape magnetite



Datum: NAD 83, UTM Zone 7

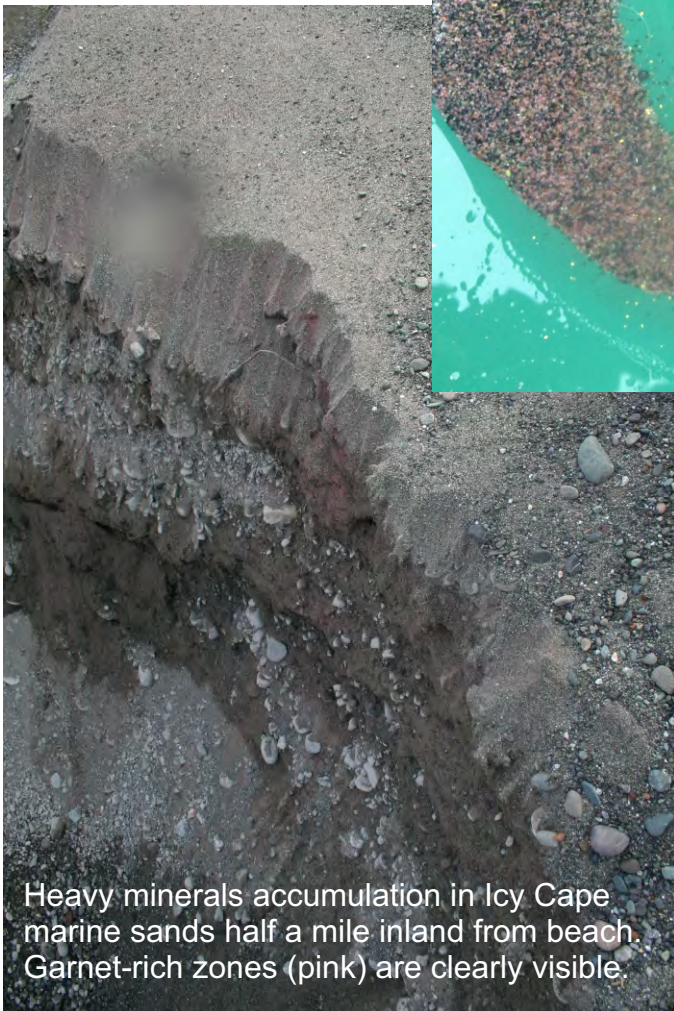


## Exhibit 2

Dr. Eden and Connor Michael wet sieving heavy minerals concentrates collected from upper beach on Icy Cape Land Block.



Panned heavy minerals concentrate mostly consisting of garnet (pink), epidote (green) and magnetite (black) minerals on the left and placer gold on the right.



Heavy minerals accumulation in Icy Cape marine sands half a mile inland from beach. Garnet-rich zones (pink) are clearly visible.



Heavy minerals accumulation in Icy Cape marine sands above mean high tide on Trust Land. Garnet (pink) is clearly visible.

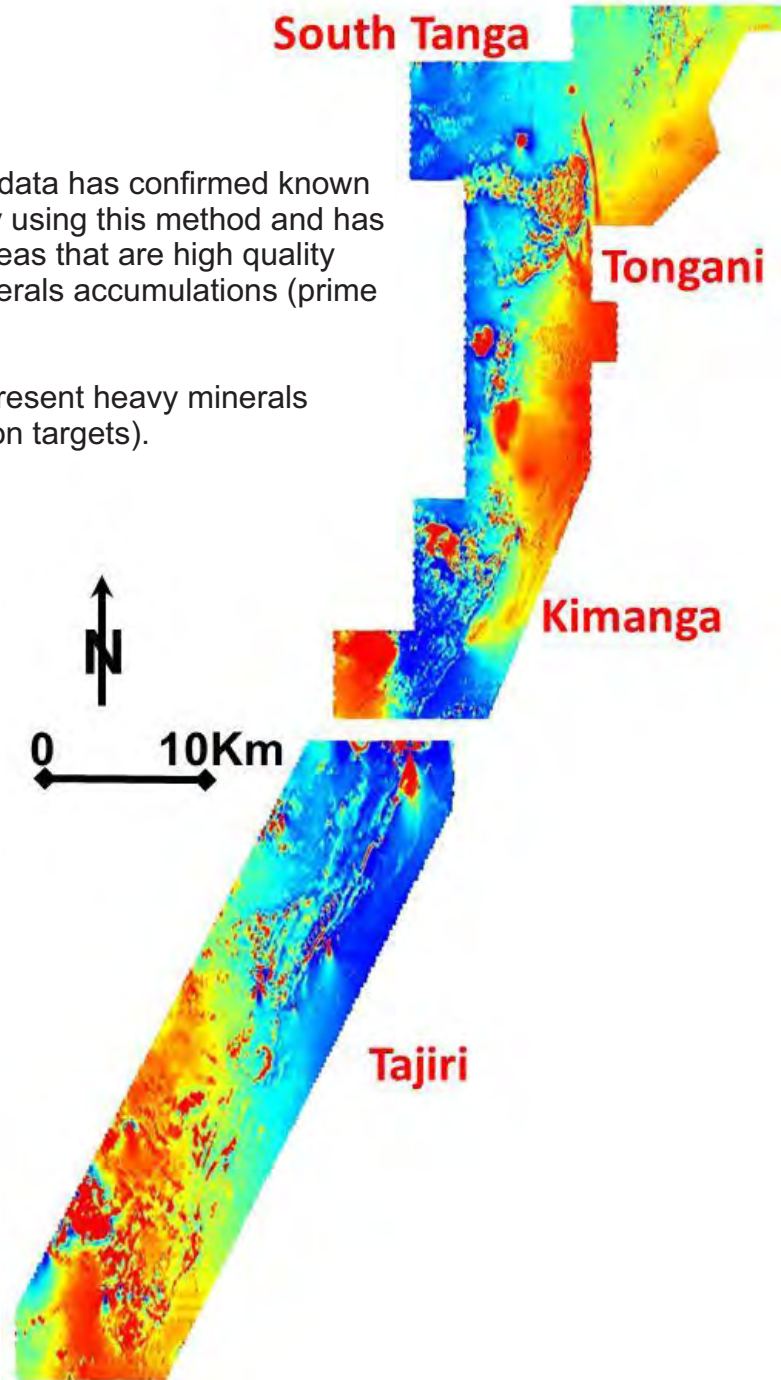


### Exhibit 3

#### Example of a low altitude airborne magnetic survey flown over heavy minerals containing sands on the east coast of Tanzania, Africa

Detailed analysis of the survey data has confirmed known heavy mineral sand deposits by using this method and has further detected several new areas that are high quality prospects for further heavy minerals accumulations (prime exploration targets).

Sausage-shaped red areas represent heavy minerals accumulations (prime exploration targets).



Source: ASX Announcement by Syrah Resources Limited on April 18, 2013



**To:** Carlton Smith, Chair  
Finance Committee  
**From:** Craig Driver  
**Date:** 4/14/2016  
**Re:** FY17 Real Estate and PRI Facility Budgets – Item 2  
**Fiscal Year:** 2017  
**Amount:** \$5,971,900

Approval

**Proposed Finance Motion:**

**Proposed Motion One:** *“The Finance Committee recommends that the Trust Authority board of trustees concur with the recommendation to approve the incremental building expenditures, totaling \$5,759,700 budgeted for FY17 to be paid by the property manager from rents and other income collected from the properties.”*

**Proposed Motion Two:** *“The Finance Committee recommends that the Trust Authority board of trustees approve funding the expenditures for the PRI properties in the amount of \$212,200 for the fiscal year 2017, which appropriation shall not lapse.”*

**Proposed Motion Three:** *“The Finance Committee recommends that the Trust Authority board of trustees instruct the CFO to transfer up to \$212,200 to the third party property manager, as requested by the TLO, for management of the PRI properties.”*

**Background:**

**FY17 Real Estate Budget (Proposed Motion One)**

**Transaction/Resource:** Budgets are presented to seek approval from the board of trustees for the expenditures necessary to service the properties. The proposed property expenditures are funded by tenant rents and other income collected from the properties.

**Property Description/Acreage/MH Parcel(s):** Real Estate Management Plan and other AMHT Properties are as follows:

**Real Estate Management Plan Properties**

1111 Israel Road; Tumwater, WA  
 1973 North Rulon; Ogden, UT  
 2600 Cordova Street; Anchorage, AK  
 2618 Commercial Drive; Anchorage AK  
 2420 & 2500 Ridgepoint Drive; Austin, TX  
 17319 San Pedro Avenue; San Antonio, TX

**Other AMHT Properties**

3745 Community Park Loop Road; Anchorage, AK  
 650 Yonker Court; Fairbanks, AK

**General Background:** We have established a system to adequately plan, manage, and report activity in the real estate portfolio. Through the use of professional management services, the property information is accounted for by:

- 1) matching income to expenses;
- 2) comprehensive reporting and budgeting for each property; and
- 3) capital expense forecasting.

**Consistency with the Resource Management Strategy:** The proposal is consistent with the “Resource Management Strategy for Trust Land” (RMS), which was adopted January 2016 in consultation with the Trust and provides for maximization of return on investment and provides for long term income generation at prudent levels of risk.

**Trust Land Office Recommendation:** The TLO recommends that it is in the Trust’s best interest to approve the incremental building expenditures for FY17 to be funded by tenant rents and other income collected from the properties.

**Applicable Authority:** AS 37.14.009(a), AS 38.05.801, 20 AAC 40.710-720 and 11 AAC 99.

**Trust Authority Approval:** This briefing document fulfills the approval requirements that are applicable to the transaction.

**FY17 PRI Facility Budget (Proposed Motions Two and Three)**

**Transaction/Resource:** Budgets are presented to seek approval from the Alaska Mental Health Trust board of trustees for the expenditures necessary to operate and maintain the properties. The proposed property expenditures are an incremental increase to previously approved expenditure amounts.

**Property Description/Acreage/MH Parcel(s):** The Program Related Investment (“PRI”) properties are as follows:

2330 Nichols Street, Anchorage, AK  
 1300 Moore Street, Fairbanks, AK  
 1423 Peger Road, Fairbanks, AK

**General Background:** The Trust Land Office (TLO) has established a system to adequately plan, manage, and report activity in the real estate portfolio. Through the use of third party professional management services, the property information is accounted for by:

- 1) matching income to expenses;
- 2) comprehensive reporting and budgeting for each property; and
- 3) capital expense forecasting.

**Consistency with the Resource Management Strategy:** The proposal is consistent with the “Resource Management Strategy for Trust Land” (RMS), which was adopted January 2016 in consultation with the Trust and provides for assuring that the real estate needs of mental health programs sponsored by the Alaska Mental Health Trust Authority are met as appropriate. In addition, 11 AAC 99.020(c)(3) cites protection and enhancement of the long-term productivity of Trust land.

**Trust Land Office Recommendation:** The TLO recommends that it is in the Trust’s best interest to approve the incremental building expenditures for FY17.

**Applicable Authority:** AS 37.14.009(a), AS 38.05.801, 20 AAC 40.710-720 and 11 AAC 99.

**Trust Authority Approval:** This briefing document fulfills the approval requirements that are applicable to the transaction.

**Schedule of Actions:**

Finance Committee Approval:	April 14, 2016
Resource Management Committee Approval:	April 14, 2016
Trust Authority Approval:	May 4, 2016
Complete Best Interest Decision:	Not required
Public Notice:	Not required

**Exhibit(s):**

Exhibit 1 - Property Budget Summary

**FY17 Real Estate Budget Summary**

**Real Estate Management Plan**

Name	City, State	Operating	Capital Improvements	Principal	Interest	Total
Parks	Tumwater, WA	455,657		525,332	383,488	1,364,477
IRS	Ogden, UT	814,063	163,000 <sup>1</sup>	303,924	315,847	1,596,834
Commercial	Anchorage, AK	13,480		51,443	47,624	112,547
Cordova	Anchorage, AK	257,428	175,000 <sup>2</sup>			432,428
Promontory Point	Austin, TX	411,453		159,468	476,474	1,047,395
North Park	San Antonio, TX	389,510		213,414	319,451	922,375
<b>Totals</b>		<b>2,341,591</b>	<b>338,000</b>	<b>1,253,581</b>	<b>1,542,884</b>	<b>5,476,100 *</b>

**Non-Investment Real Estate**

Name	City, State	Operating	Capital Improvements	Principal	Interest	Total
TAB	Anchorage, AK	245,467	25,000 <sup>3</sup>			270,467
Detox	Fairbanks, AK	13,180				13,180
<b>Totals</b>		<b>258,647</b>	<b>25,000</b>	-	-	<b>283,600 *</b>

**Motion 1 Subtotal 5,759,700 \***

**PRI Properties**

Name	City, State	Operating	Capital Improvements	Principal	Interest	Total
Assets	Anchorage, AK	10,229				10,229
Fahrenkamp Center	Fairbanks, AK	64,138	70,000 <sup>4</sup>			134,138
Denardo	Fairbanks, AK	67,841				67,841
<b>Totals</b>		<b>142,208</b>	<b>70,000</b>	-	-	<b>212,200 *</b>

**Motions 2 and 3 Subtotal 212,200 \***

**Capital Improvements**

- 1 - IRS Parking lot, break room flooring, HVAC unit replacements
- 2 - Cordova HVAC/VAV box replacements, building improvements, tenant improvements
- 3 - TAB Contingency to cover potential mechanical, electrical & plumbing needs
- 4 - Fahrenkamp Roof replacement, contingency to cover potential mechanical, electrical & plumbing needs at Family Centered Services lease expiration

**\* Rounded Numbers**

## MEMO

**To:** Carlton Smith, Finance Committee Chair  
**Date:** March 31, 2016  
**Re:** FY17 Partnership Request  
**Fiscal Year:** 2017  
**Amount:** \$125,000.00  
**Grantee:** Alaska Native Tribal Health Consortium  
**Project Title:** Behavioral Health Aide Training Curriculum and Materials Development and Implementation

### **REQUESTED MOTION:**

*Recommend approval to the full board of trustees for a \$125,000 FY17 partnership grant to the Alaska Native Tribal Health Consortium for the Behavioral Health Aide Training Curriculum and Materials Development and Implementation project.*

**Assigned Program Staff:** Katie Baldwin

### **STAFF INTRODUCTION**

The Trust has supported the Alaska Tribal Health Consortium's efforts over the years to expand and enhance the behavioral health workforce in rural communities and villages across Alaska. A Behavioral Health Aide (BHA) is by definition, a counselor, health educator, and advocate that helps to address individual- and community-based behavioral health needs, much of which is focused on alcohol and drug abuse and mental health. The BHA program is modeled after the Community Health Aide Practitioner program which has been in existence for 20+ years, is quite successful, and has established practitioners in rural clinics across Alaska.

In 2009, the Trust provided funding through the Bring the Kids Home Initiative to ANTHC to support development of the first phase of the Behavioral Health Aide Manual (BHAM). This manual is intended to serve as the primary training and treatment reference resource for BHAs working in remote settings. It provides guidance to a workforce which is often geographically separated from clinical supervision due to the distance between regional and sub-regional clinics. The first edition of this project resulted in the main structure of the BHAM being established along with the child and adolescent section. This funding request will support development of the second phase of the BHAM which is focused on the adult and senior population.

*The following is excerpted from the prospective grantee's application.*

## **PROJECT DESCRIPTION**

Behavioral Health Aides provide behavioral health care in rural Alaska, particularly for Alaska Native individuals, families, and communities. The Alaska Behavioral Health Systems Assessment indicated that BHAs need more structured training to increase their competencies to provide services. This project proposes to develop the second edition of the Behavioral Health Aide Manual (BHAM), a teaching resource and guide for BHA clinical practice. This edition of the BHAM will focus on providing fundamental information and best practices for BHAs to address behavioral health concerns for adult and senior beneficiaries.

The Behavioral Health Aide (BHA) program is a certification intended to train a statewide workforce to provide a wide range of behavioral health services to individuals, families, and communities in rural Alaska. By increasing the availability of behavioral health services, BHAs enhance the potential for prevention, early identification and intervention, case management, and the overall continuity of care within home communities or regions of Trust beneficiaries. Providing behavioral health services in rural communities requires a unique set of knowledge and skills, which largely emphasizes the development of clinical skills which are integrated with the knowledge of cultural practices, community history, and traditional ways of understanding and treating behaviors. The Behavioral Health Aide Manual is a tool intended to complement this process and ultimately build the capacity of rural-based providers to better serve beneficiaries.

This proposal requests funds to assist in reaching our goal of developing the second edition of the BHAM, which will be used as a training resource and guide for the treatment of beneficiaries across their lifespan. By improving BHA training, we intend to increase the availability, reliability, and overall quality of care for behavioral health services provided to beneficiaries in rural Alaska, while also increasing BHA retention and decreasing costs related to turnover.

The Child and Adolescent Edition of the BHAM was finalized in 2014, after five years of development that was funded by the Trust. That project offered many 'lessons learned' regarding the process of development, including writing, reviewing, and editing, establishing a design/layout, and routing the document through the many layers of approval. The project included piloting the BHAM with BHAs and their supervisors from three regions and they provided us with feedback which was integrated back into the final document. This provided an excellent foundation for our plans to efficiently manage the development of the second edition of the BHAM. This includes the BHAM format and design which will be easily transferrable into an electronic format once the training center is established and the ANTHC Distance Learning Network capacity is expanded.

The ANTHC BHA program manager will manage the project overall, establish subcontracts and ensure grant requirements are met. BHAM content experts will write specific chapters of the BHAM. The editor will assure the BHAM is written grammatically correct and at an appropriate reading level, as well as confirm content consistencies that flow between chapters. The BHAM committee consists of 10 members, including previous BHAM committee members, BHAs, BHA supervisors, clinical practitioners, subject matter experts, and cultural experts. General

correspondence will occur via email, monthly teleconferences; and the full group will meet in person two times annually. The graphic designer will take the written content and transform it into the final document presentation. We will seek approvals with our legal department, the Behavioral Health Academic Review Committee, and the CHAP Certification Board before the final printing.

## **EVALUATION CRITERIA**

A full draft of the BHAM will be completed by March 31, 2017. The draft will be piloted with BHA/Ps and their supervisors from June-August 2017. Feedback from the pilot will be integrated into the final version (October 2017), which will be submitted for approval at the various levels. We anticipate the project will be completed, with full approval, by December 2017.

The completed BHAM will be distributed to all Behavioral Health Aides and their clinical supervisors (approximately 160 individuals). Distribution of the BHAM will occur simultaneously with a series of live courses to orient users to the manual; all recipients of the BHAM must complete the orientation prior to using it. Evaluation of the BHAM will be conducted in the following ways:

- Number of BHAMs distributed
- Number of people who completed the BHAM orientation
- Demographic description of those who completed the orientation
- An initial survey conducted immediately after the orientation course regarding participants' satisfaction and increased knowledge and confidence in their ability to begin using the BHAM
- A follow-up survey, distributed 3-6 months after individuals have completed the BHAM orientation; this survey will strive to gather insights into the BHA's experience using the BHAM, including its overall utility as a resource, its ability to guide a BHA in their scope of practice, and its ability to assist them in providing quality services to beneficiaries
- An open survey that is available for BHAM users to submit feedback and/or recommendations for edits at any time

## **SUSTAINABILITY**

The BHAM is developed specifically for Behavioral Health Aides and their clinical supervisors, which currently amounts to approximately 160 people. There will be an initial effort made to orient all users to the document; subsequent users will be identified as they are hired into these positions by our tribal health organization partners. New users will complete the BHAM orientation by attending a regularly scheduled orientation or by completing an asynchronous version of the orientation course.

Feedback from the various evaluations will be compiled and reviewed by ANTHC staff and the Behavioral Health Academic Review Committee regularly. This review will identify the need and timeline for any edits that need to be made to keep the document up to date. The BHAM design was developed in a manner which is easily transferred into an electronic document; as such, edits can be made easily and reflected immediately in a document that is accessible by BHAs and BHA



supervisors through a secured network within the training center ensuring the continued use of the BHAM as a valuable resource for many years.

**WHO WE SERVE**

This project focuses on the development of materials specific to adult and elder beneficiaries in rural Alaska. This document will work hand-in-hand with the previous edition of the BHAM (Child and Adolescent), allowing BHAs to have guidance in providing behavioral health services to beneficiaries across the lifespan. The BHAM will provide BHAs with a fundamental understanding about various topics, guidance on observations to make and questions to ask regarding signs and symptoms of the topic, and insights into when to seek additional supervision, make a referral, and complete follow-up documentation.

A preliminary list in the Adult and Elder BHAM include:

- Historical trauma (what does it look like and how to address outcomes)
- Parenting (child development, ages and stages, connecting with elders)
- Marriage and relationships
- Anger management
- Reintegration (family members with an incarcerated family member, adults raised in foster care/OCS system)
- Overlapping BH issues (developmental disabilities, substance abuse, mental illness, homelessness)
- **Alzheimer’s Disease and Related Dementia**
- Brain based disorders
- Medically induced behavioral health problems (pain management, chronic illness/pain) and Traumatic Brain Injury (TBI)
- Aging, death, and dying
- Changes in individuals and family roles (lifespan)
- Supporting elders with changes (where do I belong? How do I advise someone?)
- Elder care
- Traditional ways of interacting with elders
- Elder values
- Elder abuse and neglect
- Grief
- Engaging elders in the process of addressing community concerns/needs
- Journey of connecting with culture
- Sexuality, sexual health, wellness
- Challenging personalities, disorders
- Climate change / economics

**ESTIMATED NUMBER OF BENEFICIARIES SERVED EXPERIENCING**

Number of people to be trained (BHAs providing rural behavioral health services to Trust beneficiaries).	160
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**BUDGET**

Personnel Services Costs	\$32,500.00
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Personnel Services Costs (Other Sources)	\$0.00
Personnel Services Narrative:	<p>-Content experts to write BHAM chapters (\$18000)</p> <p>-An editor to assure continuity in BHAM contents, flow and structure (\$11000)</p> <p>-A graphic designer to transform the contents into a final document (\$3500)</p>

Travel Costs	\$66,440.00
Travel Costs (Other Sources)	\$0.00
Travel Narrative:	<p>-Airfare, lodging, and per diem for 10 BHAM committee members to attend three 2-day meetings in Anchorage. These meetings will focus on the review, edits, and approval of content by the statewide committee, which will then be advanced to the Board for final approval (\$33,220)</p> <p>-Airfare, lodging, and per diem to host two representatives from 15 tribal health organizations to attend a 2-day workshop to train BHAs and supervisors to use the BHAM and prepare them to support their regional teams' use of the BHAM (\$33,220)</p>

Supplies Costs	\$6,280.00
Supplies Costs (Other Sources)	\$0.00
Supplies Narrative:	<p>-Printing and binding copies of the drafted BHAM for use during the pilot (\$2530)</p> <p>-Printing and binding copies of the finalized document (\$3750)</p>

Other Costs	\$19,780.00
Other Costs (Other Sources)	\$27,650.00
Other Costs Narrative:	<p>-Catering breakfast, lunch, and beverages for the BHAM committee during three in-person meetings (\$3600)</p> <p>-Catering breakfast, lunch, and beverages for participants in the BHAM workshop training (\$4200)</p> <p>-Other Costs Total \$7,800</p> <p>Indirect Cost Rate, 10.6% (11,980)</p> <p>-Total Direct Costs \$113,020</p> <p>-ANTHC: 20% ANTHC Program Manager designation + associated Indirect (\$27,650.00)</p> <p>\$25,000 Direct Costs + \$2,650 Indirect (10.6%)</p>

Indirect Cost rate 10.6%	\$11,980.00
Total Direct Costs	\$113,020.00
Total Amount to be Funded by the Trust	\$125,000.00
Total Amount Funded by Other Sources (ANTHC)	\$27,650

## MEMO

**To:** Carlton Smith, Finance Committee Chair  
**Date:** March 31, 2016  
**Re:** FY17 Partnership Request  
**Fiscal Year:** 2017  
**Amount:** \$100,000  
**Grantee:** Alaska Community Foundation  
**Project Title:** Domestic Violence Shelter Improvement

### **REQUESTED MOTION:**

*Recommend approval to the full board of trustees for a \$100,000 FY17 partnership grant to the Alaska Community Foundation for the Statewide Domestic Violence Improvements initiative.*

**Assigned Program Staff:** Katie Baldwin

### **STAFF INTRODUCTION**

Trustees approved \$100,000 in FY16 partnership funding to support the first year of a two-year statewide project focused on addressing improvements and deferred maintenance issues for domestic violence shelters in communities across Alaska. In 2014, the Alaska Community Foundation became the fiscal sponsor for over \$4 million in funding (over 2-year period) to address deferred maintenance needs for 17 domestic violence and sexual assault shelters in the state. The 2016 funding came from multiple entities including the Trust, State of Alaska, Rasmuson Foundation, as well as other partners including Wells Fargo and the Mat-Su Health Foundation.

Management of the planning, design and construction of the shelter improvements is being spearheaded by the **Foraker Group's Pre-Development** program. The Pre-Development program has a history of providing professional services to nonprofit, tribal and municipal organizations in developing or improving capital infrastructure. A steering committee made up of funders and stakeholders is guiding the steps forward in this project.

Each of the funding entities preferred a coordinated and combined funding approach paired with the expertise available through the Pre-Development program versus separately funding individual shelters, recognizing shelter operators often lack the capacity to carry out planning, design and construction of capital improvements.

This \$100,000 FY17 request is to fulfill the second year of Trust commitment to this project to finalize the shelter improvements identified at the onset of the project. Supporting documents include the FY16 Trust memo, map of the distribution of domestic violence shelters, an estimate of behavioral health space/function and associated costs, and an estimate with detail of each shelter's project plan.

## **PROJECT DESCRIPTION & UPDATES**

Seventeen shelters located throughout Alaska are benefitting from the \$4 million DVSI improvements and upgrades program. The shelters participating in this project are:

- [AWAIC](#), **Anchorage**
- [Arctic Women in Crisis](#) **Barrow**
- [Tundra Women's Coalition](#), **Bethel**
- [Safe and Fear-Free Environment](#) , **Dillingham**
- [Emmonak Women's Shelter](#), **Emmonak**
- [Interior Alaska Center for Non-Violent Living](#) , **Fairbanks**
- [South Peninsula Haven House](#) , **Homer**
- [Aiding Women in Abuse & Rape](#) , **Juneau**
- [The LeeShore Center](#), **Kenai/Soldotna**
- [Women in Safe Homes](#) , **Ketchikan**
- [Kodiak Women's Resource and Crisis Center](#), **Kodiak**
- [Maniilaq Family Crisis Center](#), **Kotzebue**
- [Alaska Family Services](#), **Palmer**
- [Bering Sea Women's Group](#), **Nome**
- [Sitkans Against Family Violence](#), **Sitka**
- [Unalaskans Against Sexual Assault](#), **Unalaska**
- [Advocates for Victims of Violence](#) , **Valdez**

- Of the 17 shelters, the Barrow shelter project is complete.
- Two of the shelters, in Anchorage and Sitka, have opted to combine the DVSI funded upgrade and maintenance projects with other capital projects being undertaken. The smaller DVSI projects will be less expensive when combined with larger project and having only one contractor minimizes disruption to the shelter.
- The Maniilaq shelter in Kotzebue is self-performing the work; they have access to local maintenance staff.
- **Five of the shelters, Juneau, Nome, Palmer, Unalaska, and Valdez have "construction"** (deferred maintenance and/or upgrades) contracts awarded and in varying stages of preparing for construction this summer.
- The remaining eight shelters all have technical design assistance contracts emplaced and are in various stages of design completion. The goal is to have all construction contracts awarded this spring so that projects may be completed in FY17.

Some of the biggest challenges have been the projects in eastern Alaska, off the road system. The sizes of the projects are rather small compared to what a contractor must do to mobilize for a project. Project management staff are negotiating where feasible, identifying maintenance work that can be accomplished through purchase orders and continuing to look for cost-effective local resources.

The procurement approach of pricing line items separately is working. It allows ACF Properties to award projects on budget, matching the scope to budget. This approach also easily facilitates an increase in scope (get more work done) if additional funding becomes available, either through the DVSI program or through efforts from the shelters to secure alternate funding.

It is worth noting that of the 17 shelters, six have secured additional funding to augment what the DVSI program is providing. However, approximately \$1.6 million worth of upgrade and maintenance needs have been identified and remain unfunded.

## **EVALUATION CRITERIA**

The program will continue receiving services from the Pre-Development program in the form of project management to ensure the work is completed; this is coordinated through ACF. Evaluation of the program will take the form of a final report on the project activities, costs associated with the repairs needed at each location and a summary report. This information will be provided to the leadership at ACF and the funding partners of the Pre-Development program and steering committee members to help inform future funding for shelters across the state.

## **SUSTAINABILITY**

Funding for domestic violence shelters in Alaska remains very thin and sustainability is an ongoing concern. This project will assist in preserving a number of shelters by prolonging use of the buildings or preventing health and safety hazards from disrepair. The Pre-Development program project managers and contractors will be able to communicate important information about the new equipment and systems being installed to the shelter operators in order to help them continue the regular routine maintenance of the buildings.

## **WHO WE SERVE**

Individuals who stay at domestic violence shelters are community members in need of assistance to remain safe from violence in relationships. There is a need to protect the privacy of the families who stay at the shelter and as a result, reporting the exact numbers of people who experience conditions that qualify as Trust beneficiaries is challenging. The parents and families served by domestic violence shelters have experienced high levels of trauma, violence, and disruption to safe community living and experience addictions, mental illness, brain injury and/or developmental disabilities. The estimates were taken from the FY16 funding request.

**ESTIMATED NUMBER OF BENEFICIARIES SERVED EXPERIENCING – FY16 ESTIMATES**

Number of people served by shelters statewide	9,330
Number of bed nights provided statewide	99,524

**BUDGET**

Space or Facilities Costs	\$100,000
Space or Facilities Costs (Other Sources)	\$4,040,000
Space or Facilities Narrative:	Detailed project plans have been prepared through the Pre-Development program.

Total Amount to be Funded by the Trust	\$200,000 (\$100,000 authorized FY16 & \$100,000 requested FY17).
Total Amount Funded by Other Sources	\$4,040,000

<b>Other Funding Sources</b>	
State of Alaska Capital grant	\$2,000,000
Rasmuson Foundation matching grant	\$2,000,000
Mat-Su Health Foundation	\$15,000
Wells Fargo	\$25,000
Balance of funding for remainder of project(which includes other funders):	\$760,000
<b>Total Leveraged Funds</b>	<b>\$4,040,000</b>

# ANDVSA Domestic Violence / Sexual Assault Programs in Alaska

## ANCHORAGE

AWAIC- Abused Women's Aid in Crisis  
 STAR- Standing Together Against Rape

## KODIAK

KWRCC- Kodiak Women's Resource & Crisis Center

## KOTZEBUE

MFCC- Maniilaq Family Crisis Center

## BARROW

AWIC- Arctic Women in Crisis

## NOME

BSWG- Bering Sea Women's Group

## BETHEL

TWC- Tundra Women's Coalition

## CORDOVA

CFRC- Cordova Family Resource Center

## DILLINGHAM

SAFE- Safe and Fear-Free Environment

## FAIRBANKS

IAC- Interior Alaska Center for  
 Non-Violent Living

## HOMER

SPHH- South Peninsula Haven House

## JUNEAU

AWARE- Aiding Women in Abuse  
 & Rape Emergencies

## KENAI/SOLDOTNA

The LeeShore Center

## KETCHIKAN

WISH- Women in Safe Homes

## SEWARD

SCS- Seaview Community Services

## SITKA

SAFV - Sitkans Against Family Violence

## UNALASKA

USAFV- Unalaskans Against Sexual Assault  
 & Family Violence

## VALDEZ

AVV- Advocates for Victims of Violence



*The State of Alaska encompasses 587, 878 square miles of land. It is 1,400 miles long and 2,700 miles wide, with over 47,000 miles of coastline. Less than 10% of the state has road service. U.S. Census Bureau 2010 population was 710,231.*





**DVSI Project Status by Location**  
**22 March 2016**

Location	Name	Status Notes
Anchorage	Abused Women's Aid in Crisis (AWAIC)	No change: MOA signed. No time extension contemplated.
Barrow	Arctic Women in Crisis (AWIC)	No change: Done
Bethel	Tundra Women's Coalition (TWC)	Verifying scope w/Exec. Dir. Design complete, being reviewed.
Dillingham	Safe and Fear-Free Environment (SAFE)	Engineers developing stand alone sewer system. Submittal to DEC shortly. Goal is to bid and build ASAP, this summer. Exec.Dir. has requested financial assistance with pumping.
Emmonak	Emmonak Women's Shelter	Bids received, \$80k over budget. YKHC, using local maintenance crews, to provide proposal.
Fairbanks	Interior Alaska Center for Non-Violent Living (IAC)	Re-roofing and self performed tasks complete. Design Alaska developing purchase orders. Exec. Dir. coordinating hardware specs with consultant.
Homer	South Peninsula Haven House (SPHH)	ECl developing documents.
Jurisdome	Aiding Women in Abuse & Rape Emergencies (AWARE)	Contract awarded for base bid. Negotiating for mechanical repairs and improvements.
Ketchikan	The LeeShore Center	ECl developing documents, plumbing as-builts done.
Ketchikan	Women in Safe Homes (WISH)	Design to be completed by end of month. Borough grant funding to be combined with DVSI work.
Kodiak	Kodiak Women's Resource and Crisis Center (KWRCC)	ECl developing documents. Concerns with occupancy levels and sprinkler requirements.
Kotzebue	Maniilaq Family Crisis Center (MFCC)	No change. MOA emplaced. Work is progressing slowly due to winter.
Nome	Bering Sea Women's Group (BSWG)	Contract signed December 18. Submittals process in progress. Work is scheduled this summer. Facility to close temporarily during work.
Palmer	Alaska Family Services (AFS)	Interior construction will complete this month. Exterior work to be accomplished later this spring. Possible change order (approx. \$1,000) for thermostat and control covers.
Sitka	Sitkans Against Family Violence (SAFV)	No change. MOA emplaced. May proceed with design work.
Unalaska	Unalaskans Against Sexual Assault & Family Violence (USAFV)	Purchase order issued for first portion of work. Working with electrician for remainder.
Valdez	Advocates for Victims of Violence (AVV)	Construction contract awarded, \$5,071 over budget. Work to begin when weather breaks.

**For additional background documentation on this agenda item, please see the hand-out at this [link](http://mhtrust.org/meeting/meeting-1420480728/):**

<http://mhtrust.org/meeting/meeting-1420480728/>

## MEMO

**To:** Carlton Smith, Finance Committee Chair  
**Date:** March 31, 2016  
**Re:** FY16 Partnership Grant Request  
**Fiscal Year:** 2016  
**Amount:** \$75,000.00  
**Grantee:** Hydaburg Cooperative Association  
**Project Title:** Hydaburg "Naa Iwaans" (Big Cedar House) Project

### **REQUESTED MOTION:**

*Recommend approval to the full board of trustees for a \$75,000 FY16 partnership grant to the Hydaburg Cooperative Association for the Hydaburg "Naa Iwaans" (Big Cedar House) project.*

**Assigned Program Staff:** Katie Baldwin

*The following is excerpted from the prospective grantee's application.*

### **PROJECT DESCRIPTION**

The Hydaburg Cooperative Association plans to construct "Naa Iwaans" (**Big Cedar House**), a traditional rendition of a Haida Long House that will serve as a cultural gathering place in the Native Village of Hydaburg. Naa Iwaans is the centerpiece of Hydaburg's three-phase plan to re-instill cultural pride, and a sense of belonging within the youth and adults in our village. Naa Iwaans will enable the Tribe to use a community-based approach to offer an array of cultural activities and programs that will have a positive and direct impact on the community's struggles with substance abuse and suicide.

**Problem being addressed:** Over the past several years, the Native Village of Hydaburg has faced its share of alcohol and other drug abuse and suicides. Another recent suicide in the community has painfully brought to light the need for effective community-based and culturally-focused programs that reach youth and adults in Hydaburg who are struggling with substance abuse and mental health issues.

**Target Population:** Individuals with mental illness and chronic alcoholism and other substance related disorders, as well as children and youth at risk for becoming Trust beneficiaries.

**Area Served:** Hydaburg (located on Prince of Wales Island (POW)), as well as youth from across POW who participate in Hydaburg's annual Culture Camp.

***What HCA Will Be Doing:*** A key component of the Tribe's Strategic Plan is to construct a community cultural center to replace the village's Alaska Native Brotherhood and Sisterhood (ANB/ANS) Hall that was recently torn down. The ANB/ANS Hall was the hub for healthy cultural and community activities in Hydaburg. Over the past several years, the Hydaburg Cooperative Association (HCA), the City of Hydaburg, and Haida Corporation have been collaborating to develop plans to construct "Naa Iwaans Big Cedar House."

In November, 2015 the Rasmuson Foundation approved a "Top Off" grant of \$400,000 to construct Naa Iwaans, with the provision that HCA raises the balance of funds needed (\$160,000). HCA has committed \$85,000 in cash to help meet this provision. This Trust proposal requests the remaining \$75,000 needed to meet the Rasmuson Foundation match.

HCA is aware that the Trust typically does not support construction of cultural center projects. However, the Tribe views the construction of Naa Iwaans, and the programs that will be offered within, as a critical part of its strategy to combat substance use and suicide in the community. Naa Iwaans will host culturally-based programs and activities that research and history have shown to develop important protective factors in Native American well-being.

***Expected Outcomes:*** The construction of Naa Iwaans will increase the Tribe's capacity to offer cultural programs for youth and adults including: cedar bark weaving, paddle and mask carving, beading, Haida language and dance groups, and traditional food gathering and preparation. Naa Iwaans will offer local youth and adults a safe place to go in a rural village that has very few other recreational and after-school drug and alcohol-free options. Additionally, the Tribe has hosted a Culture Camp for the past 15 years. In 2015, over 2,000 people participated in Hydaburg's Culture Camp. Naa Iwaans will provide a permanent "home" for this important prevention program.

***Evidence of Community Support:*** The City and Tribe are donating staff time and the use of heavy equipment to complete all site work; Four Square Church volunteers, including architects and engineers have donated all A&E work and will assist in construction; the lumber has been donated by the local village corporation, Haida Corp.; and the Tribe has committed \$85,000 in cash.

## **EVALUATION CRITERIA**

As noted above, we understand that the Trust typically does not support construction of cultural center projects. Since grant funding will not be used to create or support a specific program, but rather to help build the cultural center where these important programs will eventually be offered, the evaluation-performance measures during the duration of the grant, will be very straight forward. These measures will include:

- The construction will be completed on-time, by 12/31/2016
- The construction project will be completed on or under budget (\$560,000 cash and \$571,500 in-kind)
- Over 25 local and visiting volunteers will donate their time to assist in the construction

Once Naa Iwaans is constructed, there are several evaluation-performance measures that will be tracked beyond the scope of this grant, using a "Naa Iwaans Activity Logbook":

- Number and type of cultural programs, classes, and activities that are held in Naa Iwaans
- Number of youth and adults that participate in activities and events
- Number of youth and adult participants in Hydaburg's annual Culture Camp
- Number and type of programs and activities that are held at Hydaburg's annual Culture Camp
- Number and type of community gatherings including: potlatches, memorial events, and dance performances that are held in Naa Iwaans, along with the number of attendees

### **SUSTAINABILITY**

With the recent demolition of Hydaburg's ANB/ANS Hall, Naa Iwaans will be the cultural hub of Haida and other community activities in Hydaburg for many decades to come. The Tribe will own the building, and has committed to paying for all ongoing maintenance, repairs, utilities, and janitorial costs. The source of these ongoing facility operation costs will be from facility rental fees from outside groups renting the facility, donations from tourists and visitors to the facility, and from the Tribe's unrestricted funds. The Tribe has a "Housing Department" that includes several skilled carpenters and laborers who will be responsible for facility maintenance and repairs as needed. The majority of the programs that will take place in Naa Iwaans are already self-supporting, including the annual Culture Camp, monthly Haida dance practices, Haida language classes, etc.

### **WHO WE SERVE**

Beneficiaries include individuals with mental illness and chronic alcoholism and other substance related disorders, as well as children and youth at risk for becoming Trust beneficiaries.

In Hydaburg, our biggest asset is our Haida culture. Strengthening cultural ties to the past, and finding ways to incorporate Haida culture into everyday life are essential protective factors for our children, adults and Elders. A strong connection to culture builds self-confidence, a sense of belonging, and an appreciation for one's place in the world. These developmental assets build resiliency in our youth and families, and reduce the destructive impacts of substance abuse and substance related disorders.

Substance abuse research literature contains ample examples of the essential role that culture plays in prevention and treatment programs for American Indian and Alaska Native individuals. A strong sense of belonging, an important protective factor, comes from an emphasis on cultural ties and social relationships, as well as a sacred sense of connection to one's ancestry and Tribal history. Youth and adults who continue to return to the beliefs and activities that sustained their ancestors will be healthier and less likely to be caught up in the snare of substance use, depression, and suicide.

HCA's Tribal Administrator recently said, "We feel that teaching our children and young adults about their culture will give them self-identity and show them the Haida way of life as it used to be. This improves their self-esteem and a sense of pride for their heritage."

**ESTIMATED NUMBER OF BENEFICIARIES SERVED EXPERIENCING**

Mental Illness:	40
Developmental Disabilities:	10
Substance Abuse	60
Secondary Beneficiaries(family members or caregivers providing support to primary beneficiaries):	200
Non-Beneficiaries:	150

**BUDGET**

Personnel Services Costs	\$0.00
Personnel Services Costs (Other Sources)	\$166,000.00
Personnel Services Narrative:	Four Square Church volunteers and existing HCA staff will provide all of the labor to construct Naa Iwaans. This total labor cost is estimated to be \$166,000.

Supplies Costs	\$75,000.00
Supplies Costs (Other Sources)	\$605,000.00
Supplies Narrative:	This \$680,000 in "supplies" includes \$379,080 for building materials, \$170,000 for HVAC, equipment and supplies, \$120,000 for lumber, and \$10,920 for electrical supplies. Of this total amount, the Rasmuson Foundation has committed \$400,000, the Hydaburg Cooperative Association has committed \$85,000, and the Haida Corporation has committed the lumber that is valued at \$120,000. The remainder constitutes the AMHTA grant request of \$75,000.

Other Costs	\$0.00
Other Costs (Other Sources)	\$285,500.00
Other Costs Narrative:	Other Costs include:  - Architecture and Engineering Work completed by Four Square Church volunteer architects and engineers - \$110,500  - Land donated by Hydaburg Cooperative Association, valued at \$75,000  - Site Work to prepare for construction is valued at \$100,000. All heavy equipment, fill material and labor for site work will be donated by the City of Hydaburg and the Hydaburg Cooperative Association.

Total Amount to be Funded by the Trust	\$75,000.00
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Total Amount Funded by Other Sources	\$1,056,500.00
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<b>Other Funding Sources</b>	
Hydaburg Cooperative Association	\$210,000.00
City of Hydaburg	\$50,000.00
Haida Corporation	\$120,000.00
Four Square Church	\$276,500.00
Rasmuson Foundation	\$400,000.00
<b>Total Leveraged Funds</b>	<b>\$1,056,500.00</b>

**Capital Project Questionnaire**

Organization name: Hydaburg Cooperative Association

Contact: Jonathan Wunrow, HCA Program Manager and Grant Writer

Email: jonwunrow@gmail.com

Phone: (907) 617-9956

**A. Organizational Issues**

A1	<p><b>What is your organization's core mission? How does this project fit into your core mission?</b></p>	<p><b>Response:</b> The mission of the Hydaburg Cooperative Association is, <i>“to honor, strengthen, and preserve our Haida culture and language through fostering healthy children and families who have pride and dignity in the community and culture, and by creating economic development opportunities for all of our people.”</i> HCA is committed to nurturing the resurgence of the Haida culture to re-instill a sense of pride, dignity, and traditional values that lead to healthier families and a healthy community.</p> <p>The Hydaburg Cooperative Association plans to construct “Naa Iwaans - Big Cedar House,” a traditional rendition of a Haida Long House that will serve as a cultural gathering place in the Native village of Hydaburg. Naa Iwaans is the centerpiece of Hydaburg’s three-phase plan to re-instill cultural pride, and a sense of belonging within the youth and adults in our village. Naa Iwaans will enable the Tribe to use a community-based approach to offering an array of cultural activities and programs that will have a positive and direct impact on the community’s struggles with substance abuse and suicide.</p>
A2	<p><b>Please summarize the status of your organization’s strategic plan (i.e. in draft form; complete and being monitored annually, etc.) How is this project part of the plan?</b></p>	<p><b>Response:</b> The Hydaburg Cooperative Association has a Strategic Plan that was approved and adopted by the Tribal Council. The Plan is reviewed and monitored several times throughout the year. The Strategic Plan includes a significant focus on nurturing a resurgence of Haida culture by completing a three-phase plan. The goal of the plan has been to re-instill a sense of pride in Haida culture and values. Phase I was the re-carving of 21 totem poles that once stood in the village, but had fallen into disrepair. The final three poles were raised during Hydaburg’s annual Culture Camp in 2014. Phase II included the construction of a carving building where local Master Carvers could work and share their knowledge and skills with others. The Hydaburg “Carving Shed” was completed in 2013. Phase III focuses on the construction of “Naa Iwaans – The Big Cedar House,” a traditional rendition of a Haida Long House that will serve as a cultural center, and this is the focus of a funding proposal to The Trust.</p>
A3	<p><b>Does this project fit into a community or regional plan or process? How?</b></p>	<p><b>Response:</b> The Hydaburg Cooperative Association (federally recognized Tribe), the City of Hydaburg, and Haida Corporation (ANCSA Village Corporation) have come together to form a collaborative organization called the “United Front.” The purpose of the United Front</p>



		is to share assets and resources of the three respective organizations, to strengthen Haida culture and foster a healthier community. The Naa Iwaans construction project is currently the highest priority of the United Front's efforts for 2016.
<b>A4</b>	<b>How many months of operating reserves do you maintain?</b>	<b>Response:</b> 12 Months
<b>A5</b>	<b>Have you explored opportunities for collaboration with other organizations on this project? If so, how?</b>	<b>Response:</b> HCA is already collaborating with several organizations on the Naa Iwaans construction project. These organizations include: the City of Hydaburg (assisting with site work, providing heavy equipment, and assisting with local utility planning and hook-ups); Haida Corporation (providing the majority of the lumber that will be used for the project); Four Square Church Volunteers (including carpenters, engineers, architects, and general laborers) have all been involved in the project. All A&E work has been donated by Four Square volunteers; Hydaburg Master and Apprentice Carvers (will be carving 8 interior house posts, two carved cedar panels, and 2 exterior totem poles).

### B. Program Issues

<b>B1</b>	<b>What are your current services and how will the project enhance/expand your services?</b>	<b>Response:</b> Governed by a seven-member elected Tribal Council, the Tribe provides an array of services to the 450 community members of the village of Hydaburg including: traditional carving, Haida language, youth programs, housing, social services, environmental protection, transportation, and economic development. Once it is built, Naa Iwaans will be the community's hub for providing Haida language, dance, and other cultural programs and activities for Hydaburg's youth and families.
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### C. Site Issues

<b>C1</b>	<b>Has a site been identified for this project?</b>	<b>Response:</b> As in most SE Alaska Native communities, the Alaska Native Brotherhood and Sisterhood (ANB/ANS) Hall in Hydaburg has served the village since the 1930's as a central gathering point for cultural activities, celebrations, language classes, Haida dance group practices, and the annual youth culture camp. Over the past few years, the local Hall's state of disrepair has rendered the building unsafe for public use. The Hydaburg ANB/ANS Hall was demolished in February 2016. This site will serve as the location for the construction of Naa Iwaans.
<b>C2</b>	<b>Were alternative sites fully evaluated?</b>	<b>Response:</b> Other locations in Hydaburg were discussed, however, the ANB/ANS Hall site is located in the center of the community, and for decades has been the place where locals have come for important community and cultural events. All of the planning entities have determined that it is the obvious site for Naa Iwaans to be constructed.
<b>C3</b>	<b>Has the selected site been evaluated for appropriate size, access, utilities, and environmental constraints?</b>	<b>Response:</b> Yes. Naa Iwaans will be built within the footprint of the original ANB/ANS Hall and so no additional ground disturbance is anticipated that would result in environmental concerns. There are already city utilities at the site.
<b>C4</b>	<b>Has a site plan been completed?</b>	<b>Response:</b> Yes. A site plan along with all A&E construction drawings are complete and available upon request.
<b>C5</b>	<b>What is the status of site ownership?</b>	<b>Response:</b> This site is owned by the City of Hydaburg.

### D. Facility Issues

<b>D1</b>	<b>Explain why you need a</b>	<b>Response:</b> As was noted above, the Alaska Native Brotherhood and
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	<b>new, expanded, or remodeled facility.</b>	Sisterhood (ANB/ANS) Hall in Hydaburg has served the village since the 1930's as a central gathering point for cultural activities, celebrations, language classes, Haida dance group practices, and the annual Culture Camp. Over the past few years, the Hall's state of disrepair has rendered the building unsafe for public use. The Hydaburg ANB/ANS Hall was demolished in February 2016. With the Hall now demolished, there are no other Tribal or City owned buildings that can be used to hold youth cultural activities and events including dance practices and performances, summer culture camp (attended by over 1,250 people in 2015), language classes, large community meals and celebrations, and other clean and sober community activities.
<b>D2</b>	<b>How much total square footage do you think you will need?</b>	Current plans for Naa Iwaans are for a 40ft x 80ft building. This includes a 350sf commercial kitchen, a 2,400sf central area, along with restrooms, and adequate storage space.
<b>D3</b>	<b>Has a construction cost estimate been prepared? Who prepared it?</b>	<b>Response:</b> Yes, a detailed construction cost estimate has been prepared by Stephen E. Guenther of Guenther, Mills, Keating Architects.

### E. Financial Issues

<b>E1</b>	<b>Is the full cost of the project identified?</b>	<b>Response:</b> \$1,146,500
<b>E2</b>	<b>What funding has been identified for the capital project? Please provide amounts and sources.</b>	<b>Response:</b> The following funds and in-kind services have been committed: \$400,000 Rasmuson Foundation; \$100,000 cash committed by HCA; \$166,080 donated labor by Four Square Church volunteers; \$120,000 donated lumber from Sealaska Corp.; \$75,000 A&E work from Guenther, Mills, Keating Architects; \$100,000 land value from City of Hydaburg; \$100,000 for site improvement donated by HCA and the City of Hydaburg.
<b>E3</b>	<b>How will increased operating expenses be covered?</b>	<b>Response:</b> Operating costs will be paid by the Tribe through their general funds and through lease fees for outside groups who rent the facility.

### F. Other information that helps explain your project:

	<p>Naa Iwaans will be constructed in the form and style of a traditional Haida long house. The interior will include eight interior house posts and two large carved cedar panels that will be carved by local Haida Master carvers with the assistance of youth and young adult apprentices. The exterior will include two large totem poles that will also be carved locally. The new facility will serve as the cultural hub of the community.</p> <p>HCA is aware that the AMHTA typically does not support capital/construction projects. However, the Tribe views the construction of Naa Iwaans, and the programs that will be offered in this new building, as a critical part of its strategy to combat substance use and suicide in the community. Naa Iwaans will provide a community-based and culturally grounded approach to prevention and early intervention that research and history have proven to be one of the principal protective factors for the well-being of Native Americans.</p>
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# **Alaska Commission on Aging**



## Alaska Commission on Aging

Presentation to the  
Alaska Mental Health Trust  
Authority  
May 4, 2016

“Aging is not *lost youth* but a new stage of opportunity and strength.” Betty Friedan

## Presentation Overview

- Highlights from 2016 Legislative Session & Potential Impacts for Senior Trust Beneficiaries & Other Vulnerable Older Alaskans
- Senior Programs at Risk in FY2018
- Congressional Action on Programs Serving Older Americans and Persons with Alzheimer’s disease
- Other Items of Interest
- Remaining questions and discussion

## Highlights from 2016 Legislative Session

Legislation affecting Senior Trust Beneficiaries & other at-risk seniors



## Legislation Overview

- SB 74, Medicaid Reform; Telemedicine; & Drug Database: Senator Kelly
  - Status: Passed both Houses, transmitted to Governor
- SB 91, Omnibus Criminal Law & Procedure: Senator Coghill
  - Status: Passed Senate, in House Finance Committee
- SB 210, Community Revenue Sharing, Tax Exemptions: Senate Finance
  - Status: Passed both Houses, transmitted to Governor

## Legislation Overview

- **HB 8, Powers of Attorney:** Representative Hughes
  - ▣ **Status: Passed both Houses, transmitted to Governor**
- **SB 72, Designated Caregivers for Patients:** Senator Giessel
  - ▣ **Status: Passed both Houses, transmitted to Governor**
- **HB 77, Disability, ID/License, & Training Requirements:** Representative Thompson
  - ▣ **Status: Passed House, in Senate Rules Committee**
- **SB 124, Extension of the Alaska Commission on Aging:** Senator Stoltze
  - ▣ **Status: Passed both Houses, transmitted to Governor**

## Highlights from 2016 Legislative Session

Budget impacts for programs serving Senior Trust Beneficiaries & vulnerable older Alaskans



## Operating Budget Impacts for Seniors: Conference Items

- **Senior Community Based Grants:**
  - House = Governor's Budget; Senate = -\$225,000 GF, 2.5% cut
  - Served 25,893 seniors (age 60+) in FY2015
  - **Committee Action: Reduced amount by -\$112,500 (Senate 1.25% cut)**
  
- **Personal Care Assistance:**
  - House = Governor's Budget; Senate = -\$9 million, (\$4.5 M GF/\$4.5M Fed) 10% cut
  - Served 5,048 persons in FY2015, 3,495 (69%) were seniors
  - **Committee Action: Accepted House's amount of \$0 cuts!**
  
- **General Relief Assistance**
  - House = \$365,000 GF, 5% cut / Senate = -\$182,500 GF, 2.5% cut / House
  - Served 940 vulnerable Alaskans in FY2015
  - **Committee Action: Accepted Senate's 2.5% reduction**

## Operating Budget Impacts for Seniors: Non-Conference Items

- **Senior Benefits:** Removal of the highest income category (175% FPL) providing the lowest amount of assistance. Expected to financially impact **5,438 seniors** (age 65+). Total budget reduction of **\$5,137,000 GF**. (Source: Division of Public Assistance March 2016)
  
- **Medicaid Adult Dental:** Total reduction of **\$6,044,400** (\$3,161,700 GF / \$2,882,700 Fed) that may reduce dental care for **1,753 vulnerable Alaskans** based on 22,673 Alaskans served in FY2015 (4,026 being seniors age 60+) at an average annual cost of \$3,452 (Source: Division of Public Health, March 2016).

## Operating Budget Impacts for Seniors: Non-Conference Items

- **Alaska Affordable Heating Program:** Reduction of **\$9,174,300 GF** will eliminate the state funded Heating Assistance Program that provided energy assistance for households up to 221% FPL. In FY2015, 815 households receiving heating assistance had at least one elderly member. (Source: Division of Public Assistance, March 2016)
- **Alaska Pioneer Homes:** Reduction of **\$741,000 GF** will result in the elimination of **11 staff positions** and possibly reduce the number of residents served. (Source: Division of Pioneer Homes, March 2016)
- **Pioneer Home Waitlist Fee:** New **\$100 annual fee** for seniors (age 65+) on the waitlist was added to the operating budget to generate **\$532,500 GF** annually for the Pioneer Homes based on 5,325 persons currently on the Pioneer Home waitlist. (Source: Division of Pioneer Homes, March 2016)

## Capital Budget & Impacts for Senior Programs

- **\$1 million GF reduction** for Public and Community Transportation State Match that provides a local match for community public transit services applying for Federal transit grants that serve Alaska's vulnerable populations.
- **\$3.5 million for** AHFC's Senior Citizen Housing Development Fund (\$1.75 Rasmuson Foundation / \$1.75 re-allocated State GF) for construction and renovation of affordable senior housing projects statewide.



## Looking Forward to FY2018...

Possible impacts to safety net programs for Senior Trust Beneficiaries & other older Alaskans at-risk



## Alaska Senior Benefits

- Provides three payment levels to seniors (age 65+) who meet income limits tied to Federal Poverty Guidelines in order to help pay for life necessities. No asset test.
- Due to an appropriation shortfall, monthly payments to the highest income level (175% FPL) were reduced from \$125 to \$47 in March 2016. The *last* payment for seniors at 175% FPL is scheduled for June 2016.
- Program served 11,746 seniors in 2015 with the largest number served being those at 175% FPL.
- Unless reauthorized, Senior Benefits is scheduled to sunset on June 30, 2018. Program is funded with 100% GF (estimated to be \$14,903,700 in FY2017).

## Senior Community-Based Grant Funded Services

- Promote senior health and independence by providing senior meals, assisted transportation, adult day, respite for family caregivers, and homemaker services targeting seniors with the greatest economic and social need.
- Serve the greatest number of seniors at the lowest cost and prevent the need for higher cost care.
- Programs serve seniors who need assistance but do not qualify for level of care required by waiver services, including persons with early to moderate stage dementia.
- Senior grant-funded services are funded with approximately 58% GF. They may be at risk of future budget reductions.

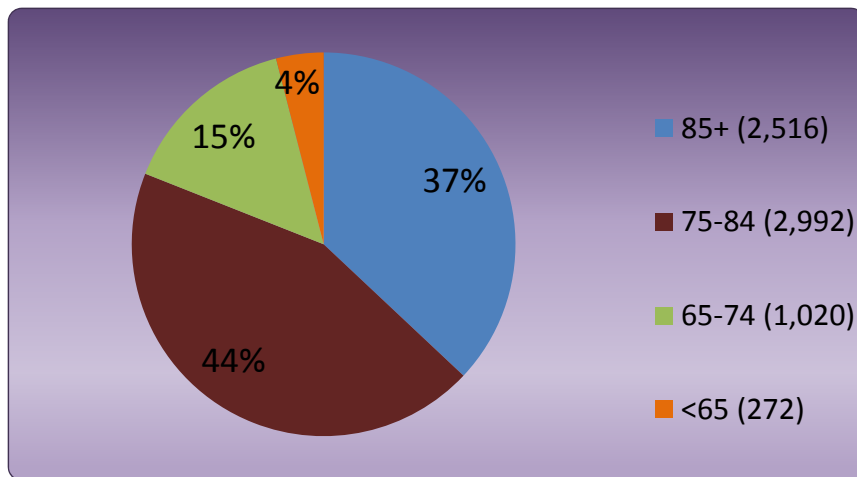
## Impact of Medicaid 1915(i) State Plan Option

Program Type	GF Funds	Total Served	Approximate Average Cost Per Individual	Estimated Number of Persons Eligible for 1915(i)	Net GF Savings from Refinance
Adult Day	\$1,757,011	423	\$4,154	114	\$236,800
Senior In-Home Grants	\$2,917,269	1,371	\$2,128	123	\$133,600
General Relief	\$7,239,000	545	\$13,438	349	\$2,345,000

Source: CSSB 74 Fiscal Note 57, April 2016

## Ages of People Living with Alzheimer's in Alaska, 2016

Source: Alzheimer's Facts and Figures, 2016



## Congressional Legislation

Services for older Americans and people with Alzheimer's disease



## Reauthorization of the Older Americans Act

- ❖ S. 192 to reauthorize the Older Americans Act (OAA) passed Congress on April 7, 2016 and was signed by President Obama, April 19, 2016.
- ❖ Includes new provisions to modernize the OAA and increased Federal funding authorizations.
- ❖ Last OAA reauthorization occurred in 2006 and expired in 2011.



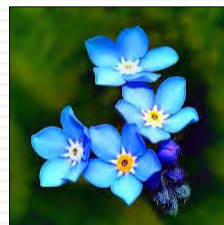
## National Advocacy Efforts to Address Alzheimer's Disease & Related Dementias

- Increase the funding commitment to Alzheimer's research by at least \$400 million in FFY2017.
- Improve access to care planning: Health Outcomes, Planning, and Education (HOPE) for Alzheimer's Act (S. 857 / H.R. 1559).
- Educate providers on palliative and hospice care: Palliative Care & Hospice Education and Training Act (H.R. 3119)



## Other items of interest

- Alaska State Plan for Senior Services, FY2016-2019 funding formula
- Older Americans Month in Alaska
- Alaska Commission on Aging Board Meeting



## Proposed Amendments to the Alaska State Senior Plan's Funding Formula



- Implement "urban-rural-remote" classification
- Remove cost of living allowance
- Remove hold harmless provision
- Implement regional base funding
- Re-designate Region V
- Modify weight factors

## May 2016 is Older Americans Month in Alaska

- *Blaze a Trail* is the 2016 theme for Older Americans Month
- Alaskan celebrations include:
  - Anchorage Senior Advisory Commission on Wednesday, May 4 at the Anchorage Senior Activity Center, 10:30 a.m. to 12:00 noon.
  - Fairbanks North Star Borough Senior Advisory Commission Older Americans Month celebration on Thursday, May 12, 10:00 a.m. to 1:00 p.m., Carlson Center.
- Alaska Commission on Aging board meeting on Thursday, May 5 at Mat-Su Senior Services and by audioconference.

## Older Americans Month Executive Proclamation




## Thank you. Questions?



*Grandparents are wonderful parents with lots of practice. ~Author Unknown*

# **Governor's Council on Disabilities and Special Education**





ALASKA STATE CAPITOL

## May 2016 Trust Report

The Governor's Council on  
Disabilities and Special  
Education

Patrick Reinhart, Executive Director

## 2016 Legislative Highlights: Council Priorities

- **HB 76: Council Statute:** Removes the word "gifted" from our enabling statute.  
*Passed*
- **HB 77: Disability Training and ID Bill:** Provides disability training for law enforcement and disability symbol on state ID if the individual wants. ???



## 2016 Legislative Highlights:

- **HB 188: ABLE Act Legislation:** *Passed*  
Thanks to the Trust for start-up funding!
- **HB 315: PCA/HCBS Electronic visit verification.** *Died*
- **SB 74: Medicaid Reform.** *Passed*
- **SB 91: Omnibus Crime Bill.** *Passed*
- **SB 49/HB 154: Establishing Legal Service Fund.** *Died*

## Other Bills We Became Interested In and Followed Closely

- **HB 154/Sb 49: Civil Legal Services Fund** - Allows state to appropriate 25% of Civil Legal fees to support Alaska Legal Services. *Died in Senate*
- **HB 99: Voluntary Termination of Life.** *Died in House*
- **SB 103/HB 102: Residential Psychiatric Education Funding.** The Council opposed ???



## 2016 Budget items of interest

### Capital Budget items:

1. \$1 M for match for federal funds. ????
2. \$1.050 M for Coordinated Transportation. \$800k GF/ \$250.0 MHTARR. Yes
3. \$300 K SensAbility Funding. No

### Operating Budget Items:

- Not successful in increasing waitlist draw.
- 2.5% drop in Community DD grants
- 2.5% cut in General Relief/Temp Assistance Living grants
- 10% cut to PCA program restored in conference
- \$26 million in unallocated Medicaid Cuts to SDS (in Governor's budget)

## FASD Workgroup

- Representative Ivy Spohnholz has joined our FASD Workgroup
- We've facilitated the creation of an Anchorage FASD Council housed at CHD
- Helped create Special Education regulations to include children with FASDs
  - <http://dhss.alaska.gov/gcdse/Documents/Publications/FASDRegulation.pdf>

## Medicaid Ad Hoc

- Analyzed regulations, published & submitted Council comments on:
  - SDS IDD waiver renewal application
  - HCBS Settings Transition Plan Version 3
  - Provider Certification for Conflict-Free Care Coordination
  - Proposed Changes to the GR Waitlist for ALHs

## Early Intervention

- Working closely with the Early Intervention/Infant Learning Program (EI/ILP), SDS and the Alaska Infant Learning Program Association (AILPA) on the transition of EI/ILP from OCS to SDS.
- Met with OSEP Federal Program officers to provide input and collaboration on the State Systemic Improvement Plan (SSIP) and other improvement strategies.

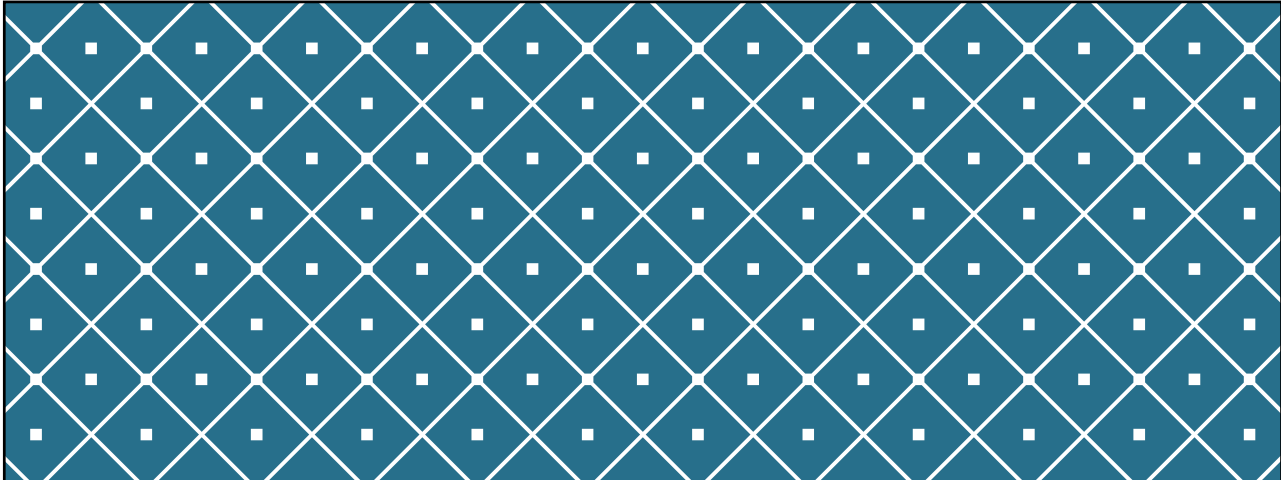
## Education

- Monitoring implementation of restraint and seclusion policies and practices in Alaska. There are two pending due process hearings because of violations; not reporting incidents to parents, conflict with a district about the difference between a voluntary "time out" and seclusion.
- Planning training for principals and superintendents on discipline and Manifestation Determinations.

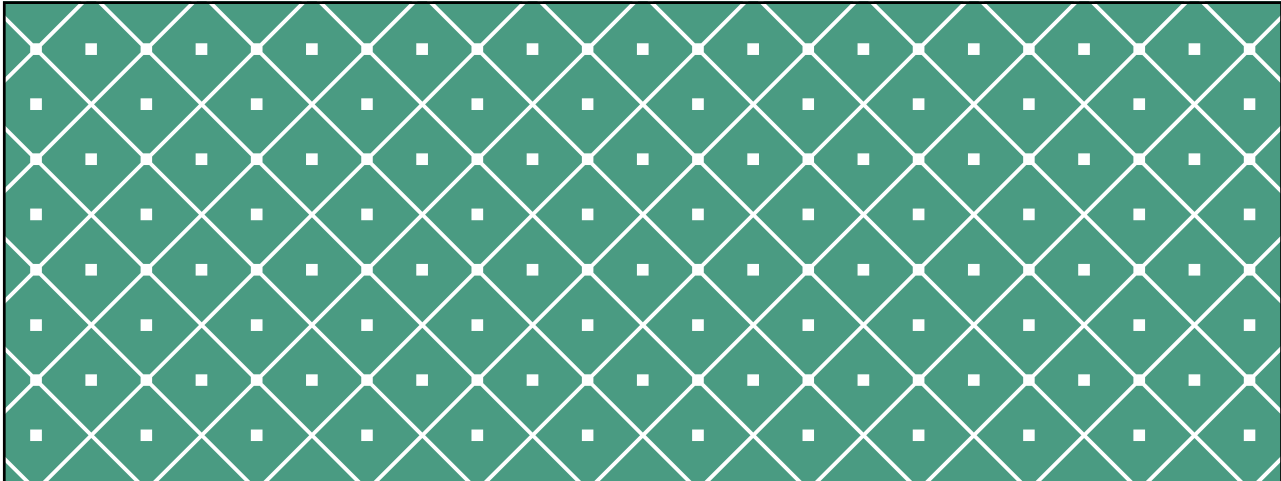
## The future

- Medicaid Reform – concerns and opportunities
- ABLE Act Accounts – helping families help themselves. Tool for employment!
- 5 Year State Plan
- 5 Year Autism Plan
- Roll out of DB 101 this fall (Sept. 12-16)
- New Inclusive Playgrounds in Anchorage
- Project SEARCH Expansion
- Employer Social Norms Survey Report

**Advisory Board on  
Alcoholism & Drug  
Abuse /  
Alaska Mental Health  
Board**



**POST-SESSION  
UPDATE 2016**



**LEGISLATION PASSED 2016**



## REVENUE BILLS

**None of the revenue bills had passed as of April 25, 2016.**

### **Governor's Bills**

HB 248/SB 131	Alcohol Tax	HB 304/SB 133	Tobacco Tax
HB 250/SB 134	Income Tax	HB 245/SB 128	Permanent Fund



## MEDICAID REFORM

### **SB 74 – Medicaid Reform, passed April 15, 2016**

Comprehensive reform bill that includes care management programs, payment reform demonstrations, 1915 state plan options and an 1115 waiver for behavioral health, a State False Claims Act, increased utilization of the Prescription Drug Monitoring Program (with a 5-year sunset), and more. SB 98, Senator Micciche's telemedicine bill (which fixed some of the problems with Rep. Gattis's bill passed in 2014) was rolled into SB 74.





## HEALTH

### **HB 234 – Telemedicine, passed April 17, 2016**

This bill requires all health care insurers operating in Alaska to cover mental health benefits provided by telemedicine, and does not permit requiring an initial in-person encounter. It passed without substantive amendment. Substance abuse services are expressly excluded from the definition of “mental health benefits” in the insurance code, which means that an insurer cannot be required to cover substance abuse treatment via telemedicine – but there is no obstacle to an insurance company providing that coverage voluntarily.

### **SB 1 – Regulation of Smoking**

SB 1, a smoke-free workplace bill, passed the Senate but was held in House Judiciary (and considered “dead”) as of April 25, 2016.



## CRIMINAL JUSTICE

### **SB 91 – Omnibus Criminal Reform Bill, pending in House Finance**

SB 91 was still pending in House Finance on April 25, 2016.

### **HB 11 – Access to Court Records, signed into law February 26, 2016**

HB 11 limits public Court View access to records of cases where the charges were dismissed or the defendant was acquitted.

### **HB 93 – Probationer Travel, passed March 23, 2016**

HB 93 requires probation officers to support probationers’ efforts to find/maintain work even if outside the community.



## CHILDREN & FAMILIES

### **HB 27 – Child in Need of Aid Placement, pending in Senate Rules**

HB 27, sponsored by Rep. Les Gara, requires more extensive efforts for family placement, permanency of children in foster care.

### **HB 11 – Criminal Records, signed into law February 26, 2016**

HB 11 limits public Court View access to records of cases where the charges were dismissed or the defendant was acquitted.



## DRUGS & ALCOHOL

### **SB 23 – Opioid Overdose Medication, signed into law March 14, 2016**

Removes civil liability for prescribing overdose medication

### **SB 165 – ABC Board, Underage Drinking, passed April 22, 2016**

This bill derived from last year's SB 99. It implements two of the recommended Title 4 statutory updates.

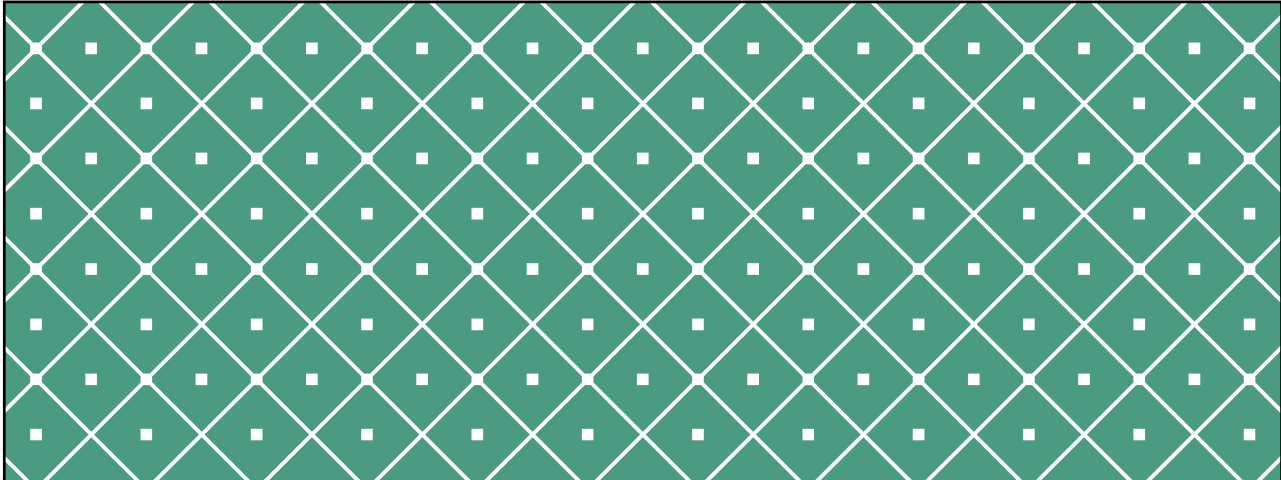
### **HB 75 – Regulation of Marijuana pending in Conference Committee**

Primary differences in the versions passed by each chamber relate to local option – opt in versus opt out – in rural communities and the number of plants – 12 or 24 – permissible for personal use.

### **HB 125 – Dextromethorphan, passed April 17, 2016**

Restricts access to cold medicine ingredient with high incidence of abuse/recreational use).





# FY17 BUDGET IMPACTS



# BUDGET STILL PENDING *as of April 25, 2016*



# CONFERENCE COMMITTEE DECISIONS

as of April 25, 2016

Amounts in thousands, General Funds unless otherwise indicated		Senate/House
<b>Department of Labor and Workforce Development</b>		
Employment & Training Services	Reduced by \$114.3 (less than the House's \$414.3 cut)	S
AVTEC (which you toured during your Seward meeting)	Reduced by \$46.9 (this is less than the House's \$93.9 cut)	S
<b>Department of Public Safety</b>		
Wildlife Trooper Positions	Cuts 2 full time wildlife troopers - \$320.0 "plus \$160.0" (\$160.0 net cut)	S w/change
State Trooper Positions	Senate recommended cutting 3 troopers - \$480.0 (House did not)	H
<b>University System</b>		
Unallocated Reduction	Reduction across UA System of \$35,001.6 (Senate only cut \$10,001.6)	H
<b>Department of Administration</b>		
Public Media	Public Radio was funded at the Governor's level (House recommendation)	H
	Funding for Public TV (which includes Gavel to Gavel) was zeroed out (Senate recommendation)	S



# CONFERENCE COMMITTEE DECISIONS

as of April 25, 2016

Amounts in thousands, General Funds unless otherwise indicated		Senate/House
<b>Department of Health and Social Services</b>		
Behavioral Health	\$0 reduction (House recommended a \$3,000.0 reduction)	S
Juvenile Justice – Nome Youth Facility	Funded for one year only	H
	Intent language to pursue shift of Ketchikan Youth Facility from detention to treatment facility adopted	H
General Relief/Temporary Assisted Living	Reduced by \$182.5	S
Medicaid Services	Intent language prohibiting annual inflationary adjustments of Medicaid rates adopted	S
Exempt, Partially Exempt, Supervisory Positions	Senate recommended cutting 6 positions, \$1,000.0 (House did not)	H



## CONFERENCE COMMITTEE DECISIONS

as of April 25, 2016

	Amounts in thousands, General Funds unless otherwise indicated	Senate/House
<b>Department of Commerce, Community, and Economic Development</b>		
Occupational Licensing	2 positions funded with program receipts (not GF) for one year; addresses in part the issue with long delays for professional licenses experienced by health care professionals	H
Marijuana Control Board	1 position added for outreach and education related to marijuana regulation, local option	S
<b>Department of Education &amp; Early Development</b>		
Parents as Teachers	Program funds are zeroed out (Senate had restored \$820.0)	H

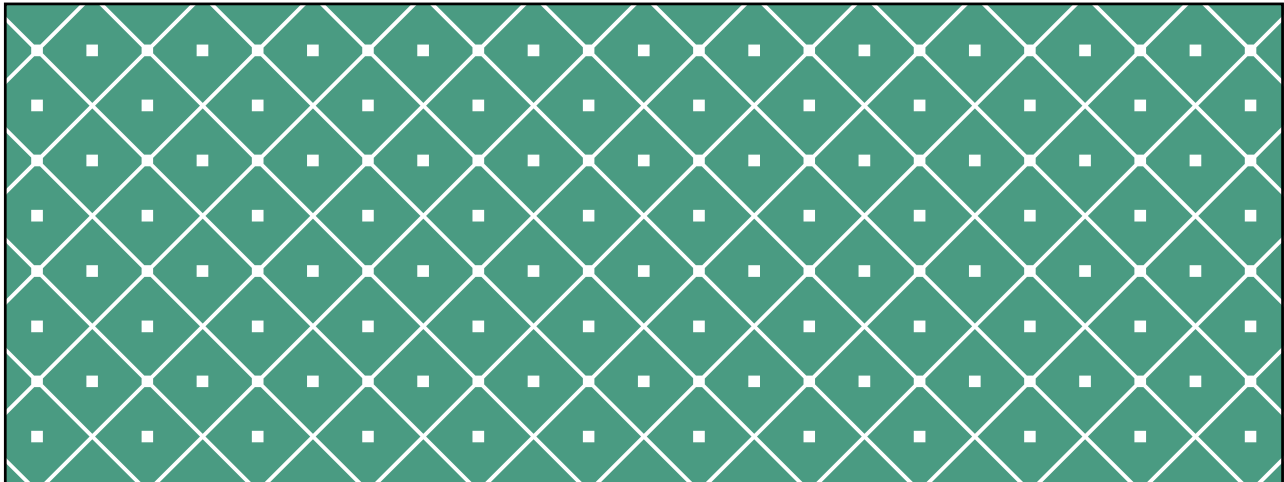


## CONFERENCE COMMITTEE DECISIONS

as of April 25, 2016

	Amounts in thousands, General Funds unless otherwise indicated	Senate/House
<b>Capital in Mental Health Budget</b>		
Essential Program Equipment	\$250.0 MHTAAR, \$250.0 GF/MH	H
Home Modification	\$300.0 MHTAAR, \$750.0 all GF	H
Coordinated Transportation	\$250.0 MHTAAR, \$800.0 GF/MH	S
Homeless Assistance SNHG	\$850.0 MHTAAR, \$4,396.6 AHFC, \$2,453.4 all GF \$1,500.0 AHFC	H





## FURTHER ECONOMIC IMPACTS



### GENERAL FUND PROGRAMS

Continued constriction of basic needs grant programs, university and education programs, public safety programs, transportation programs, etc. can be expected. These budgets account for more than 50% of total state agency operations, so they are the largest source of reductions. This could be through reduced appropriations, increased “unfunded mandates,” and/or re-defined maintenance of efforts (seen in fund shifting this year).

## GENERAL FUND PROGRAMS

The homelessness and supportive housing programs have remained uncut; however flat funding is reduced funding. Without increased resources, communities will continue to struggle to address the needs of at-risk and homeless Alaskans.

The planned gradual refinancing of grant-based services for Beneficiaries (and others) to Medicaid, if accelerated, will result in lost capacity. ABHA has expressed concern that some of the reforms planned will require consolidation and/or result in agency closures.



## PROGRAM MANAGEMENT

State programs require competent and adequately resourced staff to manage them effectively and efficiently. The assumption that state government is bloated with personnel and that essential services can run just as effectively without staff will result in poorly managed programs, costly inefficiencies, and/or the termination of programs that are critically under-resourced. This will have a direct impact on Beneficiaries – those served by the State of Alaska and those who work for the State of Alaska.

*Savage Chickens*

by Doug Savage



www.sevagechickens.com



QUESTIONS, COMMENTS?



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*Thank you!*